

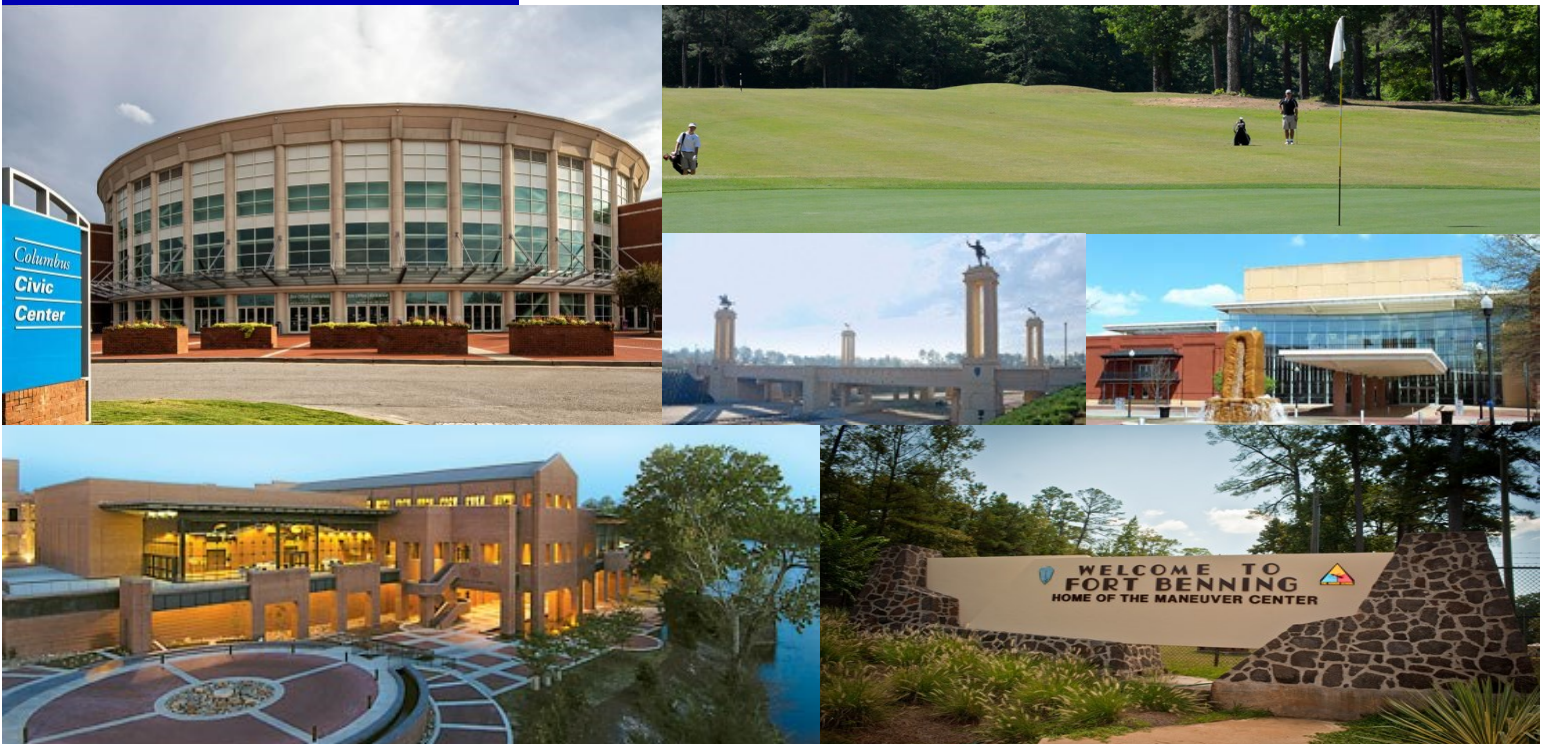


Columbus, Georgia Consolidated Government



"What progress has preserved."

Fiscal Year 2018 Operating Budget





THIS DOCUMENT IS NOT INTENDED FOR USE IN LIEU OF THE COMPREHENSIVE ANNUAL FINANCIAL REPORT, THE ANNUAL BUDGET ORDINANCES LEGISLATIVELY ADOPTED BY COUNCIL, OR ANY OTHER OFFICIAL OR LEGAL DOCUMENT THAT MAY EVIDENCE THE ANNUAL OPERATING BUDGET OF COLUMBUS CONSOLIDATED GOVERNMENT.

Columbus Consolidated Government has made every effort to ensure the accuracy and timeliness of the data included in this Operating Budget. However, this Operating Budget document has been internally prepared by the Financial Planning Department using data available from CCG financial systems and other sources. The data contained herein has neither been subjected to external audit nor the rigorous testing that would typically accompany such an audit, and therefore use of or reference to any information contained in this Operating Budget, or any of its accompanying documents, should be for **discussion purposes only**.

This Operating Budget documents the appropriation of the FY2018 Operating Budget that was adopted by legislative action by the Columbus Council, which enacted Ordinance(s) on *June 13, 2017*. While the Financial Planning Department is involved in the documentation of the Operating Budget, authority to legislatively appropriate funding for all departments, enterprise funds, agency affiliations, and/or component units of CCG rests solely with Columbus Council.

For information regarding CCG that has been audited, please refer to the ***Comprehensive Annual Financial Report (CAFR)***. For information regarding legislatively adopted funding, please refer to the Ordinances adopted by Columbus Council on *June 13, 2017*.

FY2018 BUDGET REVIEW SCHEDULE

DATE	TIME		
April 25, 2017	5:30 p.m.		Presentation of the FY2018 Mayor's Recommended Budget
May 2, 2017	2:00 p.m. - 5:00 p.m.	Prior to Proclamation Meeting	Overview, Department/Agency Presentations
May 9, 2017	1:00 p.m. - 4:00 p.m.	Immediately following Council Meeting	Department/Agency Presentations
May 16, 2017	9:00 a.m. - 2:00 p.m.	Special Called Meeting	Department/Agency Presentations
May 23, 2017	2:00 p.m. - 5:00 p.m.	Prior to Council Meeting	Department/Agency Presentations, Add/Delete List
May 30, 2017			Advertise FY18 Budget and Taxpayer Bill of Rights for June 6th
June 6, 2017	9:00 a.m.		Taxpayer Bill of Rights Public Hearing
	6:00 p.m.	Proclamation Meeting/Regular Council Meeting	Taxpayer Bill of Rights Public Hearing, 1st Reading of the Budget Ordinance
			Advertise 5 year Tax Millage History and Taxpayer Bill of Rights for June 13th
June 13, 2017	9:00 a.m.	Regular Council Meeting	Taxpayer Bill of Rights Public Hearing, 2nd Reading of the Budget Ordinance, 1st Reading of the Millage Ordinance
June 20, 2017	5:30 p.m.	Special Called Meeting	2nd Reading of the Millage Ordinance



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Annual Operating Budget July 1, 2017 - June 30, 2018

Mayor and Council

Mayor – Teresa Tomlinson

Mayor Pro-Tem, Councilor, District 4 - Evelyn Turner Pugh

Budget Review Chairman, Councilor, At Large – Berry “Skip” Henderson

Councilor, District 1 – Jerry “Pop” Barnes

Councilor, District 2 – Glenn Davis

Councilor, District 3 – Bruce Huff

Councilor, District 5 – Mike Baker

Councilor, District 6 – Gary Allen

Councilor, District 7 - Evelyn “Mimi” Woodson

Councilor, District 8 – Robert “Walker” Garrett

Councilor, At Large – Judy Thomas

Isaiah Hugley
City Manager

Lisa Goodwin
Deputy City Manager

Pamela Hodge
Deputy City Manager

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Columbus Consolidated Government
Georgia**

For the Fiscal Year Beginning

July 1, 2016

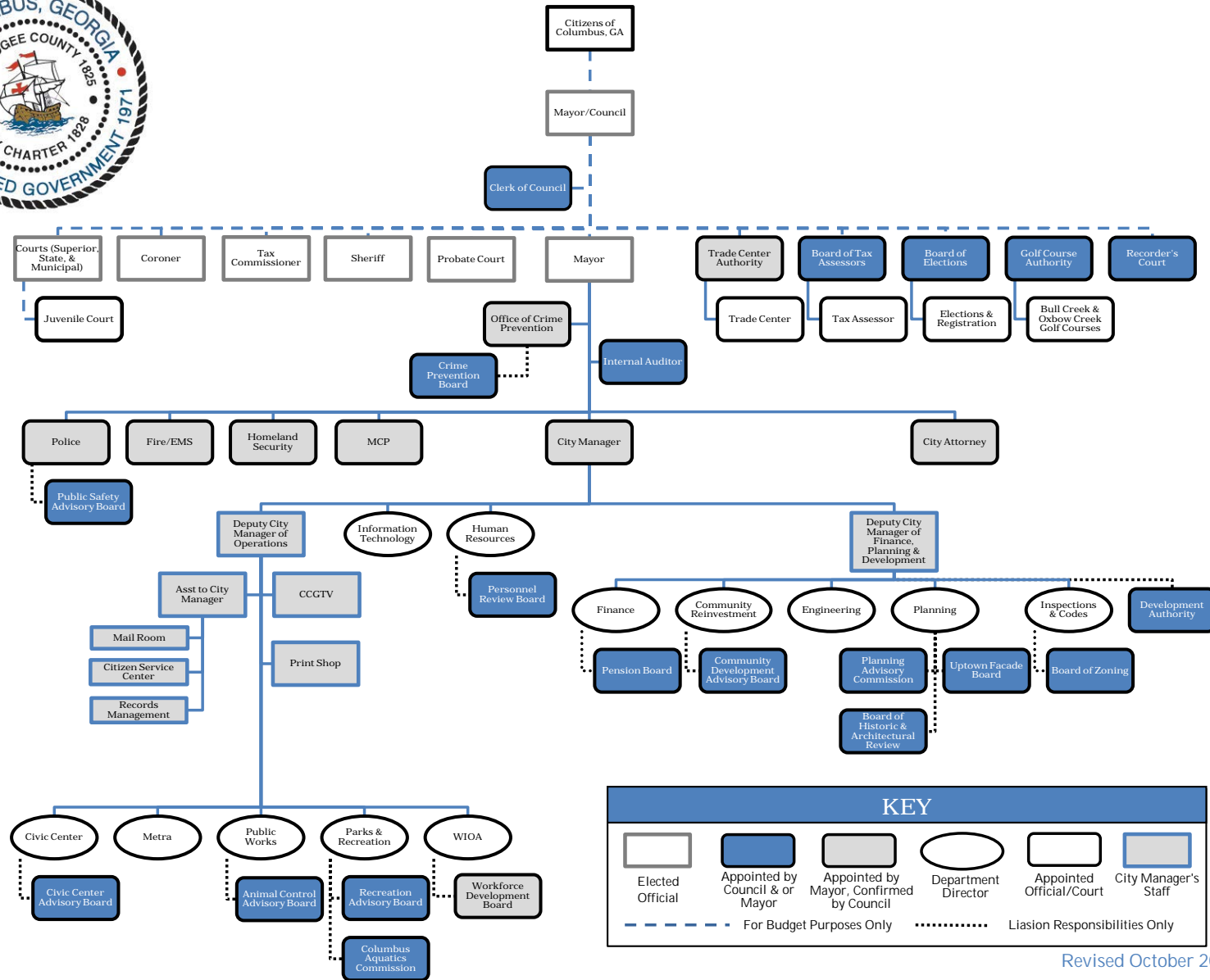
Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Columbus Consolidated Government, Georgia for its annual budget for the fiscal year beginning **July 1, 2016**. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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Columbus Consolidated Government Organizational Chart



Revised October 2016



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INTRODUCTION: OVERVIEW

This section includes the Mayor's Letter, the City Manager's Letter, Welcome to Columbus, the Columbus Profile, and the Vision for Columbus

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COLUMBUS CONSOLIDATED GOVERNMENT

Georgia's First Consolidated Government

TERESA TOMLINSON
Mayor

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July 1, 2017

In RE: Fiscal Year 2018 Adopted Budget

Dear Citizens of Columbus, Georgia and Councilors:

Today we present to you the Fiscal Year (FY) 2018 Adopted Budget for review and discussion. The Mayor's Adopted Budget message is provided pursuant to the Columbus Consolidated Government (CCG) Charter, including specifically §7-401, and Georgia statutory law, which provide that the elected Chief Executive of the local governing authority is to engage in initial budgetary policy making.

This Adopted Budget is a balanced budget and includes an estimate of unencumbered fund balance, an estimate of cash revenues, proposed expenditures by each department, office, board, commission and agency, approved capital outlays, data justification for expenditures and other such information that was necessary for deliberation.

I. Introduction

CCG continues to struggle with declining revenues. In FY2018, we expect some \$4.27 million less in revenues than the already reduced or stagnant revenues of FY2017 and preceding years. These reduced revenues are a result of state tax policies that disproportionately affect local governments, reduced franchise fees and anemic property tax growth due to our local tax structure. Specifically, we are projecting the following FY2018 adjustments to revenue from our FY2017 estimates:

ANTICIPATED CHANGES IN FY2018 PROJECTED REVENUES

Property Tax	\$1,000,000
Business Taxes	\$300,000
Title Ad Valorem Tax (TAVT)	(\$1,700,000)
Sales Tax	(\$1,300,000)
Court Fines and Forfeitures	(\$790,000)
Franchise Fees	(\$650,000)
After-school Program	(\$450,000)
Parks and Recreation Fees	(\$218,000)
Building Permits	(\$200,000)

"An Equal Opportunity / Affirmative Action Organization"

Interest Income
 Penalties and Interest
TOTAL FY2018 REVENUE CHANGE

	(\$170,000)
	(\$100,000)
	(\$4,278,000)

CCG’s annual operating budget has decreased 4.3% since FY2011, and, yet, Columbus, Georgia continues to offer a high level of public services for the lowest per capita rate (\$1,300 per person) among comparable communities in the state.

Over the years, this Administration and Council have dealt with declining revenues by:

- Holding steadfast against an effort by certain elected officials to spend millions of dollars in excess of budgeted funds and to otherwise improperly control the budgeting process;
- Implementing comprehensive pension reform, which 1) has resulted in \$11.4 million in savings since FY2013, 2) is expected to produce \$39.1 million in savings over an estimated 10-year period, and 3) has caused our employee General Government pension fund to increase from 74.4% (FY2012) funded to 93.6% (FY2018) and our Public Safety pension fund to increase from 74.1% (FY2012) funded to 81.1% (FY2018);¹
- Reforming healthcare through the establishment of a Health and Wellness Center (HWC) and a strict application of the 70/30% split in CCG and employee shared cost, which has resulted in CCG coming in within budget on healthcare costs and not requiring millions of dollars in subsidy adjustments;
- Eliminating subsidies to private affiliates and service/cultural organizations, such as the Naval Museum, Keep Columbus Beautiful, Uptown Columbus, Inc. and others;
- Increasing service fees, such as the garbage fee and appropriately reducing excess service, such as the two-day a week household garbage pick-up; and,
- Implementing other such measures to tighten efficiencies, adopt cost saving technologies, increase workload on existing employees, and renegotiate partnerships and contracts.

Our FY2018 operating budget is projected to be \$268,031,916 million, a .73% decrease over our FY2017 operating budget of \$270,013,787. This decrease is mainly attributable to an anticipated decrease in General Fund revenues.

We project a 2.4% increase in our property tax revenue, yielding an additional \$1.2 million over last year in the General Fund. The Local Option Sales Tax (LOST) and the Other Local Option Sales Tax (OLOST) are expected to bring in \$33 million in revenue.

¹ This increase in our pension funding levels is in spite of our FY2017 adjustment to a Mortality Table better suited to responsibly calculate pension-funding levels.

The adopted allocation of funds is set forth in the detailed budget materials provided herewith. The remainder of this letter will set out the general fiscal policies and major changes adopted for the upcoming fiscal year.

II. General Fiscal Policies and Proposed Major Changes

A. Balancing the General Fund

It is worth noting that for the second year in a row, and not some 16 years prior to that, the Mayor's Recommended Budget presented to Council for discussion was balanced without any projected use of General Fund Reserve monies. However, after much deliberation and debate, Council elected to use some General Fund reserves to balance and adopt the General Fund budget as \$147,699,229. Because of the declining General Fund revenues, tough decisions and adjustments still had to be made to adopt a balanced budget. Those items include:

- The rejection of all department/office capital requests from the General Fund and limited capital expenditures from the OLOST or other funding sources;²
- The rejection of non-budget neutral department/office personnel related requests with a few exceptions;³
- The rejection of all other department/office funding requests with few exceptions;⁴
- The unfunding of all FY2018 General Fund positions that are expected to be unfilled in FY2018, estimated to be a \$2.5 million savings to the General Fund;⁵
- Restructuring the pension funding period from 9 years to 15 years, which lowers pension costs in the General Fund saving some \$1.2 million without affecting this year's funding ratios or employee costs;
- The assumption of a 2.4% increase in property tax revenues and a decrease in LOST funds; and,

² A list of capital requests incorporated in this Adopted Budget can be found at **Attachment A**.

³ Personnel requests incorporated in this Adopted Budget are discussed below.

⁴ Additional funding was added to the budgets of: 1) Information Technology due to a mandatory increase in Microsoft licensing fees, 2) the Sheriff's Office due to contractual and operating increases at the jail; 3) the Muscogee County Prison due to required contractual adjustments for inmate medial services; and, 4) the Public Defender adjustments for Recorder's Court that were approved by Council in FY2017.

⁵ This practice has been adopted by Council in prior years. As in prior years, it is understood that Public Safety positions will be funded if individuals are found to fill those spots.

- An increase in certain fees to include ambulance fees, after-school program fees, business license fees and administrative fees for Special Permits.

B. Replenishing the General Fund Reserve

Due to the languishing effects of the 2008 Recession, the limitations of the CCG tax structure and state tax law and policies affecting local revenue, CCG has struggled to maintain the 60-day General Fund Reserve threshold. This threshold is required by CCG Resolution No. 224-11, rating agencies and best practice municipal accounting standards.

GENERAL FUND RESERVE DAYS							
	FY12	FY13	FY14	FY15	FY16	FY17 PROJECTED	FY18 PROJECTED
GENERAL OPERATING FUND	71.57	68.73	38.33	18.70	14.31	19.91	20.25
OLOST FUNDS	5.25	5.35	16.88	37.42	40.23	40.29	40.44
TOTAL GENERAL FUND RESERVE DAYS	76.82	74.08	55.21	56.12	54.54	60.20	60.69
VALUE OF 1 DAY	\$428,774	\$420,001	\$408,126	\$413,500	\$419,237	\$418,632	\$410,101

In addition to some of these revenue challenges, our General Fund Reserve has been hard hit by a recent departure from a long-standing legislative policy. Historically, Council has not allowed salary savings from any department to be converted for capital or salary enhancement use.⁶ Given our many lean years since the Recession, Council has made limited but costly exceptions to this long-standing rule. From FY2012 through FY2016 some \$2 million in unspent budgeted monies (or approximately 5 days of Reserve) have been allowed to be converted from salary savings to much needed capital expenditures and targeted salary enhancements. This deviation from longstanding policy is not sustainable if we wish to maintain a reserve level over 60-days.

In January of 2017, pursuant to Charter Sec. 4-307(6) and Resolution No. 224-11, the City Manager proposed and Council unanimously adopted Resolution No.12-17 requiring all salary savings be returned to the General Fund Reserve. As a result of the return to Council's long-standing policy, CCG was able to reverse its projected FY2017 reserve fund shortfall – adding an extra 6.88 days and taking our reserve fund to 63.20 days. However, due to a decline in anticipated revenues, the FY2017 reserve projections is adjusted downward to 60.20 days.

⁶ "Salary savings" is a shorthand term for unspent monies budgeted for the salaries of positions that were not filled during the budget year.

This Adopted Budget proposes the effort continue and, therefore, does not appropriate monies for positions that have historically gone unfilled. The estimated value of FY2018 unfilled positions is \$2,500,000 (or 6.10 days of Reserve). Again, Council can readily fund any Public Safety position where the department or office finds a suitable candidate. This prudent step simply allows these monies to stay in the General Fund Reserve instead of being held in the department or office account.⁷

C. Employee Bonus and Cost Of Living Adjustment

1. Employee Bonus

In FY2018, CCG will electronically convert its payroll system. That conversion is slated for October of 2017. In anticipation of that conversion, employees will be required to go three weeks, not the typical two weeks, without a paycheck in August, though the annual amount of employee pay will not be affected. This one-week lapse cannot be avoided. In order to reduce the impact of this prolonged period without a paycheck, and to supplement the income of our hard working employees, we proposed and Council adopted a one-time bonus for full-time employees, which equates to approximately a 1% pay bonus. The bonus is in addition to the annual .5% Cost of Living Adjustment (COLA) listed below that is effective January of 2018.

2. Cost Of Living Adjustment

Each proposed budget this Administration has submitted has had at least a modest Cost of Living Adjustment (COLA) of .5%, even in the years when we could not afford any increase and the possibility of layoffs loomed. Over a two-year period, FY2013 - FY2014, CCG provided a 4% pay adjustment for our employees in order to accommodate their investment in our pension reform. All totaled, and with the instant proposed bonus and .5% COLA, these various pay adjustments have increased CCG employee pay 9.0% over six fiscal years. When the one-time 1% bonus is included, the total salary adjustments for our employees over these six fiscal years are 10%.⁸

Because of the delay in the publication of the Employment Cost Index (ECI) and the Consumer Price Index (CPI) numbers, it is difficult to truly compare our pay adjustments to municipal and regional indices. Despite the limitations of comparison, our 10.0% pay adjustments over six fiscal years fares fairly well with these indices. We must note that healthcare costs are part of the ECI and CPI equations and should be included in this analysis as cost of living value given. Many employees segregate out offsets for healthcare costs as if those are required to be subsidized and as if the COLAs should be in addition to a supplement for healthcare costs. Indeed, increasing the COLA

⁷ In these recent lean years, Council also has allowed the use of other operational savings to be expended for capital. For instance, in FY2015 and FY2016 a little over \$1 million in budget savings (or 2.5 days Reserve) was redirected for other purposes instead of reverting to the General Fund Reserve. These are precious monies when we are running so close to our Reserve day minimum.

⁸ Pay for Columbus Police Department police officers has increased 11.8% (without the one-time bonus, and 12.8% with the FY2018 bonus) over this same period due to salary adjustments.

adjustments to reflect healthcare cost increases is entirely appropriate. Our COLA adjustments do not hold up as well when the pay adjustments for pension reform are excluded from the equation.

Fiscal Year	CCG Pay Increases	Employment Cost Index (ECI)	Consumer Price Index (CPI)
2012	.5%	1.1%	2.1%
2013	2.5%	1.1%	1.6%
2014	2.5%	1.6%	1.7%
2015	.5%	1.8%	-0.2%
2016	.5%	2.1%	1.1%
2017	2.0%	-	2.8% (thru Feb.)
2018	.5%	-	-
2018 One Time Bonus	1%	-	-
Total	10%*	7.7%	9.1%

*FY2013 and FY2014 include 2% pay adjustments to help fund Pension Reform.

**FY2018 adjustments include a .5% COLA and a one-time pay bonus.

D. Employee Healthcare Subsidy

Healthcare has been a near budget breaker for CCG for many years. In 2014, it nearly broke us with the only option appearing to be a large number of layoffs. Either 120 workers would lose their jobs, at a time when CCG was already under-staffed, or we would have to reform healthcare. We had implemented a Health and Wellness Center (HWC) in 2013, but the benefits of that had not yet come to fruition in the spring of 2014 as we headed into FY2015 preparations.

The national healthcare crisis was reflected in our predicament and we had few tools to accurately predict what the true cost of our CCG healthcare would be.⁹ In CY2015, we reformed our CCG healthcare system by implementing a spousal surcharge, holding fast to our 70% subsidy of employee healthcare costs and implementing other changes. In CY2016, our then new Benefits Manager began applying a more precise actuarial analysis of our costs in order to stop the jolting deficits in our healthcare fund that had required us to find millions of dollars each year to reconcile the under budgeting.¹⁰ We also had Muscogee Manor leave our CCG healthcare system which one

⁹ CCG is self-insured, meaning that CCG pays for every visit, every procedure, every hospital stay and every prescription. Blue Cross/Blue Shield administers our claims process on a contract basis, but CCG pays the cost of all healthcare received by our employees and their covered dependents. We have bid out the cost of having our employee healthcare insured with a traditional insurer, but given our CCG claims history, the cost for insurance is millions of dollars higher than being self-insured.

¹⁰ This under budgeting had become a regular occurrence as the healthcare year is a calendar year and the budgeting year is a fiscal year that begins on July 1. Each year, we were faced with the task of having to budget based on incomplete and speculative predictions of claims and market trends. We were constantly on the wrong side of those predictions largely because we were trying not to

would imagine would be a wash of cost and premiums, but actually aided us in reducing our risk exposure. In CY2017, we employed a new HWC vendor and a new pharmaceutical vendor, as well as opened the HWC up to all employees.

To provide some perspective on the cost of our CCG healthcare benefit, the national average for healthcare costs rises some 8-10% per year. However, CCG has experienced an erratic, but overall declining trend from FY14 to FY17 of 19.8%.¹¹ This declining trend is due to sometimes tough and controversial reforms. The chart below reflects how we compare to the annual national average.

<i>ANNUAL CHANGES IN CCG HEALTHCARE COSTS</i>	
<i>Fiscal Year</i>	Percentage Increase Over Prior Year
<i>FY2013</i>	Same
<i>FY2014</i>	28% increase
<i>FY2015</i>	9.2% decrease
<i>FY2016</i>	14.3% decrease
<i>FY2017</i>	3.1% increase
<i>FY2018</i>	3.2% increase

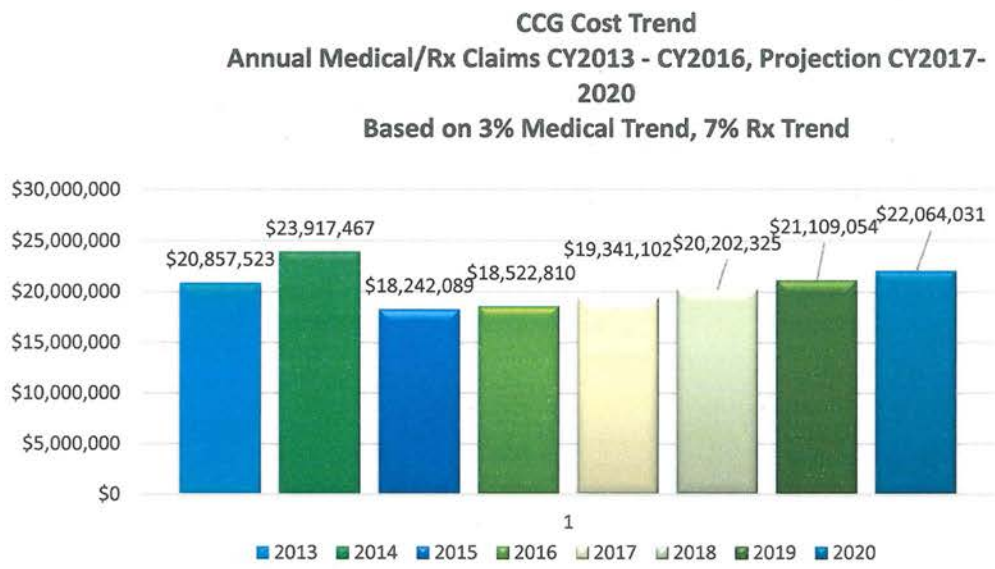
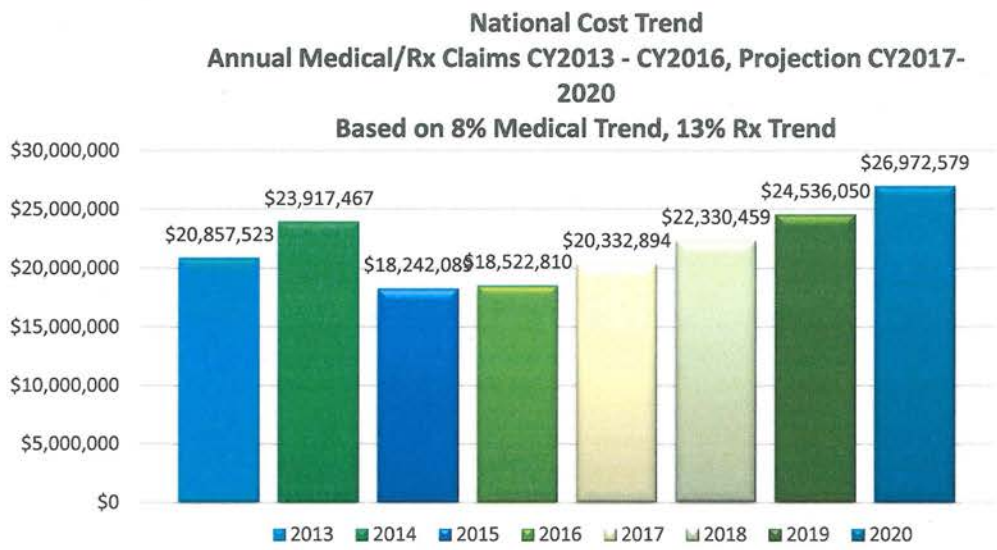
We are finally beginning to see the positive effects of our HWC and other adjustments. Here are some of the improvements we have seen:

- \$1.7% increase in medical and pharmaceutical claims from 2015-2016, well below the national trend of 8-10%;
- 9% **decrease** in the cost of medical office visits;
- 30% **decrease** in arthritis claims costs;
- 57% **decrease** in heart disease claims costs;
- 41% **decrease** in low back claims costs;
- 27.5% HWC **savings** in office visits and lab costs;
- 62.75% HWC **savings** in prescription drug costs; and,
- Projected \$703,376 first year cost **savings** from the CY2017 changes.

place an undue burden of premium increases on our employees based on this insufficient information.

¹¹ The medical and prescription claims cost for FY14 was \$23,308,495. If we annualize FY17 claims YTD to get a 12-month projection it comes to \$18,691,993. That is a savings of \$4,616,502 or 19.8%.

The following charts compare national trend projections to CCG trend projections over the next four years, assuming increased participation in the HWC:



These comparative trend charts reflect:

- Projected CY2017 healthcare CCG costs to be **\$919,792 less** than anticipated national trends;
- Projected CY2018 healthcare CCG costs to be **\$2.1 million less** than anticipated national trends;

- Projected CY2019 healthcare CCG costs to be **\$3.4 million less** than anticipated national trends; and,
- Projected CY2020 healthcare CCG costs to be **\$4.9 million less** than anticipated national trends.

If these projections bear out, CCG will have beat the national healthcare cost trend by some \$11.39 million.

In order to further reduce the projected cost of CCG healthcare for FY2018 budgeting purposes and, therefore, reduce the increase in employee premiums, deductibles and co-pays across the board, our Benefits Manager is recommending the following changes to our coverage:

Cost Saving Step	Anticipated Savings
Discontinue certain acid-blocking prescription meds that are available over the counter	\$123,960
Discontinue “me-too” or “copy-cat” drugs available in lower price therapeutic alternative	\$208,075
Targeted drug tier changes to non-preferred drug ¹² alternatives	\$23,960
Substitute certain hormone replacement therapy drugs with compounded products	\$100,010
Add member cost share for “lifestyle” drugs	\$58,895
Other pharmacy plan redesign	\$458,700
Increase Urgent Care Co-pay	\$73,500
Increase Emergency Room Co-pay	\$91,800
TOTAL PROJECTED SAVINGS	\$1,138,900

This Adopted Budget anticipates a \$5,900 healthcare cost per budgeted employee. By implementing the above-referenced modifications and off-setting CCG’s 70% subsidy, the increase in employee premiums falls from 5.9% to 0.0%.¹³ This budget adopts the suggested plan modifications and further adopts the Employee Benefits Committee’s recommendation to increase HWC usage by offering two “wellness days,” or additional vacation or leave days, for all employees who participate in the Wellness Incentive.¹⁴ These assessments not only improve the health and quality of life for our valued employees, but reduce the cost of our healthcare system. It is value well invested.

E. General Pay Reform

It is no secret that CCG is desperate for pay reform. Though we have the 2006 University of Georgia Pay Plan, the plan has not been maintained. There are areas where the lack of pay plan maintenance

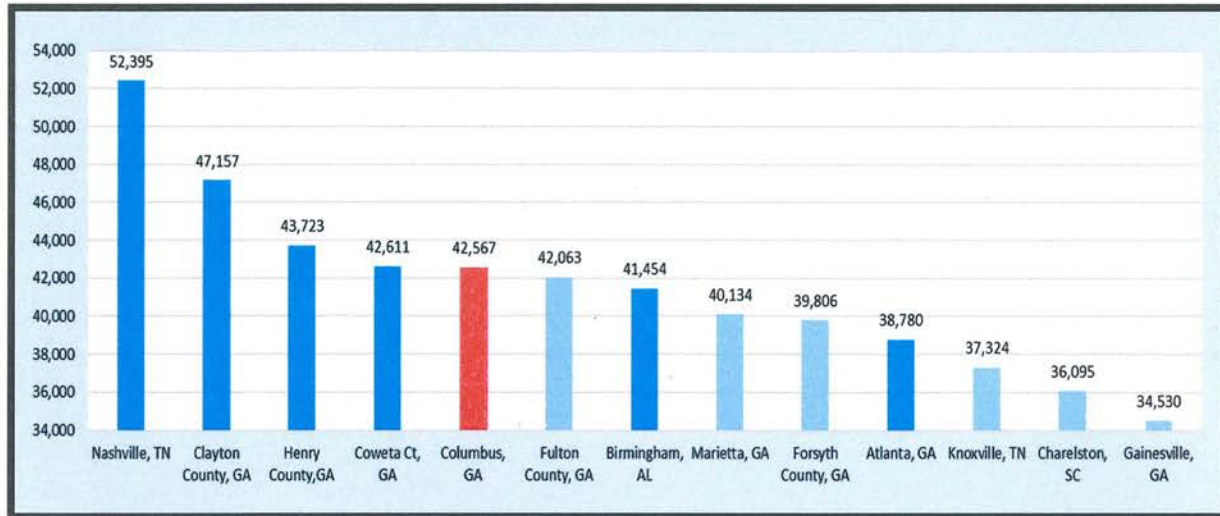
¹² A “non-preferred drug” is a brand name drug that is not on the recommended brand formulary.
¹³ Council has passed a Resolution that the CCG equation for funding our healthcare system should be a set 70/30 split. See Resolution No. 301-12.
¹⁴ The Wellness Incentive includes a Health Risk Assessment, complete biometric and participation in Wellness Coaching, if warranted.

is making us uncompetitive and placing a hardship on our employees. Systemic issues such as pay compression and professional sector shortages (police officers, paramedics, engineers, department head level managers) are causing a real strain on our ability to maintain the personnel and expertise necessary to provide the level of service our citizens demand. Other issues like maintaining a living wage for those at the bottom end of our pay scale are also priorities. As the saying goes: the only way to eat an elephant is one bite at a time. In that vein, we have made regular annual COLAs and other targeted adjustments, such as the Police Pay Reform, so as to not continue to fall further and further behind. We also have looked at other possible incremental adjustments.¹⁵

One area does need to be addressed in this budget and that is funding incentives to attract and maintain paramedics at the Columbus Fire/EMS. There is currently a national and, even international, paramedic shortage. Columbus has held its ground in recruiting and retaining paramedics (a/k/a "Fire Medics") through various innovative programs and benefits: for instance, just two years ago CCG was at its capacity with nearly all available paramedic positions filled. However, with the improving private sector economy and with paramedics being in such high demand, we now are roughly 10 paramedics short. This shortage requires ranked members of Fire/EMS to ride ambulances in addition to their other duties. A recent survey shows Columbus pay for paramedics is about average in public sector:

¹⁵ If we were able to fund an incremental patchwork effort to correct pay disparity throughout CCG, the proposed priorities would be: 1) Moving Grade 6-11 employees (between 297 to 354 employees) one pay plan step at an annual cost of approximately \$250,000 (see **Attachment B**, for two options); 2) Increasing director level and executive management pay in a methodical, non-arbitrary way at an annual cost of \$140,506 (see **Attachment C**); and/or 3) Addressing compression throughout CCG by setting up longevity salary adjustments for all employees at year-of-service milestones, which would cost us approximately \$ 2.38 million in the first year and \$5.2 million cumulatively over the first five years (see **Attachment D**). The revenues are not available in this Adopted Budget to fund these prioritized incremental adjustments, and they, accordingly, are not proposed to be dealt with this year.

STARTING SALARY FIRE MEDICS



In order to enhance our competitiveness, the Fire/EMS Department has improved promotion benchmarks for Fire Medic positions, allowing the paramedic certification to count as an Associates Degree thereby making a Fire Medic eligible for promotion after just 3 years of service, instead of the traditional 7 years, which promotion would result in a pay increase. This Budget adopts two additional incentives to our existing Fire/EMS pay structure:

- Defining 36 Fire Medic/Paramedic positions as requiring paramedic certification and raising that pay level from a PS14 to a PS15, with an annual budgetary impact of \$57,331; and,
- Increasing existing Fire Medic/Paramedic incentive pay from \$5,000 per person per year to \$6,000, with a budgetary impact of \$31,288.

These are prudent and fundable measures that are targeted to help resolve the identified shortage.¹⁶

F. Elimination of Gap Time Pay and Other Sheriff Office Budget Reforms

After much debate, CCG can finally say that it is eliminating the disparate and unpredictable cost of "Gap Time Pay". Gap Time Pay was a hybrid hourly and salary pay system used by some CCG law enforcement agencies, which in effect provided double time pay for certain hours worked by certain

¹⁶ Fire/EMS has proposed broad scale pay reform for that department to relieve compression. The suggestion is that the reform be funded through increasing ambulance fees. This thoughtful and important proposal is not included herein because: 1) Council has a longstanding policy of not allowing increases in General Fund revenue to be kept within the department assessing the revenue, but requires the revenue go to the General Fund; and 2) we don't have the funds to apply compression relief reform across CCG where it is also desperately needed. A targeted approach to addressing the most glaring problems is the best solution given our limited funds.

employees. It is not a method recognized or recommended by the federal Fair Labor Standards Act. In any given year, Gap Time Pay could result in wild swings in departmental or office salary costs. Gap Time Pay was one of the causes for the millions of dollars in cost overruns at the Sheriff's Office in prior years. The Muscogee County Prison (MCP) and the Columbus Police Department (CPD) also used Gap Time Pay, but MCP dispensed with the pay system in FY2014, while CPD ended the system in FY2016. The elimination of Gap Time Pay has provided budget stability and pay level certainty at both MCP and CPD. Gap Time Pay was used to fund the CPD Pay Reform of FY2016.

Under prior leadership, the Sheriff's Office has been reluctant to discuss using the elimination of Gap Time Pay to fund pay reform within its Office. Now, under the leadership of Sheriff Donna Tompkins, the Sheriff's Office will join the rest of the CCG law enforcement agencies by adopting pay reform in lieu of Gap Time Pay. This reform will follow the pay reform of CPD and will also work to eliminate pay comprehension within the Sheriff's Office. The longevity bonuses created by the pay reform will provide incremental salary adjustments at certain year-of-service milestones:

SHERIFF OFFICE PAY REFORM LONGEVITY SALARY INCREASE	
YEAR-OF-SERVICE MILESTONE	AMOUNT OF SALARY INCREASE
3 Years	\$1,000
5 Years	\$1,300
7 Years	\$1,500
10 Years	\$1,500
15 Years	\$1,500
20 Years	\$1,500
25 Years	\$1,500
30 Years	\$1,500

The cost of this pay reform is \$559,867. Unlike the Gap Time Pay in CPD, the Gap Time Pay in the Sheriff's Office was never properly budgeted: it was simply funded by fluctuating budget overruns. Here, through a lengthy review process by the Sheriff, this pay reform is proposed to be funded through the unfunding of 14 OLOST detention positions that are not presently needed due to the reduction in jail population resulting in part from the Rapid Resolution Program and other criminal justice reforms. Here is a synopsis of positions created by the OLOST:

SHERIFF'S OFFICE OLOST POSITONS	
NUMBER OF POSITONS	CATEGORY OF POSITIONS
13	Administrative Positions Already Funded
13	Detention Positions Already Funded
14	Detention Positions Requested To Be Unfunded For Pay Reform
<u>38</u>	<u>Remaining Detention Positions Available For Future Funding</u>
78	TOTAL OLOST POSITONS

These 14 unfilled OLOST positions proposed to be unfunded would remain on the books. Should the Sheriff need these positions funded in the future, she may petition Council to do so.

In addition to this significant, stabilizing budget proposal, the Sheriff's Office budget requests include proposals to restructure vendor contracts (saving approximately 16-19% in costs) and to change Bailiff pay from a \$75 daily fee to a \$15 hourly fee (saving approximately \$200,000). **Attachment E** sets forth the Sheriff's proposals for long-term fiscal responsibility in that Office.

There is no doubt that Sheriff Tompkins and her Command Staff have brought a prudent eye to the possibilities of cost savings and efficiencies, and CCG is tremendously appreciative of this new level of cooperation and professionalism.

G. New Positions or Reclassifications

This budget includes three new positions from the General or OLOST Funds and 26 new or reclassified positions that are budget neutral or funded from alternative sources to include fund balance reserves. All other requests for new positions, reclassifications of existing positions or pay adjustments are not included herein.

1. Three New Positions From The General Or OLOST Funds

This Adopted Budget includes a new Assistant District Attorney position (\$71,600 with benefits) for Recorder's Court and a new Investigator position (\$50,157 with benefits) assigned to Recorder's Court for the District Attorney's office. Council has recently restructured Recorder's Court adding two Public Defenders and an Investigator for the Public Defenders Office. As a result, the Public Defenders are aggressively defending preliminary hearings and other criminal matters that arise in Recorder's Court as they are charged to do, while our police officers and victims are not correspondingly represented with legal counsel. This situation threatens to allow inappropriate or premature discovery of investigative process that could endanger a valid criminal prosecution or expose our police officers to inadvertently disclosing victim or other information protected by law, for instance. We simply must provide a balance of the tools of justice for this important courtroom setting.

Another new position is warranted for the Clerk of Superior Court. The Clerk of Superior Court did not receive a single OLOST funded position to handle the increased workload created by putting new officers on the street. The Clerk of Municipal Court, for instance, received 2 new OLOST funded positions in FY2011 for this purpose. The requested position is also warranted due to the new Superior Court Judge assigned to the Chattahoochee Circuit. Clerk Hardman has requested several new positions, however, this adopted budget includes just one position: a Deputy Clerk II, G12 (\$42,224 with benefits), funded from the OLOST as were other similar positions seven budget cycles ago.

2. Other New Positions, Reclassifications Or Pay Adjustments

Given the many years of stagnant or declining revenues, we have asked our department heads and elected officials to do more with less. They can do this in most cases, but they must be allowed the ingenuity to rethink their employee position structures and pay grade classifications. A salary based funding source (non-operational monies) or non-General Fund/OLOST monies was identified

and included in the proposed budget presented to Council so as to not place additional pressure on our General Fund reserves. Council, however, elected to fund some salary adjustments and reclassifications using reserve funds and/or operating budget reductions as denoted below:

Dept/Office	Fund	Request	Position Description	Amount
Clerk of Council*	General	Reclass	Clerk of Council	\$4,473
City Manager's Office	General	Reclass	Citizens Service Center Tech G10 to Communications & Multimedia Specialist G14	\$7,551 PT Wages Reduction
Parks and Rec	General	Reclass	Park Maintenance Supervisor G14 to Parks Manager G17	\$6,403 Overtime Offset
Parks and Rec	General	Reclass	Community Schools Dist. Supervisor G16 to Recreation Program Specialist III G14	(\$4,162) Reduction
Engineering*	General	Reclass	Traffic Engineer G23 to Asst Engineering Director G24	\$7,529 Operating Reduction Offset
Elections	General	Delete	Election Tech II G10A	(\$38,807) Reduction
Elections	General	Reclass	Election Tech G9A to G12A	\$5,002 Pending UGA Approval
Elections	General	Reclass	2 Election Tech II G10A to G13A	\$6,832 Pending UGA Approval
Elections	General	Reclass	Elections Specialist G10A to G13A	\$3,416 Pending UGA Approval
Elections	General	Reclass	Registration Coordinator G15C to Asst. Dir. Of Elections/Registration G21A	\$15,264
Elections	General	Pay Adjustment	4 Board Members	\$2,799
Elections	General	Pay Adjustment	Board Chair	\$840
Elections*	General	Reclass	Elections Director G24D to G24L	\$18,282

Tax Assessor*	General	Reclass	Chief Appraiser G25E to G25H	\$7,499
Juvenile Court*	General	Pay Adjustment	3 Juvenile Court Judges	\$25,959
Clerk of Municipal Court	General	Reclass	Deputy Clerk II G12A to Senior Deputy Clerk G14A	\$3,771 Overtime Offset
Coroner*	General	Reclass	Deputy Coroner G196I to Chief Deputy Coroner G18I	\$6,043
Public Works*	Stormwater	Reclass	Rainwater Supervisor G15 to Rainwater Supervisor PS15	\$3,348 Operating Reduction Offset
Engineering*	Stormwater	Reclass	Survey Crew Worker G9 to Stormwater Data Inspector G16	\$12,935 Operating Reduction Offset
Engineering*	Paving	Reclass	Admin Assistant G12 to Office Manager G14	\$2,862 Operating Reduction Offset
Public Works*	Integrated Waste	New	Recycling Route Supervisor G15	\$48,025 Operating Reduction Offset
Workforce*	WIOA	Reclass	Reclass WIOA Director G24G to G24L	\$12,199 Operating Reduction Offset
Metra	TSPLOST	New	Correctional Officer PS 12A	\$49,094
Trade Center	Trade Center Fund	New	2 PT Event Attendants G8	\$38,442
Trade Center	Trade Center Fund	New	PT Facilities Maintenance Worker I G11	\$22,289
Trade Center	Trade Center Fund	Reclass	Accounting Technician G12 to Office Manager G14	\$2,535
Civic Center	Civic Center Fund	Reclass	Event Coordinator G15 to Services Manager G17	\$3,320
Human* Resources	Risk Management	New	Risk Analyst	\$57,225 Operating Reduction Offset

*New position, reclassification or salary adjustment funded by reserve funds and/or operating budget reductions.

H. Distribution of OLOST Funds Among Public Safety Departments

For FY2018, CCG is expected to take in \$33 million in OLOST revenue. Due to specific, permanent commitments of OLOST funds, \$22 million is budgeted on a recurring basis. Another \$250,000 is earmarked for our new Court Management System and \$559,867 for the Sheriff's Office Gap Time Pay Reform. The remaining \$1.0+ million is divided among Public Safety departments and offices in the following manner:

ADOPTED OLOST DISTRIBUTION		
OFFICE	AMOUNT	PERCENTAGE
Police Department	\$650,121	48.12%
Sheriff's Office	\$416,850	30.85%
Fire/EMS	\$156,000	11.55%
Marshal's Office	\$53,290	3.94%
Muscogee County Prison	\$74,802	5.54%
TOTAL	\$1,351,063	100%

I. Proposed Fee Adjustments

Due to existing program deficits that draw on the General Fund and due to fees set significantly under comparable rates in similar communities, the Adopted Budget includes the following fee increases:

Revenue Enhancements			
Fee Type	Increment Increase	New Fee Amount	Revenue Generated
Increase Ambulance Fees	\$200	\$900 (Advanced Life Support) \$700 (Basic Life Support)	\$600,000
Increase Community Schools Fees	\$6	(See Sliding Fee Schedule, Attachment F)	\$400,000
Increase Business License Fees	\$25	\$75	\$200,000
Add Administrative Fees for Special Permits	\$25	\$25	\$5,200

All of these proposed increases keep us substantially below similar fees charged in comparable communities and for comparable services.

J. General Fund Subsidies

In the past, certain subsidies have been made to affiliate organizations of CCG. Since FY2012, steps have been taken to make these affiliates more efficient or to increase revenues through innovative thinking. We are proud to announce that the Civic Center will again need no subsidy from the

General Fund. This is an example that good department level leadership saves the taxpayers money and that leadership is worth the investment. Likewise, the Integrated Waste Fund and METRA Parking Management Fund will not need subsidies thanks to long overdue increases in user fees and fines that now support these critical public services without draining the General Fund.

Three affiliates remain in need of General Fund subsidies totaling \$800,000. Those funds are:

GENERAL FUND SUBSIDIES	
Bull Creek Golf Course	\$50,000
Oxbow Golf Course	\$150,000
Medical Center - Excess Inmate Healthcare	\$600,000

K. Third-Party Affiliate Appropriations

We continue our reduction in discretionary subsidies to third-party affiliates by reducing the longstanding subsidy to our partner Uptown Columbus, Inc. Recently, Uptown has received a tremendous benefit by being designated a Tax Allocation District directing future tax increment increases to reinvestment within that district - and not to CCG coffers. Accordingly, given the success of Uptown, Inc. to date, and our evolving partnership in the face of the more lucrative tax increment investments, Uptown's yearly subsidy is eliminated in our FY2018 budget.

The chart below demonstrates that we have saved approximately \$1 million a year in third-party affiliate discretionary subsidies from where we started in FY2011. The only third-party affiliate discretionary subsidies remaining are state based partners providing critical health and safety resources that broadly protect the public health and general welfare of our citizens.

Discretionary Third-Party Appropriations¹⁷								
	FY11	FY12	FY13	FY14	FY15	FY16	FY17	FY18
Health Services Department	813,475	813,475	813,475	650,780	502,012	502,012	502,012	\$502,012
DFACS	90,000	90,000	80,000	62,400	48,135	41,500	41,500	\$41,500
Keep Columbus Beautiful	80,784	72,706	72,706	64,628	49,854	-	-	-
New Horizons	234,823	234,823	234,823	187,858	144,932	144,932	144,932	\$144,932
Uptown Columbus	81,000	72,900	72,900	58,320	44,988	44,988	25,000	-
Literary Alliance	16,200	14,580	18,822	-	-	-	-	-
Naval Museum Subsidy	300,000	250,000	200,000	175,000	135,000	-	-	-
TOTAL	1,616,282	1,548,484	1,492,726	1,198,986	924,921	733,432	713,444	688,444

¹⁷ Other non-discretionary, or legally required, expenditures include those to the Health Service Department (\$327,560), Airport Commission (\$40,000) and the River Valley Regional Commission (\$200,579).

III. Conclusion

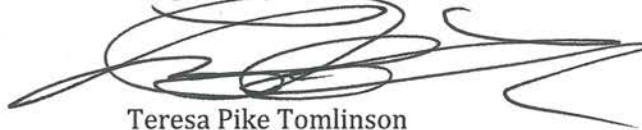
This FY2018 Adopted Budget is presented together with the City Manager's budget letter and the FY2018 Adopted Budget Book. We should be encouraged by the progress we have made over the past few difficult years, and know the decisions we make this year will likewise move us toward greater financial security and community prosperity. We do continue to face systemic limitations caused by our tax structure and state revenue policies. Innovative thinking will need to be employed to determine how our community can continue to thrive in the face of those limitations.

I want to thank our City Manager Isaiah Hugley, Deputy City Managers Lisa Goodwin and Pam Hodge, our Finance Director Angelica Alexander, our Department Heads, our elected partners and staff for their tremendous assistance in the effort of composing this year's Adopted Budget.

To our Council, I thank you for all of the hard work that was necessary to review, deliberate upon and decide the FY2018 Adopted Budget.

This is the Columbus, Georgia Consolidated Government Adopted Fiscal Year 2018 Budget submitted for your examination and review.

Respectfully Submitted,

A handwritten signature in black ink, appearing to read 'Teresa Pike Tomlinson', written over a circular stamp or seal.

Teresa Pike Tomlinson
Mayor
Columbus, Georgia Consolidated Government

Attachment A

Adopted Capital Outlay

DESCRIPTION	Unit Price	Qty	FY18 ADOPTED
GENERAL FUND			
	\$ -		\$ -
	Subtotal		\$ -
GENERAL FUND			
	TOTAL		\$ -
OTHER LOCAL OPTION SALES TAX FUND			
400 Police			
Pursuit Vehicles with Technology Packages (Replacement)	\$ 53,194	10	\$ 531,940
Unmarked Vehicles	\$ 21,227	3	\$ 63,681
Motorcycles w/ Radar Units	\$ 27,250	2	\$ 54,500
	Subtotal		\$ 650,121
410 Fire			
Protective Clothing (Replacement)			\$ 81,000
Thermal Imaging Cameras	\$ 6,000	4	\$ 24,000
Image Trend Hosting	\$ 19,000	1	\$ 19,000
Mobile Terminals			\$ 20,000
Relocate Cascade System	\$ 12,000	1	\$ 12,000
	Subtotal		\$ 156,000
420 MCP			
Freezer/Cooler (Replacement)	\$ 74,802	1	\$ 74,802
	Subtotal		\$ 74,802
530 Marshal			
License Plate Reader Renewal	\$ 2,200	1	\$ 2,200
Pursuit Vehicles without Technology Packages (Replacement)	\$ 25,545	2	\$ 51,090
	Subtotal		\$ 53,290
550 Sheriff			
Capital Items (To be prioritized by the Sheriff)	\$ 416,850	1	\$ 416,850
	Subtotal		\$ 416,850
OTHER LOCAL OPTION SALES TAX FUND			
	TOTAL		\$ 1,351,063
STORMWATER FUND			
250-2300 Drainage			
iPad Air 2 128 GB	\$ 730	4	\$ 2,920
	Subtotal		\$ 2,920
260-3210 Stormwater Maintenance			
Back Hoe (Replacement)	\$ 90,000	2	\$ 180,000
Equipment Trailer (Replacement)	\$ 6,000	1	\$ 6,000
Eductor Truck (Replacement)	\$ 349,083	1	\$ 349,083
Mid Size Extended Cab Pickup Truck (Replacement)	\$ 19,724	1	\$ 19,724
			\$ 554,807
STORMWATER FUND			
	TOTAL		\$ 557,727

Adopted Capital Outlay

DESCRIPTION	Unit Price	Qty	FY18 ADOPTED
PAVING FUND			
250-2200 Highways & Roads			
iPad Air 2 128 GB	\$ 730	6	\$ 4,380
MetroCount Traffic Counters & Tubing	\$ 1,200	20	\$ 24,000
Mid Size SUV 4x4 Explorer (Replacement)	\$ 27,940	1	\$ 27,940
3/4 Ton Regular Cab 2-Wheel Drive	\$ 31,875	1	\$ 31,875
	Subtotal		\$ 88,195
260-3110 Streets			
18 Yard Tandem Dumptruck w/ Swing Gate (Replacement)	\$ 185,000	1	\$ 185,000
Tri Axle 50 Ton Lowboy Trailer (Replacement)	\$ 85,000	1	\$ 85,000
4x4 Back Hoe (Replacement)	\$ 88,735	1	\$ 88,735
Single Sided Self Propelled Road Widener (Replacement)	\$ 140,000	1	\$ 140,000
7 yard Dump Truck w/ Swing Gate	\$ 99,000	2	\$ 198,000
	Subtotal		\$ 696,735
260-3120 Urban Forestry & Beautification			
Crew Cab F-750 Truck with Chipper Dump Body (Replacement)	\$ 94,000	3	\$ 282,000
Bucket Truck	\$ 138,672	2	\$ 277,344
Large Chipper	\$ 48,000	2	\$ 96,000
	Subtotal		\$ 655,344
PAVING FUND	TOTAL		\$ 1,440,274
INTEGRATED WASTE FUND			
260-3510 Solid Waste Collection			
Full Size 4x4 1/2 ton Crew Cab 4 Door	\$ 31,142	1	\$ 31,142
Grab-All Trash Loader	\$ 119,000	1	\$ 119,000
Refuse Collection Truck	\$ 250,000	1	\$ 250,000
Wheel Loader WA 380	\$ 280,000	1	\$ 280,000
	Subtotal		\$ 680,142
INTEGRATED WASTE FUND	TOTAL		\$ 680,142
CDBG Fund			
245-1000 CDBG Administration			
Desk Furniture	\$ 2,000	6	\$ 12,000
	Subtotal		\$ 12,000
CDBG FUND	TOTAL		\$ 12,000

Adopted Capital Outlay

DESCRIPTION	Unit Price	Qty	FY18 ADOPTED
TRANSPORTATION FUND			
0751 METRA			
35ft Clean Diesel Bus (Replacement)	\$ 470,000	1	\$ 470,000
Operations Equipment	\$ 208,150	1	\$ 208,150
Rebuilt Engines	\$ 50,000	1	\$ 50,000
Rebuilt Transmissions	\$ 50,000	1	\$ 50,000
	Subtotal		\$ 778,150
0751 TSPLOST Funded			
			\$ -
	Subtotal		\$ -
TRANSPORTATION FUND	TOTAL		\$ 778,150
TRADE CENTER FUND			
620-2200 Trade Center Operations			
ALC Web CTRL Upgrade	\$ 4,000	1	\$ 4,000
Genie Lift Roundabout	\$ 15,000	1	\$ 15,000
Bathroom Tile Cleaner	\$ 5,000	1	\$ 5,000
Studio Piano	\$ 4,500	1	\$ 4,500
Electronic Keyboard	\$ 1,000	1	\$ 1,000
Wide Area Vacuum Cleaners	\$ 2,600	2	\$ 5,200
9x12 Screen Kits	\$ 975	2	\$ 1,950
10x10 Screen Kits	\$ 950	2	\$ 1,900
42" Mity-Lite Round Sweetheart Tables	\$ 300	5	\$ 1,500
36" Mity-Lite Round Sweetheart Tables	\$ 250	10	\$ 2,500
18x96 Tables	\$ 205	25	\$ 5,125
30x96 Tables	\$ 225	25	\$ 5,625
30x72 Tables	\$ 205	20	\$ 4,100
30x96 Carts	\$ 260	2	\$ 520
30x72 Carts	\$ 260	2	\$ 520
6' Round Tables	\$ 320	10	\$ 3,200
6' Round Table Dolly	\$ 325	5	\$ 1,625
5' Round Tables	\$ 270	25	\$ 6,750
5' Round Table Dolly	\$ 325	5	\$ 1,625
	Subtotal		\$ 71,640
TRADE CENTER FUND	TOTAL		\$ 71,640
ALL CAPITAL OUTLAY		TOTAL	\$ 4,890,996

Attachment B

Pay Plan Maintenance Option #1

- For employees at pay grade 6 through pay grade 11, and at step A or B, move those at Step A to Step B and those at Step B to Step C. Apply the 1.25% or 2.5% Step increase. (297 employees impacted)

1.25%		\$112,881		2.5%		\$225,763	
UGA Pay Plan							
Grade	A	B	C	D	ER	
6	\$22,748.60	\$23,317.30	\$23,900.24	\$24,497.76	\$25,110.20	\$34,614.69	
7	\$23,900.24	\$24,497.76	\$25,110.20	\$25,737.95	\$26,381.40	\$36,367.06	
8	\$25,110.20	\$25,737.95	\$26,381.40	\$27,040.95	\$27,716.97	\$38,208.14	
9	\$26,381.40	\$27,040.94	\$27,716.96	\$28,409.89	\$29,120.13	\$40,142.42	
10	\$27,716.96	\$28,409.89	\$29,120.13	\$29,848.13	\$30,594.33	\$42,174.62	
11	\$29,120.13	\$29,848.13	\$30,594.33	\$31,359.20	\$32,143.17	\$44,309.72	

Pay Plan Maintenance Option #2

Employees at Pay Grades 6 -11

2.5% Step increase

Cost: \$269,988

354 Employees

UGA Pay Plan						
Grade	A	B	C	D	ER
6	\$22,748.60	\$23,317.30	\$23,900.24	\$24,497.76	\$25,110.20	\$34,614.69
7	\$23,900.24	\$24,497.76	\$25,110.20	\$25,737.95	\$26,381.40	\$36,367.06
8	\$25,110.20	\$25,737.95	\$26,381.40	\$27,040.95	\$27,716.97	\$38,208.14
9	\$26,381.40	\$27,040.94	\$27,716.96	\$28,409.89	\$29,120.13	\$40,142.42
10	\$27,716.96	\$28,409.89	\$29,120.13	\$29,848.13	\$30,594.33	\$42,174.62
11	\$29,120.13	\$29,848.13	\$30,594.33	\$31,359.20	\$32,143.17	\$44,309.72

Attachment C

GENERAL GOVERNMENT										
Pay Grade	New <5 Yrs Senior >5 Yrs	Name	Department	Current	Sept 10th	After 1 year in the position	Pay Adjustment	% Increase	Car Allowance as of Sept 1st	FY17 TOTAL
26	Senior	Newman, Donna	Engineering	\$ 97,647.89	\$ 102,591.28		\$ 4,943.39	5.06%		\$ 3,992.74
26	New	Alexander, Angelica	Finance	\$ 88,464.27	No change	\$ 92,942.63				
26	Senior	Biegler, Pat	Public Works	\$ 90,675.73	\$ 95,266.19		\$ 4,590.46	5.06%		\$ 3,707.68
26	New	Toelle, Forrest	Information Technology	\$ 90,675.73	\$ 92,942.63		\$ 2,266.90	2.50%		\$ 1,830.96
26	New	Hollowell, Reather	Human Resources	\$ 88,464.27	\$ 92,942.63		\$ 4,478.36	5.06%		\$ 3,617.14
25	New	Browder, Holli	Parks & Recreation	\$ 88,464.27	No change	\$ 90,675.73				
25	Senior	Horner, Ross	Civic Center	\$ 90,675.73	\$ 92,942.63		\$ 2,266.90	2.50%		\$ 1,830.96
25	Senior	Jones, Rick	Planning	\$ 88,464.27	\$ 92,942.63		\$ 4,478.36	5.06%		\$ 3,617.14
25	Senior	Middleton, Betty	Tax Assessor	\$ 82,147.73	\$ 92,942.63		\$ 10,794.90	13.14%		\$ 15,043.96
25	Senior	Redmond, John	Internal Auditor	\$ 78,189.28	\$ 92,942.63		\$ 14,753.35	18.87%	\$ 7,590.00	\$ 18,241.17
25	New	Evans, Rosa	METRA	\$ 88,464.27	No change	\$ 90,675.73				
25	New	Hudgison, John	Inspections & Codes	\$ 88,464.27	No change	\$ 90,675.73				
24	New	Johnson, Laura	Community Reinvestment	\$ 88,464.27	No change					
24	Senior	Pendleton, Howard	WIAA	\$ 78,189.28	\$ 88,464.27		\$ 10,274.99	13.14%		\$ 8,299.03
24	Senior	Boren, Nancy	Elections	\$ 72,606.56	\$ 88,464.27		\$ 15,857.71	21.84%		\$ 12,808.15
							\$ 74,705.32		\$ 7,590.00	\$ 72,988.91
PUBLIC SAFETY										
27	Senior	Boren, Rick	Police	\$ 107,219.84	\$ 112,413.73		\$ 5,193.89	4.84%		\$ 4,195.07
27	Senior	Meyer, Jeff	Fire	\$ 103,266.23	\$ 108,209.62		\$ 4,943.39	4.79%		\$ 3,992.74
25	Senior	Hamrick, Dwight	MCP	\$ 86,903.70	\$ 96,063.93		\$ 9,160.23	10.54%		\$ 7,398.65
							\$ 19,297.51			\$ 15,586.45
CAR ALLOWANCE ONLY										
28		Fay, Clifton	City Attorney						\$ 7,590.00	\$ 6,325.00
26		Sheftall, Lucy	Asst. City Attorney						\$ 7,590.00	\$ 6,325.00
22		Johnson, Teasha	Asst. to the CM/311						\$ 7,590.00	\$ 6,325.00
									\$ 22,770.00	\$ 18,975.00
							\$ 94,002.83		\$ 30,360.00	\$ 107,550.36
EXECUTIVE MANAGEMENT										
29		Hugley, Isaiah	City Manager	\$ 141,423.15	\$ 156,104.76	\$ 172,310.45	\$ 14,681.61	10.38%		\$ 11,858.22
28		Fay, Clifton	City Attorney	\$ 113,241.65	\$ 121,948.78	\$ 131,325.50	\$ 8,707.13	7.69%		\$ 7,032.68
28		Goodwin, Lisa	Deputy City Manager	\$ 113,241.65	\$ 121,948.78	\$ 131,325.50	\$ 8,707.13	7.69%		\$ 7,032.68
28		Hodge, Pam	Deputy City Manager	\$ 113,241.65	\$ 121,948.78	\$ 131,325.50	\$ 8,707.13	7.69%		\$ 7,032.68
							\$ 40,803.00			\$ 32,956.27
							\$ 134,805.83		\$ 30,360.00	\$ 140,506.63
				Starting	After 1 Yr	Senior - minimum				
			Pay Grade 24	\$ 84,201.43	\$ 86,306.47	\$ 88,494.27				
			Pay Grade 25	\$ 88,494.27	\$ 90,675.74	\$ 92,942.63				
			Pay Grade 26	\$ 90,675.74	\$ 92,942.63	\$ 95,266.19				

Attachment D

FY2018	FY2019	FY2020	FY2021	FY2022	TOTAL COST
\$2,379,063.02	\$812,022.20	\$696,876.52	\$678,492.38	\$590,996.90	\$ 5,157,451.02

FY2018 1ST YEAR IMPLEMENTATION IMPACT	
YEARS OF SERVICE	TOTAL
3 YRS SVC	\$261,034.52
5 YRS SVC	\$222,073.25
7 YRS SVC	\$276,121.11
10 YRS SVC	\$358,359.03
15 YRS SVC	\$317,237.64
20 YRS SVC	\$232,197.42
25 YRS SVC	\$212,427.96
30 YRS SVC	\$320,329.95
TOTAL	\$2,199,780.87
FICA	\$168,283.24
LIFE	\$10,998.90
TOTAL COST	\$2,379,063.02

FY2019 2ND YEAR IMPLEMENTATION IMPACT	
YEARS OF SERVICE	TOTAL
3 YRS SVC	\$213,262.51
5 YRS SVC	\$92,469.97
7 YRS SVC	\$118,945.65
10 YRS SVC	\$106,798.29
15 YRS SVC	\$55,357.67
20 YRS SVC	\$55,042.85
25 YRS SVC	\$54,109.84
30 YRS SVC	\$54,842.82
TOTAL	\$750,829.60
FICA	\$57,438.46
LIFE	\$3,754.15
TOTAL COST	\$812,022.20

FY2020 3RD YEAR IMPLEMENTATION IMPACT	
YEARS OF SERVICE	TOTAL
3 YRS SVC	\$31,961.74
5 YRS SVC	\$175,715.08
7 YRS SVC	\$108,679.43
10 YRS SVC	\$85,122.40
15 YRS SVC	\$59,776.67
20 YRS SVC	\$85,251.04
25 YRS SVC	\$41,858.06
30 YRS SVC	\$55,996.67
TOTAL	\$644,361.09
FICA	\$49,293.62
LIFE	\$3,221.81
TOTAL COST	\$696,876.52

FY2021 4TH YEAR IMPLEMENTATION IMPACT	
YEARS OF SERVICE	TOTAL
3 YRS SVC	\$0.00
5 YRS SVC	\$219,409.56
7 YRS SVC	\$95,684.99
10 YRS SVC	\$92,004.68
15 YRS SVC	\$61,640.12
20 YRS SVC	\$55,889.13
25 YRS SVC	\$59,078.77
30 YRS SVC	\$43,655.10
TOTAL	\$627,362.35
FICA	\$47,993.22
LIFE	\$3,136.81
TOTAL COST	\$678,492.38

FY2022 5TH YEAR IMPLEMENTATION IMPACT	
YEARS OF SERVICE	TOTAL
3 YRS SVC	\$0.00
5 YRS SVC	\$32,760.78
7 YRS SVC	\$180,107.96
10 YRS SVC	\$121,919.29
15 YRS SVC	\$78,706.92
20 YRS SVC	\$62,652.39
25 YRS SVC	\$80,583.60
30 YRS SVC	\$22,490.23
TOTAL	\$579,221.17
FICA	\$44,310.41
LIFE	\$2,896.10
TOTAL COST	\$626,427.68

All employees on payroll as of 8/3/2016.

*Pension Contribution for General Government 13.5% and Public Safety 21% is not included.

Attachment E



POST OFFICE BOX 1338
COLUMBUS, GA 31902-1338
www.columbusga.org/sheriff

OFFICE OF THE SHERIFF

MUSCOGEE COUNTY
DONNA TOMPKINS, SHERIFF



PHONE (706) 653-4225
FAX (706) 653-4234
JAIL (706) 653-4258
FAX (706) 653-4262

April 17, 2017

Honorable Teresa Tomlinson, Mayor
Columbus Consolidated Government
Columbus, Georgia 31902

Dear Mayor Tomlinson;

As I promised, I have been reviewing contracts and operations in order to identify potential cost saving opportunities, as well as the potential to increase revenue streams. As you will see below, I have identified several significant opportunities for both. All this is in addition to the GAP time issue, which I have already expressed my desire to eliminate, with the implementation of a pay reform plan. I will continue to look for additional opportunities for cost savings and operational efficiencies.

Bealls Communication Group (Inmate Phone System)

Prior to leaving office, Sheriff Darr signed an amended contract with Bealls Communication Group for the inmate phone account, dated November 28, 2016. The amended contract included a reduction in the commission percentage paid the city for the inmate phone system from 53% to 28%. The proposed percentage reduction would have reduced revenue from this program around \$115,494 annually. I had Attorney Paul D. Ivey, Jr. notify Bealls, in a letter dated February 8, 2017, I would not honor the terms of the amended contract. This contract will be renegotiated with the intent of continuing a 53% commission for the City. With the 53% commission, this program is projected to generate approximately \$244,000 in revenue annually.

Lightspeed Data Links (Inmate Visitation System)

The Inmate Visitation System at the County Jail is in need of replacement. The current analog system is outdated and replacement parts are not readily available. When Sheriff Darr, prior to leaving office, signed an amended contract with Bealls regarding the inmate phone system, it was intended, through a larger share of commissions, that Bealls would install a new inmate visitation system at a cost of \$657,606.22. Since then, Lightspeed Data Links has purchased the inmate visitation system portion of the business from Bealls Communication Group. I have completed negotiations with Lightspeed Data Links to purchase a new digital inmate visitation system at a cost of \$495,694.00. This is a savings of \$161,912.00 from the proposal submitted by Bealls and includes all new Cat6 cable. This project will be paid over four years with financing

from the Georgia Municipal Association and paid using allocated LOST funding. In addition, the maintenance agreement has been restructured and will be paid in bi-annual payments of \$24,000 using jail commissary proceeds which will remove \$84,000 annually from the general fund budget. Total savings for this project over the four years will be \$497,912.00

Pharmaceutical Expenses

Pharmaceutical expenses in the FY-17 budget were funded at \$918,910.00. As part of my review of contracts for potential savings, I determined our current medical provider CCS could purchase pharmaceuticals at a reduced rate. I am close to finalizing an agreement with CCS for the purchase of pharmaceuticals at a projected savings of 10-12%. This agreement will provide for an annual savings of up to \$110,000.

Muscogee County School District

American Traffic Solutions (School Bus Camera Enforcement Program)

In August 2012, Sheriff Darr engaged in a Memorandum of Understanding with the Muscogee County School District for the purpose of enforcing violations for passing a school bus while picking-up or discharging students. Based on the 2012 MOU, the Muscogee County School District would share proceeds of the program with American Traffic Solutions with each getting 50%. The 2012 MOU with the Sheriff's Office would provide 10% of the share received by the MCSDD to the Sheriff's Office for the processing and verification of violations. I am currently renegotiating the share rate for this program to a 50-50 split with the MCSDD which is 25% of the total collected. The annual revenue generated as a result of this new agreement is projected at \$90,000 annually.

Bailiff's/Reserve Deputies

The current pay structure for Bailiff's and Reserves is based on sessions with pay at a rate of \$75.00 per session. A session is considered a five-hour period. I am proposing a restructure of the pay system for this program to a rate of \$15.00 per hour and eliminating the "session" method. Currently in the FY17 Budget, it is projected the annual operating cost for Bailiff's and Reserves will reach \$697,000. The proposed change in the pay structure is estimated to save roughly \$200,000 annually. To accomplish this, the Grand Jury will have to agree to reset the pay structure.

Inmate Medical Expenses (0101-550-2650-6320)

Funding for inmate medical expenses, under line item 0101-550-2650-6320 in the FY17 budget, is funded at \$40,000. Based on expenses through the end of March the projected cost will reach \$413,000 by the end of the fiscal year. I believe there may be a potential to save money in this area by negotiating with St. Francis Hospital to provide care at the established Medicaid rate once the set amount of one million in the current contract is met. If so, a potential savings of approximately \$200,000 annually can be realized.

Miscellaneous Savings

Cleaning Solutions for County Jail

A new vendor has been identified for cleaning solutions for the County Jail and the change to the new vendor is being initiated. The estimated savings here will be approximately \$10,000 annually.

Fax System.

I have eliminated stand-alone Fax systems and integrated them into the new copiers which have fax capability. Between the savings for the Fax line, printer paper and toner, this change is expected to save about \$1,800 annually.

Increased Revenue and Savings

As a result of the proposed changes above, the following increases in revenue or cost savings are projected for the FY-18 fiscal year.

Revenue:

Bealls Communication Group	\$244,000
Muscogee County School System	
American Traffic Solutions (School Bus Camera Enforcement Program)	\$ 90,000
Total Revenue	\$334,000

Savings:

Lightspeed Data Links (Inmate Visitation System)	\$245,912
(\$497,912 in savings over four years)	
Pharmaceuticals	\$110,000
Bailiff's/Reserves	\$200,000
Inmate Medical Expenses	\$200,000
Jail Cleaning Supplies	\$ 10,000
Fax Lines	\$ 1,800
Total Savings FY-18	\$521,800

I am committed to being a good steward of the tax payer's dollar while operating an effective and efficient office. At the same time, I need assistance from you and the members of council in providing the necessary funding to hire and maintain a stable work force. Please let me know if you have any questions or concerns.

Sincerely;



Donna Tompkins, Sheriff

Attachment F

Community Schools FY18 Adopted Fee Increases

After School Program Weekly Rates

Annual Income	First Child Current	First Child New	Second Child Current	Second Child New	Additional Children Current	Additional Children New
\$60,000 and above	\$56	\$62	\$51	\$57	\$48	\$54
\$50,000 – 59,999	\$51	\$57	\$46	\$52	\$43	\$49
\$40,000 – 49,999	\$46	\$52	\$41	\$47	\$38	\$44
\$30,000 – 39,999	\$41	\$47	\$36	\$42	\$33	\$39
\$20,000 – 29,999	\$31	\$37	\$26	\$32	\$23	\$29
\$12,000 – 19,999	\$27	\$33	\$21	\$27	\$18	\$24
Less than \$12,000	\$21	\$27	\$16	\$22	\$13	\$19

Before School Program Weekly Rates

Annual Income	First Child Current	First Child New	Second Child Current	Second Child New	Additional Children Current	Additional Children New
\$60,000 and above	\$25	\$31	\$21	\$27	\$20	\$26
\$50,000 – 59,999	\$23	\$29	\$19	\$25	\$18	\$24
\$40,000 – 49,999	\$21	\$27	\$17	\$23	\$16	\$22
\$30,000 – 39,999	\$19	\$25	\$15	\$21	\$14	\$20
\$20,000 – 29,999	\$17	\$23	\$13	\$19	\$12	\$18
\$12,000 – 19,999	\$16	\$22	\$11	\$17	\$10	\$16
Less than \$12,000	\$13	\$19	\$9	\$15	\$8	\$14

Before and After School Program Weekly Rates

Annual Income	First Child Current	First Child New	Second Child Current	Second Child New	Additional Children Current	Additional Children New
\$60,000 and above	\$72	\$78	\$67	\$73	\$65	\$71
\$50,000 – 59,999	\$65	\$71	\$60	\$66	\$58	\$64
\$40,000 – 49,999	\$58	\$64	\$53	\$59	\$42	\$48
\$30,000 – 39,999	\$51	\$57	\$46	\$52	\$41	\$47
\$20,000 – 29,999	\$39	\$45	\$34	\$40	\$32	\$38
\$12,000 – 19,999	\$34	\$40	\$29	\$35	\$27	\$33
Less than \$12,000	\$25	\$31	\$19	\$25	\$15	\$21

After-School Program Rates Comparisons

Provider	Set Fee or Income Based Fee	Weekly Rate	Drop In Rate
Columbus Parks and Recreation	Income Based Fee	*New* \$27-\$62	\$15
MCSO After School (6 Schools)	Set Fee	\$45	\$10
YMCA	Set Fee	\$75	\$35
Child Care Network	Set Fee	\$85	\$55
St. Luke	Set Fee	\$82	\$55
Growing Room	Set Fee	\$110	\$60
Angel Academy	Set Fee	\$115	\$65



ISAIAH HUGLEY
City Manager

Columbus, Georgia

Georgia's First Consolidated Government

P.O. Box 1340, Columbus, Georgia 31902-1340

Telephone (706) 653-4029
FAX (706) 653-4032

July 1, 2017

Dear Ladies and Gentlemen:

As in recent years, Columbus, Georgia continues to face the challenge of providing its citizens with vital, quality services and amenities within the confines of its limited resources without straining its long term reserves. We struggle with meeting the increased demands of the citizens, with limited revenue growth potential and the expected modest increase in the tax digest, little or no change in select major revenue sources, and slight decreases in the sales tax collections. As the nation continues to cope with the consequences of rising costs of necessities such as healthcare, federal budget constraints and imposed sequestration measures, and unprecedented times in the housing and financial markets, Columbus, Georgia has not been untouched. The Columbus Consolidated Government is committed to providing services to meet the demands of our citizens as we continue to stand for Performance, Accountability, Service, and Trust.

In preparing this FY18 Adopted Budget, the needs and demands of the citizens we serve were at the root of our concerns. This budget cycle has presented similar challenges to those we have faced in the past few years. The goal for the FY18 Operating Budget was to live within our means while meeting the service needs of our citizens without undue depletion of our long-term reserves, which are vital to the sustainability of our city's economic infrastructure. We continue to adapt to the added operational requirements for some of our facilities that are still relatively new - such as the Aquatics Center, the City Services Center, a new parking facility structure, and the Recycling/Sustainability Center. While local, regional and national economic conditions remain uncertain in both consumer spending and in the housing market, the digest is anticipated to increase only nominally as other revenues remain relatively unchanged. The FY18 Operating Budget is balanced at \$268,031,916. In order to balance the budget, \$345,903 of fund balance was used across three operating which includes \$33,802 from the General Fund, \$275,659 from the OLOST Fund, and \$36,442 from the Trade Center Fund. Subsidies in the amount of \$200,000 were adopted for the Bull Creek and Oxbow Creek Golf Courses and \$600,000 were adopted for the excess charges for prisoner health care. There are no adopted subsidies for the Civic Center Fund, Parking Management Fund, and Integrated Waste Fund. Although the expected increase in the City's digest is at 2.4%, all other major revenue sources remain relatively flat or slightly declining. A small number of service fee adjustments in the General Fund are included in this adopted budget. Capital requests and infrastructure repair and replacement were delayed in the General Fund.

There is a slight change in the total millage rate in FY18 when compared to FY17. The millage rate is 17.78 for USD #1, 11.80 mills for USD #2 and 10.90 mills for USD #4. The total General and Urban district subject to the 9 mill cap is 9.00 mills in USD #1, 6.95 mills in USD #2, and 6.80 mills in USD #4.

Challenges

We continue to struggle for replacement of capital equipment and infrastructure maintenance. The last time significant funding was made available for capital investment was with the 2009 Other Local Option Sales Tax. The Columbus City Council confirmed by resolution to dedicate 70% of the tax to Public Safety and 30% of the tax to Infrastructure. As in the FY17 Adopted Budget, this FY18 Budget also postponed funding for the

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Capital Replacement Program in the General Fund. We were able to fund minimal capital requests in other operating funds, but left many justified equipment requests and projects unfunded. Costs of operations remain at a minimal level. As we look to our future, we must be mindful of the potentially costly impact that deferred maintenance on equipment and vehicles or delayed reinvestment in basic infrastructure may pose to us in years ahead.

Cost Containment Measures

In order to ensure sustainability of the pension plan, significant pension reform occurred in FY13. The benefits of implementing pension plan reform are already proving to be successful and significant in terms of savings to the City. The UGA pay plan study has now been fully implemented and operational for several years as well. In 2010, the City began paying emergency responders a supplemental pay in addition to their base pay, funded by the Other LOST. Once implemented, the City has expanded the pay supplement to all public safety officers, including those who are not emergency responders. As in the previous eight budget years, in FY18 the Public Safety employees will continue to receive an annual \$3,121 supplement to their annual compensation. It has been debated whether the public safety officers felt this pay supplement was subject to discontinuation, when in fact and in practice the intent has always been for the pay supplement to be considered the same way all pay is considered: permanent but subject to change along with budgetary constraints and funding source availability.

Several cost containment measures were continued in the FY18 budget. All positions that were unfunded during FY17 will continue to remain unfunded during FY18. An “unfunded” vacancy position is one that cannot be refilled during the budget year due to lack of funding for the position, but the position remains an authorized position that may or may not be funded in subsequent budget years. These unfunded vacancies are in general government, as opposed to public safety, positions. This measure results in substantial annual savings in the General Fund.

In addition to continuing unfunded vacancies, the City has also made the decision to continue to defer major maintenance to its facilities and to delay any significant capital investment in its facilities or infrastructure indefinitely. The aging and deteriorating condition of some of the City’s buildings and other facilities is of grave concern; however, the austere budget circumstances in which we find ourselves year after year simply do not allow the City to invest in its own facilities at this time.

Budget Process

Early in the budget preparation period, we forecasted that revenues would not fully support the operations of the government. The combination of reducing expenditures, unfunding vacancies, delaying capital and infrastructure purchases, reducing subsidies to other funds and agencies, revising healthcare plan design and maintaining contribution levels, preserving General Fund-Fund Balance, implementing fee adjustments for select services, and utilizing one-time revenues allowed us to balance the budget during this economic time. An increase of 2.4% in the tax digest for FY18 is estimated and a 96% collection rate is projected. The departments in the General Fund maintained the same operating budget as FY17, with a few exceptions. With departments/offices essentially operating at the same level as FY17, departments will have the extraordinary challenge of providing more, in most cases, with continued static financial resources and fewer human resources. Some departments will continue to leave positions un-funded and postpone filling any vacant positions, reduce or eliminate part time or overtime hours, make strategic changes to their scheduling and shifts, and evaluate operational priorities in order to remain within their allocated budgets.

The following chart details the Adopted Operating Budget for FY18. The left columns identify the funding for each fund, and the right columns show the appropriation for each fund in comparison with the adopted budget for FY17. The Fund Balance column identifies those funds that requires fund balance to balance their appropriations which would apply to the General Fund, OLOST Fund and Trade Center Fund for FY18.

FISCAL YEAR 2018 SUMMARY OF FUNDS AND APPROPRIATION						
FUNDS	TOTAL FUNDING			TOTAL APPROPRIATION		
	FY18 REVENUE	FUND BALANCE	TOTAL	FY18 BUDGET	FY17 ADOPTED	% CHANGE
General	\$147,665,427	33,802	\$147,699,229	\$147,699,229	\$150,457,471	-1.87%
Stormwater	5,626,935	0	5,626,935	5,626,935	5,470,209	2.79%
Paving	16,036,247	0	16,036,247	16,036,247	15,540,704	3.09%
Medical Center	14,701,529	0	14,701,529	14,701,529	14,253,667	3.05%
Integrated Waste	12,602,000	0	12,602,000	12,602,000	12,529,000	0.58%
E911	3,942,620	0	3,942,620	3,942,620	3,999,692	-1.45%
Debt Service	13,485,730	0	13,485,730	13,485,730	12,705,620	5.78%
Transportation	7,767,548	0	7,767,548	7,767,548	7,739,174	0.37%
Parking Mgmt	321,779	0	321,779	321,779	340,400	-5.79%
Trade Center	2,902,481	36,442	2,938,923	2,938,923	3,170,411	-7.88%
Bull Creek	1,237,350	0	1,237,350	1,237,350	1,331,050	-7.57%
Oxbow Creek	385,000	0	385,000	385,000	497,000	-29.09%
Civic Center	4,994,445	0	4,994,445	4,994,445	5,370,445	-7.53%
Econ Dev Auth	2,350,255	0	2,350,255	2,350,255	2,275,611	3.18%
Sub-TOTAL	\$234,019,346	\$70,244	\$234,089,590	\$234,089,590	\$235,680,454	-0.68%
2009 Other LOST	33,666,667	275,659	33,942,326	33,942,326	34,333,333	-1.15%
TOTAL	\$267,686,013	\$345,903	\$268,031,916	\$268,031,916	\$270,013,787	-0.73%
Health	23,647,283	0	23,647,283	23,647,283	24,794,849	-4.85%
Risk Management	4,754,474	0	4,754,474	4,754,474	4,884,906	-2.74%
CDBG	1,650,315	0	1,650,315	1,650,315	1,375,681	16.64%
WIOA	3,691,125	0	3,691,125	3,691,125	3,691,125	0.00%

The total operating budget is \$268,031,916 excluding Health Insurance, Risk Management, Community Development Block Grant, and WIOA Funds. WIOA and Community Development Block Grant have different budget cycles due to federal regulations; an estimated budget is incorporated in the regular budget process. Budget adjustments for these funds will be forwarded to Council in the Fall.

Assessment

The Columbus Consolidated Government offers an array of services to its residents including public safety, judicial, parks and recreation, sanitation and general government operations. At the time of consolidation in 1971, the government recognized that not all citizens within Muscogee County would receive equivalent levels of service. In recognition of this disparity, specific tax districts were established to levy taxes in direct proportion to services provided within each taxing district.

Currently, there are three urban service districts (USD1, USD2, and USD4), not including the special districts created for the Business Improvement District. The assessment and millage set for the primary three districts are distinguished by the services provided to each district: general services and urban services. The general services are provided to the total area of Muscogee County as fixed and established on the effective date of the last amendment to the charter. Functions and services provided to the general service district are commonly available and accessible or otherwise provided to all residents throughout the total area of the county. Examples are judicial services, parks and recreation, city administration, certain police services, health facilities and incarceration facilities. Urban service districts provide more comprehensive and intensive levels of governmental duties. Examples are fire protection, police patrol services and street maintenance. The total millage for urban and general service plus transportation services has a nine-mill cap not including debt service, Medical Center appropriation, and road and stormwater (sewer) millages.

The criterion for calculating the millage rate in each district is outlined below.

General Service - Services are of equal level throughout the county. Taxes are levied on all Muscogee County property owners.

Medical Center Tax - A three-mill levy is assessed with revenue paid to the Hospital Authority for medical care of county residents who cannot afford medical treatment.

METRA - This tax is levied to subsidize mass transit in the city. Taxes are levied after all other income from fares and other service charges and other governmental entities are calculated.

Urban Service - Services are diverse in various sections of the county. Taxes are levied proportionately on property owners of each district based on the level of service.

Fire Tax - The millage rate is dependent on the Fire Department's ISO rating for each district. The ISO rating is the same throughout all of Muscogee County.

Patrol Services - The tax rate is calculated according to the median response time on all police calls.

Stormwater (Sewer) - The tax rate is calculated according to the number of miles of public roads and streets in the district, which are maintained at local expense.

Street Maintenance - The tax rate is calculated according to the number of miles of public roads in each district per acre of land. Taxes are levied in the Paving Fund for this activity.

The chart below shows the distribution of the millage among districts.

TAX MILLAGE COMPARISON FY17 ADOPTED TO FY18 ADOPTED									
	URBAN SERVICE DISTRICT #1			URBAN SERVICE DISTRICT #2			URBAN SERVICE DISTRICT #4		
	FY17 Adopted	FY18 Adopted	Change	FY17 Adopted	FY18 Adopted	Change	FY17 Adopted	FY18 Adopted	Change
Total General and Urban	8.18	8.18	0.00	6.13	6.13	0.00	5.98	5.98	0.00
METRA	0.82	0.82	0.00	0.82	0.82	0.00	0.82	0.82	0.00
Total Subject to Cap	9.00	9.00	0.00	6.95	6.95	0.00	6.80	6.80	0.00
Stormwater (Sewer)	1.24	1.24	0.00	0.20	0.20	0.00	N/A	N/A	N/A
Paving	3.44	3.44	0.00	0.55	0.55	0.00	N/A	N/A	N/A
Medical Center	3.00	3.00	0.00	3.00	3.00	0.00	3.00	3.00	0.00
Economic Development	0.50	0.50	0.00	0.50	0.50	0.00	0.50	0.50	0.00
Total M & O	17.18	17.18	0.00	11.20	11.20	0.00	10.30	10.30	0.00
Debt Service	0.70	0.60	-0.10	0.70	0.60	-0.10	0.70	0.60	-0.10
Total Tax Rate	17.88	17.78	-0.10	11.90	11.80	-0.10	11.00	10.90	-0.10

In Urban Service District #1, which encompasses most of the community's land area, the millage rate will be 17.78 mills. Funding is continued for economic development activities. In Urban Service District #2, which extends along the northern boundary of Columbus, the tax rate will be 11.80 mills. In Urban Service District #4, which is presently limited to some small parcels near the Fort Benning reservation, tax rate will be 10.90 mills. Under the requirements of the Taxpayer Bill of Rights, three public hearings will be held in order for citizens to discuss the changes in the tax rate.

Personnel Changes and Employee Compensation

Each year, a major portion of the budget is allocated to personnel costs. In FY18, that percentage will reach approximately 56%. The City decreased its annual health care contribution from \$6,100 to \$5,900 per full time budgeted position. Employee premium contributions will continue to reflect a shared contribution strategy of 70% employer contribution applied across all plans as well as plan adjustments to provide a premier health insurance plan for employees and their qualified dependents. Employee's spouses that have access to an employer sponsored health insurance plans must pay a spousal surcharge to be included in the City's health insurance plan. The establishment of the Health and Wellness Center, which opened in May 2013, is expected to continue to assist with controlling the rising costs of healthcare through improved employee health status and improved control over chronic conditions like high blood pressure, diabetes, and high cholesterol. Staff will continue to pursue development of "tools" to help our employees make better health choices based on education and cost cutting strategies. All elected officials whose pay is tied directly to the State of Georgia's Merit System saw an increase in their pay beginning January 1, 2017. All other elected officials, general government employees, and public safety employees will have no incremental merit based increase to their pay in this budget. The only concessions made in this budget was a cost of living adjustment for General Government and Public Safety employees of .5% effective January 1, 2018, a cost of living adjustment for retired employees of 0.25% effective January 1, 2018, and a one-time bonus for active full time employees. The Public Safety employees continue to receive an annual \$3,121 supplement. Other personnel adjustments are outlined in the Personnel Section of this document.

Capital Projects and Capital Outlay

The FY18 budget includes \$6,655,526 in capital improvements projects and \$4,878,996 for capital outlay across all operating funds. Funding has been included for road resurfacing, and pipe rehabilitation and replacement. Details of the capital improvement projects are found in Capital Improvement Projects Section. The Capital Outlay is detailed in the Appendix.

Departmental Highlights

Listed below are the major budget highlights for each department. Due to the required contribution for pension, some departmental budgets have decreases in personnel costs and show an overall budget reduction. This does not reflect a staffing or operational reduction. Major changes beyond personnel are identified with additional details contained in the Departmental Summaries Section of the document.

- ◆ The Legislatives' FY18 funding level is \$538,777, a 2.17% increase from the FY17 adopted budget of \$527,323. This department includes the Council and the Clerk of Council divisions.
- ◆ The Executive's FY18 funding level is \$1,319,903, a 1.25% increase from the FY17 adopted budget of \$1,303,576.
 - ◆ The Mayor's Office increased by 0.09% from \$288,395 to \$288,649.
 - ◆ The funding level for the Internal Auditor's Office is \$193,133, an 8.98% increase from the FY17 adopted budget of \$177,214.

- ◆ The Crime Prevention/Intervention program will also receive funding from the Other Local Option Sales Tax in the amount of \$838,121, a 0.02% increase over FY17.
- ◆ The City Attorney's Office FY18 funding level is \$707,748, a 0.03% decrease from the FY17 adopted budget.
- ◆ The City Manager's FY18 funding level is \$1,478,960, a 14.75% increase from the FY17 adopted budget. This increase is attributable to the Print Shop moving from Inspections and Code to the City Manager's Office during FY17 (Inspections & Code decreases by corresponding amount). This department includes the City Manager's Office, Mail Room, Print Shop, Public Information, and Citizen Service Center.
- ◆ Finance's FY18 funding level is \$2,268,081 a 0.29% increase from the FY17 adopted budget. This department includes the Director's Office, Accounting, Revenue, Financial Planning, Purchasing and the Cash Management divisions.
- ◆ Information Technology's FY18 funding level is \$5,362,457, a 1.24% increase from the FY17 adopted budget. The Information Technology Department will also receive funding from the Other Local Option Sales Tax (Infrastructure) in the amount of \$1,115,321, up by 2.21% from FY17 due to the necessity of critical technology infrastructure. \$659,067 of FY18's Other Local Option Sales Tax allocation is for the implementation and upgrade of the Finance/Payroll/HR System.
- ◆ Human Resources' FY18 funding level is \$2,115,377, a 3.93% increase from the FY17 adopted budget. This department includes the Administration and Employee Benefits divisions.
- ◆ Inspections and Code Enforcement's FY18 funding level is \$1,466,989, an 11.99% decrease from the FY17 adopted budget. During FY17 the Print Shop was transferred from Inspections and Code to the City Manager's Office.
- ◆ The Planning Department's FY18 funding level is \$271,450, a 3.26% increase from the FY17 adopted budget.
- ◆ The Community Reinvestment funding level is \$139,810, a 0.50% decrease from the FY17 budget.
- ◆ Engineering Department's FY18 funding level is \$1,595,285, a 1.52% decrease from the FY17 adopted budget. This department includes Traffic Engineering and Radio Communications divisions. The Radio Communications division established a radio maintenance agreement with Motorola through the Motorola Migration Assurance (MAP) Plan in FY17. In addition to the aforementioned divisions, which are funded in the General Fund, this department manages divisions funded in the Stormwater (Sewer) and Paving Funds. Engineering Department's Drainage Division will operate with \$679,844, a 8.79% decrease from FY17's adopted budget, and the Highways & Roads Division will operate with \$1,112,076, a 5.97% decrease from FY17's adopted budget. Engineering also receives an allocation of \$1,800,000 from the Other Local Option Sales Tax, a 5.26% decrease from the amount allocated in FY17.
- ◆ Public Works' FY18 funding level is \$8,150,511, a 0.95% decrease from the FY17 adopted budget. This department includes the Director's Office, Fleet Management, Special Enforcement, Cemeteries, Facilities Maintenance, and Other Maintenance & Repairs divisions. Besides managing the aforementioned divisions, which are funded in the General Fund, the department manages divisions in other Operating Funds that are listed below: Two divisions, Stormwater Maintenance and Other Maintenance & Repairs, operate with \$3,500,906 in the Stormwater Fund. This allocation is a 4.46% increase from the FY17 adopted budget for Public Works' stormwater construction and maintenance

activities. The Public Works' Department will also receive funding from the Other Local Option Sales Tax in the amount of \$876,967 for Facility Improvements which includes a final payment to CORTA due to the expansion of the Cooper Creek Tennis Center and \$128,896 for OLOST supplements for Correctional Officers.

- ◆ Four divisions; Streets, Urban Forestry & Beautification, ROWM Community Services, and Other Maintenance & Repairs, operate with \$12,103,979 in the Paving Fund. This allocation is a 3.42% increase over the FY17's adopted budget for Public Works' paving and maintenance activities.
- ◆ Six divisions; Solid Waste Collection, Recycling, Granite Bluff Inert Landfill, Oxbow Meadow Inert Landfill, Pine Grove Landfill, Recycling, and Other Maintenance & Repairs, operate with \$10,099,793 in the Integrated Waste Management Fund. This allocation is a 10.58% decrease from the FY17 adopted budget for Public Works' waste management program and maintenance activities. This decrease is due to the operational savings achieved with the purchase of 29 Garbage Trucks through a capital lease program in FY17.
- ◆ Other Maintenance & Repairs is budgeted in the Transportation (METRA) Fund for \$15,000 and in the Civic Center Fund for \$100,000, representing no changes from the FY17 Adopted budget amounts.
- ◆ Parks & Recreation's FY18 total funding level is \$10,708,573, a 3.05% decrease from the FY17 adopted budget. This department includes the Director's Office, Park Services, Recreation Services, Community Schools, Athletics, Therapeutics, and Special Facilities (Memorial Stadium, Golden Park, Cooper Creek Tennis Center, Aquatics, Columbus Aquatics Center, Pottery Shop, Lake Oliver Marina and Senior Citizen's Center divisions). In addition to the aforementioned divisions, which are funded in the General Fund, the department also manages the program listed below:
 - ◆ Parks Refuse Collection operates with \$84,284 in the Integrated Waste Management Fund. This allocation is a 1.37% increase over last year's budget for Parks & Recreation waste management program activities.
 - ◆ The Parks & Recreation Department will also receive funding from the Other Local Option Sales Tax in the amount of \$50,777 for OLOST supplements for correctional officers, a decrease of 1.57%.
- ◆ Cooperative Extension Services' FY18 funding level is \$137,865, no change from the FY17's adopted budget. The staff members are state employees, but the Consolidated Government supplements five salaries.
- ◆ Boards & Commissions' FY18 funding level is \$2,007,787, a 28.22% decrease from the FY17 adopted budget due to the property reappraisal contract concluding in FY17. FY18, is also a non-residential election year thereby significantly reducing election expenses for this fiscal year. This department includes the Board of Tax Assessors and the Board of Elections and Registration.
- ◆ Police Services' FY18 funding level is \$25,972,113, a 5.97% decrease from the FY17 adopted budget. This department includes the Chief of Police, Intelligence/Vice, Support Services, Field Operations, Office of Professional Standards, Administrative Services, and Investigative Services divisions. Besides managing the aforementioned divisions, which are funded by the General Fund, the department manages the emergency call center (E911).

- ◆ The Police Department will also receive funding from the Other Local Option Sales Tax in the amount of \$9,159,459, a 7.40% decrease from FY17.
- ◆ The Emergency Call Center (E911) operates with \$3,942,620 in the Emergency Telephone Fund. This allocation is 1.43% less than last year's budget for E-911 activities. Operational costs continue to grow more rapidly than funding appropriated from the \$1.50 surcharge on land-based telephone lines. Additionally, the \$1.00 surcharge on cellular telephones, effective November 1, 1998, helped offset the expenditures needed to keep pace with operational costs. The transfer from the Other Local Option Sales Tax Fund in FY18 is \$995,620. The E911 operations will also receive funding from the Other Local Option Sales Tax in the amount of \$715,410 for personnel and a lease agreement for the upgrade of the E911 system.
- ◆ Fire and Emergency Services' FY18 funding level is \$24,099,494, reflects a 1.13% decrease from the FY17 adopted budget. This department includes the Chief of Fire and EMS, Suppression and EMS, Training, Prevention, Hazardous Materials Response Team, Maintenance, Special Operations, Administrative Services, Logistics/Support, and Emergency Management divisions. The Fire Department will also receive funding from the Other Local Option Sales Tax in the amount of \$2,824,343, a 8.50% decrease from the FY17 Adopted Budget.
- ◆ The Muscogee County Prison's FY18 funding level is \$7,892,759, a 0.55% decrease from the FY17 adopted budget. The Muscogee County Prison will also receive funding from the Other Local Option Sales Tax in the amount of \$754,309 for personnel and capital, a 2.42% increase.
- ◆ The Superior Court Judges' FY17 funding level is \$1,290,510, a 0.26% decrease from the FY17 adopted budget.
- ◆ The District Attorney's FY18 funding level is \$2,325,885, reflects a 6.19% increase from the FY17 adopted budget. This increase is due to the addition of an Assistant District Attorney and an investigator for Recorder's Court. The District Attorney's Office also manages the Victim/Witness Assistance Program, which is partially funded by the Crime Victim Surcharge. The Victim Witness Program's FY18 funding level is \$186,243. This allocation reflects a 13.64% increase from FY17's adopted budget. The remaining balance of the 5% surcharge will be carried forward at the end of the fiscal year. A portion of this budget is funded by proceeds of a 5% surcharge assessed on all court fines levied in the Chattahoochee Judicial Circuit. The District Attorney will also receive funding from the Other Local Option Sales Tax in the amount of \$185,714 for personnel.
- ◆ Adult Probation's FY18 funding level is \$127,487. This allocation reflects a 0.27% increase from the FY17 adopted budget.
- ◆ The Jury Manager's FY18 funding level is \$447,575. This allocation reflects a 0.08% increase from the FY17's adopted budget.
- ◆ The Juvenile Court's FY18 funding level is \$668,334, a 0.15% decrease from the FY17 adopted budget.
- ◆ The Circuit Wide Juvenile Court's FY18 funding level is \$325,647, a 10.13% increase from the FY17 adopted budget.
- ◆ The Clerk of Superior Court's FY18 funding level is \$1,896,450 which is a 1.89% decrease from the FY17 adopted budget. The budget for Juvenile Court Clerk was transferred to Juvenile Court in FY16

and is no longer under the direction of the Clerk. The Clerk of Superior Court became responsible for the Board of Equalization effective January 1, 2011 with a FY18 funding level of \$86,760. This budget also includes a new position in the Clerk's office that will be funded from Other Local Option Sales Tax funds in the amount of \$42,224.

- ◆ State Courts' FY18 funding level is \$1,676,156, a 0.08% decrease from the FY17 adopted budget. This department includes State Court Judges and the State Court Solicitor's Office. The State Court Solicitor's Office will also receive funding from the Other Local Option Sales Tax in the amount of \$219,040 for personnel.
- ◆ The Public Defender's FY18 funding level is \$1,937,202, a 15.09% increase from the FY17 adopted budget. The Indigent Defense Act was effective on January 1, 2005, which required the consolidation of Public Defender services in Superior and Juvenile Courts. This includes the Circuit Wide Public Defender and the Muscogee County Public Defender. The Circuit Wide Public Defender will also receive funding from the Other Local Option Sales Tax in the amount of \$157,653 for contractual services. The increase is due to salary and benefit increases for the Public Defenders.
- ◆ Municipal Court's FY18 funding level is \$2,157,118, a 1.33% decrease from the FY17's adopted budget. This department includes Municipal Court Judge, Clerk of Municipal Court and the Municipal Court Marshal. Their budgets are detailed below:
 - ◆ The Municipal Court Judge's budget is \$365,146, a 0.61% decrease from the current adopted budget.
 - ◆ The Clerk of Municipal Court's FY18 appropriation is \$740,802, a 0.56% decrease from the FY17 adopted budget. The Clerk of Municipal Court will also receive funding from the Other Local Option Sales Tax in the amount of \$93,429 for personnel, a 1.65% increase over the FY17 adopted budget.
 - ◆ The Municipal Court Marshal's FY18 appropriation is \$1,051,170, a 2.11% decrease from the FY17's adopted budget. The Marshal will also receive funding from the Other Local Option Sales Tax in the amount of \$374,513 for personnel and capital, a 16.86% increase over the FY17 adopted budget.
- ◆ The Probate Court's FY18 funding level is \$439,886, a 1.53% increase from the current adopted budget. The Probate Court will also receive funding from the Other Local Option Sales Tax in the amount of \$43,133 for personnel.
- ◆ The Muscogee County Sheriff's Office's FY18 funding level is \$24,824,171, a 0.37% increase from the FY17 adopted budget. This department includes the Sheriff Administration, Operations, Detention, and Motor Transport divisions. The Sheriff's Office will also receive funding from the 2009 Other Local Option Sales Tax in the amount of \$3,566,849, a 25.67% increase over the FY17 adopted budget amount due to pay reform and capital outlay for the Sheriff's Office.
- ◆ The Tax Commissioner's Office's FY18 funding level is \$1,591,336, a 0.81% decrease from the current adopted budget.
- ◆ The Coroner's Office's FY18 funding level is \$289,835, a 2.32% increase from the FY17 adopted budget. The Coroner's Office will also receive funding from the Other Local Option Sales Tax in the amount of \$7,812 for personnel.

- ◆ The Recorders' Court has an FY18 funding level of \$870,679. This reflects a 0.36% decrease from the FY17 adopted budget amount. The Recorders' Court also receives funding of \$77,615 from the Other Local Option Sales Tax, a decrease of 0.10% under the prior year allocation.
- ◆ The Consolidated Government provides funding to diverse community organizations. The Agency's FY18 funding level is \$1,256,879, 1.48% lower than the total amount provided for in the FY17 adopted budget.
- ◆ The Medical Center's FY18 funding level is \$14,701,529. This appropriation reflects a 3.14% increase over the FY17 adopted budget. The Consolidated Government provides this funding to account for inpatient hospital and outpatient healthcare to its indigent citizens and inpatient and outpatient healthcare for its prisoners. The agreement was renegotiated and the city remits only what is collected of the 3 mills levied.
- ◆ Debt Services' FY18 funding level is \$13,485,730, a 6.14% increase from the FY17 adopted budget. This appropriation is scheduled to fund general bond obligations, lease contracts with the Columbus Building Authority, and other debt obligations.
- ◆ Transportation Services' FY18 funding level is \$7,767,548, a 0.37% increase from FY17's Adopted Budget. TSPLOST funding was incorporated in Metra's budget beginning in FY17. This department includes the Director's Office, Operations, Maintenance, Dial-A- Ride, and Grant Management and Planning divisions. Besides managing the aforementioned divisions, which are funded by the Transportation Fund, Metra also manages parking activities. The Transportation Services Department will also receive funding from the Other Local Option Sales Tax in the amount of \$3,906.
- ◆ Parking Management's FY18 funding level is \$321,779, a 5.47% decrease from the FY17 adopted budget. There are no subsidies from the General Fund included in this budget for Parking Management. Parking violation fines was increased from \$30 to \$40 per violation in FY17. This division is responsible for the Parking Garage and Parking Enforcement. This division has taken on the management responsibility of the Front Avenue Parking Garage, Bay Street Parking Garage, Citizen Services Center Parking Garage, and the Government Center Parking Garage.
- ◆ The Columbus Ironworks Convention and Trade Center's FY18 funding level is \$2,938,923, a 7.30% decrease from the FY17's adopted budget. This department is budgeted as an enterprise fund, where \$731,500 and \$610,000 in revenue are projected from Beer and Hotel/Motel Taxes respectively. The remainder of the budget will be funded by various activities and events.
- ◆ Columbus' Golf Authority's FY18 funding level is \$1,622,350, a 29.58% decrease from the FY17 adopted budget. The decrease is due to a decline in revenues generated at each facility and the conclusion of the debt service obligation for Oxbow Creek. The authority includes Bull Creek and Oxbow Creek Golf Courses. This budget includes an operational subsidy to Oxbow Creek of \$150,000 and to Bull Creek of \$50,000 from the General Fund.
- ◆ The Civic Center's FY18 funding level is \$4,994,445, a 7% decrease from FY17's adopted budget. Hockey will not be part of the FY18 budget due to cancellation of the contract. The Civic Center receives a percentage of the Hotel/Motel Tax collected, totaling \$1,220,000. There is no General Fund subsidy included in this budget for the Civic Center Fund.
- ◆ Employee Health Insurance Fund's FY18 funding level is \$23,647,283 reflecting a 4.63% decrease from the FY17 adopted budget. The City's contribution will be \$5,900 per budgeted employee in FY18. This fund only includes the City's plan. Effective January 1, 2015, employees of Muscogee Manor are no longer members of the City's plan.

- ◆ Risk Management's FY18 funding level is \$4,754,474, down 2.67% under the FY17 adopted budget. The Risk Management fund includes allocations for risk management as well as workers' compensation.
- ◆ Economic Development' budget increased to \$2,350,255, an increase of 3.28% over the FY17 adopted budget amount. The amount is determined by an estimate of 0.50 mills. The total of 0.50 mills includes 0.25 mills dedicated to the Development Authority for new and ongoing economic development activities, an annual payment in the amount of \$800,000 for the NCR and BC/BS projects (Year 3 of 10) and a reserve of \$375,127. Annual appropriation and allocation of the Economic Development Fund is at the discretion of Council.
- ◆ Workforce Innovation & Opportunity Act (WIOA), also formerly known as the Job Training Partnership Act (JTPA) will have a funding level of \$3,691,125 in FY18. Since this is a federally funded program, its program year overlaps with the City's fiscal year. Revisions will be forthcoming in the fall to adjust the funding levels when contracts are finalized.
- ◆ The Community Development Block Grant (CDBG) Fund FY18 funding level will be \$1,650,315, an increase of 19.96% from the FY17 adopted budget. This is another federally funded program that overlaps the City's fiscal year where program adjustments will be needed in the fall.

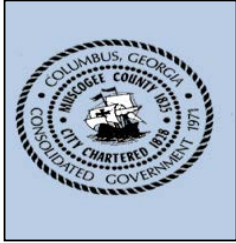
Conclusion

The budget reflects the very challenging times we continue to confront. It is essential that we are realistic about the budget decisions ahead of us. The goal is to remain financially stable to endure such extraordinary changes in the economy. As we strive to find more creative ways to deliver services, we will also strive to plan today for a better tomorrow and meet the demands of our valued citizens. The dedication and commitment of the staff to deliver services and sustain the City in these lean times is commendable.

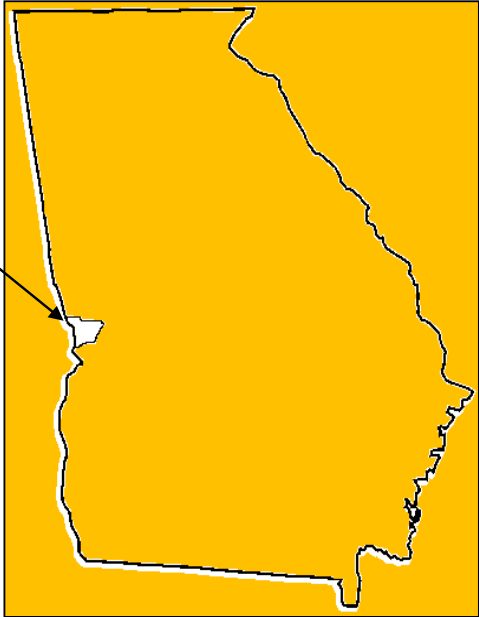
Sincerely,

Isaiah Hugley
City Manager

Welcome to Columbus, Georgia



Columbus, Georgia
Muscogee County



Just the Facts . . .

Located 100 miles southwest of Atlanta
Longitude: 84° 59' / Latitude: 32° 30'
Area: 221 Square Miles
Altitude: 250 feet above sea level
Climate: Balmy summers / Mild winters
Average High Temperature: 76.2°
Average Low Temperature: 55.0°
Average Monthly Rainfall: 3.9 inches
Average Annual Rainfall: 46.8"

Some notable Columbus natives have included Dr. John S. Pemberton, who invented the formula for Coca-Cola; Newt Gingrich, former Speaker of the House of Representatives; and Carson McCullers, who authored the novel "The Heart is a Lonely Hunter."



About Us . . .

Current Mayor: Teresa Tomlinson
Georgia's second largest city
Georgia's fourth largest metropolitan
Population: 202,824
MSA Population: 310,531
Year Founded/Consolidated:
1828/1971

In September 2013, USA Today named the Columbus Whitewater Adventure as one of the Top Man Made Adventures of the World.



In 2014, Columbus was ranked **#75** on Livability.com's *Top 100 Best Places to Live*. Cited as reasons for Columbus' outstanding livability were its size and diversity, its mostly younger population, and its proximity to a major airport.





We do amazing.

COLUMBUS PROFILE



Nestled in Piedmont country on the banks of the Chattahoochee River is a town called Columbus. Columbus is one of Georgia's three Fall Line Cities, along

with Augusta and Macon. The Fall Line is where the hilly lands of the Piedmont plateau meet the flat terrain of the coastal plain. Because of its unique location, Columbus has a varied landscape that includes rolling hills on the north side and flat plains on the south. It is centered by the Chattahoochee River, a rich natural resource that allowed Columbus to thrive as a milling and textile manufacturing hub in its early years and that provides a variety of opportunities for recreation, sport, and beauty today. Founded in 1828, Columbus was the last planned city of the original thirteen colonies. It was originally inhabited by the Yuchi and Creek Indians and claimed by Spanish missionaries in 1679. Later the French and British discovered it as a strategic trading site. Because of its proximity to the Chattahoochee River, Columbus grew to become a center of shipping and military manufacturing. Before and during the Civil War, Columbus served as a center for arms manufacturing. Following the Civil War, reconstruction was vigorous and included the building of several factories and the Springer Opera House, which later became the State Theater of Georgia. Continuing its military relationship, the Columbus Soldiers' Aid Society sponsored the nation's first celebration of Memorial after the Civil War. Later in 1918, a small camp became **Fort Benning**, which is now the largest infantry school in the world and home to the Western Hemisphere Institute for Security Cooperation (WHINSEC). Today Columbus is a vibrant community that is rich in culture, economic, educational and recreational opportunities. Its diverse population enjoys the beautiful tapestry that this once

textile-mill based city has built using its natural and man-made resources to reach its full potential.

Columbus & Muscogee County

In 1971, the City of Columbus and Muscogee County consolidated to form the first consolidated government in Georgia. The entire county is inside the city limits. Outer areas of the county are classified for taxing purposes as General Service Districts (GSD). The balance of the county is divided into two Urban Service Districts receiving more comprehensive services than GSD. The government has a ten-member council and Mayor. The Council is composed of one member from eight equally divided districts and two at-large districts serving four year terms. The Mayor, who also serves a four-year term, appoints the City Manager pending approval by Council. Open sessions are held by Council on Tuesdays at 9:00 a.m. (2nd & 5th Tuesdays) and at 5:30 p.m. (1st & 4th Tuesdays). According to US Census Bureau statistics, the city of Columbus is now the second largest in the state of Georgia with under 200,000 residents as of July 2016 estimates. The larger metropolitan area, which consists of Columbus and Phenix City (Alabama), has over 310,000 residents. The Columbus Consolidated Government (CCG) is a full service city providing a wide range of municipal programs and facilities. Services include the following: public safety, recreation and cultural events, transportation, planning and development, road maintenance and general governmental services. Over 3,000 employees work for CCG.

Columbus Profile

Education



The **Muscookee County School District**, consolidated since 1958, has 57 schools with enrollment exceeding 31,000 students. Among its eight high schools, MCSD recently opened the doors of the state-of-the-art Rainey-McCullers School of the Arts which boasts to be a “testament to the community’s commitment to progress, the arts, public education and the legacy that is the children of Muscookee County for now and well into the future.” Numerous institutions of higher learning are located in the area as well: **Columbus State University** with an enrollment of 8,400 students and **Columbus Technical Institute** with enrollment of 5,200 students. Within commuting distance of Columbus are six other institutions including **Auburn University**, **Troy State** and **LaGrange College**.



Film Industry

Gov. Nathan Deal announced in July 2017 that film and television productions generated \$9.5 billion in economic impact in fiscal year 2017. Georgia is now the No. 1 filming location in the world, according to FilmL.A., and Columbus is enjoying many of those benefits. Recently, Columbus State University added a new Film Production Certificate program that will provide an introduction to skills used in on-set film production while utilizing film industry standard

organizational structures, professional equipment and on-set procedures.

In 2014 action movie starring Aaron Paul Need for Speed was filmed in Columbus, Georgia closing 13th Street Bridge to capture an important scene of the movie.

Fun Academy Motion Picture’s first feature-length animated movie, Sgt. Stubby: An American Hero, will be coming to theaters in April 2018. Sgt. Stubby is a computer animated feature film based on the incredible true story of America’s most decorated dog. Fun Academy calls 12th Street in downtown Columbus home and the Columbus-based company is seeking to become a major player in animated features.

Attractions and Landmarks



In May, 2013, a long term vision was brought to fruition with the opening of a whitewater rapids course on the Chattahoochee River- the longest urban whitewater venue in the world, boasting high level rapids and exciting runs. A local outfitter has established a well organized guide and equipment system to provide maximum enjoyment for rafters and kayakers. In September, 2013, **USA Today** named the Columbus Whitewater adventure as one of the Top Man Made Adventures of the World.

In its first full year of operation, this whitewater rapids course has been burgeoning with activity by locals and visitors alike. The challenging “Cutbait” rapid has become synonymous with the area’s high energy level and exciting pace - an annual music festival has even

Columbus Profile

been established with “Cutbait” in its name. With development and business investment on both sides of the Chattahoochee, it is anticipated that the whitewater attraction will continue to bring visitors to the Columbus area as well as provide meaningful recreation and entertainment to residents of the area.



Noteworthy historical sites exist within the county. The **National Infantry Museum and Soldier Center at Patriot Park** celebrated its Grand Opening June 19, 2009. It is located in Columbus, Georgia, just outside the gates of Fort Benning, the Home of the Infantry and one of the Army’s largest and most highly acclaimed U.S. Army installations. This world-class tribute to Infantrymen past, present and future is the first of its kind in the United States. Throughout the 190,000-square-foot museum, visitors take an interactive journey through every war fought by the U.S. over the past two centuries. The museum tells the heroic story of everyday Infantrymen through an enviable collection of more than 30,000 artifacts. Era galleries trace Infantry history from before the Revolutionary War to action today in Iraq and Afghanistan. There is a special gallery recognizing Medal of Honor recipients and one that pays tribute to those who love an Infantryman, and the sacrifices they make supporting him. There is an IMAX Theatre, full service restaurant and gift store. Patriot Park includes a parade field for Fort Benning Infantry School graduations, a memorial walk of honor and an authentically recreated World War II Company Street. In 2016, it received additional recognition with being named USA Today Readers’ Choice Best Free Museum.



The **Springer Opera House**, built in 1871, is the State Theater of Georgia and offers adult and children’s theater. After undergoing major renovations, the Springer is offering more variety shows than ever before. In 2013, the Springer opened the **Dorothy McClure Children’s Theater** and dramatic learning company adjacent to the historic opera house site. **Port Columbus**, a national Civil War Naval Museum, hosts hundreds of visitors each year to its unique museum of Civil War relics and battleship reenactments. Visitors are encouraged to visit the **Columbus Museum** and the **Columbus Historical District**, which includes the Columbus **Ironworks**, built in 1853, and the **Liberty Theater**. **Westville**, a living museum which recreates life in the 1800’s, recently announced plans to relocate its unique attraction to Columbus from Lumpkin.



Columbus Profile



The **South Commons** Softball Complex & Stadium, which was built as a venue for the 1996 Summer Olympic Games, hosts a variety of local, regional, and national tournaments. In addition to providing a host site for family entertainment productions like “Disney on Ice,” the **Civic Center** houses the **Columbus Lions**, a team in the American Indoor Football League. Recently, an **Ice Skating Rink** and the **Jonathan Hatcher Skateboard Park** were added to the campus of the Civic Center, which now encompasses **A.J. McClung Memorial Stadium** and the **Golden Park** baseball complex as well. The Civic Center was also recently recognized as a Silver Bicycle Friendly Business by the League of American Bicyclists.



The **Columbus Ironworks and Trade Center**, which sits overlooking the Chattahoochee River, hosts hundreds of cultural, business and social events each year. Golfing is available to the public at **Bull Creek Golf Course**, a 36-hole premier golf course which is routinely rated among the best public courses in the country. In addition to providing exceptional golf facilities for the public, Bull Creek is host course to the CSU Cougars NCAA Golf Teams as well as several local high school teams, all of which have outstanding records in their respective competitive divisions. Columbus also has a well maintained nine-hole public golf course at **Oxbow Creek**, as well as a number of

private and semi-private golf courses around the city. In addition to golf, spring baseball and fall football are spectacular draws with regional college games and highly competitive high school football. Columbus has been home to many successful athletes in baseball, golf, football, and other sports, as well as to several Little League World Championship teams.

The **Coca-Cola Space Science Center** is a state-of-the-art science facility providing spectacular laser light venues and a simulator for manning the space shuttle. The **Rivercenter for the Performing Arts** provides culture, entertainment, and enjoyment for many and has hosted a number of internationally acclaimed performers and musical theater productions.

Economic Development

Economic and cultural development continues as an ongoing priority for the Columbus region. During 2016-2017, the following investments have been announced or completed:

- **CSU’s Frank D. Brown Hall Downtown Campus - \$27 million project (completed)**
- **Char-Broil New Global Headquarters Building - \$4.1 million project (completed)**
- **Heckler & Koch \$28.5 million expansion project (announced)**
- **The Rapids at Riverfront Place – W.C. Bradley - \$52 million project (announced)**
- **Pratt & Whitney \$386 million capital investment (announced)**

Local growth is fostered by continued investment from corporations with both long standing and newly forged footholds in the area. Continued economic growth has come from investment by **AFLAC, Synovus, TSYS, WellPoint, Columbus Regional Healthcare, Columbus State University, and St. Francis Hospital**, to name just a few.

Private business is normally the focus of economic development, the biggest economic impact on this region is the military. Fort Benning’s sprawling

Columbus Profile

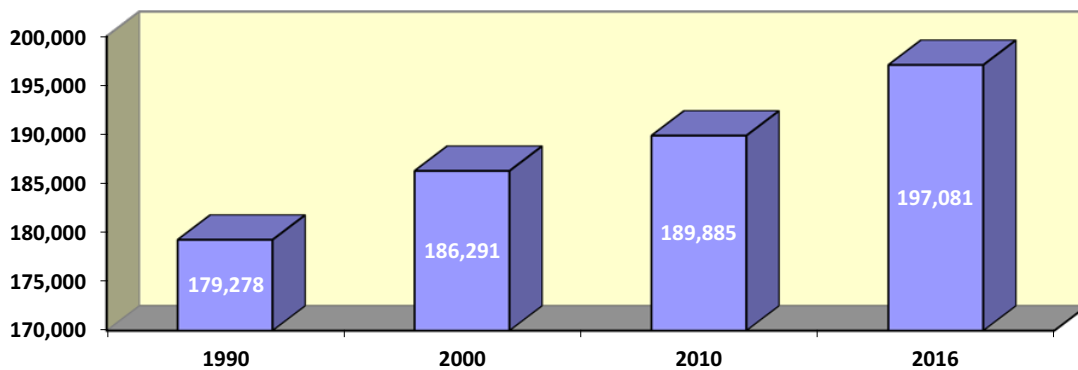
military post generates an economic impact of more than \$4.8 billion annually.

The jewel at the center of Columbus is undoubtedly the beautiful and vibrant **Chattahoochee River**. On both sides of the riverbank, there has been enormous investment to provide premier biking and walking trails and whitewater rafting facilities to Columbus residents and visitors. Collectively these facilities are referred to as simply, “the **Riverwalk**.” There are more than 34 miles of paved and brickwork pathways along each side of the river, as well as Fall Line Trace, and a 1.4 mile connector to be completed in summer of 2017. Within the past several years, corporate investment along the Chattahoochee has increased with the development of the **Synovus** Corporate building, the expansion of the **TSYS** campus, and the development of upscale residential loft housing in buildings that formerly housed textile mills. **Columbus State University** has become a premier development force in the Uptown area, with investment in student housing and services as well as its continued investment with programming that enriches its students and the community alike, such as the **Schwob School of Music** and the **Rankin Arts Center**. To

continue the City’s investment in the economic, recreational and cultural vitality of the region it serves, the Columbus Consolidated Government has recently opened two new facilities in the midtown area of Columbus: a competition quality **Aquatics Center** and the **City Services Center**, which houses a number of city and county services directly utilized by the public. Both facilities are state of the art and are architecturally and aesthetically compatible with the **Columbus Public Library** and the **Muscogee County School District** headquarters near which they are located. It is anticipated that the natatorium will be the host site for local, regional and national swimming and diving competitions as well as provide a swimming facility for the public to use for exercise, wellbeing, and recreation. The Citizens Services Center, located adjacent to the natatorium and near the MCSD buildings, houses the Tax Commissioner’s Office, the Citizen’s Information (311) Center, the Council Chambers, and the Revenue Division of the Finance Department. There are also several public-use rooms for community use.

Demographics

Columbus has seen steady population growth over the past twenty years. Since 1990, the population has steadily increased from 179,278 in 1990 to 197,081 in 2016, as shown in the chart below:

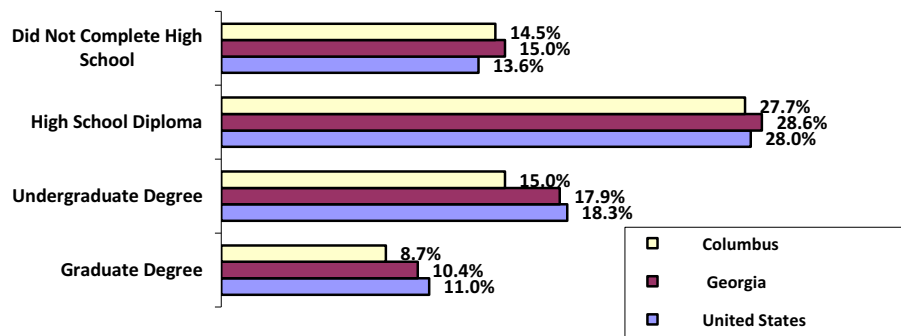


Sources: U.S. Census Bureau, 1990, 2000 and 2010 Census. Georgia Department of Community Affairs (May, 2016).

Columbus Profile

Education Levels

Muscogee County compares relatively on par with the state of Georgia as a whole and the United States as a whole when it comes to the education status of its residents. 27% of Muscogee County residents have completed high school as compared to 28% in Georgia and 28% in the US. Muscogee has considerably lower numbers of residents who have graduated with an undergraduate degree from college than the US. The chart below depicts Muscogee County's education status relative to the other groups:



Source: U.S. Census Bureau, 2010-2014 American Community Survey 5-Year Estimates

Gender and Age

The population is trending toward more women relative to the number of men. Many young professionals begin their family life in Columbus. The average age in Columbus is a youthful 33.3 years of age. This number is approximately 4.1 years less than the U.S. average. This shows Columbus as a strong center for vitality and spirit within Georgia and the surrounding areas. No doubt the sustained investment in the quality of life in the Columbus region has served to attract and retain young families in the area.

from the severe swings seen recently in the U.S. real estate market. Median values of Columbus homes have not seen the dramatic increases as seen in the rest of the country. Median home value grew 37.8% between 2000 and 2010 in Columbus. The U.S. average grew 33.5% in the same time period. Therefore, Columbus' housing market is growing at a faster pace when compared to the national average. Columbus' median income increased 5.8% between 2000 and 2010. This is lower than the U.S. average of 17.4% in the same period.

Ethnicity

Columbus is made up primarily of three ethnicities: African-American/Black (44.8%), Caucasian/White (46.4%), and Hispanic/Latin American (7.1%).

Wealth

Columbus' steady population growth protected us support services to those companies, have made

Economy

Columbus' regional economy has historically been founded in manufacturing, but in recent years there has been a slight shift in Columbus' economic picture. Columbus is home to AFLAC, Char-Broil, RC Cola, Total Systems (TSYS) and United Technology's Pratt and Whitney. In the past several years, international corporations such as Kia and Hyundai, and the ancillary companies which provide products and significant regional investment in the area. TSYS has

Columbus Profile

completed its state-of-the-art uptown campus along the Chattahoochee River, a monument to the progress and development of the uptown area. The community has seen expansions in service areas and downsizing in traditionally manufacturing areas. Whatever the reason, the area continues to rebound and keep surging forward. Efforts to recruit and retain companies are championed by the Economic Development division of the Greater Columbus Chamber of Commerce, the River Valley Partnership, and other planning and development entities. Commercial and retail trade, as well as professional services, has attracted customers throughout the region, making Columbus a destination hub for the surrounding counties. In 2014, Columbus was ranked 75th in the nation for *Livability.com's* "**Top 100 Best Places to Live.**" Cited as reasons for Columbus' outstanding "livability" ranking were its size, the diversity of its population, the relative youth of its population, and its proximity to a major international airport (in Atlanta).

Columbus 2038

Columbus Consolidated Government is required to establish a synchronized planning program for the State of Georgia. The cornerstone of the coordinated planning program is the groundwork of a long-range comprehensive plan by each local government in Georgia. These strategies intend to highlight community goals and objectives. The Comprehensive Plan is to be used by Muscogee County as a tool to direct and guide development in a manner that insures the quality of life and service levels associated with the city are maintained at desired levels. This report will have a number of central components including:

- Identifying Issues and Opportunities;
- Identifying Existing Development Patters;
- Evaluation of Community Policies and Actions;
- Evaluation of Transportation Needs;
- Future Demographics;
- Infrastructure Needs; and
- Many Other Important Concerns



IMPACTS TO THE BUDGET

Impacts to the FY18 Budget:

Fund Balance Reserves:

During this budget cycle, significant attention was given to the declining number of reserve days, specifically in the General Fund, that the City has experienced during the past several fiscal cycles. Economic pressures from flat (or declining) revenues coupled with ever rising costs of providing city services have forced the City to rely on fund balances, particularly in the General and Other LOST funds, to balance its operating budget. While Operating Budgets are just that- estimates- and no assurance can be made regarding the number of days cash on hand that the City will have as the result of implementing this Budget, it is important to advance the City's efforts to reduce reliance on fund balance, and, at some point, begin adding to rather than taking away from City reserves. Therefore, City Council, the Mayor and others involved in the Budgetary Process were conscious of the issues surrounding General Fund reserve days and the changes in fund balance that the City has seen over time while deliberating and ultimately adopting this operating budget. This budget reflects those efforts to preserve fund balance by reducing reliance on reserves to meet expenditures and obligations.

In preparing the FY18 budget, the City resolved itself to making systemic economic changes in order to minimize its dependency on using fund balance. The City had, in prior years, already taken some measures to reduce systemic operating deficits by reforming its Employee Pension Plan, establishing employee healthcare and wellness initiatives including its Health and Wellness Center (a primary care physician practice for use exclusively by City employees and their families), and revising its Workers Compensation Administration oversight and management structure. For FY18, the City introduced more systemic operational improvements. It revised its healthcare and pharmaceutical coverage benefits and plan designs, lowered its subsidies for certain city amenities, community agencies and attractions, deferred Cost Of Living Adjustment (COLA) payments to employees and retirees to January, 2018, and deferred capital investment except for the most necessary of road and sewer maintenance and projects funded by other, non-operating sources.

Expenditure Reductions:

After determining the global and systemic changes that could be introduced to curb expenditures, most departments were then asked to operate at the same level of funding as their FY17 Adopted Budgets. Some departments were able to meet their funding expectations by not filling vacant positions, leaving those positions "unfunded" for some or all of FY18. Other departments will have to continuously monitor their operational expenditure targets in order to remain at FY17 levels.

The FY18 Budget includes consideration for staffing and maintaining facilities, such as the Columbus Aquatic Center and service enhancements for the Metra Transportation System. Other significant maintenance considerations are given to the many public services and quality of life services that the City provides to its citizens and visitors. The Aquatics Center, the community pool centers, ball fields, the Riverwalk and golf courses, for example, are public amenities that enrich the lives of our citizens, but they can be expensive to maintain. Revenue growth is expected from some of these amenities but that growth will in no way cover their cost of operations.

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IMPACTS TO THE BUDGET

Revenue Considerations:

Expenditure controls are only a part of the response necessary for the City to operate within its means. Despite the strong positives on the economic development side, Columbus continues to be faced with the harsh economic reality that its primary funding sources have been flat or shrinking due to several key factors: (1) the sustained economic impacts stemming from the recession, which began in 2008; (2) a property tax freeze that places a ceiling on the property tax revenues that can be levied; (3) flat to modestly improving housing starts and other construction; (4) lower than anticipated growth of military and civilian personnel as a result of BRAC decisions; and (5) continuation of the historically very modest population growth that the Columbus area has experienced for many years.

Early Budget Cycle:

The preparation of the FY18 budget began several months earlier than usual to allow staff sufficient time to draft a balanced and comprehensive budget without the use of General Fund reserves. While this change in the process afforded more time to craft the budget, it also meant that projections, particularly for revenues, were based more on estimates than actual mid-year data than in prior years. As such, when several departments requested additional funding for FY18, Council responded to these requests by deferring them until mid-year FY18, when actual revenues could be better gauged.

Add/Deletes:

Every year, there are typically items that Council decides to either add to the Mayor's recommended budget or delete from the Mayor's recommended budget. These are recorded on the City's "Add/Delete List" during the budget review process and are voted on, item by item, before the final budget is adopted. All items which have been added will be included as part of the Adopted Budget while all items which have been deleted will not.

For FY2018, the following items were added or deleted by Council thereby adjusting the Mayor's Recommended Budget:

Department	Amount Added or Deleted	Fund	Purpose
Fire/EMS	\$29,000	General Fund	Increase in ambulance service mileage fee revenue
Coroner	\$6,043	General Fund	Reclass Deputy Coroner G16I to Chief Deputy Coroner G18I
Clerk of Council	\$4,473	General Fund	Reclass Clerk of Council G22M to G23K
Juvenile Court	\$25,959	General Fund	Salary increases for Juvenile Court Judges
Engineering	\$ -	General Fund	Reduction of operating budget to Reclass Traffic Engineer G23 to Asst Engineering Director G24
Tax Assessor	\$7,499	General Fund	Reclass Chief Appraiser G25E to G25H
Elections	\$18,828	General Fund	Reclass Elections Director G24D to G24L
Police	\$224,569	OLOST	Capital items for Police
Marshal	\$51,090	OLOST	Capital items for Marshal
Public Works	\$ -	Stormwater	Reduction of operating budget to Reclass 1 Rainwater Supervisor G15 to Rainwater Supervisor PS15
Engineering	\$ -	Stormwater	Reduction of operating budget to Reclass 1 Survey Crew Worker G9 to Stormwater Data Inspector G16
Engineering	\$ -	Paving	Reduction of operating budget to Reclass 1 Admin Assistant G12 to Office Manager G14

IMPACTS TO THE BUDGET

Department	Amount Added or Deleted	Fund	Purpose
Public Works	\$ -	Integrated Waste	Reduction of operating budget to Add 1 Recycling Route Supervisor G15
Workforce	\$ -	WIOA	Reduction of operating budget to Reclass WIOA Director G24G to G24L
Human Resources	\$ -	Risk Management	Reduction of operating budget to Add 1 Risk Analyst G19

Key Budget Initiatives for FY2018:

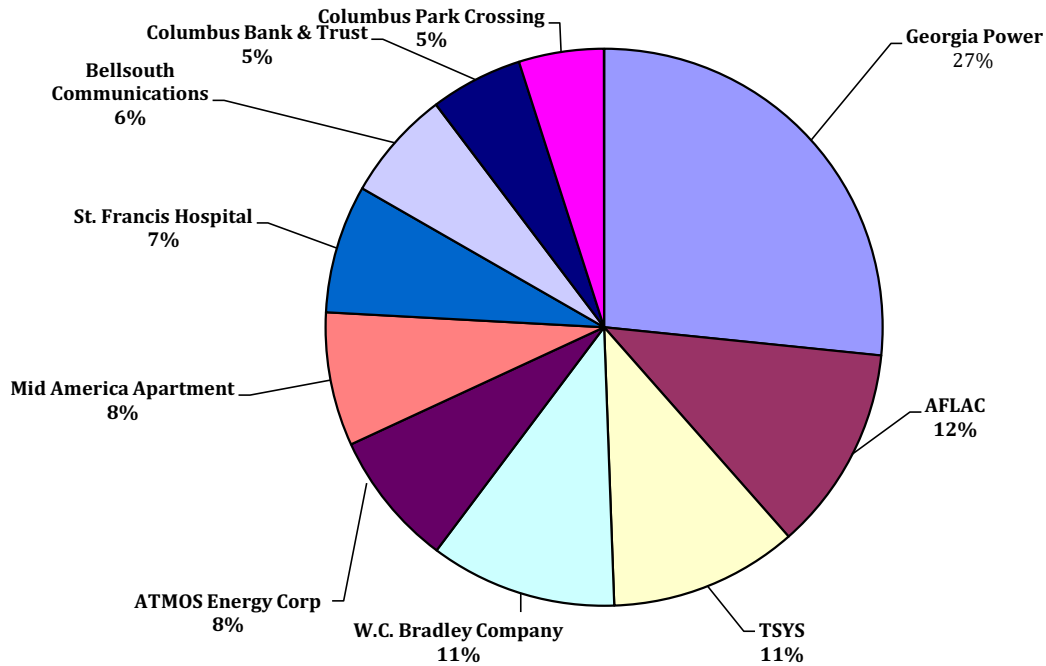
- Global changes to our healthcare plan and pharmaceutical benefits, which includes no changes to premium structure but will save the City an estimated \$1.1 million, based on recommendations from our benefits consultant.
- Reduced subsidy/support for certain component units and affiliate units.
- Continued financial restructuring of certain economic development obligations to increase available funding for new projects.
- Continued hiring freeze which began in FY2014.
- Unfunded vacant positions through FY2018.
- Deferred Cost of Living Adjustments to salary and wages to January, 2018.
- Continued deferred capital investment and maintenance.
- Managed care contract for jail and prison inmate medical care.
- Maintaining prior year funding levels for most departments through continued monitoring of operational budgets.

Summary:

As a result of continued economic pressures on both the revenue and expenditure sides, once again CCG has been faced with the daunting task of providing the superior level of services that its citizens expect and deserve with ever-tightening resources to provide them. As such, the Operating Budget for FY18 has slightly decreased overall from \$270,013,787 in FY17 to **\$268,031,916** for FY18- a change of approximately 0.73%. Most departments were asked to maintain the funding levels for their FY18 operating expenditures to their FY18 Adopted Budget levels in order to continue their normal course of business. They were able to successfully accomplish this task by leaving vacant positions unfilled and unfunded and by continuing to operate under lean conditions, the same as in prior years. In addition to a tight operating budget, the Capital Plan was significantly curtailed, at least until after the first of the calendar year, until sufficient resources can be identified from revenues or other sources to pay for them. Even with the relatively austere operating budget adopted, the City expects to still utilize approximately **\$345 thousand of its fund balance** in order to balance its FY18 total operating budget.

COLUMBUS BUSINESS PROFILE

TOP 10 PROPERTY TAX PAYERS



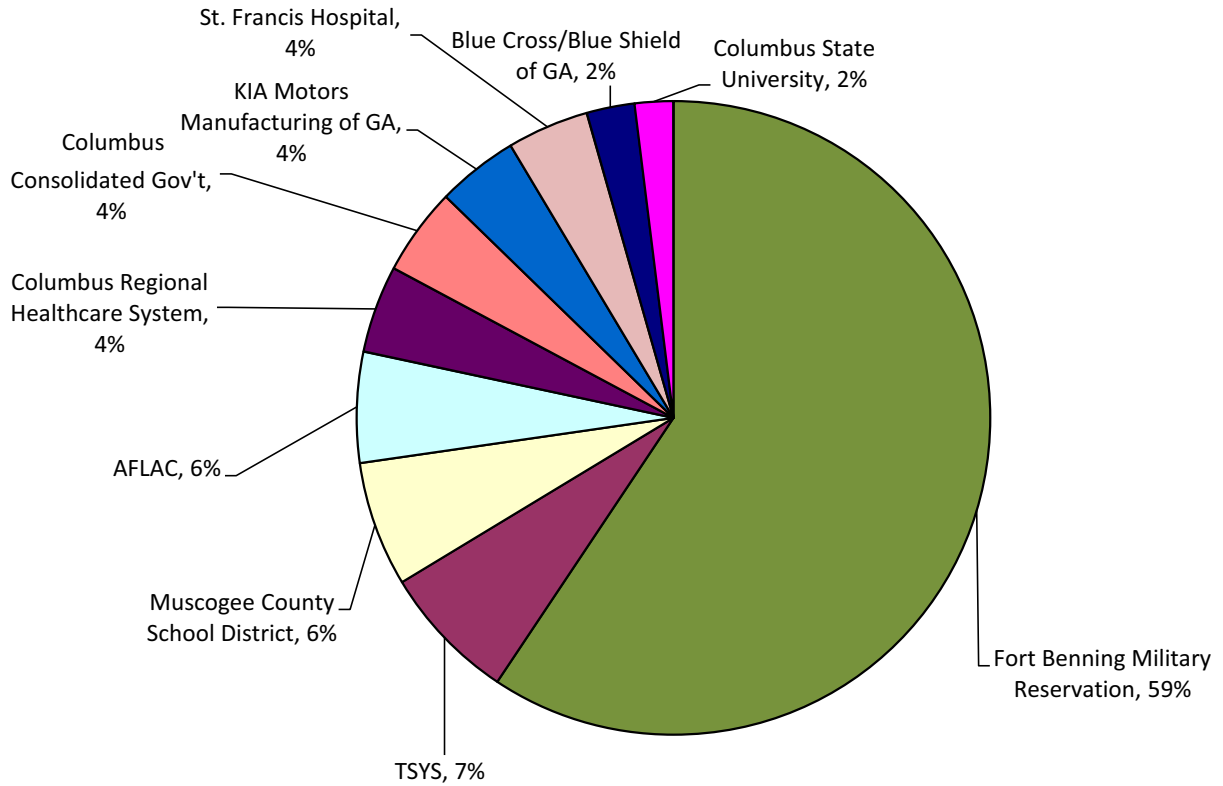
<u>Taxpayer</u>	<u>Type of Business</u>	<u>Taxes Levied</u>	<u>% to Total</u>
Georgia Power	Utility	3,153,876	27%
AFLAC	Insurance	1,409,101	12%
TSYS	Credit Card Processing	1,292,671	11%
Peachtree Mall, LLC	Shopping Mall	1,284,437	11%
Liberty Utilities	Utility	928,420	8%
W.C. Bradley Company	Manufacturing	920,269	8%
St. Francis Hospital	Hospital	881,296	7%
Mid-America Apartment	Apartment Leasing	759,884	6%
Bellsouth Telecommunications	Utility	635,448	5%
Cross Country Plaza, LLC	Shopping Center Complex	584,343	5%

Subtotal Top 10 Property Tax Payers 11,849,745

Note: Numbers provided per Muscogee County Tax Commissioner's Office for FY16. The information provided relates to the Consolidated Government's tax levies, and does not include taxes collected on behalf of other governmental entities.

COLUMBUS BUSINESS PROFILE

REGION'S TOP 10 EMPLOYERS



<u>Employer</u>	<u>Type of Business</u>	<u>Employees</u>	<u>% to Total</u>
Fort Benning Military Reservation	U.S. Army Base	40,000	59%
TSYS	Credit Card Processing	4,700	7%
Muscogee County School District	School System	4,300	6%
AFLAC	Insurance	3,800	6%
Columbus Consolidated Gov't	Local Government	3,000	4%
KIA Motors Manufacturing Georgia, Inc.	Manufacturing	3,000	4%
Columbus Regional Healthcare System	Hospital	2,800	4%
St. Francis Hospital	Hospital	2,800	4%
BlueCross BlueShield of Georgia	Insurance	1,650	2%
Synovus Financial	Finance	1,325	2%
Subtotal Top 10 Employers		67,375	

Source: Greater Columbus Chamber of Commerce, September, 2017

VISION COLUMBUS

What our citizens tell us is important to them

Housing: The Vision

- Provide safe, soundly constructed, well-maintained, and affordable housing available to all.
- Eliminate substandard housing and enforce applicable codes and ordinances.
- Eliminate blighted areas through investment and planning.
- Encourage and support partnerships among builders to provide low-cost housing for those in need.
- Achieve a balance between development and housing density.
- Protect neighborhoods from commercial development.

Neighborhood/Community Aesthetics: The Vision

- Preserve trees before, during and after development.
- Ensure that open spaces are clean and well-maintained.
- Provide and protect a generous amount of green space (nature parks and vegetation barriers).
- Provide well-designed passive as well as active parks.
- Provide culturally focused as well as activity-based parks.
- Promote the development of economically and racially diverse communities.
- Preserve historic homes and buildings.

Transportation: The Vision

- Provide public transportation that meets the needs of the community today.
- Develop bicycle, pedestrian, bus and trolley systems.
- Develop a people-based transportation system that will provide easy access around and throughout the city.
- Reduce high traffic volume in residential areas.
- Attract new carriers, routes and services to the Columbus Metropolitan Airport.
- Provide more parking facilities throughout the community and develop alternatives such as 'Park and Ride'.
- Encourage more dense living to relieve dependence

Public Safety: The Vision

- Enhance community-oriented policing strategies.
- Enhance intelligence led policing strategies and resources.
- Provide greater police presence throughout the city.
- Build a well-staffed, well-trained, fully equipped police force.
- Improve communication between public safety officers and youth.
- Improve response time.
- Develop and support programs focused on crime prevention and appropriate alternatives to incarceration.
- Expand and upgrade jail facilities.
- Enhance Fire/EMS resources to meet growing demands and to train firefighters and paramedics.
- Improve effective response force time to meet NFPA, ISO and Accreditation criteria.

Education: The Vision

- Improve communities so schools do not exist in seas of blight.
- Encourage parental involvement at school and in the home.
- Provide after-school learning, vocational training, tutorial programs and summer enrichment opportunities.
- Enhance the partnership between the Muscogee County School District and Columbus Parks and Recreation.

Unity : The Vision

- "One Columbus."
- Fight poverty and economic segregation.
- Provide equitable access to opportunity to all.
- Provide race relations training for city employees and citizens.
- Encourage and support ongoing programs to promote unity and sensitivity to diversity in the community and workplace.

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VISION COLUMBUS

What our citizens tell us is important to them

- Promote “bridge building” throughout the community to encourage unity and mutual respect among ethnically and culturally diverse groups.
- Treat all people with dignity and respect.

Economic Development: The Vision

- Maximize our quality of life.
- Focus effort for sustainable growth and redevelopment in the city so as to optimize every square inch of the city.
- Encourage community-wide economic development through incentives and redevelopment tools.
- Develop job-training programs to encourage youth.
- Support the growing tourism industry through expansion of hotel accommodations and new restaurants, recreational and leisure activities.
- Require businesses to keep properties neat, clean and properly maintained.

Uptown Development: The Vision

- Provide safe and visually appealing facilities.
- Enhance pedestrian and biking access.
- Develop entertainment, cultural and recreational options.
- Attract major convention and trade show business.
- Develop Uptown into a 21st century model city where people want to visit, live, work and play.

Regionalism: The Vision

- Continue to develop mutually beneficial and supportive relationships with Phenix City and the Maneuver Center of Excellence.
- Foster partnership opportunities.
- Support the Valley Partnership Initiative and the Ft. Benning Partnership Initiative.

Quality of Life: The Vision

Health and Human Services

- Foster affordable, quality day care for children.
- Foster more facilities and programs for adults.
- Make quality health and medical facilities and human service resources available throughout the community.

Quality of Life: The Vision

Culture and the Arts

- Develop and nurture the cultural climate of the community.
- Expand existing parks and recreational facilities, with special focus on children, teen and senior adults.
- Develop family-oriented neighborhood parks and recreational parks and pocket parks in Uptown Columbus.
- Seek innovative approaches to expand parks and recreational options.
- Increase tourism through development of recreational facilities along the riverfront.

Community Facilities: The Vision

- Ensure that community facilities are clean, safe and accessible.
- Expand and enhance the public library system.
- Provide satellite centers for certain public services.

The Environment: The Vision

- Preserve trees before, during and after development.
- Ensure that open spaces are clean and well-maintained.
- Provide and protect a generous amount of green space (natural parks and vegetation barriers).
- Protect air and water quality.
- Protect and preserve the Chattahoochee River
- Upgrade wastewater treatment and solid waste facilities.
- Improve sewage and drainage systems throughout the city.
- Control the proliferation of exterior signage.
- Encourage and develop a stronger recycling program

VISION COLUMBUS

What our citizens tell us is important to them

Taxation: The Vision

- Re-evaluate the overall tax system.
- Garner citizen support for a tax system that is sustainable and encourages growth.
- Use the city sales tax as funding base for additional community facilities.
- Balance reliance on sales, property and occupation taxes and other revenue sources to provide maximum stability.

Checklist for City Leaders:

Based on this community input, we heard you call for community leaders to:

- Develop a comprehensive community master plan that will guide our progress.
- Evaluate, update and enforce local codes and ordinance that contribute to economic development and overall quality of life for all citizens.

To that end, a group of public, private, and non-profit leaders came together to launch a comprehensive effort to raise levels of prosperity in Greater Columbus which resulted in the launch of the **Regional Prosperity Initiative**.

Launched in 2015, the Regional Prosperity Initiative was a 10-month strategic planning process whose primary objectives were to analyze the competitiveness of Greater Columbus as a place to live, learn, work, visit, and do business. The Initiative developed a holistic community and economic development strategy that focuses first on building a strong community. Secondly, it sought to address a full range of factors that influences a community's economic competitiveness – its talent, education and training systems, business climate, infrastructure, quality of life, and quality of place, just to name a few. The outcome of the Regional Prosperity Initiative was Columbus 2025. Once fully endorsed by key partner entities, Columbus 2025 will strive to implement the strategic plan of the Regional Prosperity Initiative as a guide for the community's collective actions over the course of the next 5 years. This strategy represents the first time in many years that Greater Columbus will address the full range of issues that impact the region's competitiveness, prosperity, and quality of life.



QUICK LINKS GUIDE

There are three tools that will help the reader locate information in the current Operating Budget for Columbus, Georgia. The first is the traditional **Table of Contents**, which outlines the entire document. The Table of Contents provides traditional page number indexing, as well as embedded hyperlinks to key sections of the Budget Book. For those who are viewing our Budget Book online, this **Quick Links Guide** provides the easiest way to navigate to areas of the document which may be of particular interest to the reader. This page is loaded with HYPERLINKS (denoted by underlined text) which allow you to be automatically navigated to your page of interest simply by clicking on the underlined text. If you have a similar question, this is the quickest way to find the answer. Last is the **Document Notes** on the following page, which briefly explains what each section of the book contains.

QUESTION:	WHERE TO LOOK:
What is the City’s total operating budget for the upcoming fiscal year?	Financial Summary “Big Picture” City Manager’s Letter
What were the most critical budget issues this year?	Impacts to the Budget
What is the City’s process for coming up with the annual operating budget?	Budgetary Policy Budget Process City Manager’s Letter
What does the City spend its money on?	City Manager’s Letter “Big Picture” Expenditures Financial Summaries Expenditures by Fund
Where does the City get its revenues?	Financial Summaries “Big Picture” Revenues
What are the goals and objectives of the City?	Vision Columbus Mayor’s Letter City Manager’s Letter
What is the budgeted allocation for each department?	Section D: Expenditures by Fund
What is the background and current economic condition of Columbus?	Welcome to Columbus Columbus Profile
What City funds are included in the Operating Budget and what is each fund for?	Primer on City Funds Financial Summaries
What is the breakdown of each fund’s revenues, expenditures, and fund balance?	Summary of Revenues, Expenditures and Changes in Fund Balance
What if I don’t understand a word or abbreviation?	Glossary Acronyms
Where can I find information about the City’s capital projects and facilities?	Capital Improvement Book
Who are the top employers in Columbus?	Columbus Business Profile
Where can I find a historical record of past budgets?	Trend Analysis
What is the long term forecast for Columbus’ budget?	Projections
What will Columbus have to pay on its debt this year?	Debt Service Fund
How much remains in the Local Option Sales Tax Fund, and what will it be used for?	LOST Fund Overview LOST Fund Expenditures
Who are our City Councilors and government leaders?	Introduction- Mayor and Council Acknowledgements

DOCUMENT NOTES

The Columbus Consolidated Government budget document provides comprehensive information about the government's policies, goals, financial structure and operations. This document also contains information on major initiatives, demographics of the city and capital budget.

Introduction/Overview Section: This section contains the transmittal letters from the Mayor and City Manager, organizational chart, overview and general information on Columbus. This section also contains a description of the economic conditions and other factors which provide the framework for our annual operating budget plan.

Section A: Budgetary Policy This section includes the policies and procedures that govern the budget process. There is also a summary of the budget process and calendar.

Section B: Financial Summaries This section provides a graphic and financial overview of each adopted operating fund along with highlights on significant revenues and expenditures. Also in this section is the Capital Improvements Program summary, a summarized historical trend analysis, and a financial projection analysis.

Section C: Personnel In this section we describe the benefit package and present a history of authorized positions combined for all funds.

Section D: Operating Fund Summaries This section provides descriptions of each department, its operating budget, its performance indicators, and its personnel. This section is arranged by major operating fund and then by department budget allocation within each operating fund.

Section E: The Appendix section includes a variety of data, which should be useful to the reader in better understanding the budget. Also, in this section is a **Glossary** for those not familiar with governmental terms, a list of **Acronyms** we have used, and the **Capital Outlay** listing. *Please note:* The **Capital Improvement Program** has been moved to a separate document, providing detailed information on the various projects. This separate document can be found at the end of this book on the digital version.

This Budget Book includes the Operating Funds of Columbus Consolidated Government. The Capital Improvement Program can be found in a separate document, which is appended to the end of this document on the web version. Some departments have budget allocations in more than one fund. This is important to bear in mind when evaluating the budgets of an individual department, which may have multiple funding sources. For example, several Public Safety departments have funds in the General Fund and in the Other LOST Fund, so both fund allocations would need to be considered for the totality of that department's individual budget allocation.

The Operating Budget book and the Capital Improvements Program Budget book have been formatted such that they are available in traditional bound paper versions as well as in digital format on the website. The digital versions have been embedded with hyperlinks to facilitate ease of navigation throughout the documents. To engage a hyperlink, simply single left-click on any text that is identified by a pointing hand cursor (see example below) and the document will navigate directly to that content.

Example of Hyperlink: To go directly to the Big Picture Section, click on the bold underlined text.

DOCUMENT NOTES

A dedicated effort is made to inform our taxpayers and stakeholders, our community, and the general public about the government that serves them. The budget is formally presented to City Council at budget meetings which are publicly televised through the city's government access channel and through live streaming on the internet through the City's website. Many of the issues addressed in the budget process are discussed with Council on air. For those who cannot view the live sessions, all sessions are recorded and are available 24/7 on the Columbus city website, and the complete budget document is placed in digital form on the city's website as well (see hyperlinks and website navigation below). A printed copy of this budget document is placed on file with the Clerk of Council in accordance with the City Charter.

Comments or questions about the budget may be mailed to the Finance Director's Office at P.O. Box 1340 Columbus, GA 31902 The Financial Planning Division may be contacted at (706) 653-4087.

City Council Sessions Recordings:

<https://www.columbusga.org/CCG-TV/#Council>

Finance Department Budget Documents:

http://www.columbusga.org/finance/Budget_Books.htm

Columbus Consolidated Government was awarded its first Distinguished Budget Presentation Award for FY1992 and we have received the award every year since. We believe that this document continues in that same proud tradition. Additionally, CCG has also received the Certificate for Achievement for Excellence in Financial Reporting for the Comprehensive Annual Financial Report (CAFR) since FY1990.

SECTION A:

BUDGETARY POLICY

This section includes the policies used to guide the preparation and management of the budget. This section also includes the budget calendar.

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POLICIES AND PROCEDURES

The Annual Budget is a fiscal plan, which presents the services to be provided to the community and the funds necessary to perform these services. Key steps in this process are described within.

Budget Preparation

The Columbus Consolidated Government (CCG) operates under a fiscal year that begins July 1 and ends June 30. The major steps in the process are outlined below with a detailed schedule on page

Budget Adoption

- Step 1: Beginning in November, Financial Planning prepares the budget database and reports showing prior years' actual expenditures and revenues and compares those to their budgeted targets. Any anomalies are reviewed and adjusted for the upcoming budget year. Upcoming and long-range challenges and opportunities are evaluated. Operating trends, as well as, economic indicators are taken into consideration when preparing estimates for budgeted revenues and expenditures. Expected changes in pay plan, benefits, gas, water, electricity, motor fuel, capital items, etc., are also considered. This database is used as the financial framework for budget preparation.
- Step 2: Beginning in January, departments are asked to evaluate and update their goals and objectives, and their relevant performance indicators, for the coming fiscal year. Any major changes in operations are considered and shared with Financial Planning to ensure that the new budget reflects those operational changes as appropriate.
- Step 3: Between January and March, Financial Planning prepares a draft of the Operating Budget for the Mayor's consideration. During this time, the Mayor and City Manager review departmental operations and consider any new budget requests in order to propose a recommended balanced budget. Financial Planning prepares the final Recommended Budget plan for the Mayor's approval and presentation to Council.
- Step 4: No fewer than sixty (60) days prior to the fiscal year commencing July 1, the Mayor submits to Council a proposed operating budget for all operating funds. The Operating Budget includes recommended expenditures and the means of financing them.
- Step 5: A series of workshops and public hearings are held before making final changes to the Mayor's recommended budget.
- Step 6: The Annual Budget is formally adopted by Council before July 1.

Expenditure Control

Once the Annual Budget has been adopted, expenditure control is maintained on the appropriation unit basis (group of accounts) with capital expenditures maintained under full control. Throughout the year, all expenditures and revenues are monitored.

Budget Control

Georgia Law, O.C.G.A. 36-81-3 establishes the legal level of budgetary control as the department. Within the overall budget limitations, authority is delegated to the City Manager. When acting on the authority delegated by the City Manager to the Finance Director, it is recommended that intra-departmental transfers of appropriation and revenue anticipation may be approved as deemed necessary. Under no circumstances, however, may the total budget of any department be increased or decreased without Council approval.

POLICIES AND PROCEDURES

Budget Amendments

Amendments affecting the bottom line of any department are approved solely by Council. Section 7- 404 of the City Charter describes the authority:

“The Council may make appropriations [revenue and expense] in addition to those contained in the current operating or capital budgets at any regular or special meeting called for such purposes.”

Policy Guidelines

The overall goal of the City’s Financial Plan is to establish and maintain effective management of the City’s financial resources. The informal statements of budgetary policies provide the basis for achieving this goal.

The following section outlines the policies used to guide the preparation and management of the City’s budget. The section consists of operating budget policies, capital expenditures, policies, revenue policies and financial accounting policies.

The development and preparation of the City’s budget are guided by the following policies.

- All funds are required to balance. Anticipated revenue must equal the sum of budgeted expenditures. To the extent possible, all funds should be included in the budget process along with work programs, objectives and strategies.
- The Capital Improvement Program requires coordination and planning in conjunction with the various operating fund budgets.
- The General Fund is based on a long-range financial plan, which includes unallocated fund reserves. The goal is to keep the reserve at approximately 90 days, but no less than 60 days, of budgeted expenditures. This reserve protects the City against catastrophic revenue losses and major emergency expenditures and provides cash flow.

Revenue Policies

The City will maintain effective collections systems and implement aggressive enforcement strategies in order to maximize revenues from available sources.

The City will maintain a broad revenue base; that is, a large number of widely diversified revenue sources that will be established and maintained in order to distribute the revenue burden equitably and protect the City from short-term fluctuations in any one revenue source.

The City will implement user fees in all areas where feasible and productive as well as seek to set fees at levels related to the costs of providing the services. Moreover, user fees will be reviewed annually as part of the budget process and will be adjusted to maintain or move incrementally closer to full coverage of activities.

The projection of revenues will receive conservative treatment in order that actual revenues at the fund level will consistently equal or exceed budgeted revenues.

Financial Structure

The financial transactions of the City are budgeted and recorded in individual funds. A fund is an independent financial and accounting entity. It is a set of interrelated accounts used to record revenues and expenditures associated with a specific purpose. Funds have a balancing set of accounts and records, cash and other financial resources in conjunction with all related liabilities

POLICIES AND PROCEDURES

and residual equities, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations or restrictions. Although funds are independent entities within the financial records of a government, there is no requirement to physically segregate the assets. Funds are classified into three basic types: governmental, proprietary or fiduciary.

Government Funds

Governmental funds are used to account for all or most of the government's general activities, including the collection and disbursement of earmarked monies, the acquisition or construction of general fixed assets and the servicing of general long-term debt.

The City utilizes the following types of governmental funds:

- The General Fund is the principal fund of the Consolidated Government and is used to account for all major activities of the government such as Police, Fire and Recreation.
- Special Revenue Funds are used to account for the proceeds of specific revenue sources legally restricted to expenditures of specific purposes. The Stormwater (Sewer), Paving and Medical Center Funds are examples of special revenue funds.
- Debt Service Funds account for the accumulation of resources for the payment of general long-term liability, principal, interest and related costs. The City's Debt Service Fund includes requirements to meet the general obligation bond issues, lease contracts, and lease purchase programs.
- Capital Project Funds are used to account for financial resources for the acquisition, renovation or construction of major capital facilities and improvements.

Proprietary Funds

Proprietary Funds are used to account for activities similar to those found in the private sector. The proprietary funds utilized by the City are as follows:

- Enterprise funds account for activities that are usually self-sustaining, principally through user charges for services rendered. An example of an enterprise fund is the Transportation System Fund.
- Internal Service Funds account for the financing of goods and services provided by one department or agency to other departments or agencies for the government on a cost reimbursement basis. The Risk Management and Employee Health Insurance funds have been added to the Operating Budget.

Fiduciary Funds

Fiduciary funds are used to report assets held in a trustee or agency capacity for others and therefore cannot be used to support the government's own operations. When these assets are held under the terms of a formal trust agreement either a pension trust fund or a private purpose trust fund is used. Agency funds generally are used to account for assets that the government holds on behalf of others as their agent. Traditionally these funds have not been included in the Operating Budget because the receipt of revenue is uncertain.

PRIMER ON CITY FUNDS

Columbus' funds are organized according to fund origin and utilization of funds. Several departments receive funding sources in more than one fund, so it is important to consider all funding sources when evaluating the operating budget of a particular individual department.

POLICIES AND PROCEDURES

Here is a brief description of each fund included in this Operating Budget:

OPERATING FUNDS (Fund Number)

- General Fund (0101)*** The General Fund supports the operations of the City. All departments of the General Government and Public Safety are supported by the General Fund, as are most ancillary operations and units. The General Fund receives funding from a number of sources including the millage, other taxes, fees, service charges, fines, and inter-fund transfers.
- LOST Funds (0102,0109)*** There are two Local Option Sales Tax (LOST) funds: one is to support Public Safety (Crime Prevention, Police/E-911, Fire/EMS, Muscogee County Prison, Sheriff, Municipal Court/Marshal, District Attorney, Homeland Security, State Court Solicitor, Recorder's Court, Coroner, and METRA); the other is for Infrastructure (Public Works, Parks and Recreation, Engineering, and Information Technology).
- Stormwater (0202)*** Stormwater funds support the stormwater and drainage systems of the City and provide funding for the maintenance of sewers and drainage systems maintained by Engineering and Public Works. The fund was named "Stormwater" to differentiate City stormwater and drainage services from those provided by Columbus Water Works, which provides primary sewage services for the City. Stormwater funding comes largely from the millage.
- Paving Fund (0203)*** Paving funds are used for highways, roads and streets, right-of-way maintenance, repairs, landscaping, and related services. Paving funds come from the millage and related fees.
- Medical Center (0204)*** The City has a long term contract with the Medical Center Hospital Authority to provide primary and acute care services to the City's indigent population as well as to jail inmates and prison inmates in the custody of the City/County. This fund is directly funded by a portion of the millage and is the repository for payment of those services under the contract.
- Integrated Waste (0207)*** The Integrated Waste Management fund supports Public Works and Parks and Recreation Services to collect, transport and recycle or dispose of solid waste. This fund also supports several landfills owned by the City and the Recycling Sustainability Center. Integrated waste funds come from solid waste collection fees, landfill fees and recycling fees.
- Emergency/E-911(0209)*** The Emergency Telephone/E-911 fund supports maintenance of the City's central emergency call and dispatch system (E-911) and is funded through wireless surcharges and other fees.
- CDBG (0210)*** The Community Development Block Grant (CDBG) fund is a repository for grants from the Department of Housing and Urban Development (HUD) which funds certain housing and community development programs for the City.
- WIOA (0220)*** The Workforce Innovation & Opportunity Act fund is a repository for grants from the Department of Economic Development which funds certain community jobs training and development under the Job Training Partnership Act.

POLICIES AND PROCEDURES

Econ Development (0230) The Economic Development fund supports investment by the City in Economic Development Authority projects. It is directly funded by a portion of the millage and is utilized at the discretion of City Council.

Debt Service Fund (0405) The Debt Service fund is the repository for funds utilized to repay bonded and other debt obligations of the City, including the bonds issued by the Columbus Building Authority.

Transport/METRA (0751) The Transportation fund supports the operation of the City's public transportation system, METRA, which includes buses and specialty vehicles. It is funded by transportation grants, service fees and the millage.

Parking Mgmt (0752) This fund supports the operation of the City's parking management and enforcement. It is funded by parking fees and fines.

Trade Center Fund (0753) The Columbus IronWorks Convention and Trade Center is owned and operated by the City. This fund supports all operations of the Trade Center and is funded by Trade Center revenues as well as Selective Sales and Use Taxes.

Bull Creek/Oxbow (0755/6) The operations of both City-owned public golf courses are supported by these two funds. Golf course revenues provide the primary source of funding.

Civic Center (0757) The Civic Center is owned and operated by the City and this fund supports those operations. Funding comes from event revenues, service fees, and the Hotel/Motel Tax.

Employee Health (0850) This fund is a repository for the City's self-funded employee health care program and the employee life insurance program.

Risk Management (0860) This fund is a repository for the City's self-insured Workers Compensation program and vehicle claims management program.

POLICIES AND PROCEDURES

Accounting Basis

In June 1999, GASB released a new rule known as Statement 34. Often referred to as the “reporting model rule,” Statement 34 radically changes the rules by which governmental financial statements are to be organized and presented to readers. The operational accountability is addressed in the government-wide financial statements, which are prepared on a full accrual basis. Information about the cost of delivering services to the citizens and the government’s infrastructure assets are included as well. The fiscal accountability is considered through the individual fund financial statements, which account for current financial resources of government through the modified accrual basis for governmental activities.

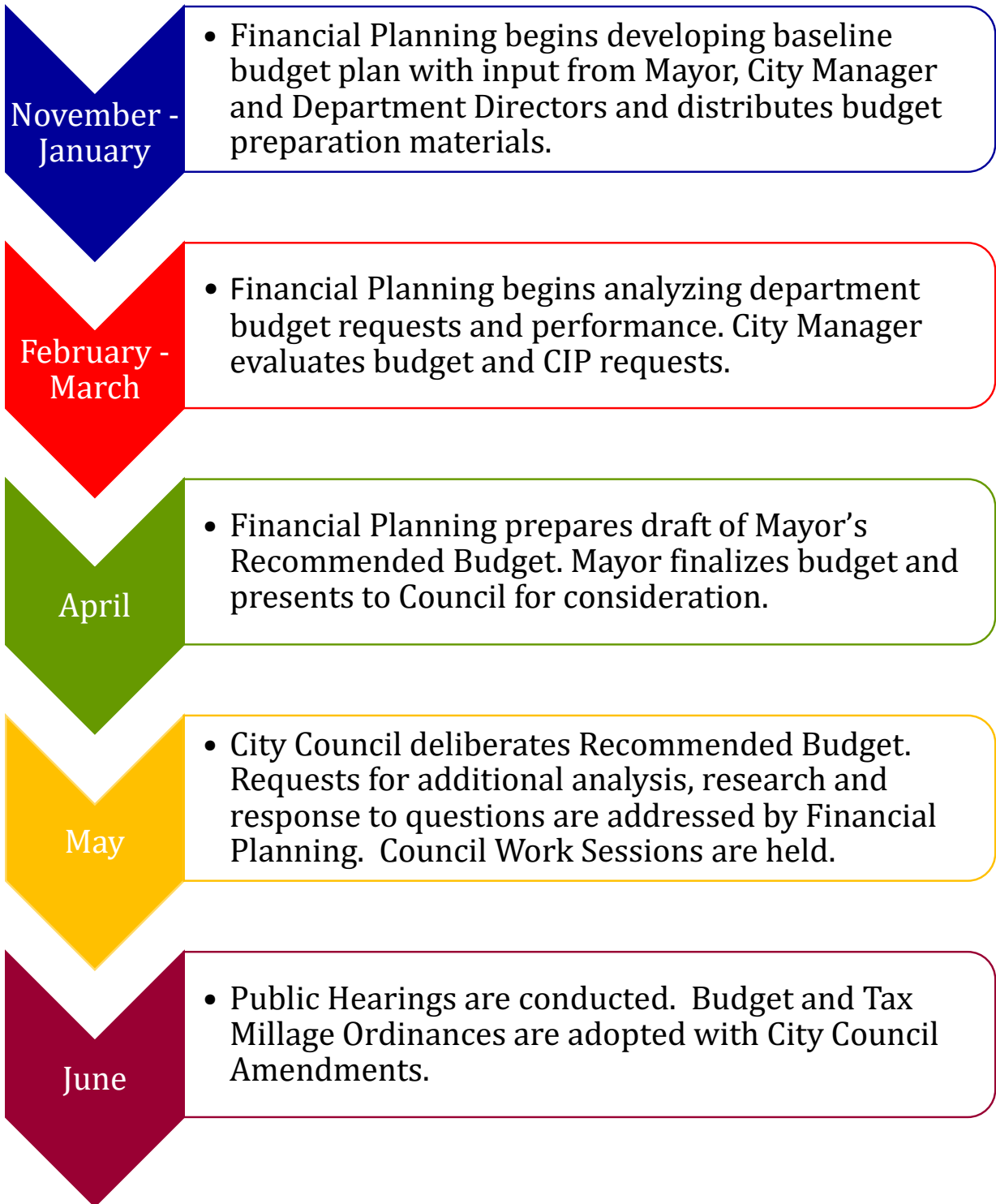
The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied, if they are collected within 60 days after year end. Grants and similar items are recognized as revenue as soon as eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments are recorded only when payment is due.

Budgetary Basis

All budgets are adopted on a basis consistent with Generally Accepted Accounting Principles (GAAP). The General, Special Revenue, Debt Service and Capital Projects funds are developed on a modified accrual basis. The Enterprise Funds are developed on the accrual basis. All annual appropriations lapse at the fiscal year end. The basis for budgeting is consistent with the basis for accounting with the difference being encumbrances. The notable exception between the budgetary and accounting basis is the manner in which encumbrances are treated. Encumbrances represent commitments related to unperformed contracts for goods or services. Encumbrance accounting - under which purchase orders, contracts and other commitments for expenditures of resources are recorded to reserve that portion of the applicable appropriation - is utilized in governmental funds. Encumbrances outstanding at year-end are reported as reservations of fund balances and do not constitute expenditures because the commitments will be honored through subsequent year’s budget appropriations. The other exceptions worth noting deal with capital outlay within the enterprise funds which are recorded as assets on a GAAP basis and expended on a budget basis; depreciation expense is recorded on a GAAP basis only.

BUDGET PREPARATION SCHEDULE: FY2018 Budget





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SECTION B:
FINANCIAL
SUMMARIES

This section includes detailed information on revenues and expenditures by fund. In addition, all funds are summarized in the Big Picture.

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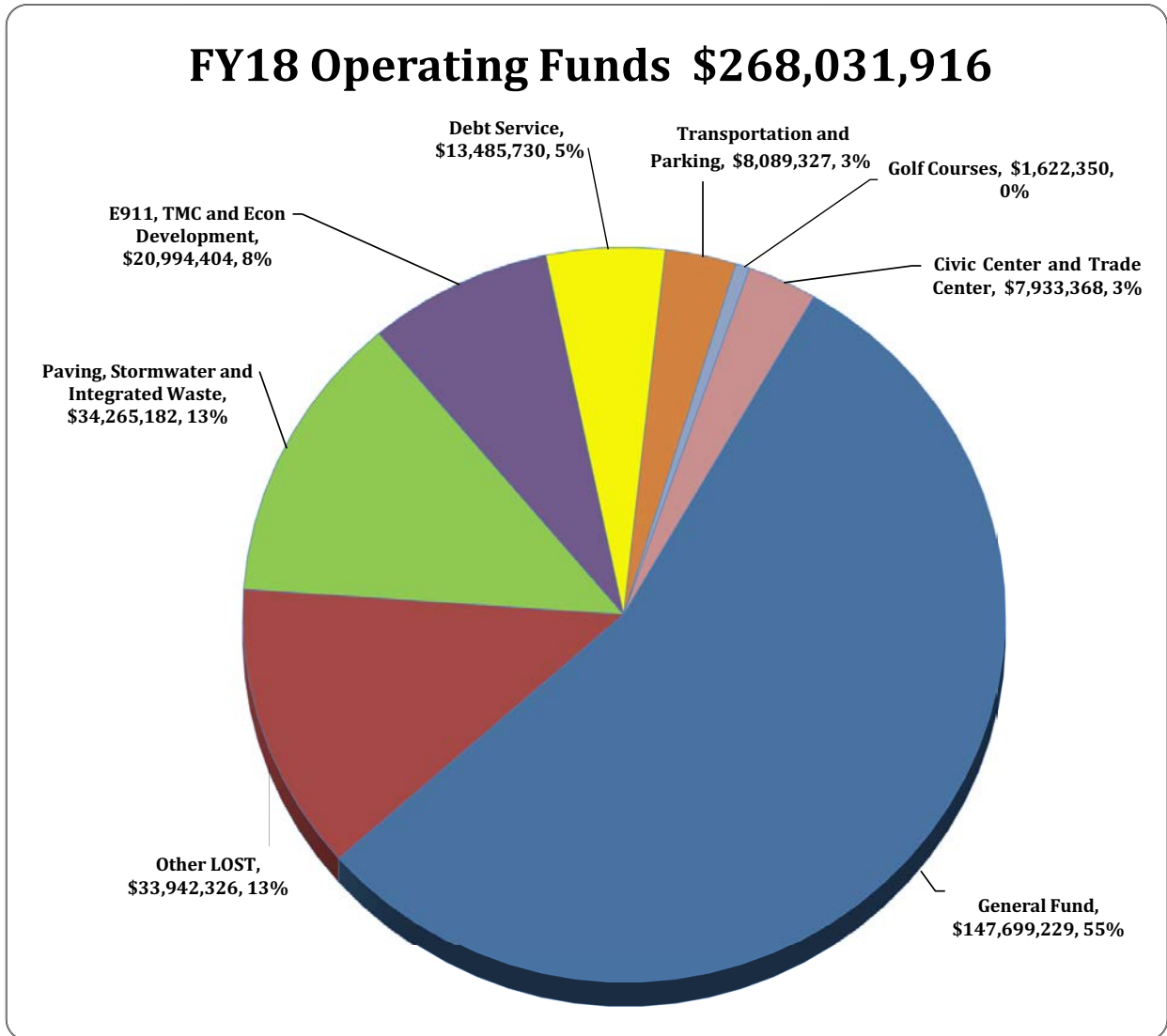


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FINANCIAL SUMMARY / OPERATING FUNDS

The Big Picture

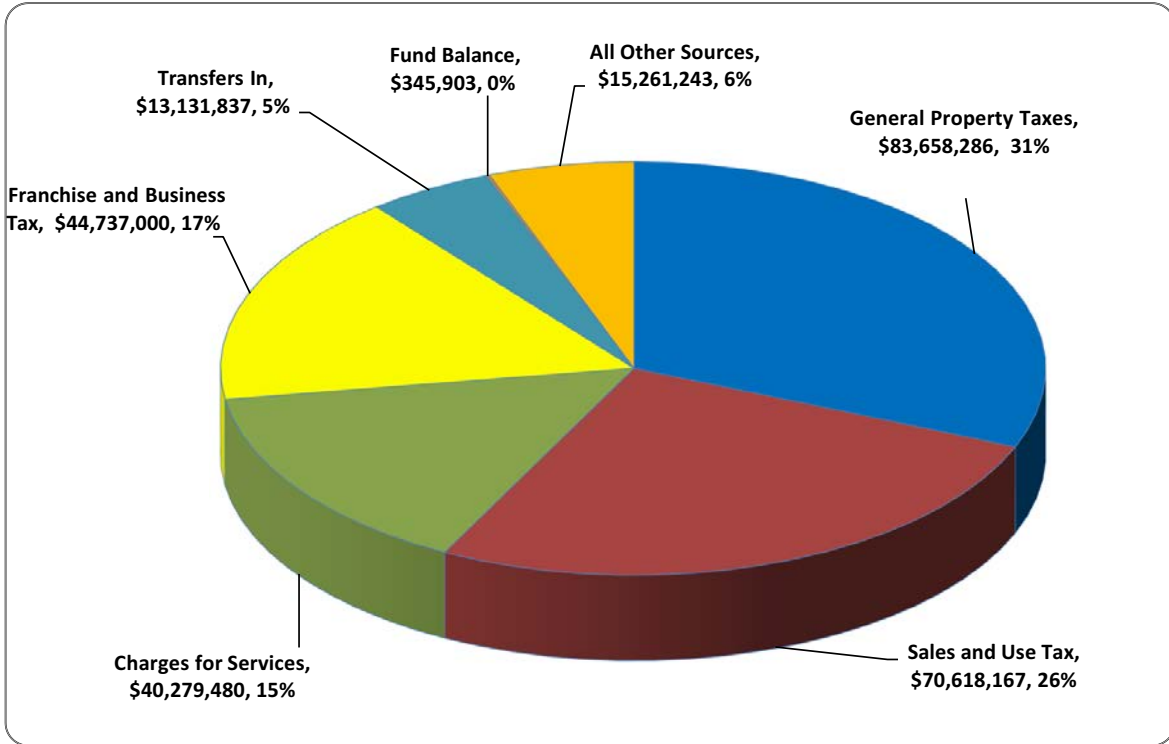
Columbus Consolidated Government operations and services are funded principally through the General Fund, through which the City's primary revenues and expenditures flow. All major departments of the City have apportionments in the General Fund. These are described in detail in Section D. Proceeds from Other Local Option Sales Tax ("OLOST") reside in the LOST Fund. 70% of this fund supports Public Safety while the remainder supports General Government operations and infrastructure. Other operating funds included in this Budget are as follows: Stormwater (Sewer), Paving, and Integrated Waste, which support infrastructure; E-911 (Public Safety); Medical Center (indigent and prisoner healthcare); Economic Development; Transportation (METRA) and Parking Management; Trade Center; Bull Creek and Oxbow Creek Golf Courses; and the Civic Center. Dollar amounts of each fund as projected for FY2018 are shown below:



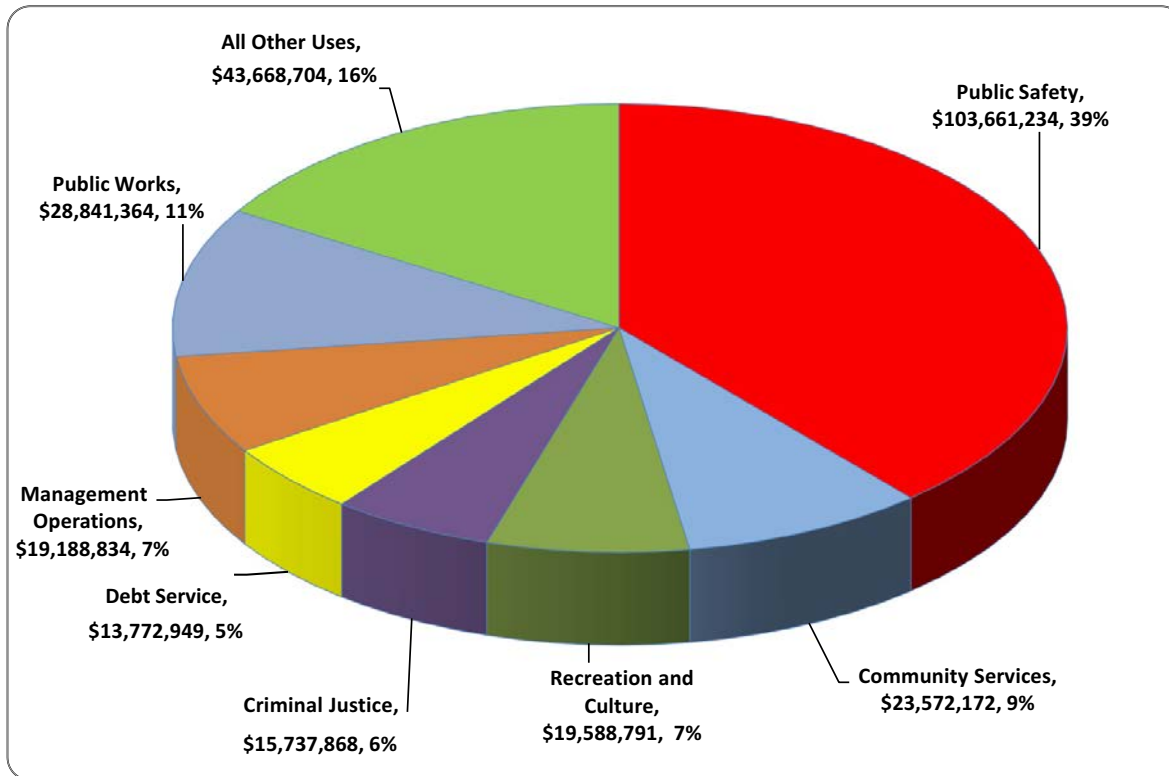
FINANCIAL SUMMARY / OPERATING FUNDS

The Big Picture

Where the money comes from... revenue sources

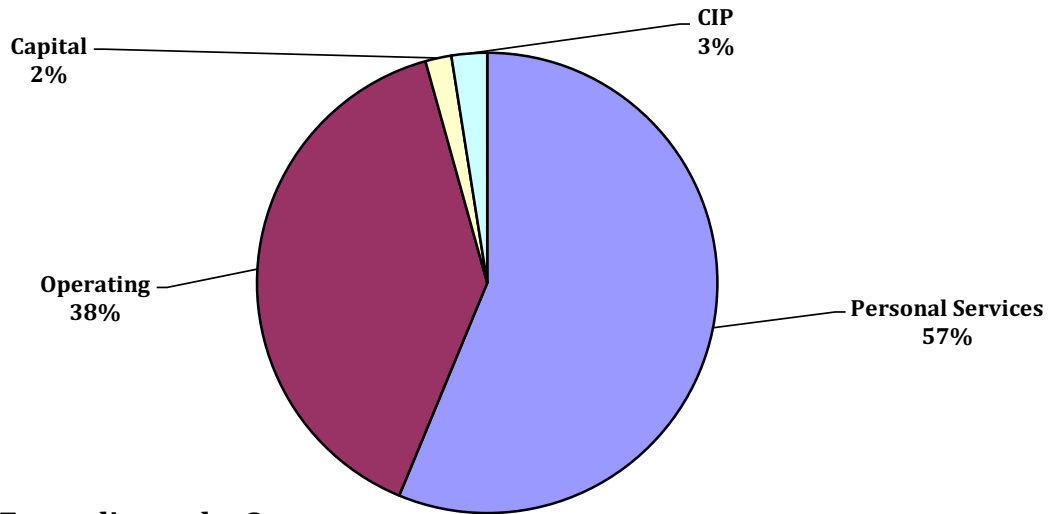


Where the money goes... expenditures



FINANCIAL SUMMARY / OPERATING FUNDS

The Big Picture



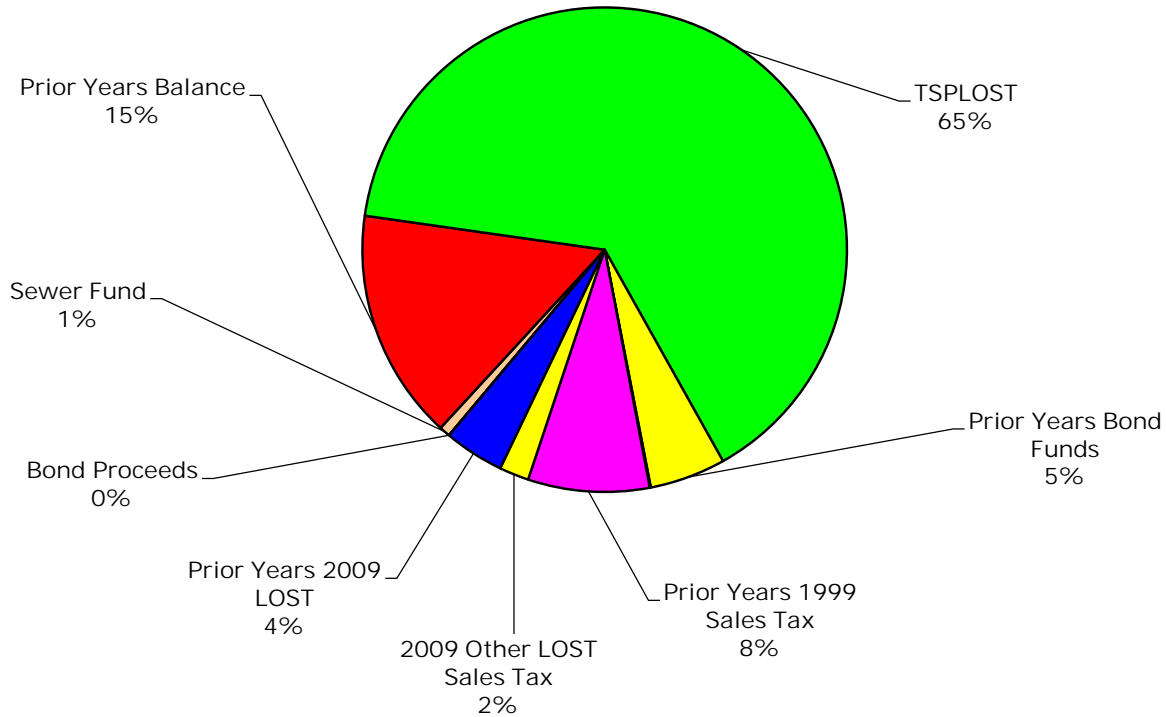
Operating Expenditures by Category

Fund	FY18 Expenditures					Total	Positions	
	Personal Services	Operating	Capital Outlay	Capital Improvement Projects	FT		PT*	
	General	\$ 107,692,109	\$ 40,007,120	\$ -	\$ -		\$ 147,699,229	1,869
Other LOST	16,164,402	12,384,573	1,351,063	4,042,288	33,942,326	187	-	
Stormwater	3,012,311	969,255	557,727	1,087,642	5,626,935	65	-	
Paving	7,677,444	5,392,933	1,440,274	1,525,596	16,036,247	172	13	
Medical Center	-	14,701,529	-	-	14,701,529	-	-	
Integrated Waste	5,633,569	6,288,289	680,142	-	12,602,000	112	-	
E-911	2,455,815	1,486,805	-	-	3,942,620	53	1	
Econ Development	-	2,350,255	-	-	2,350,255	-	-	
Debt Service	-	13,485,730	-	-	13,485,730	-	-	
METRA	4,684,599	2,304,799	778,150	-	7,767,548	98	-	
Parking Mgmt	188,939	132,840	-	-	321,779	4	-	
Trade Center	1,402,723	1,464,560	71,640	-	2,938,923	25	8	
Bull Creek	653,339	584,011	-	-	1,237,350	10	10	
Oxbow Creek	237,117	147,883	-	-	385,000	5	4	
Civic Center	1,527,258	3,467,187	-	-	4,994,445	23	-	
Total Operating Funds	\$ 151,329,625	\$ 105,167,769	\$ 4,878,996	\$ 6,655,526	\$ 268,031,916	2,623	100	
Other Fund*						14	-	
CDBG	269,658	1,368,657	12,000	-	1,650,315	5	1	
WIOA/JTPA	-	3,691,125	-	-	3,691,125	13	-	
Risk Mgmt	2,553,053	2,201,421	-	-	4,754,474	3	6	
Health Mgmt	-	23,647,283	-	-	23,647,283	-	-	
Total Funds	\$ 154,152,336	\$ 136,076,255	\$ 4,890,996	\$ 6,655,526	\$ 301,775,113	2,658	107	

* Specific Part Time Positions Only- Does not include Seasonal or Temporary Labor

FINANCIAL SUMMARIES / OPERATING FUNDS

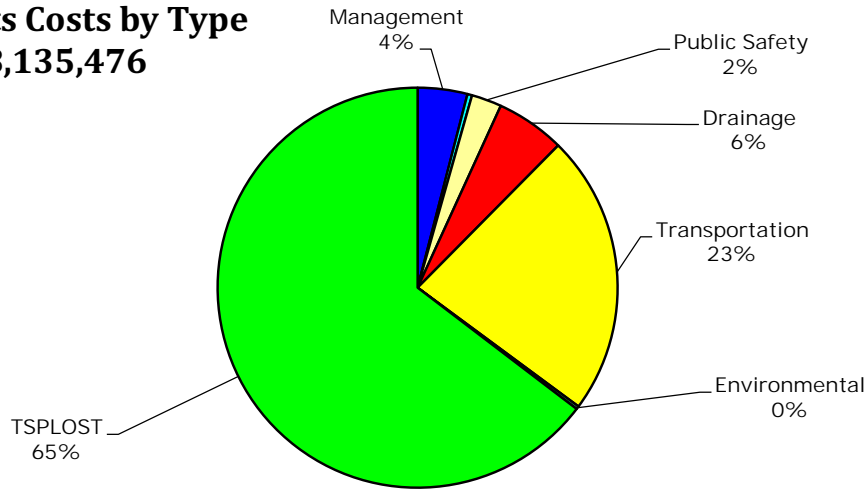
CIP Financing Sources \$148,135,476



FY18 CIP Financing Sources Overview	
Project Financing Source	Amount from Financing Source
General Fund	\$0
Stormwater (Sewer) Fund	\$1,087,642
Paving Fund	\$105,596
Integrated Waste	\$0
2012 TSPLOST	\$5,200,000
Current Year Bond Proceeds	\$0
Current Year 2009 Other LOST	\$2,926,967
Prior Years' 1999 SPLOST	\$11,998,202
Prior Years' 2009 LOST	\$5,951,268
Prior Years' 2012 TSPLOST	\$90,538,388
Prior Years' Fund Balance	\$22,812,672
Prior Years' Bond Funds	\$7,514,741
Total	\$148,135,476

FINANCIAL SUMMARIES / OPERATING FUNDS

CIP Projects Costs by Type \$148,135,476



FY18 CIP Projects Overview*		
Project	FY18 Cost	Impact on Operating Budget
Management	\$5,945,122	Slightly positive, with Technology investments expected to improve efficiencies in judicial, administrative, human resources, and financial management areas.
Parks, Recreation, & Leisure	560,837	Neutral to Slightly Positive with investment in the continued renovation of the tennis courts at Cooper Creek Park.
Public Safety/ Criminal Justice	3,610,944	Neutral to Slightly Positive with investment in a new burn building for Fire/EMS.
Drainage	8,263,281	Neutral to Positive-anticipated investment in sewer line and storm water drainage infrastructure reduces reliance on current year operational funds for maintenance, repair and restructure as well as reduced exposure to risk from liability to property damage or injury.
Transportation	33,651,004	Neutral to Positive - anticipated investment in transportation infrastructure, most notably roads, bridges, and corridors, will reduce reliance on the current year operating budget for costs of maintenance and repair.
TSPLOST	95,738,388	Neutral- while the dollar investment in TSPLOST projects is substantial, all of the funding for these specified projects occurs outside of the operating budget in a special funding source (the TSPLOST tax) and therefore provides no impact to the operating budget.
Environmental	365,900	Nominal to Slight - There is minimal investment in these projects aside from a small investment in the necessary operating of landfill sites. Minimal benefit comes from the reduced risk of liability due to non-compliance with state and federal mandates regarding landfills.
TOTAL	\$148,135,476	Overall, the CIP projects will have a minimal impact on the City's FY18 Operating Budget based on timing of project completion and the fact that contributions from the current year operating budget are relatively low. Long term expectations are that with the offsetting positive improvements, the majority of negative impacts will be slight. The CIP total is 7.1% lower than the amount allocated in FY17 is primarily due to prior year allocations being utilized for TSPLOST projects, SPLOST, and Bond funds.

FINANCIAL SUMMARY / OPERATING FUNDS

Capital Improvement Projects (Continued)

Further information on Capital Improvement Projects is located in the Financial Summaries of the Operating Budget and the *FY18 Capital Improvement Program Budget Book*. The impact is discussed for each individual project in the accompanying CIP book; however, we have tried to give an overview of the budget impact for the categories and total budgets. Depreciation expense is not included in this analysis, but needs such as staffing, daily operating costs and maintenance are considered.

Trend Analysis

An important element of the budgetary process is the historical perspective of past operating fund budgets and the changes in revenues and expenditures in those funds over time. The following table shows the adopted budgets for Revenues and Expenditures in the Operating Funds for the past four fiscal years and the budgeted year. As shown below, the FY2018 Operating Budget experienced a modest decline as compared to the prior year.

Five Year Operating Fund Trend Analysis: Adopted Operating Budgets for the past five fiscal years

<i>Dollars in Thousands (\$000's)</i>	FY14	FY15	FY16	FY17	FY18
<u>REVENUES</u>					
General Property Taxes	78,319	81,949	82,450	83,308	83,658
Franchise/Business/Other	41,926	42,261	44,150	44,874	44,737
Sales and Use Taxes	72,743	70,950	73,005	72,658	70,618
Charges for Services	36,972	38,500	37,728	40,033	40,279
All Other Sources	14,952	15,839	15,212	16,297	15,261
Transfers In	11,602	10,013	11,725	12,449	13,132
Use of Fund Balance	6,727	4,134	1,455	394	346
Total Revenues	\$263,241	263,646	265,725	270,013	268,031
<u>EXPENDITURES</u>					
Public Safety	103,696	102,490	106,720	105,833	103,661
Management Operations	17,836	17,749	18,245	20,195	19,189
Public Works/Community Services*	54,938	50,916	53,706	52,704	52,413
Criminal Justice	14,764	14,938	15,196	15,225	15,738
Debt Service	11,740	11,497	12,128	13,099	13,773
Mass Transit	6,256	6,502	6,577	7,535	7,578
Recreation and Culture	21,209	20,706	19,942	20,609	19,589
Non Categorical and Other	26,550	34,114	29,937	29,132	29,434
Transfers Out	-	-	-	-	-
Capital Improvements	6,252	4,734	3,274	5,681	6,655
Total Expenditures	\$263,241	263,646	265,725	270,013	268,031
Percentage Growth	(1.3)%	(0.1)%	0.8%	1.6%	-0.7%

*Community Services includes the Medical Center contract for indigent and prisoner/inmate medical care

FINANCIAL SUMMARY / OPERATING FUNDS

Projections

Short and long term forecasts are an integral part of the City's budgeting process. The Financial Planning Staff prepares both short (1-3 year) and long (5 year) term projections each year as part of the budgeting cycle process. The short and long term forecasts which the Financial Planning staff prepares, and then continually refines, provide the basis for the Operating Funds Budgets included in this Budget Book.

The foundation for projected revenues is based on an analysis of several factors including: historical trends in revenues collected for the current and prior years; changes in statutory or regulatory rules which may impact revenues, such as the changes the State of Georgia has made to the Title Ad Valorem Sales Tax; and changes in the City's population which may be anticipated from demographic or environmental changes, such as those which have occurred from time to time at Ft. Benning, which is a major employer of both military and civilian citizens, or with new investment in our area by companies like Kia, which has major manufacturing facilities in nearby West Point. Financial Planning closely monitors the accuracy of its revenue forecasts throughout the fiscal year and may make recommendations for adjustments to the Operating Budget should actual revenues prove to be materially different from those forecasted.

Our forecasts also provide the basis for our expenditures and capital investment plans which are included in the Operating Budget. Expenditure forecasts are based largely on both historical actual expenditures and the financial resource constraints for the City at large. Capital expenditures are forecasted based on the specific needs of each division, again within the financial resource constraints that exist within the framework of the City as a whole. Our budget book, and therefore this analysis, includes the City's operating funds and 4 additional funds: CDBG, WIOA, Risk Management and Employee Insurance Funds. The Budget Book differs from the Consolidated Annual Financial Report ("CAFR"), which includes all funds.

Mid-year Adjustments

The Operating Budget is a point-in-time reflection of what is actually a fluid, continually adaptive process throughout the fiscal year. Because it is prepared well in advance of the completion of the prior year's financial audits, and because there are often circumstances which cause need for making mid-year adjustments to the original plan, the Finance Director may recommend changes to the Operating Budget at a mid-year point. These are an ordinary part of the municipal budgeting process and reflect the City's capacity to monitor its resources relative to its budget and to make adjustments where prudent.

Use of Fund Balance

During the past several fiscal cycles, the City has given considerable attention and effort to curbing its reliance on the use of fund balance in the General Fund in order to meet its obligations. Because there has been little growth in revenues, for reasons both macro- and micro- economical, the City has been forced to reduce its spending in a number of areas in order to lower its use of fund balance. For the FY2018 budget, the City experienced across the board savings from employee benefit plan reforms adopted in prior budget years. The savings realized allowed the City to reduce its need for fund balance in its Operating Funds as compared to prior year. The reduced dependence on fund balance stemmed from systemic changes to certain obligations such as pension plans and healthcare plans, continued lack of capital investment, continued deferred maintenance in some areas, reduced workforce through attrition and existing vacancies, and lower indirect operating budgets (such as those for supplies, education and training, and travel).

Dependence on the use of fund balance is expected to continue to decline in future budget cycles for the following key reasons:

- The adoption of health care reform measures in its self-funded healthcare plan, which is expected to systemically lower the city's healthcare related costs for its employees. These included changes to deductibles, co-pays, out-of-pocket maximums, employee premiums, the continuation of spousal exclusion for working spouses with available coverage at their own employer, and pharmaceutical benefit plan design changes.

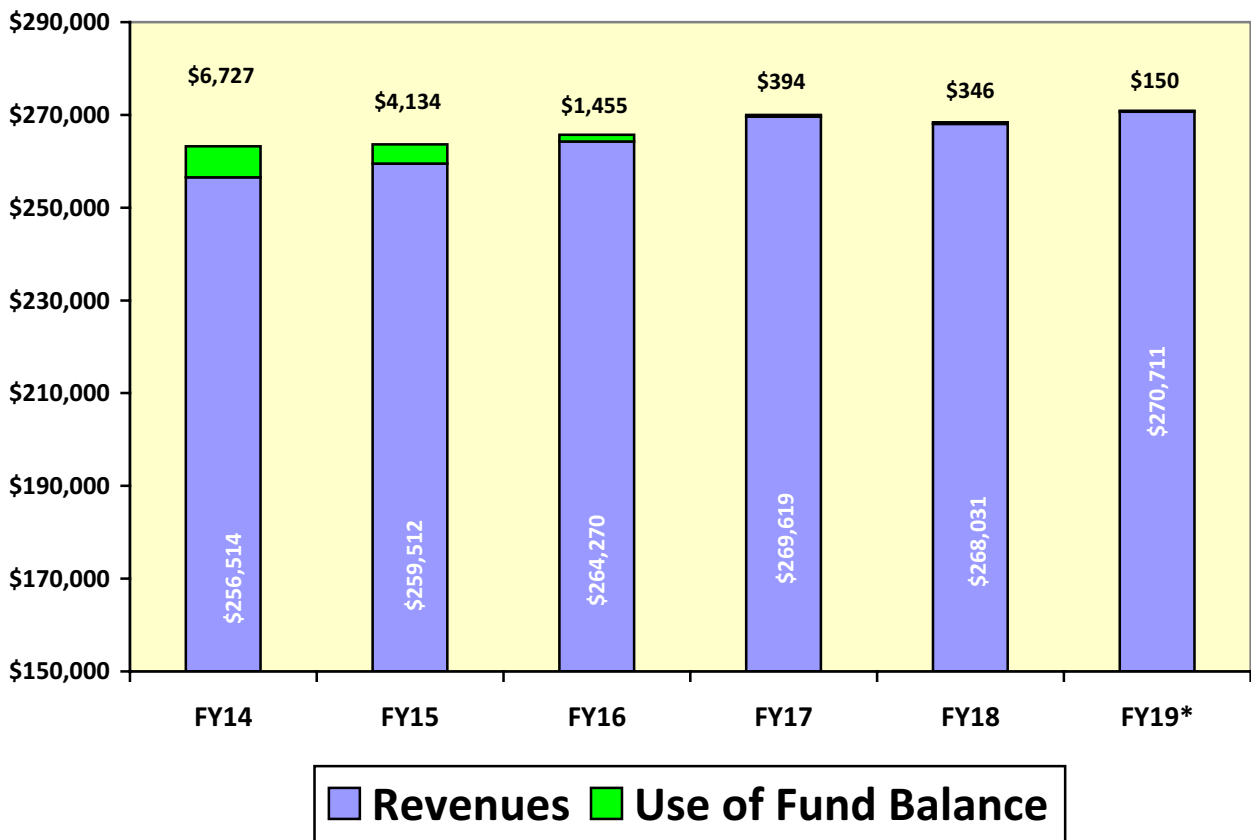
FINANCIAL SUMMARY / OPERATING FUNDS

- Plans were implemented and/or continued for reduced support for component units and affiliates. For one such entity, self-sufficiency is expected in FY2018 as planned from prior year budget cycles.
- The city's contract with the Medical Center Hospital Authority, which provides for healthcare services to the city's indigent population as well as its inmate population, has been revised under mutual agreement with the Authority to reduce the amount of annual cash payment and to provide for future refunds in the event that costs are less than payments.

The following graph depicts the City's use of fund balance during the past five fiscal years (as planned for in annual Adopted Operating Budgets):

Budgeted Revenues and Use of Fund Balance, FY14-FY19

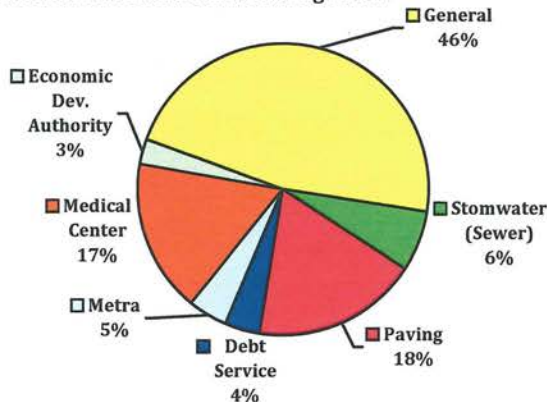
Dollars in Thousands (000s)



* FY19 estimate based on anticipated reductions to use of fund balance with steady revenues from all other sources

FINANCIAL SUMMARIES / OPERATING FUNDS: REVENUES

Ad Valorem Tax Distribution Among Funds



Revenue Sources Total: \$268,031,916

General Property Taxes: \$83,658,286 31.2%

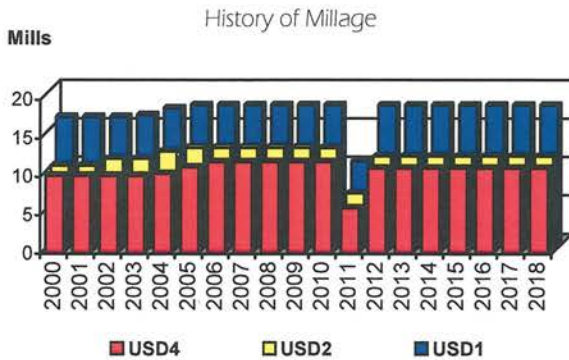
For FY18, General Property taxes are budgeted to increase by about 0.4% over FY17. General Property Taxes are Ad Valorem taxes, penalties and interest on real and personal property, motor vehicles, mobile homes, intangible taxes, and all penalties, interest and FIFAs related to these taxes. They are projected based on estimated growth of the state approved tax digest at millage rates ordained by Council. The current trend reflects a modest increase in Ad Valorem taxes based on the natural growth of the digest. Projected Ad Valorem taxes are based on assumption of a 96% collection rate and the projected growth of the digest. The 96% collection rate assumption also applies to the Medical Center fund. Prior to FY15, the Medical Center fund was the one exception to the 96% collection rate assumption as contractually The Medical Center Hospital Authority received 3.00 mills regardless of actual tax collections. The *Ad Valorem Tax Distribution among Funds* Chart, on the top left, shows the distribution of Ad Valorem taxes among the applicable operating funds.

History of CCG's Millage

As reflected in the History of Millage chart (below), the millage rate remained relatively consistent from FY96 to FY03 and remained unchanged from FY05 to FY10. FY11 was affected by the Other LOST rollback, but the millage rate returned to normal in FY12. There were small increases to the General Fund, the Paving and Debt Service Funds in FY04 and FY05. The Columbus Charter stipulates a 9-mill cap on "ordinary current expenses" which is the total of net general and urban millage and the transportation millage. The remaining millage includes the medical center, debt service, paving, sewer, and economic development authority fund. The current millage rates are listed in the Millage Table in the City Manager's message.

During FY13, the Debt Service portion of the millage was reduced by 0.16 mills due to bond defeasance and other debt restructure. City Council opted to increase the mills for Economic Development funding accordingly by 0.25 mills in FY15, the proceeds of which will be added to the Economic Development reserve. The net result was no change to the overall millage rate.

The Economic Development Fund was established in FY03 and is funded by a 0.50 millage when and as approved by City Council. Each fiscal year during budget deliberations, Council decides whether to continue to appropriate monies for the Economic Development fund. As noted in the *History of CCG's Millage* (left), during FY15 an additional 0.25 mills is being set aside as a reserve for Economic Development, subject to Council's discretion and approval.



Property Tax Primer

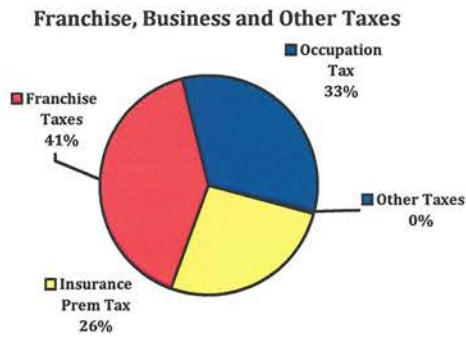
Ad Valorem or Property Tax is a large source of revenue for CCG. The basis of the taxation is the Fair Market Value (FMV) of the property established as of January 1 of each year. The tax is levied on the assessed value of the property, which by GA state law is 40% of FMV. The amount of tax is determined by the tax rate (millage) levied by City Council). A mill is equal to \$1 for each \$1,000 of assessed value.

In addition to general economic trends and conditions, CCG faces the added challenge in our property tax structure is the property tax freeze, which freezes the FMV valuation of a property at purchase.

FINANCIAL SUMMARIES / OPERATING FUNDS: REVENUES

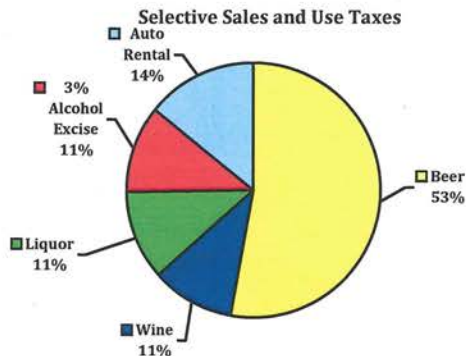
Franchise (Utility), Business and Other Taxes:
\$44,737,000 **16.7%**

In FY18, Franchise and Business Taxes are projected to decrease approximately 0.3% as compared to FY17. These revenues are sensitive to economic conditions and are projected based on historical trends and expected economic strengths or weaknesses. Trends for franchise taxes have been showing slight increases. Business Taxes include Occupation Taxes, which are based on the gross income of certain businesses, and Insurance Premium Taxes. These taxes are also expected to generate modest increases in FY18.



See the Franchise, Business, and Other Taxes pie chart (above) for a breakdown of this category.

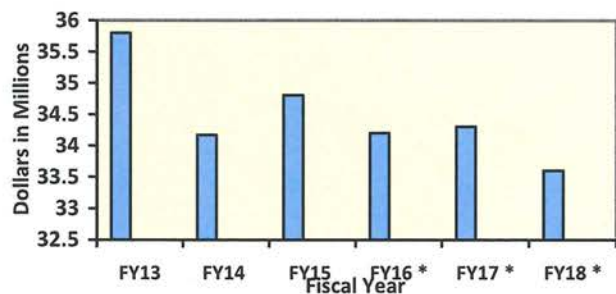
Sales and Use Taxes:
\$70,618,167 **26.3%**



The FY18 budget includes a projected decrease in Sales and Use Tax of about 2.8% from FY17. This projected decrease continues a downward trend which began several years ago as a result of macro-economic conditions. A Local Option 1¢ Sales Tax is levied to keep

the ad valorem tax as low as possible. The taxes are projected based on economic indicators (employment rate, consumer confidence, etc.) and estimated growth in sales. The State of Georgia limits local jurisdictions to one cent (1¢) for general purposes. The trend of growth of sales tax has leveled off. It has cycled up and down in recent years, but is anticipated to increase modestly over the next fiscal year or two. The *Local Option Sales Tax Chart* reflects the trend in Sales Tax.

General Fund Local Option Sales Taxes



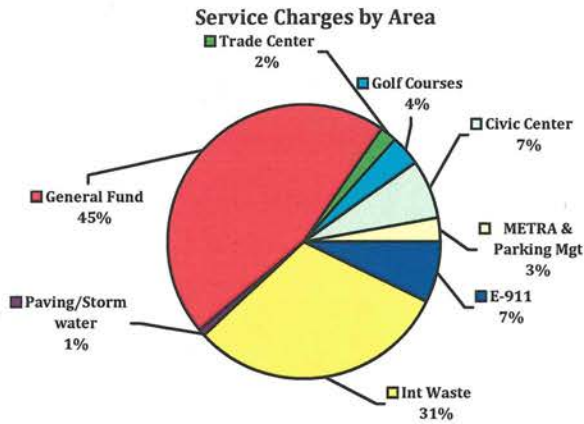
Also included in this category are use taxes. Use taxes include taxes on various rentals, advertising, and merchandising charges, as well as taxes on Beer, Wine, Liquor, and a 3% Alcohol Excise tax. This revenue is projected based on current indicators and tax rates set by Council. A modest decrease was projected for this fiscal year. This subcategory reflects less sensitivity to economic conditions.

Charges for Service:
\$40,279,480 **15.0%**

For FY18, an increase in Charges for Services of 0.6% from FY17 has been projected, primarily due to expected increase in user fees collected by our cultural and recreation based facilities as well as court fees collected. Service Charges include collections for government services, such as solid waste management fees, fees for use of public recreational facilities, emergency medical service fees and fees for the operation of the E-911 system and the city pound. Also included in this category are court fees and commissions. Commissions include the fees collected by the Tax Commissioner as well as the commissions paid on pay telephones. Due primarily to the addition of Title Ad Valorem Tax Fees, commissions were projected remain the same for FY18.

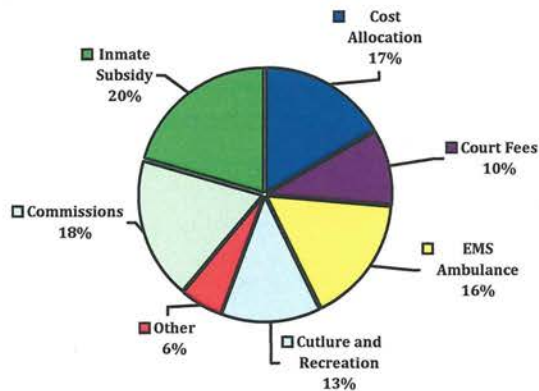
FINANCIAL SUMMARIES / OPERATING FUNDS: REVENUES

Also in service charges is cost allocation. Established in the FY93 Budget, cost allocation revenues reflect levels of service provided by the general fund central administrative functions (such as accounting, purchasing) to other fund, grant, and authority activities. For FY18, a 1.8% increase in cost allocations was projected.



Projections for Service charges are based on rates set by Council, historical trends, and economic indicators. An incline in user based fees collected by the City's public cultural and recreation based facilities and decreased court collection fees lead to the projected 0.6% increase in total Charges for Services for FY18. See the *Service Charges by Area* pie chart.

General Fund Charges for Service



Fines and Forfeitures:

\$4,495,000

1.7%

This category consists primarily of fines and charges imposed by the various courts of Muscogee County. Council sets some of these charges, while others are mandated by State. For FY18, an 11.3% decrease was projected in Fines and Forfeitures due to a trending reduction in court fees collected in superior court, state court, municipal courts, and all other courts to include recorder's court and environmental court.

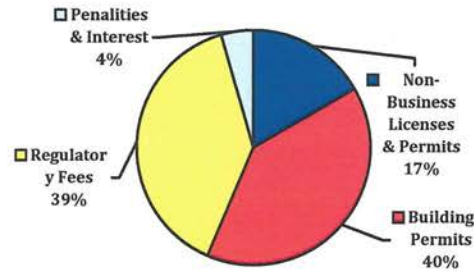
Licenses and Permits:

\$2,257,000

0.8%

For FY18, License and Permit revenues are expected to slightly decline as compared to prior year. This category is derived from permits, business and professional license fees. Business Licenses include Beer, Wine and Liquor Licenses, Alcohol Application ID Card Permits and Insurance Licenses.

Licenses & Permits By Type



Non Business Licenses and Permits include permits for pet ownership, zoning petitions and marriage and gun licenses. Regulatory Fees include licenses to sell alcohol and insurance. Building permits make up the largest category. Council sets the fees for these charges. See *Business Licenses & Permits* (above) for a breakdown by type.

Projections are based on historical trend analysis, economic indicators, and anticipated economic growth. Some of these fees and permits that are sensitive to economic conditions are trending upward. Overall, licensing is remaining steady, as well as, fees and permits. Projections have followed these trends.

FINANCIAL SUMMARIES / OPERATING FUNDS: REVENUES

Intergovernmental:

\$4,867,220 **1.8%**

This category consists of Federal, State and Local government agency reimbursements for funding of local and statewide programs. Trends show an increase in state and federal funding, which is reflected in projections.

The revenues (and expenditures) for cooperatively funded various Federal, State, and Local grant activities is located in a Multi-Governmental fund.

Additionally, there are two published funds that are listed with the operating funds, but not included in these numbers. The Community Development Block Grant (CDBG) and Workforce Innovation and Opportunity Act (WIOA) are separate grant programs with different budget cycles because of federal regulations. An estimated budget is included in the budget process, and is adjusted by Council in the fall. Details about CDBG and WIOA Funds can be found in the Overview (Section B) and Expenditures by Division (Section D) Sections.

Investment Income & Miscellaneous:

\$3,642,023 **1.3%**

This category includes revenue from investment of City reserves. Revenues are based on projected rates of return on invested fund equity. Although rates are expected to continue to be relatively low, the FY18 budget does not presume that there will be material gains or losses in investment value. Investment income is projected at \$850,000 for FY18.

This category also includes rents from City-owned property and sales of land, surplus equipment and various reports and databases. These revenues are projected based on fee schedules and current indicators. In addition, various one-time revenues, not categorized elsewhere, are included in this category. These revenue projections are based on historical trends.

Inter-fund Transfers In:

\$13,131,837 **4.9%**

Transfers-in account for the operating inter-fund transfers between the various funds to provide funding assistance and matching funds for Federal and State grants. This category accounts for the transfers of funds allocated to the Capital Improvement Program. The Hotel-Motel tax provides a source of revenue as a transfer in to the Civic Center and the Columbus Convention and Trade Center. For FY18, a 5.2% increase in transfers has been projected, thus presenting a cyclical trend in use of inter-fund transfers as a revenue source.

Use of Fund Balance:

\$345,903 **0.1%**

Fund balance usage is calculated based on the anticipated fund balance at fiscal year end after revenues and expenditures have been accounted for. To balance the Trade Center Fund, a planned use of fund balance has been programmed to cover expenditures in this fund. In the Trade Center Fund, it is expected that **\$36,442** will be needed from fund balance to cover the shortfall between revenues and expenditures. Operating Funds' total Use of Fund Balance is **\$345,903**. See *FY18 Summary of Revenues, Expenditures, & Change in Fund Balance* for details.

FINANCIAL SUMMARIES / OPERATING FUNDS: EXPENDITURES

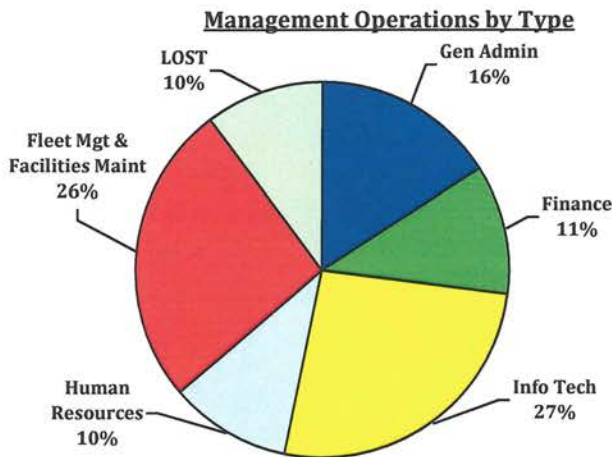
Expenditures Total: \$268,031,916

**Management Operations:
\$ 19,188,834 7.2%**

Activities and management needed to administer the daily operations of the Consolidated Government.

These activities are distributed through such offices as the City Manager, Human Resources, Information Technology, Finance, Facilities Maintenance, and Fleet Maintenance. These offices provide support for line operations in their efforts to provide quality services to the citizens of the community.

Management Operations expenditures are budgeted at 5.2% lower than in FY17. See *Management Operations by Type* below for expenditure breakdown of support offices.



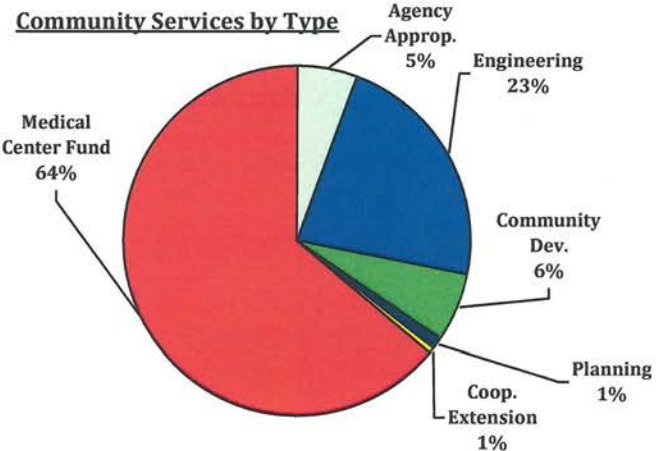
**Community Services:
\$ 23,572,172 8.8%**

Community Services includes services that affect all citizens indirectly through the coordination of construction and development activities to ensure safety and a better quality of life. These services are distributed through such offices as Engineering, Inspections and Codes, Planning, and the Cooperative Extension division, which is operated in cooperation with the University System of Georgia. Funds for other services are provided to various organizations in the community by Council approval through agency appropriations. Community Services

expenditures are budgeted 1.5% higher than the budget for FY17. See the Chart of *Community Services by Type* below for breakdown by Department.

In addition, the City's Medical Center appropriations are budgeted at a value of three (3) mills to reimburse the Medical Center for indigent care. These are accounted for in the Medical Center Fund.

Although CDBG funds are not reflected in the General Fund's expenses, the City's Department of Community Reinvestment administers the CDBG (Community Development Block Grant) Program.



**Public Works:
\$ 28,841,364 10.8%**

This category includes the divisions involved in delivering and administering essential services such as solid waste collection, recycling, public cemeteries, and open and inert landfill operations and maintenance. Certain paving and sewer maintenance such as ditch cleaning, road patching, etc. is managed by this function. Environmental activities are coordinated through divisions grouped here.

Public Works expenditures are budgeted to be 2.2% lower in FY18 than budgeted for FY17.

FINANCIAL SUMMARIES / OPERATING FUNDS: EXPENDITURES

Statutory Boards & Commissions:

\$ 3,902,813 **1.5%**

This area provides miscellaneous services to the community. The Board of Elections and Registrations maintains the official eligible voters file and conducts elections in Muscogee County. The Tax Commissioner's Office and the Board of Tax Assessors appraise property and collect due taxes in the county. The operations of the Coroner are included here. Expenditures in this category are budgeted at 20.4% lower than in FY17, primarily due to the completion of the upgrade of computer systems in the Tax Assessor's office.

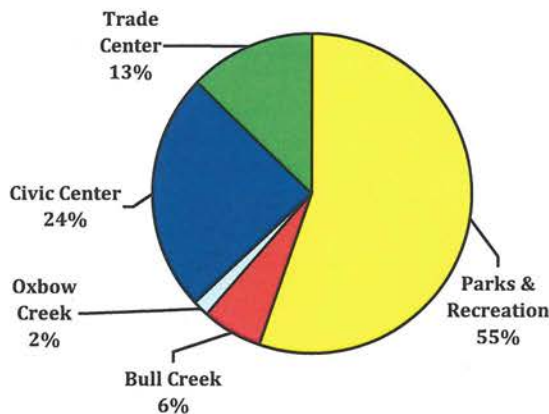
Recreation & Culture:

\$ 19,588,791 **7.3%**

Recreation and cultural activities are provided almost exclusively through the Department of Parks and Recreation. The Parks and Recreation department provides outdoor activities, youth and senior programs, while operating the city's major arena facilities (Golden Park, Memorial Stadium). This category also includes Bull Creek Golf Course, Columbus Ironworks Convention and Trade Center and the Columbus Civic Center. Expenditures for Recreation and Culture are budgeted at 5.2% lower than for FY17. Cost increases will be due to operational changes implemented during the current budget cycle.

See *Recreation & Culture* Chart below.

Recreation & Culture



Public Safety:

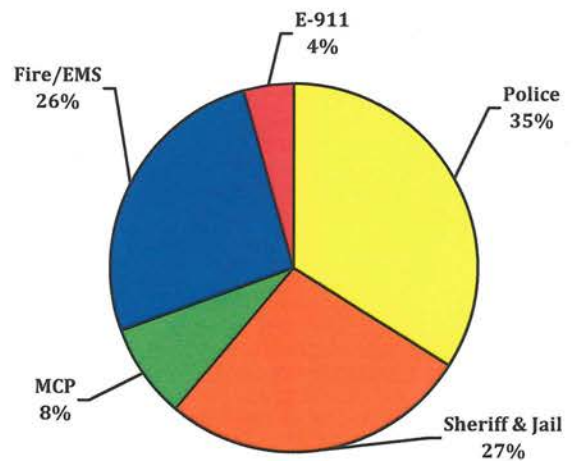
\$ 103,661,234 **38.7%**

Public Safety encompasses those departments and divisions actively involved in the direct protection or support of protection of Columbus' citizens and visitors. In addition to Police, Fire & Emergency Medical Services, and Emergency Management, the operations of the Sheriff's office, the county jail, and Muscogee County Prison incorporated.

Public Safety expenditures are budgeted 2.1% below the FY17 budget. The primary reason for the decrease stems from approved capital purchases adopted in the FY17 budget. For FY18, the Adopted budget includes Public Safety related capital purchases of \$1,268,863.

See *Public Safety Appropriations by Agency* below for breakdown of budget proportions.

Public Safety Appropriations by Agency



Criminal Justice:

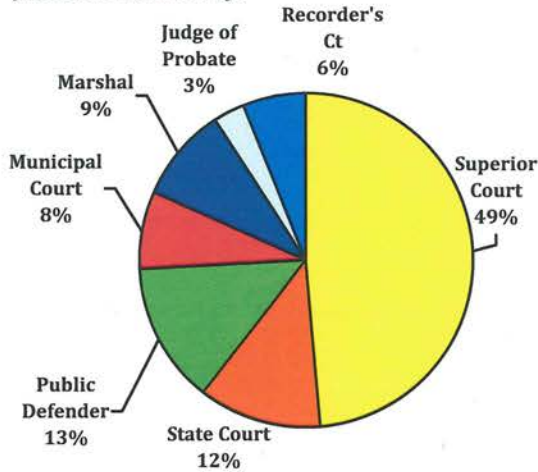
\$ 15,737,868 **5.9%**

The Criminal Justice system operated by the City consists of all municipal and traditionally county courts. The support functions include probation, legal and clerk's offices. FY18 expenditures for Criminal Justice are 3.3% higher than they were for FY17.

The *Judicial & Statutory* pie chart below shows breakdown by court.

FINANCIAL SUMMARIES / OPERATING FUNDS: EXPENDITURES

Judicial & Statutory



Debt Service:

\$ 13,772,949

5.1%

The Debt Service Fund accounts for the retirement of general obligation bond issues, Columbus Building Authority lease contracts, certain leasing obligations associated with vehicle purchases for Integrated Waste, and the Water Commission revolving loan contract.

Overview and Debt Financing Principles

All local governments must determine how capital projects will be financed. It is the policy of the Columbus Consolidated Government (CCG) to use debt sparingly to retain the capacity to issue additional debt if the need arises. Currently, CCG is well below the 20% level that is considered by the credit industry to be a danger signal. In addition, CCG is well below the legal debt ceiling for general obligation debt (detailed in the box below).

The Columbus Consolidated Government maintains two debt service funds - Debt Service Fund and Sales Tax Proceeds Account Fund. These Funds are used to service debt from four sources: General Obligation Debt, Columbus Building Authority contractual debt, the Board of Water Commissioners revolving loan contract, and lease purchase programs with the Georgia Municipal Association. Proceeds of a dedicated property tax provide the primary source of revenue for the Debt Service Fund. See Debt Service Fund Overview and Debt

Service Fund Expenditures for more information.

Debt Margin

The Columbus Consolidated Government remains well below the debt ceiling of 10% of assessed value of taxable property established by the State of Georgia's constitution. Information regarding the legal debt limit for CCG is listed below.

Debt Service: Principal & Interest

Computation of Legal Debt Margin For Fiscal Year Ending June 30, 2017

Assessed value of taxable property*	\$ 6,354,521,487
Debt Limit: 10% of assessed value	635,452,148
Less: Amount of debt applicable to debt limit	0
Legal Debt Margin Available	\$635,452,148

*Based on 2017 State Approved Gross Digest as of 09/14/17.

In 2010, the Columbus Building Authority issued Series A, B, and C bonds in amounts of \$21,560,544 (A), \$72,320,000 (B), and \$2,090,000 (C) respectively. In 2012, the Columbus Building Authority issued Series A and B bonds in amounts of \$29,825,000 (A) and \$14,005,000 (B) respectively. For FY18, the total amount of payments for principal on all bonds outstanding will be **\$4,560,000** and the total amount of payments for all interest will be **\$5,691,608**. Included in these amounts are payments that are made for bonds issued on behalf of Trade Center and Oxbow Creek Golf Course.

Debt Service: Other Obligations

The Consolidated Government has directly or indirectly guaranteed the debt issued by the Bull Creek Golf Course Authority, the Columbus Iron Works Convention and Trade Center Authority, the Columbus Airport Commission, and the Hospital Authority of Columbus. However, because the debt is self-supporting, it is generally not considered debt of the CCG. In addition, the annual debt service payments of these issues are not budgeted in debt service funds.

FINANCIAL SUMMARIES / OPERATING FUNDS: EXPENDITURES

During 2013, Columbus Consolidated Government entered into a master lease agreement with Georgia Municipal Association (GMA). The initial purpose of GMA financing was to purchase rolling stock equipment for Public Works. GMA financing was later utilized to purchase computer equipment and software upgrades as well as leasing emergency vehicles. The total amount of expenditures that will be allowed under the lease agreement in FY18 will be **\$3,521,338** (which includes repayment of principal and interest for one year).

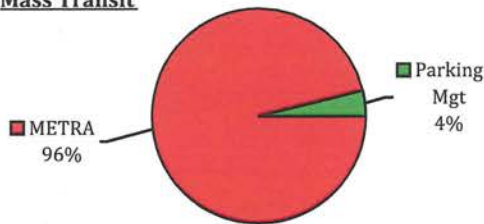
Mass Transit:

\$ 7,578,788 **2.8%**

METRA is the City of Columbus' mass transit system of buses with financial assistance provided by the local, State and Federal governments. Mass transit expenditures are budgeted at 0.6% above FY17 expenditures.

In FY00, the Parking Management Fund was added to accommodate the parking garage and downtown parking. It is categorized here because it is managed by METRA.

Mass Transit



Other Non-Departmental Expense:

\$ 25,531,577 **9.5%**

This category consists of expenditures that are not applicable to a specific department. Examples of the various non-departmental expenses include operating subsidies provided to the Integrated Waste and E911 Funds, contingency funds, and various other non-categorical expenses. Other non-departmental expenditures are budgeted at 4.3% higher than in FY17, primarily due to the elimination of the Public Safety Vacancy Reserve in the General Fund and decreased contingency budgets in several of the funds.

Capital Improvement Projects (CIP):

\$6,655,526 **2.5%**

The capital improvement program has been in operation since 1971 with the City consolidation. Funding comes from a variety of sources including transfers-in from the General, Paving, Sewer, and Integrated Waste Funds; 1999 1¢ Special Purpose Local Option Sales Taxes (1993, 1999), Columbus Building Authority (CBA) – Contractual Debt (2010A, 2010B, and 2010C Series, 2012A and 2012B Series), Capital Lease Agreements with Georgia Municipal Association, and Prior Years Balances. The program has historically been used for infrastructure projects such as road construction, drainage improvements, technology support and advancement, and miscellaneous project fund reserves. The number listed above includes only the transfers from the General, Sewer, and Paving funds into CIP projects. Additional funding includes the Integrated Waste Fund, 1999 Sales Tax and Prior Year's funding.

The General Fund support is funded from property, utility, sales and other taxes, as well as other miscellaneous revenues. Integrated Waste support is based on service charges from residential and commercial waste.

FINANCIAL SUMMARIES / OPERATING FUNDS: EXPENDITURES

The City's share of Road Projects is funded wholly from the Paving Fund. The road projects are treated as a transfer-out to the CIP Fund where it is matched with a greater share of State dollars. Drainage projects are located in the Sewer fund and located here due to the length of the projects and expense. Integrated Waste Management was added in 1994 to account for capital projects related to the construction, expansion or closing of landfills. The balance of projects, recreation and sidewalks, are financed with equally distributed revenues and constructed as SPLOST cash flow allows.

The total financing for a given project may be available at one time, while the project may take multiple fiscal years for completion. At the end of the fiscal year, the total financing sources are earmarked and recorded for that project and the balance is carried forward to the next fiscal year.

Capital Improvement Project's budgets may include any of the following basic costs that are commonly associated with a capital improvement project: the renovation or expansion of existing facilities; an initial feasibility study for infrastructure and/or new facilities; site improvement and/or development and land acquisition; construction of infrastructure and/or a new facility; related management and/or administrative costs; and equipment and furnishings associated with the project. The capital projects are grouped by service type:

Management: The Management service type includes projects impacting the general function and management of the Consolidated Government. The projects may also include land acquisition and development, facilities and infrastructure construction and renovation not directly associated with any of the other service classification. Typically, these projects are funded with contributions to the CIP from the operating funds.

Parks, Recreation & Leisure: This type of project includes all costs associated with land acquisition, park development, facilities construction and renovation of gymnasiums, museums, recreation centers, marinas, tennis courts, fields and other facilities and infrastructure that are associated with recreational and leisure activities. These

projects are primarily financed by the SPLOST, but also receive funding from the General Fund, grants and private contributions.

Public Safety / Criminal Justice: All projects related to the delivery of Courts, Police, Fire, Sheriff, Marshal, Emergency Medical and Correction services are recorded in this section. These projects are typically funded by the General Fund, but may be financed through debt and other sources.

Drainage: The projects classified as drainage are primarily concerned with storm water control, flood prevention, erosion control and soil conservation, sewer construction and renovation, open ditch and stream bank stabilization; and detention/retention pond improvements.

Transportation: Projects may be land and right-of-way acquisition, traffic signalization, roads, sidewalks, and path or trail construction. Road projects are primarily funded through contributions from the Paving Fund; however, other financing sources may include SPLOST or bond issues.

Environmental: This category primarily encompasses projects associated with the landfills. Other projects may include urban reforestation, streetscapes and gateway projects. Detailed information of the financing, expenditures, and project description for the various projects is located in the FY18 Capital Improvement Program Budget Book.

CIP impacts on the Operating Budget

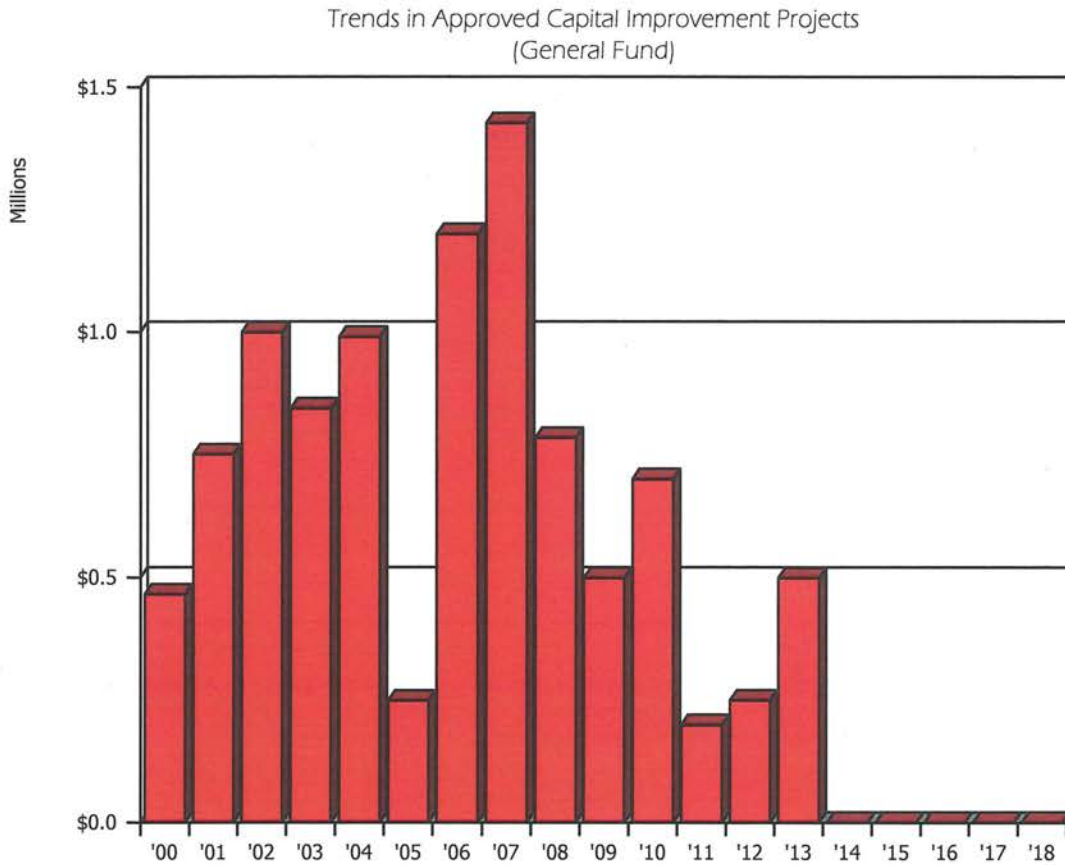
Due to the lack of funding over the past few years, we have been unable to meet the demand financially for many worthy projects. Prioritizing has been essential to stretch an already tight dollar as far as possible. This will have implications on future budgets. Currently, funding for our projects is primarily from sources other than operating budgets, so there is minimal impact on the operating budget for this year.

The alternative funding sources are providing funding to many repair and maintenance and infrastructure projects. These projects will reduce the cost of maintenance and repairs to aging infrastructure within the City.

FINANCIAL SUMMARIES / OPERATING FUNDS: EXPENDITURES

Long term, we are going to see some reduction in operating costs to the City. We are unable to determine at this time if this will be offset by projects we are unable to fund. Although, it is believed future savings will be greater than project costs. Any reduction will allow additional funding to be allocated to other operating costs or projects within the City.

For FY18, the overall budget for Capital Improvements was held to a minimum, continuing the trend of deferred capital investment begun in FY14. As shown below, FY18 saw the fifth year of no budgeting in the General Fund for Capital Improvements.



FY18 SUMMARY OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE

OPERATING FUNDS	General Fund	Stormwater Fund	Paving Fund	Medical Center Fund	Integrated Waste Fund*	Emergency Telephone Fund	Economic Development Fund	Debt Service Fund
Fund Numbers	0101, 0102 0109	0202	0203	0204	0207	0209	0230	0405
Beginning Fund Balance as of 7/01/17 (undesignated, unreserved, & unaudited)	\$ 28,331,692	\$ 5,511,820	\$ 7,538,122	\$ (7,018,415)	\$ (9,031,306)	\$ -	\$ 1,567,905	\$ 5,444,844
REVENUES								
General Property Taxes	39,295,478	5,511,935	15,412,352	14,101,529	-	-	2,350,255	3,132,319
Franchise, Business & Other Taxes	18,127,000	-	-	-	-	-	-	-
Sales & Use Taxes	69,886,667	-	-	-	-	-	-	-
Business Licenses & Permits	28,867,000	-	-	-	-	-	-	-
Fines & Forfeitures	4,215,000	-	-	-	-	-	-	-
Charges for Service	18,385,711	38,000	354,895	-	12,402,000	2,947,000	-	-
Intergovernmental	577,193	7,000	19,000	-	-	-	-	1,409,897
Investment Income	280,000	70,000	250,000	-	200,000	-	-	5,000
Miscellaneous Revenues	623,045	-	-	-	-	-	-	507,297
Transfers-in	1,075,000	-	-	600,000	-	995,620	-	8,431,217
Total Revenues	181,332,094	5,626,935	16,036,247	14,701,529	12,602,000	3,942,620	2,350,255	13,485,730
Total Available Resources	209,663,786	11,138,755	23,574,369	7,683,114	3,570,694	3,942,620	3,918,160	18,930,574
EXPENDITURES								
Management Operations	20,304,155	-	-	-	-	-	-	-
Community Services	6,528,468	679,844	1,112,076	14,701,529	-	-	2,350,255	-
Public Services	3,898,653	3,500,906	12,103,979	-	10,099,793	-	-	-
Recreation & Culture	10,759,349	-	-	-	84,284	-	-	-
Public Safety	99,718,614	-	-	-	-	3,942,620	-	-
Criminal Justice	15,737,868	-	-	-	-	-	-	-
Statutory, Boards & Commissions	3,902,813	-	-	-	-	-	-	-
Capital Improvements	250,000	1,087,642	1,525,596	-	-	-	-	-
Other Non-Departmental	20,537,729	358,543	1,294,596	-	2,417,923	-	-	-
Debt Service	-	-	-	-	-	-	-	13,485,730
Mass Transit	3,906	-	-	-	-	-	-	-
Total Expenditures	181,641,555	5,626,935	16,036,247	14,701,529	12,602,000	3,942,620	2,350,255	13,485,730
Transfer to Other Funds**	-	-	-	-	-	-	-	-
TOTAL	181,641,555	5,626,935	16,036,247	14,701,529	12,602,000	3,942,620	2,350,255	13,485,730
Projected Ending Fund Balance: 6/30/18	28,022,231	5,511,820	7,538,122	(7,018,415)	(9,031,306)	-	1,567,905	5,444,844
Change in total Fund Balance projected for FY18	\$ 309,461	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

NOTE: General Fund Balance includes LOST Fund Balance of \$33,942,326

*Proprietary (Enterprise) funds - fund equity

**Excluding transfers to the CIP Fund included in the Capital Improvements line.

FY18 SUMMARY OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE

OPERATING FUNDS	Transportation Fund*	Parking Management Fund*	Trade Center Fund*	Bull Creek Golf Fund*	Oxbow Creek Golf Fund*	Civic Center Fund*	Total Operating Funds
	0751	0752	0753	0755	0756	0757	
Beginning Fund Balance as of 7/01/17 (undesignated, unreserved, & unaudited)	\$ (6,588,673)	\$ (3,390,860)	\$ (3,857,557)	\$ (4,668,193)	\$ (1,710,791)	\$ (18,167,545)	\$ (6,038,956)
REVENUES							
General Property Taxes	3,854,418	-	-	-	-	-	83,658,286
Franchise, Business & Other Taxes	-	-	-	-	-	-	18,127,000
Sales & Use Taxes	-	-	731,500	-	-	-	70,618,167
Business Licenses & Permits	-	-	-	-	-	-	28,867,000
Fines & Forfeitures	-	280,000	-	-	-	-	4,495,000
Charges for Service	1,054,000	18,379	844,200	1,175,850	235,000	2,824,445	40,279,480
Intergovernmental	2,854,130	-	-	-	-	-	4,867,220
Investment Income	5,000	23,400	40,000	-	-	-	873,400
Miscellaneous Revenues	-	-	676,781	11,500	-	950,000	2,768,623
Transfers-in	-	-	610,000	50,000	150,000	1,220,000	13,131,837
Total Revenues	7,767,548	321,779	2,902,481	1,237,350	385,000	4,994,445	267,686,013
Total Available Resources	1,178,875	(3,069,081)	(955,076)	(3,430,843)	(1,325,791)	(13,173,100)	261,647,057
EXPENDITURES							
Management Operations	-	-	-	-	-	-	20,304,155
Community Services	-	-	-	-	-	-	25,372,172
Public Services	15,000	-	-	-	-	100,000	29,718,331
Recreation & Culture	-	-	2,509,616	1,169,093	357,708	4,708,741	19,588,791
Public Safety	-	-	-	-	-	-	103,661,234
Criminal Justice	-	-	-	-	-	-	15,737,868
Statutory, Boards & Commissions	-	-	-	-	-	-	3,902,813
Capital Improvements	-	-	-	-	-	-	2,863,238
Other Non-Departmental	479,589	19,856	142,088	68,257	27,292	185,704	25,531,577
Debt Service	-	-	287,219	-	-	-	13,772,949
Mass Transit	7,272,959	301,923	-	-	-	-	7,578,788
Total Expenditures	7,767,548	321,779	2,938,923	1,237,350	385,000	4,994,445	268,031,916
Transfer to Other Funds**	-	-	-	-	-	-	-
TOTAL	7,767,548	321,779	2,938,923	1,237,350	385,000	4,994,445	268,031,916
Projected Ending Fund Balance: 6/30/18	(6,588,673)	(3,390,860)	(3,893,999)	(4,668,193)	(1,710,791)	(18,167,545)	(6,384,859)
Change in total Fund Balance projected for FY18	\$ -	\$ -	\$ 36,442	\$ -	\$ -	\$ -	\$ 345,903

NOTE: General Fund Balance includes LOST Fund Balance of \$33,942,326

*Proprietary (Enterprise) funds - fund equity

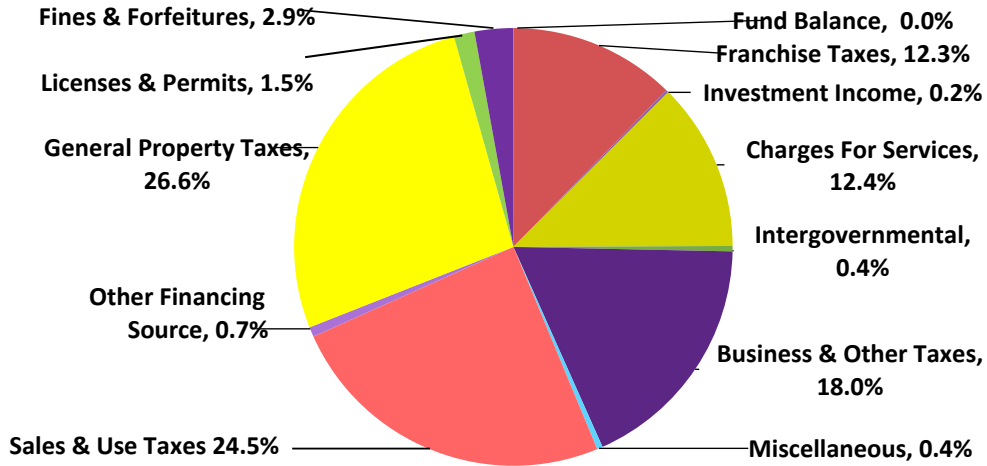
**Excluding transfers to the CIP Fund included in the Capital Improvements line.

GENERAL FUND

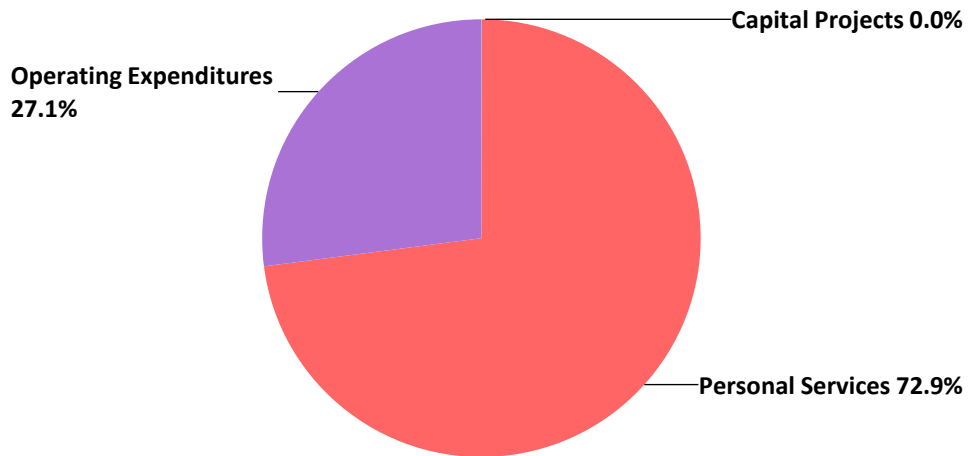
Total Funding

\$147,699,229

Budget by Revenue Source



Budget by Expenditure Category



The General Fund accounts for all financial resources and expenditures that are not accounted for in specific purpose funds. It is the major operating fund of the government. The expenditures incurred are for current day-to-day expenses, operating equipment and special appropriations.

GENERAL FUND

SCHEDULE OF REVENUES

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted	% Chg.
General Property Taxes					
4001 Real Property - Current Year	\$28,585,507	\$28,710,036	\$29,480,166	\$34,790,478	18.0%
4002 Public Utilitiy	—	\$33,385	\$33,822	—	-100.0%
4003 Timber	\$281	\$753	\$1,167	—	-100.0%
4005 Personal Property - Current Yr	\$4,680,042	\$5,038,502	\$5,071,259	—	-100.0%
4006 Personal Prop - Motor Vehicle	\$3,137,552	\$3,133,143	\$3,212,995	\$3,130,000	-2.6%
4007 Mobile Homes	\$34,552	\$43,156	\$31,770	—	-100.0%
4009 Motor Vehicle Title Ad Valorem Tax	\$2,672,810	\$1,274,784	—	—	N/A
4010 Alternative Ad Valorem Tax	—	\$153,771	\$86,861	—	-100.0%
4012 Not On Digest - Real & Persona	\$62,479	\$34,108	\$8,789	—	-100.0%
4015 Recording Intangibles	\$600,864	\$652,484	\$632,781	\$650,000	2.7%
4016 Railroad Equip Car Taxes	\$50,372	—	—	—	N/A
Total General Property Taxes	\$39,824,458	\$39,074,122	\$38,559,610	\$38,570,478	0.0%
Franchise (Public Utility Taxes)					
4020 Georgia Power	\$10,602,722	\$10,632,555	\$10,049,558	\$10,000,000	-0.5%
4021 Liberty Utilities	\$2,017,335	\$1,731,233	\$1,790,150	\$1,750,000	-2.2%
4022 BellSouth	\$469,193	\$402,703	\$329,191	\$340,000	3.3%
4023 Charter Communications	\$485,586	\$484,241	\$462,759	\$460,000	-0.6%
4024 TCI/Mediacom	\$820,252	\$807,356	\$781,210	\$780,000	-0.2%
4025 Knology	\$1,107,195	\$1,071,241	\$1,026,247	\$1,050,000	2.3%
4026 Diverse Power	\$221,154	\$197,636	\$208,331	\$205,000	-1.6%
4027 Flint Electric	\$93,800	\$94,601	\$108,515	\$105,000	-3.2%
4028 Water Works - 6% Sales	\$3,329,235	\$3,389,077	\$3,694,864	\$3,350,000	-9.3%
4029 AT&T	\$6,226	\$6,226	\$90,892	\$70,000	-23.0%
4030 Public Service Telephone Co	\$104	\$107	\$114	—	-100.0%
4032 Telephone Franchise Taxes	\$8,836	\$7,979	\$204,544	\$5,000	-97.6%
4114 American Communication Srv,Inc	\$6,335	\$14,927	\$18,395	\$12,000	-34.8%
Total Franchise (Public Utility Taxes)	\$19,167,974	\$18,839,884	\$18,764,770	\$18,127,000	-3.4%

SCHEDULE OF REVENUES *(continued)*

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted	% Chg.
General Sales & Use Taxes					
4040 Local Option Sales Tax	\$34,808,890	\$34,272,199	\$33,230,736	\$33,000,000	-0.7%
Total General Sales & Use Taxes	\$34,808,890	\$34,272,199	\$33,230,736	\$33,000,000	-0.7%
Selective Sales & Use Taxes					
4052 Beer Tax	\$1,768,056	\$1,719,910	\$1,666,693	\$1,700,000	2.0%
4053 Wine Tax	\$324,656	\$343,314	\$359,457	\$340,000	-5.4%
4054 Liquor Tax	\$367,145	\$375,092	\$375,345	\$370,000	-1.4%
4058 Auto Rental Tax	\$461,195	\$471,620	\$467,850	\$460,000	-1.7%
4059 3% Alcohol Excise Tax	\$341,505	\$359,571	\$374,942	\$350,000	-6.7%
Total Selective Sales & Use Taxes	\$3,262,557	\$3,269,508	\$3,244,287	\$3,220,000	-0.7%
Business Taxes					
4100 Occupation Tax	\$14,557,892	\$14,523,677	\$16,480,094	\$14,700,000	-10.8%
4110 Insurance Premium Tax	\$10,241,405	\$10,979,287	\$11,892,701	\$11,850,000	-0.4%
Total Business Taxes	\$24,799,297	\$25,502,964	\$28,372,795	\$26,550,000	-6.4%
Other Taxes					
4140 Other Taxes	\$81,796	\$63,750	\$71,603	\$60,000	-16.2%
Total Other Taxes	\$81,796	\$63,750	\$71,603	\$60,000	-16.2%
Penalties & Interest					
4150 Penalties & Int - Ad Valorem	\$752,969	\$655,942	\$57,078	\$650,000	1,038.8%
4151 Penalties & Interest - Auto	\$95,953	\$77,431	\$47,474	\$50,000	5.3%
4154 Fifas	\$32,841	\$31,929	\$21,097	\$25,000	18.5%
Total Penalties & Interest	\$881,764	\$765,302	\$125,649	\$725,000	477.0%
Business Licenses Regulatory Fees					
4200 Beer License	\$104,470	\$112,130	\$112,900	\$110,000	-2.6%
4201 Wine License	\$46,960	\$52,055	\$53,900	\$50,000	-7.2%
4202 Liquor License	\$580,695	\$592,674	\$618,502	\$585,000	-5.4%
4204 Alcohol Appl I.D. Card Permits	\$30,340	\$51,525	\$36,730	\$45,000	22.5%
4210 Insurance License	\$105,233	\$92,390	\$104,973	\$92,000	-12.4%
Total Business Licenses Regulatory Fees	\$867,698	\$900,775	\$927,005	\$882,000	-4.9%
Non-Business Licenses & Permits					
4250 Animal Permits	\$164,789	\$155,280	\$146,840	\$140,000	-4.7%
4253 Zoning Petition Permits	\$27	—	\$1,938	—	-100.0%

SCHEDULE OF REVENUES *(continued)*

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted	% Chg.
4255 Judge Of Probate - Licenses	\$120,318	\$169,390	\$147,517	\$140,000	-5.1%
Total Non-Business Licenses & Permits	\$285,134	\$324,670	\$296,295	\$280,000	-5.5%
Other Licenses & Permits					
4251 Building Permits	\$1,026,004	\$1,235,239	\$1,017,738	\$900,000	-11.6%
4252 Certificates Of Occupancy	\$43,500	\$45,080	\$41,760	\$40,000	-4.2%
4256 Burial Permits	\$24,280	\$38,038	\$61,215	\$40,000	-34.7%
4257 Mobile Home Registration Prmts	\$6,095	\$7,291	\$4,739	\$5,000	5.5%
4259 Hazardous Materials Permits	\$15,900	\$16,150	\$16,950	\$10,000	-41.0%
Total Other Licenses & Permits	\$1,115,779	\$1,341,798	\$1,142,402	\$995,000	-12.9%
Penalties & Interest					
4271 Penalties - Tag Fees	\$115,747	\$101,183	\$114,785	\$100,000	-12.9%
Total Penalties & Interest	\$115,747	\$101,183	\$114,785	\$100,000	-12.9%
Intergovernmental					
4313 Misc Federal Revenue	\$35,000	—	—	—	N/A
4314 Social Security Administration Fee	\$66,401	\$55,200	\$50,800	\$50,000	-1.6%
4343 GA Emergency Management Assist	\$56,966	\$56,966	\$57,466	\$56,966	-0.9%
4359 Miscellaneous Revenues	\$3,728	\$1,454	\$2,491	—	-100.0%
4376 Disaster Reimbursement	—	\$118,723	—	—	N/A
4400 Payt Lieu Taxes Housing Auth	\$54,084	\$55,924	\$49,787	\$50,000	0.4%
4402 Administrative Office Of Court	\$148,750	\$148,750	\$245,049	\$223,750	-8.7%
4414 Harris County	\$100,506	\$114,000	\$114,000	\$131,929	15.7%
4423 Muscogee Cnty School District	\$100,731	—	—	—	N/A
4424 Misc Intergovernmental Revenue	—	\$72,129	\$75,737	—	-100.0%
4426 Talbot County	\$11,922	\$11,922	\$12,220	\$15,770	29.1%
4427 Marion County	\$11,896	\$11,896	\$12,193	\$16,973	39.2%
4428 Chattahoochee County	\$5,000	\$5,000	\$5,125	\$11,642	127.2%
4429 Taylor County	\$15,568	\$15,568	\$15,568	\$20,163	29.5%
Total Intergovernmental	\$610,552	\$667,532	\$640,436	\$577,193	-9.9%

SCHEDULE OF REVENUES *(continued)*

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted	% Chg.
Court Fees					
4430 Municipal Court - Court Fees	\$16,873	\$6,746	\$3,724	\$25,000	571.3%
4431 Recorders Court - Court Fees	\$150	\$50	\$25	—	-100.0%
4432 Magistrate Court - Court Fees	\$116,486	\$130,860	\$126,028	\$120,000	-4.8%
4433 Superior Court - Court Fees	\$418,421	\$275,273	\$265,474	\$255,000	-3.9%
4434 Superior Ct - Misc. Fees	\$69,255	\$53,932	\$49,602	\$45,000	-9.3%
4435 Probate Ct - Misc. Fees	\$54,970	\$70,210	\$66,730	\$60,000	-10.1%
4436 Probate Court - Estates	\$164,772	\$224,059	\$195,581	\$190,000	-2.9%
4437 Adult Probation	\$5,831	—	—	—	N/A
4438 Recorders Court - Admin Fees	\$120,710	\$117,190	\$102,330	\$110,000	7.5%
4439 Juvenile Court - Court Fees	\$125	\$244	—	—	N/A
4440 D.U.I. Photo Fees	\$2,450	—	—	—	N/A
4443 Public Defenders Recovery	\$1,362	\$1,368	\$750	—	-100.0%
4448 Recordings	\$325,832	\$371,092	\$361,762	\$360,000	-0.5%
4449 Real Estate Transfer Fees	\$573,953	\$825,972	\$538,483	\$500,000	-7.1%
4467 Noncompliance Fees - Juv Drug Court	\$3,673	\$5,410	\$1,234	\$2,000	62.1%
4471 Verification Fees	\$6,430	\$9,075	\$6,435	\$7,000	8.8%
4472 Council Variance Fees	\$600	—	—	—	N/A
4473 Subdivision Plat Fees	\$20,592	\$16,278	\$19,378	\$15,000	-22.6%
4474 Zoning Fees	\$25,300	\$15,400	\$34,250	\$20,000	-41.6%
4483 Traffic Fines - Juvenile Court	(\$185)	\$6,999	\$8,338	—	-100.0%
4493 Drug Court Lab Fees	—	\$12,815	\$24,000	\$12,000	-50.0%
4494 Adult Drug Court Admin Fees	—	\$18,016	\$8,278	—	-100.0%
4496 Indigent Defense Fee	\$44,679	\$26,698	\$9,407	\$10,000	6.3%
4497 BHAR Review Fees	\$1,645	\$1,620	\$3,585	\$2,000	-44.2%
4537 Juv Ct - Supervisory Fees	\$28,313	\$17,965	\$14,280	\$15,000	5.0%
Total Court Fees	\$2,002,237	\$2,207,271	\$1,839,674	\$1,748,000	-5.0%
Cost Allocation					
4461 Cost Allocation Service Fees	\$2,672,971	\$2,748,202	\$2,929,845	\$2,978,811	1.7%
Total Cost Allocation	\$2,672,971	\$2,748,202	\$2,929,845	\$2,978,811	1.7%

SCHEDULE OF REVENUES *(continued)*

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted	% Chg.
Other Fees					
4518 Coroner Transports	—	\$275	\$430	—	-100.0%
4530 Sheriff - Fees	\$930,157	\$868,812	\$866,548	\$900,000	3.9%
4531 Qualifying Fees	\$4,484	\$36,833	\$21,789	—	-100.0%
4558 Recycling Fees	\$20,738	\$14,532	\$83,578	\$10,000	-88.0%
4559 Sale of Recycled Materials	\$1,098	\$97	\$262	—	-100.0%
4570 Spay/Neuter Voucher Fees	\$7,983	\$3,361	\$3,559	\$3,500	-1.7%
4571 Pound Fees	\$44,974	\$64,491	\$62,375	\$50,000	-19.8%
4572 Animal - Biomed	—	\$389	\$152	—	-100.0%
4582 Sale Of Merchandise	\$10,589	\$12,037	\$11,416	\$70,000	513.2%
4591 Lot Cleaning/Maintenance Fees	\$66,430	\$96,118	\$38,016	\$80,000	110.4%
4594 Ordained Building Demolition	\$20,478	\$139	\$54,082	—	-100.0%
4595 Street Assess & Demo Interest	\$59,268	\$49,517	\$22,102	—	-100.0%
Total Other Fees	\$1,166,199	\$1,146,601	\$1,164,309	\$1,113,500	-4.4%
Charges For Service					
4450 Auto Tag Fees	\$196,635	\$223,948	\$194,653	\$200,000	2.7%
4452 Auto Tag Postage Fees	\$52,170	\$50,855	\$55,494	\$45,000	-18.9%
4455 Damage To City Property	\$408	\$172	\$3,372	—	-100.0%
4459 Data Services	\$1,410	\$1,550	\$1,777	—	-100.0%
4465 Insurance Fees	\$64,550	\$65,500	\$65,275	\$60,000	-8.1%
4501 Police False Alarm Fees	\$3,075	\$4,725	\$4,850	\$4,500	-7.2%
4502 Fire False Alarm Fees	\$1,200	\$5,850	\$10,250	—	-100.0%
4506 EMS Collections	\$2,749,921	\$3,131,154	\$2,602,082	\$2,929,000	12.6%
4508 EMS Special Events	\$1,330	—	—	—	N/A
4512 Jail Fees	\$142,680	\$11,550	\$30,405	\$10,000	-67.1%
4513 Alarm Registration	\$2,220	\$1,830	\$960	\$1,500	56.3%
4515 MCP Inmates - Subsidy	\$3,744,500	\$3,753,340	\$3,822,000	\$3,700,000	-3.2%
4516 MCP Inmates - Releases	\$14,339	\$17,606	\$15,749	\$15,000	-4.8%
4517 Musc Cnty Jail Medical Reimb	\$8,943	\$7,115	\$6,194	—	-100.0%
4520 Paramedic Program	—	—	\$36,045	—	-100.0%
4610 Bad Check Fees	\$4,152	\$4,855	\$3,248	\$4,000	23.2%
4611 Credit Card Service Fees	\$3,613	\$3,475	\$3,299	\$3,000	-9.1%
4620 Fuel Surcharge	\$48,524	\$32,160	\$37,598	\$30,000	-20.2%
Total Charges For Service	\$7,039,669	\$7,315,686	\$6,893,251	\$7,002,000	1.6%

SCHEDULE OF REVENUES *(continued)*

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted	% Chg.
Culture & Recreation					
4654 Memorial Stadium	\$8,168	\$7,350	\$6,200	\$6,000	-3.2%
4655 Golden Park	\$9,506	\$11,417	\$10,850	\$10,000	-7.8%
4658 Tennis Fees	\$171,652	\$162,022	\$160,586	\$160,000	-0.4%
4659 Swimming Pools	\$85,883	\$88,236	\$54,935	\$70,000	27.4%
4660 Concessions	\$22,693	\$19,394	\$16,517	\$18,000	9.0%
4661 Concessions - Memorial Stadium	\$10,925	\$5,966	\$9,988	\$5,000	-49.9%
4664 Pool Concessions	\$40,039	\$44,998	\$28,754	\$35,000	21.7%
4665 Facilities Rental	\$790	\$737	\$65	—	-100.0%
4666 Facilities Rental - Promenade	\$14,216	\$12,825	\$28,489	\$12,000	-57.9%
4667 Facilities Rent - Comm Center	\$33,441	\$38,841	\$38,121	\$35,000	-8.2%
4668 Facilities Rental - Rugby	\$870	\$400	\$400	\$400	—
4671 After School Program	\$1,284,293	\$1,212,731	\$1,063,179	\$1,400,000	31.7%
4674 Youth Program Fees	\$2,184	\$5,125	\$6,185	\$6,000	-3.0%
4675 Therapeutics Program Fees	\$6,520	\$5,093	\$3,866	\$4,000	3.5%
4676 Cultural Arts Program Fees	\$41,550	\$45,572	\$45,610	\$40,000	-12.3%
4677 Sr. Citizens Program Fees	\$6,446	\$6,160	\$6,814	\$6,000	-11.9%
4678 Athletic Program Fees	\$94,567	\$89,535	\$90,708	\$80,000	-11.8%
4680 South Commons - Softball Compl	\$24,250	\$25,200	\$26,834	\$25,000	-6.8%
4681 Fee Based Program Fees	\$4,124	\$2,655	\$10,421	—	-100.0%
4682 Marina Concessions	\$77,206	\$83,177	\$93,447	\$80,000	-14.4%
4683 Marina Fees	\$23,962	\$20,250	\$37,427	\$25,000	-33.2%
4684 South Commons - Concessions	\$26,070	\$11,347	\$15,728	\$10,000	-36.4%
4685 Vending Machines	\$7,909	\$6,725	\$9,026	\$7,000	-22.4%
4686 Aquatic Center - Gate	\$109,875	\$105,385	\$81,904	\$80,000	-2.3%
4687 Aquatic Center - Concessions	\$9,806	\$12,130	\$11,379	\$9,000	-20.9%
4688 Aquatic Center Rentals	\$68,197	\$76,048	\$86,220	\$75,000	-13.0%
4689 Aquatic Center Program Fees	\$23,811	\$15,257	\$13,734	\$50,000	264.1%
4690 Aquatic Center Sale of Merchandise	\$3,523	\$1,633	\$1,690	\$1,000	-40.8%
4691 Whitewater	\$44,745	\$40,770	\$40,196	\$40,000	-0.5%
Total Culture & Recreation	\$2,257,222	\$2,156,981	\$1,999,273	\$2,289,400	14.5%

SCHEDULE OF REVENUES *(continued)*

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted	% Chg.
Court Fines & Forfeitures					
4740 Recorder's Court - Fines	\$3,357,498	\$3,668,166	\$3,007,547	\$3,100,000	3.1%
4741 Juvenile Court - Fines	\$12,690	—	—	—	N/A
4743 Environmental Court - Fines	\$95,833	\$74,930	\$61,599	\$60,000	-2.6%
4746 Other - Fines/Forfeit	\$875	\$808	\$1,625	—	-100.0%
Total Court Fines & Forfeitures	\$3,466,896	\$3,743,905	\$3,070,771	\$3,160,000	2.9%
Surcharges					
4753 Recorder's Ct. - Muscogee Surcharge	\$137,862	\$146,872	\$125,553	\$125,000	-0.4%
4754 Superior Ct. - Muscogee Surcharge	\$4,196	\$4,428	\$6,490	\$5,000	-23.0%
4755 State Ct.-Muscogee Surcharge	\$34,492	\$22,837	\$22,133	\$20,000	-9.6%
4756 Municipal Ct. - Muscogee Surcharge	\$4,726	\$1,500	\$1,979	\$2,000	1.1%
4757 Harris County Surcharge	\$35,153	\$47,527	\$43,412	\$35,000	-19.4%
4758 Talbot County Surcharge	\$7,710	\$8,571	\$8,655	\$7,000	-19.1%
4759 Marion County Surcharge	\$6,471	\$7,103	\$5,378	\$6,000	11.6%
4760 Chattahoochee County Surcharge	\$5,823	\$6,319	\$4,858	\$5,000	2.9%
4761 Taylor County Surcharge	\$48,140	\$26,196	\$20,931	\$20,000	-4.4%
Total Surcharges	\$284,574	\$271,354	\$239,389	\$225,000	-6.0%
Fines and Forfeitures					
4762 Superior Ct - Fines & Forfeitures	\$119,064	\$115,433	\$138,274	\$130,000	-6.0%
4763 Municipal Ct - Fines & Forfeitures	\$309,513	\$237,189	\$248,567	\$200,000	-19.5%
4764 State Ct - Fines & Forfeitures	\$705,929	\$423,556	\$530,109	\$500,000	-5.7%
4769 Magistrate Ct - Fines & Forfeitures	\$24,605	—	—	—	N/A
Total Fines and Forfeitures	\$1,159,111	\$776,179	\$916,950	\$830,000	-9.5%
Investment Income					
4772 Gains/Losses On Investments	(\$304,406)	(\$208,322)	(\$380,559)	—	-100.0%
4780 Investment Interest	\$737,408	\$570,908	\$484,143	\$280,000	-42.2%
Total Investment Income	\$433,002	\$362,587	\$103,584	\$280,000	170.3%

SCHEDULE OF REVENUES *(continued)*

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted	% Chg.
Contributions					
4802 Donations	\$75,217	\$59,615	\$132,678	—	-100.0%
Total Contributions	\$75,217	\$59,615	\$132,678	—	-100.0%
Commissions					
4532 School Tax Commissions	\$2,503,201	\$2,550,446	\$2,559,202	\$2,500,000	-2.3%
4533 School Tax - Auto Commissions	\$264,276	\$251,544	\$236,158	\$240,000	1.6%
4534 State Of Ga - Commissions	\$24,119	\$13,539	(\$124)	—	-100.0%
4536 Bid - Commissions	\$14,619	\$14,399	\$14,504	\$14,000	-3.5%
4538 Title AdValorem Tax Fees	\$140,863	\$150,747	\$164,539	\$150,000	-8.8%
4815 Pay Phone -Jail	\$224,427	\$264,262	\$197,010	\$200,000	1.5%
4816 Pay Phone - MCP	\$130,867	\$171,846	\$238,494	\$150,000	-37.1%
Total Commissions	\$3,302,373	\$3,416,783	\$3,409,783	\$3,254,000	-4.6%
Reimbursement For Damaged Property					
4744 Tree Replacement Fines	—	—	\$700	—	-100.0%
4851 Damage To City Property	—	—	\$65,061	—	-100.0%
4852 Repairs To City Vehicles	\$941	\$314	\$439	—	-100.0%
4853 Claims/Settlements	\$21,460	\$133,050	\$97,321	—	-100.0%
Total Reimbursement For Damaged Property	\$22,401	\$133,364	\$163,521	—	-100.0%
Other Miscellaneous Revenue					
4821 Detox - Major Building Repairs	\$15,058	\$17,795	\$18,396	\$16,000	-13.0%
4822 Detox/Mental - Insurance	\$615	\$2,696	\$640	\$800	25.0%
4824 Restitution	\$63	—	—	—	N/A
4837 Miscellaneous	\$167,817	\$123,600	\$169,808	\$101,614	-40.2%
4840 Rebates	\$6,804	—	\$9,275	—	-100.0%
4842 Vendors Comp. - Sales Tax	\$1,485	\$1,759	\$2,250	—	-100.0%
4843 Naval Center Reimbursement	\$62,491	(\$92)	—	—	N/A
4844 Refund Bldg Maint Retard Cntr	\$21,662	\$23,631	\$21,693	\$23,631	8.9%
4848 Fuel	\$28,610	\$20,636	\$24,399	\$20,000	-18.0%
Total Other Miscellaneous Revenue	\$304,603	\$190,025	\$246,461	\$162,045	-34.3%
Rents & Royalties					
4862 Sale Of Salvage	\$100,755	\$1,652	\$1,788	—	-100.0%
4867 Sale Of Engineering Documents	\$4,675	\$2,200	\$3,446	\$3,000	-12.9%

SCHEDULE OF REVENUES *(continued)*

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted	% Chg.
4869 Sale Of Police Reports	\$205,887	\$193,143	\$178,021	\$170,000	-4.5%
4870 Sale Of Fire Reports	\$34,268	\$37,972	\$46,443	\$50,000	7.7%
4871 Voter Lists	—	\$776	\$245	—	-100.0%
4873 Legacy Terrace Rental	\$84,127	\$100,004	\$102,593	\$90,000	-12.3%
4877 Rental Of City Property	\$12,276	\$8,406	\$13,275	\$10,000	-24.7%
4878 Rental/Lease Income	\$147,964	\$142,006	\$140,571	\$135,000	-4.0%
4879 Sale Of Planning & Devel Doc	\$3,772	\$2,029	\$2,083	\$1,500	-28.0%
4881 Sale Of Misc Coroners Repts.	\$3,108	\$30	\$30	—	-100.0%
4884 Signage Sales - Developers	\$7,500	\$4,696	\$3,000	\$1,500	-50.0%
4885 Sale Of Tax Comm. Reports	\$7,500	—	\$5,500	—	-100.0%
4888 Sale of Electricity - Charging Stations	\$2	\$15,808	\$228	—	-100.0%
Total Rents & Royalties	\$611,834	\$508,722	\$497,223	\$461,000	-7.3%
Other Financing Sources					
4906 Property Sales	—	\$65,000	\$817	—	-100.0%
4907 Sale Of General Fixed Assets	\$109,867	(\$7,871)	\$179,150	—	-100.0%
4947 Transfer In-County Jail Penalt	—	\$1,000,000	\$500,000	\$1,000,000	100.0%
4950 Transfer In-Capital Projects	—	—	—	—	N/A
4963 Transfer In-Pension & Benefit	—	—	—	\$75,000	N/A
FBALREV FUND BALANCE	—	—	—	\$33,802	N/A
Total Other Financing Sources	\$109,867	\$1,057,129	\$679,967	\$1,108,802	63.1%
Grand Total	\$150,729,823	\$151,218,089	\$149,777,052	\$147,699,229	-1.4%

*Unaudited

GENERAL FUND

SCHEDULE OF EXPENDITURES

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted	% Chg.
Legislative					
1001000 City Council	\$320,628	\$310,579	\$314,983	\$315,893	0.3%
1002000 Clerk of Council	\$205,918	\$215,624	\$214,438	\$222,884	3.9%
Total Legislative	\$526,546	\$526,203	\$529,421	\$538,777	1.8%
Executive					
1101000 Mayor's Office	\$344,304	\$330,099	\$313,210	\$288,649	-7.8%
1102600 Internal Auditor	\$203,357	\$145,096	\$171,987	\$193,133	12.3%
Total Executive	\$547,661	\$475,195	\$485,197	\$481,782	-0.7%
Legal					
1201000 City Attorney	\$391,418	\$381,460	\$382,184	\$382,748	0.1%
1202100 Litigation	\$1,853,314	\$2,727,273	\$1,992,241	\$325,000	-83.7%
Total Legal	\$2,244,732	\$3,108,733	\$2,374,425	\$707,748	-70.2%
Chief Administrator					
1301000 City Manager Administration	\$718,849	\$745,797	\$717,704	\$729,167	1.6%
1302500 Mail Room	\$68,130	\$66,135	\$65,078	\$70,178	7.8%
1302550 Print Shop	—	—	\$192,651	\$197,758	2.7%
1302600 Public Information Agency	\$86,329	\$95,559	\$82,992	\$121,730	46.7%
1302700 Criminal Justice Coordination	\$106,654	—	—	—	N/A
1302850 Citizen's Service Center	\$379,310	\$369,617	\$386,913	\$360,127	-6.9%
Total Chief Administrator	\$1,359,272	\$1,277,109	\$1,445,338	\$1,478,960	2.3%
Finance					
2001000 Finance Director	\$292,654	\$308,114	\$289,171	\$286,676	-0.9%
2002100 Accounting	\$483,909	\$479,720	\$478,007	\$478,885	0.2%
2002200 Occupation Tax/ Collections	\$670,301	\$664,886	\$601,320	\$639,240	6.3%
2002900 Financial Planning Division	\$190,989	\$208,444	\$119,845	\$263,446	119.8%
2002950 Purchasing Division	\$408,623	\$372,114	\$382,388	\$383,903	0.4%
2002980 Cash Management	\$215,685	\$213,264	\$220,051	\$215,933	-1.9%
Total Finance	\$2,262,162	\$2,246,542	\$2,090,782	\$2,268,083	8.5%

SCHEDULE OF EXPENDITURES *(continued)*

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted	% Chg.
Information Technology					
2101000 Information Technology	\$4,708,245	\$3,980,406	\$4,647,647	\$5,112,483	10.0%
2102000 Information Technology - GIS	—	—	\$240,689	\$249,974	3.9%
Total Information Technology	\$4,708,245	\$3,980,406	\$4,888,336	\$5,362,457	9.7%
Human Resources					
2201000 Human Resources	\$843,858	\$803,677	\$822,598	\$821,157	-0.2%
2202100 Employee Benefits	\$1,217,642	\$1,077,106	\$1,290,505	\$1,294,219	0.3%
Total Human Resources	\$2,061,500	\$1,880,783	\$2,113,103	\$2,115,376	0.1%
Community Development					
2402200 Inspections & Codes Enforcement	\$1,346,182	\$1,323,089	\$1,506,169	\$1,466,989	-2.6%
2402900 Print Shop	\$201,983	\$193,353	—	—	N/A
Total Community Development	\$1,548,164	\$1,516,442	\$1,506,169	\$1,466,989	-2.6%
Planning					
2421000 Planning	\$256,814	\$265,265	\$268,386	\$271,450	1.1%
Total Planning	\$256,814	\$265,265	\$268,386	\$271,450	1.1%
Community Reinvestment					
2452400 Real Estate	\$93,492	\$129,179	\$152,007	\$139,809	-8.0%
Total Community Reinvestment	\$93,492	\$129,179	\$152,007	\$139,809	-8.0%
Engineering					
2502100 Traffic Engineering	\$1,277,719	\$1,202,874	\$1,153,137	\$1,230,124	6.7%
2502400 Geographic Information Systems	\$249,907	\$243,140	—	—	N/A
2503110 Radio Communications	\$400,013	\$226,904	\$387,455	\$365,160	-5.8%
Total Engineering	\$1,927,638	\$1,672,918	\$1,540,592	\$1,595,284	3.6%
Public Works					
2601000 Public Works Director	\$315,078	\$306,712	\$322,639	\$307,000	-4.8%
2602300 Fleet Management	\$2,153,411	\$2,032,584	\$1,949,304	\$2,027,516	4.0%
2602400 Special Enforcement	\$1,391,122	\$1,375,690	\$1,384,550	\$1,392,278	0.6%
2602600 Cemeteries	\$291,697	\$289,512	\$272,873	\$253,140	-7.2%
2602700 Facilities Maintenance	\$3,180,956	\$3,043,796	\$2,969,021	\$3,101,310	4.5%

SCHEDULE OF EXPENDITURES *(continued)*

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted	% Chg.
2603710 Other Maintenance/ Repairs	\$1,056,138	\$1,235,450	\$1,063,647	\$1,069,267	0.5%
Total Public Works	\$8,388,401	\$8,283,745	\$7,962,034	\$8,150,511	2.4%
Parks And Recreation					
2701000 Parks & Recreation	\$440,940	\$448,317	\$454,300	\$440,816	-3.0%
2702100 Parks Services	\$4,639,880	\$4,373,708	\$4,317,579	\$4,293,136	-0.6%
2702400 Recreation Services	\$1,296,887	\$1,312,198	\$1,429,485	\$1,242,673	-13.1%
2703220 Golden Park	\$95,280	\$81,585	\$78,516	\$92,800	18.2%
2703230 Memorial Stadium	\$55,935	\$43,780	\$49,634	\$59,933	20.7%
2703410 Athletics	\$269,707	\$247,440	\$327,237	\$288,148	-11.9%
2703505 Community Schools Operations	\$1,580,589	\$1,444,977	\$1,535,599	\$1,400,000	-8.8%
2704048 Cooper Creek Tennis Center	\$257,355	\$250,995	\$368,029	\$398,270	8.2%
2704049 Lake Oliver Marina	\$168,272	\$174,842	\$182,796	\$175,609	-3.9%
2704413 Aquatics	\$1,411,290	\$1,392,750	\$664,379	\$741,664	11.6%
2704414 Aquatics Center	—	—	\$581,534	\$1,004,541	72.7%
2704433 Therapeutics	\$114,026	\$78,343	\$96,171	\$77,581	-19.3%
2704434 Pottery Shop	\$163,857	\$165,674	\$165,352	\$166,165	0.5%
2704435 Senior Citizens Center	\$355,650	\$333,511	\$363,229	\$327,237	-9.9%
Total Parks And Recreation	\$10,849,669	\$10,348,120	\$10,613,840	\$10,708,573	0.9%
Cooperative Extension					
2801000 Cooperative Extension	\$126,647	\$123,798	\$125,085	\$137,865	10.2%
Total Cooperative Extension	\$126,647	\$123,798	\$125,085	\$137,865	10.2%
Boards And Commissions					
2901000 Tax Assessor	\$1,681,128	\$1,986,455	\$1,961,578	\$1,357,284	-30.8%
2902000 Elections & Registration	\$724,980	\$688,497	\$813,511	\$650,502	-20.0%
Total Boards And Commissions	\$2,406,108	\$2,674,952	\$2,775,089	\$2,007,786	-27.6%
Police					
4001000 Chief of Police	\$917,055	\$1,066,321	\$1,057,701	\$1,045,686	-1.1%
4002100 Intelligence/Vice	\$1,450,581	\$1,331,646	\$1,236,723	\$1,462,477	18.3%
4002200 Support Services	\$2,746,586	\$2,895,557	\$2,784,351	\$2,795,887	0.4%
4002300 Field Operations	\$12,391,777	\$12,077,000	\$10,634,087	\$10,808,253	1.6%
4002400 Office of Professional Standards	\$416,807	\$462,066	\$448,365	\$462,148	3.1%
4002500 Metro Drug Task Force	\$205,662	\$162,312	\$144,241	\$190,436	32.0%

SCHEDULE OF EXPENDITURES *(continued)*

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted	% Chg.
4002700 Police Special Operations Account	\$31,636	\$14,709	\$48,203	\$33,500	-30.5%
4002800 Administrative Services	\$1,356,772	\$1,399,415	\$1,415,844	\$1,500,126	6.0%
4003230 Motor Transport	\$1,457,247	\$1,977,356	\$1,565,247	\$1,349,500	-13.8%
4003320 Investigative Services	\$6,728,902	\$6,817,506	\$6,254,429	\$6,324,100	1.1%
Total Police	\$27,703,025	\$28,203,888	\$25,589,191	\$25,972,113	1.5%
Fire & EMS					
4101000 Chief of Fire & EMS	\$456,652	\$427,666	\$425,704	\$415,963	-2.3%
4102100 Fire/EMS Operations	\$21,874,590	\$21,462,741	\$21,223,834	\$20,998,975	-1.1%
4102600 Fire/EMS Special Operations	\$1,020,738	\$1,069,621	\$1,089,135	\$1,072,607	-1.5%
4102800 Fire/EMS Admin Services	\$835,181	\$824,844	\$815,549	\$809,104	-0.8%
4102900 Emergency Management	\$173,632	\$167,813	\$175,157	\$184,559	5.4%
4103610 Logistics/Support	\$606,806	\$653,024	\$605,747	\$618,283	2.1%
Total Fire & EMS	\$24,967,599	\$24,605,707	\$24,335,126	\$24,099,491	-1.0%
MCP					
4201000 Muscogee County Prison	\$7,852,844	\$7,667,192	\$7,792,730	\$7,892,759	1.3%
Total MCP	\$7,852,844	\$7,667,192	\$7,792,730	\$7,892,759	1.3%
Homeland Security					
4501000 Homeland Security	\$13,249	\$14,751	\$9,619	\$18,322	90.5%
Total Homeland Security	\$13,249	\$14,751	\$9,619	\$18,322	90.5%
Superior Court					
5001000 Chief Judge - Superior Court	\$300,082	\$302,203	\$295,332	\$305,167	3.3%
5002000 District Attorney	\$2,020,980	\$2,211,792	\$2,170,291	\$2,325,885	7.2%
5002100 Adult Probation	\$133,215	\$118,945	\$110,345	\$127,487	15.5%
5002110 Juvenile Court	\$511,207	\$614,006	\$620,146	\$668,334	7.8%
5002115 Juvenile Court Clerk	\$160,119	—	—	—	N/A
5002125 Circuit Wide Juvenile Court	\$295,543	\$286,300	\$292,093	\$325,647	11.5%
5002140 Jury Manager	\$420,573	\$466,443	\$442,077	\$447,575	1.2%
5002150 Judge Mullins	\$206,687	\$203,734	\$198,460	\$204,009	2.8%
5002160 Judge Rumer	\$148,220	\$146,623	\$140,459	\$145,390	3.5%
5002170 Judge Smith	\$151,425	\$148,770	\$145,104	\$142,522	-1.8%

SCHEDULE OF EXPENDITURES *(continued)*

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted	% Chg.
5002180 Judge Peters	\$144,782	\$152,859	\$143,244	\$142,973	-0.2%
5002190 Judge Jordan	\$217,151	\$200,807	\$214,494	\$207,476	-3.3%
5002195 Judge Gottfried	\$139,100	\$135,338	\$136,271	\$142,973	4.9%
5002200 Victim Witness Program	\$173,487	\$168,394	\$173,562	\$186,243	7.3%
5003000 Clerk of Superior Court	\$1,981,691	\$1,938,629	\$1,897,056	\$1,896,450	0.0%
5003310 Board of Equalization	\$68,154	\$80,813	\$78,734	\$86,761	10.2%
Total Superior Court	\$7,072,415	\$7,175,656	\$7,057,668	\$7,354,892	4.2%
State Court					
5101000 State Court Judges	\$601,509	\$590,073	\$586,374	\$591,741	0.9%
5102000 State Court Solicitor	\$1,070,772	\$1,071,798	\$1,068,011	\$1,084,414	1.5%
Total State Court	\$1,672,281	\$1,661,870	\$1,654,385	\$1,676,155	1.3%
Public Defender					
5201000 Circuit Wide Public Defender	\$1,165,006	\$1,398,182	\$1,552,513	\$1,772,952	14.2%
5202000 Muscogee County Public Defender	\$212,710	\$218,263	\$242,831	\$164,250	-32.4%
Total Public Defender	\$1,377,716	\$1,616,445	\$1,795,344	\$1,937,202	7.9%
Municipal Court					
5301000 Municipal Court Judge	\$372,603	\$363,479	\$367,879	\$365,146	-0.7%
5302000 Clerk of Municipal Court	\$770,125	\$703,774	\$719,458	\$740,803	3.0%
5303000 Marshal	\$1,235,078	\$1,087,671	\$1,037,959	\$1,051,170	1.3%
Total Municipal Court	\$2,377,806	\$2,154,923	\$2,125,296	\$2,157,119	1.5%
Probate Court					
5401000 Judge of Probate	\$445,494	\$436,998	\$444,187	\$439,886	-1.0%
Total Probate Court	\$445,494	\$436,998	\$444,187	\$439,886	-1.0%
Sheriff					
5501000 Sheriff	\$2,275,080	\$2,201,838	\$2,145,027	\$2,155,655	0.5%
5502100 Uniform Division	\$4,162,233	\$4,146,457	\$4,223,759	\$3,760,600	-11.0%
5502400 Motor Transport	\$298,226	\$267,092	\$301,908	\$280,000	-7.3%
5502500 Recorder's Court	\$110,492	\$109,371	\$69,582	\$108,616	56.1%
5502600 Jail	\$14,944,393	\$14,502,820	\$14,359,098	\$14,118,944	-1.7%
5502650 Medical Director	\$4,199,606	\$4,356,078	\$4,407,525	\$4,400,357	-0.2%
Total Sheriff	\$25,990,031	\$25,583,656	\$25,506,899	\$24,824,172	-2.7%

SCHEDULE OF EXPENDITURES *(continued)*

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted	% Chg.
Tax Commissioner					
5601000 Tax Commissioner	\$1,590,196	\$1,605,337	\$1,493,568	\$1,591,336	6.5%
Total Tax Commissioner	\$1,590,196	\$1,605,337	\$1,493,568	\$1,591,336	6.5%
Coroner					
5701000 Coroner	\$288,308	\$282,545	\$291,605	\$295,878	1.5%
Total Coroner	\$288,308	\$282,545	\$291,605	\$295,878	1.5%
Recorder's Court					
5801000 Recorder's Court	\$903,463	\$863,846	\$902,054	\$870,678	-3.5%
Total Recorder's Court	\$903,463	\$863,846	\$902,054	\$870,678	-3.5%
Non-Departmental					
5901000 Agency Appropriations	\$1,344,047	\$1,297,637	\$1,273,728	\$1,256,879	-1.3%
5902000 Contingency	\$114,174	\$95,586	\$69,267	\$1,215,186	1,654.4%
5903000 Non-Categorical	\$10,151,502	\$10,933,863	\$9,252,550	\$7,565,711	-18.2%
5904000 Interfund Transfers	\$1,497,394	\$1,548,511	\$1,149,944	\$1,100,000	-4.3%
5906500 Naval Museum	\$196,951	—	—	—	N/A
Total Non-Departmental	\$13,304,067	\$13,875,598	\$11,745,489	\$11,137,776	-5.2%
Grand Total	\$154,865,546	\$154,257,802	\$149,612,965	\$147,699,229	-1.3%

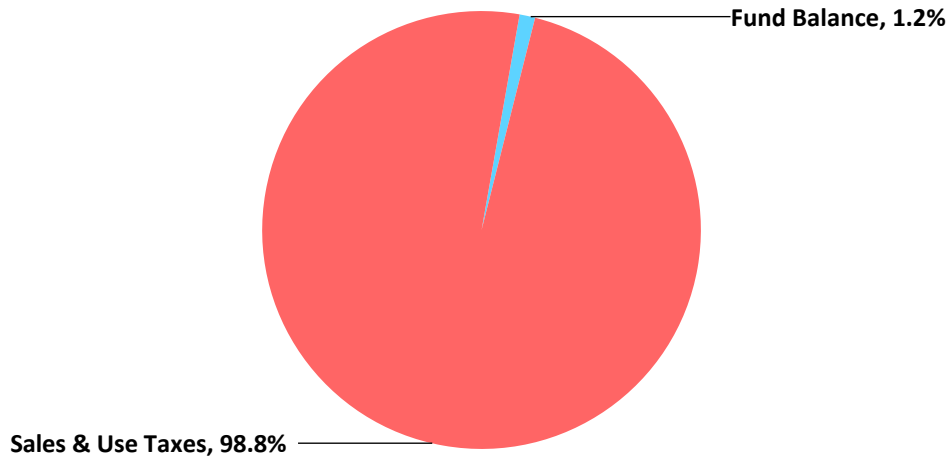
*Unaudited

OLOST - PUBLIC SAFETY FUND

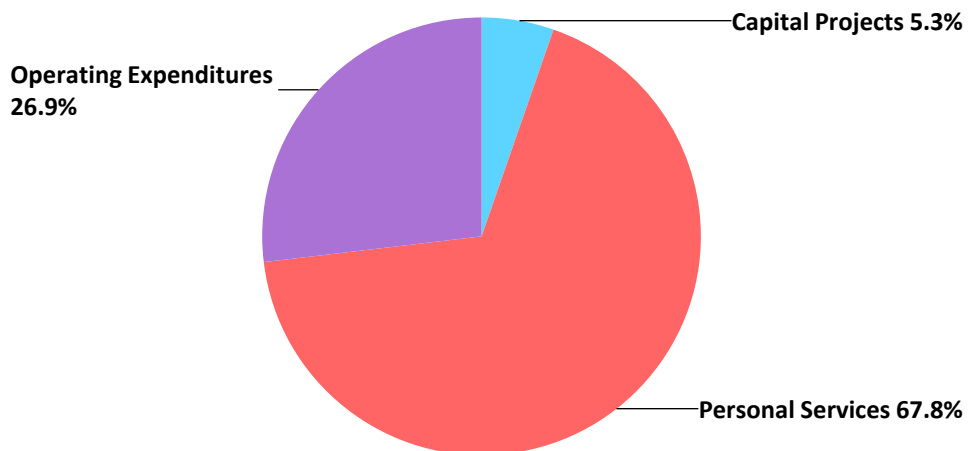
Total Funding

\$23,842,326

Budget by Revenue Source



Budget by Expenditure Category



The Other Local Option Sales Tax Fund is an operating fund of the government that accounts for all financial resources related to the 70% portion for Public Safety of the Other Local Option Sales Tax implemented in 2009.

OLOST - PUBLIC SAFETY FUND

SCHEDULE OF REVENUES

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted	% Chg.
General Sales & Use Taxes					
4042 LOST - Public Safety/ Roads	\$24,287,249	\$23,931,658	\$23,224,035	\$23,566,667	1.5%
Total General Sales & Use Taxes	\$24,287,249	\$23,931,658	\$23,224,035	\$23,566,667	1.5%
Investment Income					
4772 Gains/Losses On Investments	(\$132,404)	(\$106,724)	(\$224,754)	—	-100.0%
4780 Investment Interest	\$183,833	\$207,022	\$291,728	—	-100.0%
Total Investment Income	\$51,428	\$100,298	\$66,974	—	-100.0%
Other Miscellaneous Revenue					
4837 Miscellaneous	\$471	\$256	\$315	—	-100.0%
Total Other Miscellaneous Revenue	\$471	\$256	\$315	—	-100.0%
Other Financing Sources					
FBALREV FUND BALANCE	—	—	—	\$275,659	N/A
Total Other Financing Sources	—	—	—	\$275,659	N/A
Grand Total	\$24,339,148	\$24,032,212	\$23,291,324	\$23,842,326	2.4%

*Unaudited

OLOST - PUBLIC SAFETY FUND

SCHEDULE OF EXPENDITURES

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted	% Chg.
Executive					
1109900 Crime Prevention - LOST	\$84,110	\$82,295	\$82,253	\$838,121	919.0%
1109903 Crime Prevention Programs	\$447,000	\$583,907	\$647,000	—	-100.0%
1109904 Crime Prev - Dare To Be Great	\$62,426	\$72,074	\$21,973	—	-100.0%
1109905 Crime Prev - Juvenile Drug Court	\$23,670	\$31,125	\$8,715	—	-100.0%
1109906 LOST Boxwood Recreation Center	\$59,440	\$77,089	—	—	N/A
1109908 LOST Adult Drug Court	\$53,055	\$59,292	\$12,447	—	-100.0%
1109909 LOST Jr Marshal Program	\$21,970	\$28,673	\$9,255	—	-100.0%
1109910 LOST Mental Health Court	\$6,277	—	—	—	N/A
1109911 LOST Office of Dispute Resolution	—	\$17,520	\$10,000	—	-100.0%
Total Executive	\$757,947	\$951,974	\$791,643	\$838,121	5.9%
Public Works					
2609900 Public Works - LOST	\$121,159	\$124,892	\$116,813	\$128,896	10.3%
Total Public Works	\$121,159	\$124,892	\$116,813	\$128,896	10.3%
Parks And Recreation					
2709900 Parks & Rec - LOST	\$50,428	\$47,925	\$45,671	\$50,777	11.2%
Total Parks And Recreation	\$50,428	\$47,925	\$45,671	\$50,777	11.2%
Police					
4009900 Police - LOST	\$8,187,363	\$9,864,576	\$8,918,448	\$9,159,460	2.7%
4009902 E-911 - LOST	\$698,975	\$708,815	\$713,213	\$715,411	0.3%
Total Police	\$8,886,338	\$10,573,390	\$9,631,661	\$9,874,871	2.5%
Fire & EMS					
4109900 Fire/EMS - LOST	\$2,739,427	\$3,310,007	\$2,821,121	\$2,824,343	0.1%
Total Fire & EMS	\$2,739,427	\$3,310,007	\$2,821,121	\$2,824,343	0.1%
MCP					
4209900 MCP - LOST	\$690,451	\$687,250	\$672,949	\$754,309	12.1%
Total MCP	\$690,451	\$687,250	\$672,949	\$754,309	12.1%

SCHEDULE OF EXPENDITURES *(continued)*

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted	% Chg.
Superior Court					
5009900 District Attorney - LOST	\$137,800	\$133,469	\$165,612	\$185,714	12.1%
5009902 LOST - Clerk of Superior Court	—	—	—	\$42,224	N/A
Total Superior Court	\$137,800	\$133,469	\$165,612	\$227,938	37.6%
State Court					
5109900 Solicitor General - LOST	\$236,615	\$219,821	\$202,624	\$219,040	8.1%
Total State Court	\$236,615	\$219,821	\$202,624	\$219,040	8.1%
Public Defender					
5209900 Public Defender - LOST	\$128,712	\$144,846	\$146,710	\$157,653	7.5%
Total Public Defender	\$128,712	\$144,846	\$146,710	\$157,653	7.5%
Municipal Court					
5303000 Marshal	—	—	—	—	N/A
5309900 Marshal - LOST	\$331,006	\$325,765	\$311,244	\$374,513	20.3%
5309902 Clerk Of Municipal Court - LOST	\$96,337	\$86,307	\$93,332	\$93,428	0.1%
Total Municipal Court	\$427,343	\$412,071	\$404,576	\$467,941	15.7%
Probate Court					
5409900 Probate Court - LOST	\$44,844	\$43,769	\$43,435	\$43,133	-0.7%
Total Probate Court	\$44,844	\$43,769	\$43,435	\$43,133	-0.7%
Sheriff					
5509900 Sheriff - LOST	\$2,703,317	\$2,738,254	\$2,669,350	\$3,566,849	33.6%
Total Sheriff	\$2,703,317	\$2,738,254	\$2,669,350	\$3,566,849	33.6%
Coroner					
5709900 Coroner - LOST	\$32,273	\$8,046	\$7,927	\$7,812	-1.5%
Total Coroner	\$32,273	\$8,046	\$7,927	\$7,812	-1.5%
Recorder'S Court					
5809900 Recorder's Court - LOST	\$81,823	\$78,662	\$68,153	\$77,615	13.9%
Total Recorder'S Court	\$81,823	\$78,662	\$68,153	\$77,615	13.9%
Non-Departmental					
5902000 Contingency	—	—	—	\$466,993	N/A
5903000 Non-Categorical	\$786,479	\$1,649,488	\$1,756,033	\$1,804,512	2.8%

SCHEDULE OF EXPENDITURES *(continued)*

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted	% Chg.
5904000 Interfund Transfers	\$853,406	\$2,793,232	\$2,364,471	\$2,327,618	-1.6%
Total Non-Departmental	\$1,639,885	\$4,442,720	\$4,120,504	\$4,599,123	11.6%
Transportation					
6109900 Metra - LOST	\$4,022	\$3,978	\$3,967	\$3,906	-1.5%
Total Transportation	\$4,022	\$3,978	\$3,967	\$3,906	-1.5%
Grand Total	\$18,682,386	\$23,921,075	\$21,912,716	\$23,842,326	8.8%

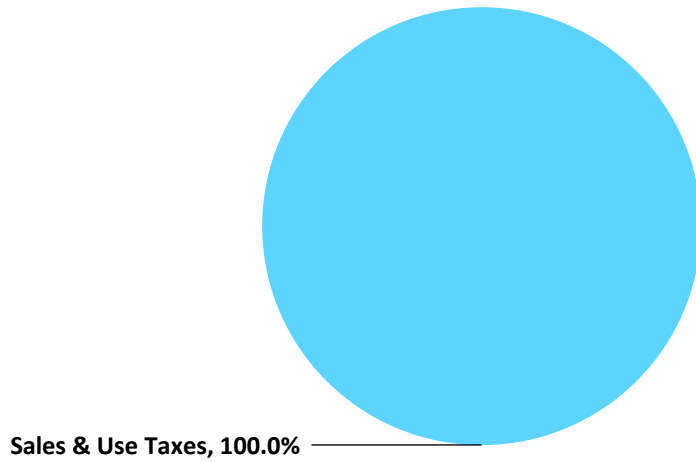
*Unaudited

OLOST - INFRASTRUCTURE FUND

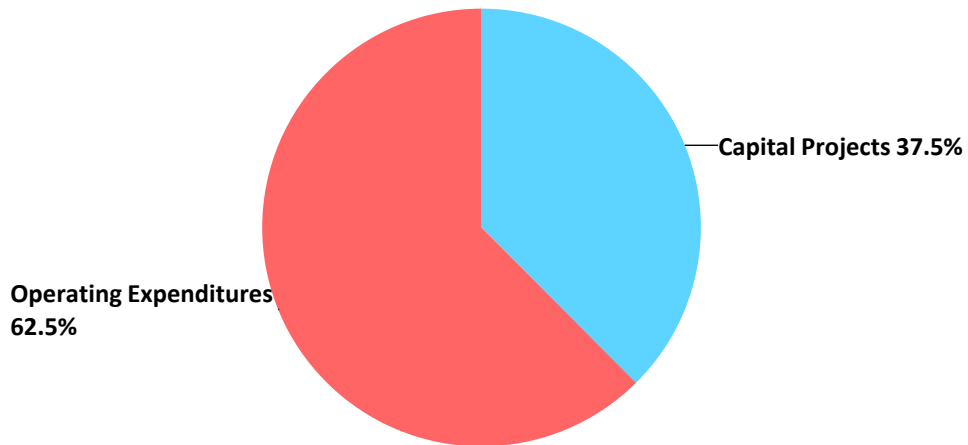
Total Funding

\$10,100,000

Budget by Revenue Source



Budget by Expenditure Category



The Other Local Option Sales Tax Fund is an operating fund of the government that accounts for all financial resources related to the 30% portion for Infrastructure of the Other Local Option Sales Tax implemented in 2009.

OLOST - INFRASTRUCTURE FUND

SCHEDULE OF REVENUES

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted	% Chg.
General Sales & Use Taxes					
4042 LOST - Public Safety/ Roads	\$10,408,821	\$10,256,425	\$9,953,158	\$10,100,000	1.5%
Total General Sales & Use Taxes	\$10,408,821	\$10,256,425	\$9,953,158	\$10,100,000	1.5%
Investment Income					
4772 Gains/Losses On Investments	(\$10,915)	\$3,624	(\$72,918)	—	-100.0%
4780 Investment Interest	\$37,901	\$33,167	\$74,623	—	-100.0%
Total Investment Income	\$26,986	\$36,792	\$1,705	—	-100.0%
Grand Total	\$10,435,807	\$10,293,216	\$9,954,863	\$10,100,000	1.5%

*Unaudited

OLOST - INFRASTRUCTURE FUND

SCHEDULE OF EXPENDITURES

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted	% Chg.
Information Technology					
2109901 Infrastructure - LOST	\$316,817	\$512,893	\$1,106,158	\$1,115,321	0.8%
Total Information Technology	\$316,817	\$512,893	\$1,106,158	\$1,115,321	0.8%
Engineering					
2509901 Infrastructure - LOST	\$2,929,068	\$2,224,254	\$1,908,532	\$1,800,000	-5.7%
Total Engineering	\$2,929,068	\$2,224,254	\$1,908,532	\$1,800,000	-5.7%
Public Works					
2609901 Infrastructure - LOST	\$988,647	\$727,723	\$1,110,210	\$876,967	-21.0%
Total Public Works	\$988,647	\$727,723	\$1,110,210	\$876,967	-21.0%
Non-Departmental					
5903000 Non - Categorical	\$100,981	\$341,203	\$322,738	\$299,440	-7.2%
5904000 Interfund Transfers	\$5,379,735	\$5,964,117	\$6,004,909	\$6,008,272	0.1%
Total Non-Departmental	\$5,480,716	\$6,305,320	\$6,327,647	\$6,307,712	-0.3%
Grand Total	\$9,715,249	\$9,770,189	\$10,452,547	\$10,100,000	-3.4%

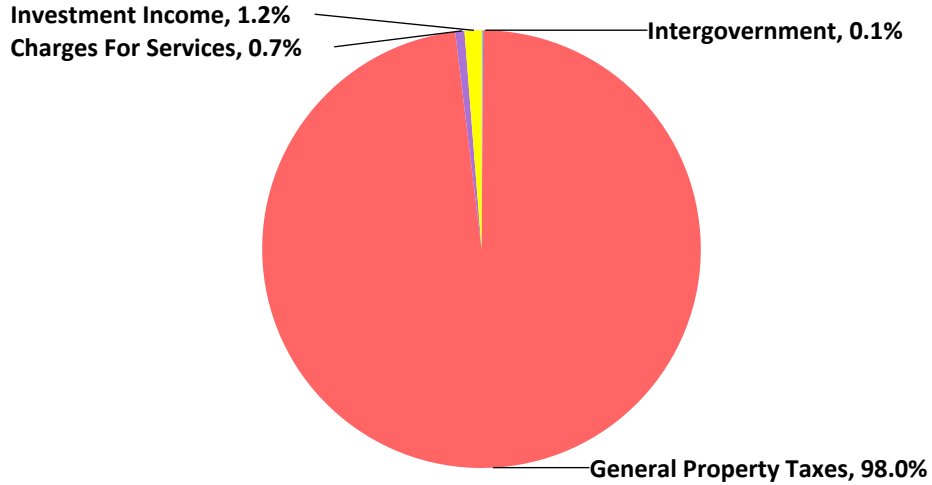
*Unaudited

STORMWATER FUND

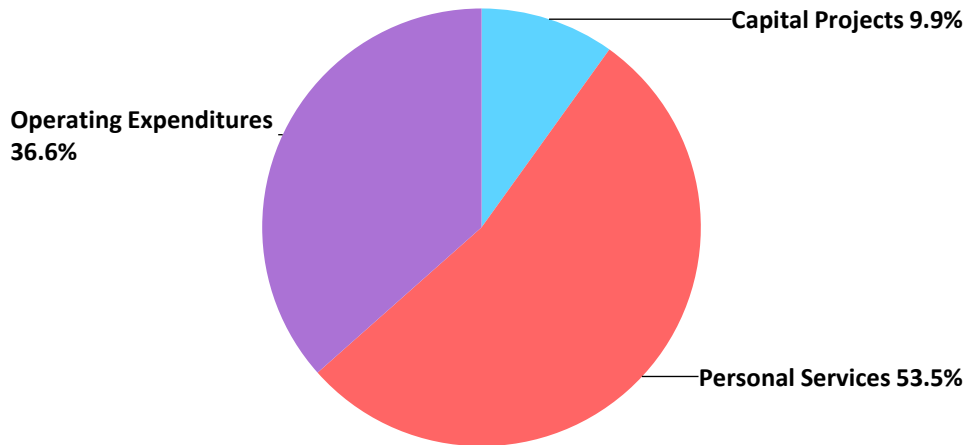
Total Funding

\$5,626,935

Budget by Revenue Source



Budget by Expenditure Category



The Stormwater (Sewer) Fund accounts for the operations, maintenance and improvement of the storm and sanitary sewer systems.

STORMWATER FUND

SCHEDULE OF REVENUES

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted	% Chg.
General Property Taxes					
4001 Real Property - Current Year	\$4,098,054	\$4,108,427	\$4,221,227	\$4,955,727	17.4%
4002 Public Utilitiy	—	\$4,777	\$4,843	—	-100.0%
4003 Timber	\$9	\$25	\$38	—	-100.0%
4005 Personal Property - Current Yr	\$670,920	\$720,989	\$726,163	—	-100.0%
4006 Personal Prop - Motor Vehicle	\$452,081	\$451,410	\$462,901	\$426,708	-7.8%
4007 Mobile Homes	\$5,238	\$6,542	\$4,816	—	-100.0%
4012 Not On Digest - Real & Persona	\$8,957	\$4,881	\$1,259	\$2,000	58.9%
4015 Recording Intangibles	\$86,139	\$93,368	\$90,609	\$80,000	-11.7%
Total General Property Taxes	\$5,321,397	\$5,390,418	\$5,511,856	\$5,464,435	-0.9%
Penalties & Interest					
4150 Penalties & Int - Ad Valorem	\$107,944	\$93,863	\$8,173	\$40,000	389.4%
4151 Penalties & Interest - Auto	\$13,826	\$11,156	\$6,840	\$7,500	9.6%
Total Penalties & Interest	\$121,770	\$105,019	\$15,013	\$47,500	216.4%
Intergovernmental					
4400 Payt Lieu Taxes Housing Auth	\$7,753	\$8,003	\$7,129	\$7,000	-1.8%
Total Intergovernmental	\$7,753	\$8,003	\$7,129	\$7,000	-1.8%
Court Fees					
4464 Land Disturbance Fees	\$8,240	\$6,800	\$11,520	\$8,000	-30.6%
Total Court Fees	\$8,240	\$6,800	\$11,520	\$8,000	-30.6%
Other Fees					
4596 Erosion Control	\$32,578	\$29,532	\$139,770	\$30,000	-78.5%
Total Other Fees	\$32,578	\$29,532	\$139,770	\$30,000	-78.5%
Investment Income					
4772 Gains/Losses On Investments	(\$38,653)	(\$25,548)	(\$53,750)	—	-100.0%
4780 Investment Interest	\$77,468	\$81,074	\$109,026	\$70,000	-35.8%
Total Investment Income	\$38,815	\$55,525	\$55,276	\$70,000	26.6%

SCHEDULE OF REVENUES *(continued)*

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted	% Chg.
Other Miscellaneous Revenue					
4837 Miscellaneous	\$228	\$374	\$350	—	-100.0%
Total Other Miscellaneous Revenue	\$228	\$374	\$350	—	-100.0%
Grand Total	\$5,530,782	\$5,595,671	\$5,740,914	\$5,626,935	-2.0%

*Unaudited

STORMWATER FUND

SCHEDULE OF EXPENDITURES

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted	% Chg.
Engineering					
2502300 Drainage	\$348,447	\$336,327	\$431,918	\$394,913	-8.6%
2502600 Stormwater	\$281,881	\$251,369	\$263,117	\$284,931	8.3%
Total Engineering	\$630,327	\$587,696	\$695,035	\$679,844	-2.2%
Public Works					
2603210 Sewer Maintenance	\$2,981,511	\$3,199,707	\$3,202,757	\$3,495,907	9.2%
2603710 Other Maintenance/ Repairs	—	—	—	\$5,000	N/A
Total Public Works	\$2,981,511	\$3,199,707	\$3,202,757	\$3,500,907	9.3%
Non-Departmental					
5902000 Contingency	—	—	—	\$28,287	N/A
5903000 Non-Categorical	\$335,969	\$326,510	\$347,290	\$330,256	-4.9%
5904000 Interfund Transfers	\$859,212	\$1,013,711	\$1,003,179	\$1,087,642	8.4%
Total Non-Departmental	\$1,195,181	\$1,340,221	\$1,350,469	\$1,446,185	7.1%
Grand Total	\$4,807,020	\$5,127,625	\$5,248,261	\$5,626,935	7.2%

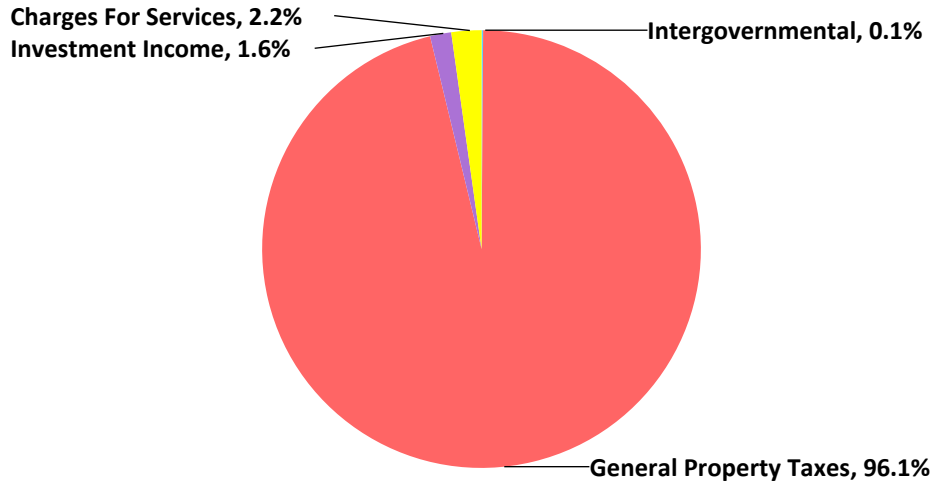
*Unaudited

PAVING FUND

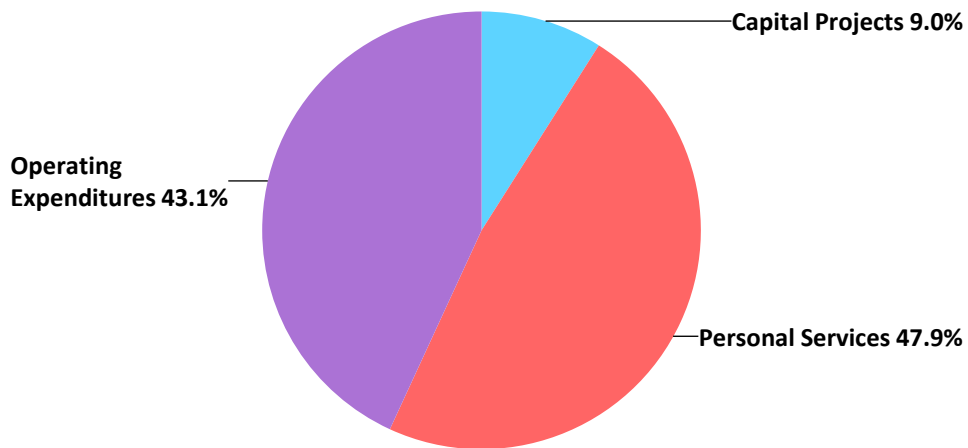
Total Funding

\$16,036,247

Budget by Revenue Source



Budget by Expenditure Category



The Paving Fund accounts for maintenance of and improvements to the City's roads and bridges.

PAVING FUND

SCHEDULE OF REVENUES

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted	% Chg.
General Property Taxes					
4001 Real Property - Current Year	\$11,367,262	\$11,395,983	\$11,708,887	\$13,746,729	17.4%
4002 Public Utilitiy	—	\$13,251	\$13,434	—	-100.0%
4003 Timber	\$25	\$68	\$105	—	-100.0%
4005 Personal Property - Current Yr	\$1,861,012	\$1,999,884	\$2,014,238	—	-100.0%
4006 Personal Prop - Motor Vehicle	\$1,254,003	\$1,252,143	\$1,284,016	\$1,183,623	-7.8%
4007 Mobile Homes	\$14,530	\$18,149	\$13,361	—	-100.0%
4012 Not On Digest - Real & Persona	\$24,845	\$13,538	\$3,491	\$12,000	243.7%
4015 Recording Intangibles	\$238,933	\$258,984	\$251,332	\$250,000	-0.5%
Total General Property Taxes	\$14,760,610	\$14,952,000	\$15,288,864	\$15,192,352	-0.6%
Penalties & Interest					
4150 Penalties & Int - Ad Valorem	\$299,417	\$260,357	\$22,671	\$200,000	782.2%
4151 Penalties & Interest - Auto	\$38,350	\$30,945	\$18,972	\$20,000	5.4%
Total Penalties & Interest	\$337,767	\$291,302	\$41,643	\$220,000	428.3%
Intergovernmental					
4400 Payt Lieu Taxes Housing Auth	\$21,507	\$22,198	\$19,775	\$19,000	-3.9%
Total Intergovernmental	\$21,507	\$22,198	\$19,775	\$19,000	-3.9%
State Government Grants					
4394 Georgia Emergency Management Agency	—	\$5,365	\$268,953	—	-100.0%
Total State Government Grants	—	\$5,365	\$268,953	—	-100.0%
Other Fees					
4593 Street Repair Reimbursement	\$18,724	\$16,550	\$16,584	\$12,000	-27.6%
4597 Maintaining State Highways	\$342,895	\$342,895	\$342,895	\$342,895	—
Total Other Fees	\$361,619	\$359,445	\$359,479	\$354,895	-1.3%

SCHEDULE OF REVENUES *(continued)*

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted	% Chg.
Investment Income					
4772 Gains/Losses On Investments	(\$29,857)	(\$57,797)	(\$277,108)	—	-100.0%
4780 Investment Interest	\$285,509	\$356,631	\$329,918	\$250,000	-24.2%
Total Investment Income	\$255,652	\$298,835	\$52,810	\$250,000	373.4%
Other Miscellaneous Revenue					
4837 Miscellaneous	\$1,997	\$1,735	\$1,472	—	-100.0%
Total Other Miscellaneous Revenue	\$1,997	\$1,735	\$1,472	—	-100.0%
Grand Total	\$15,739,152	\$15,930,879	\$16,032,996	\$16,036,247	0.0%

*Unaudited

PAVING FUND

SCHEDULE OF EXPENDITURES

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted	% Chg.
Engineering					
2502200 Highways & Roads	\$895,944	\$907,945	\$928,572	\$1,112,076	19.8%
Total Engineering	\$895,944	\$907,945	\$928,572	\$1,112,076	19.8%
Public Works					
2603110 Repairs & Maintenance	\$3,900,728	\$3,755,703	\$4,035,598	\$4,509,862	11.8%
2603120 Right of Way Maintenance	\$6,182,477	\$6,374,478	\$6,240,183	\$7,347,931	17.8%
2603130 Community Services - Row Maintnc	\$243,119	\$222,059	\$230,575	\$241,188	4.6%
2603710 Other Maintenance/ Repairs	\$2,262	\$419	—	\$5,000	N/A
Total Public Works	\$10,328,586	\$10,352,658	\$10,506,356	\$12,103,981	15.2%
Non-Departmental					
5902000 Contingency	—	—	—	\$71,677	N/A
5903000 Non-Categorical	\$987,619	\$1,115,104	\$1,090,347	\$1,078,943	-1.0%
5904000 Interfund Transfers	\$2,000,091	\$2,259,747	\$8,023,274	\$1,669,570	-79.2%
Total Non-Departmental	\$2,987,710	\$3,374,851	\$9,113,621	\$2,820,192	-69.1%
Grand Total	\$14,212,241	\$14,635,454	\$20,548,549	\$16,036,247	-22.0%

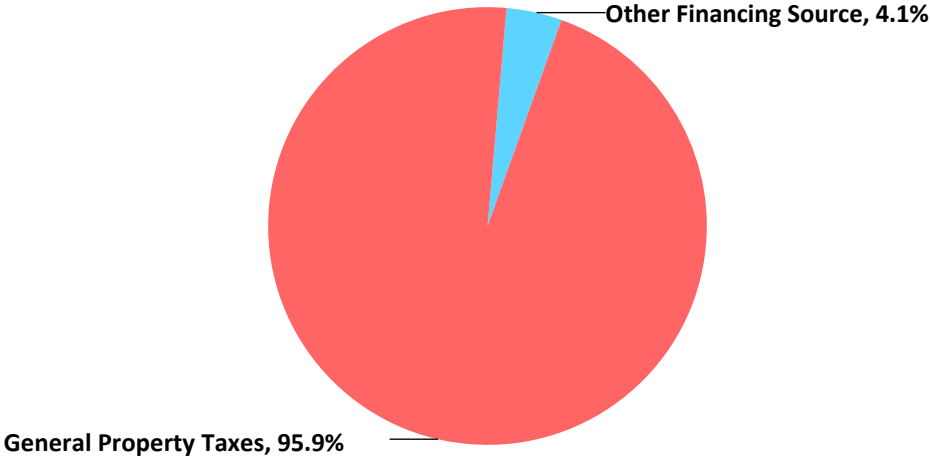
*Unaudited

MEDICAL CENTER FUND

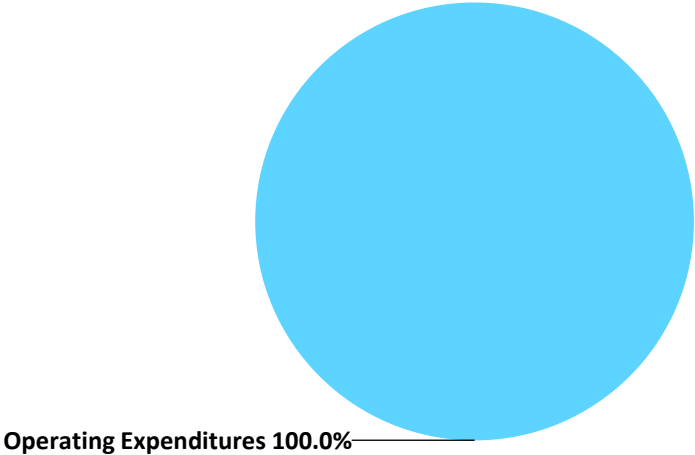
Total Funding

\$14,701,529

Budget by Revenue Source



Budget by Expenditure Category



The Medical Center Fund accounts for funding indigent hospital care for the residents of Columbus.

MEDICAL CENTER FUND

SCHEDULE OF REVENUES

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted	% Chg.
General Property Taxes					
4001 Real Property - Current Year	\$10,725,574	\$10,779,984	\$11,066,501	\$12,992,345	17.4%
4003 Timber	\$137	\$369	\$571	—	-100.0%
4005 Personal Property - Current Yr	\$1,756,016	\$1,891,871	\$1,903,674	—	-100.0%
4006 Personal Prop - Motor Vehicle	\$1,174,959	\$1,173,344	\$1,203,263	\$1,109,184	-7.8%
4007 Mobile Homes	\$12,672	\$15,827	\$11,652	—	-100.0%
Total General Property Taxes	\$13,669,359	\$13,861,395	\$14,185,661	\$14,101,529	-0.6%
Other Financing Sources					
4931 Transfer In-General Fund	\$600,000	\$600,000	\$600,000	\$600,000	—
Total Other Financing Sources	\$600,000	\$600,000	\$600,000	\$600,000	—
Grand Total	\$14,269,359	\$14,461,395	\$14,785,661	\$14,701,529	-0.6%

*Unaudited

MEDICAL CENTER FUND

SCHEDULE OF EXPENDITURES

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted	% Chg.
Finance					
2003000 Medical Center	\$14,483,053	\$14,690,698	\$14,565,995	\$14,701,529	0.9%
Total Finance	\$14,483,053	\$14,690,698	\$14,565,995	\$14,701,529	0.9%
Grand Total	\$14,483,053	\$14,690,698	\$14,565,995	\$14,701,529	0.9%

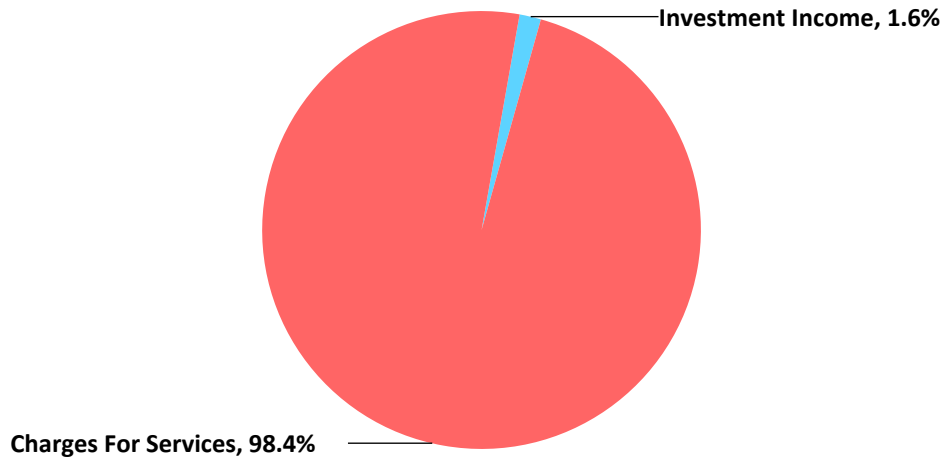
*Unaudited

INTEGRATED WASTE MANAGEMENT FUND

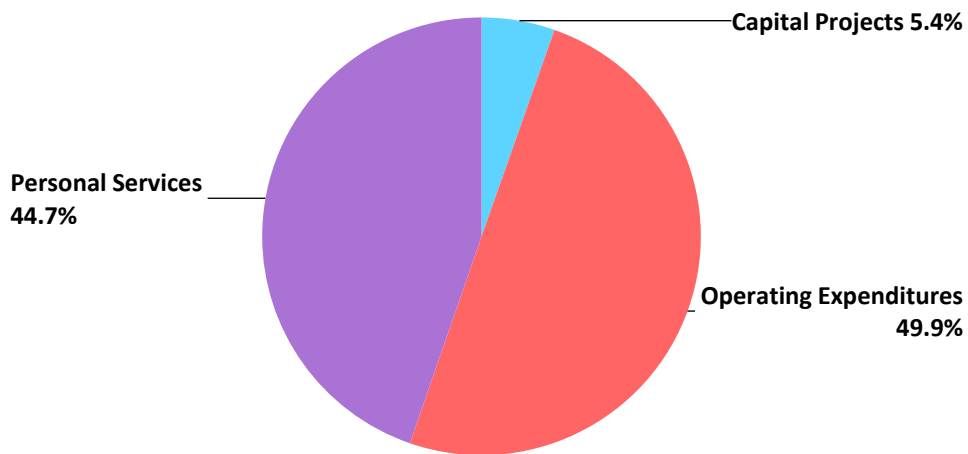
Total Funding

\$12,602,000

Budget by Revenue Source



Budget by Expenditure Category



The Integrated Waste Fund accounts for the expenses associated with the collection and disposal of solid waste and recycling.

INTEGRATED WASTE MANAGEMENT FUND

SCHEDULE OF REVENUES

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted	% Chg.
Utilities/Enterprise					
4550 Inert Landfill Fees-Gran Bluff	\$88,909	\$73,392	\$76,408	\$70,000	-8.4%
4552 Comm Solid Waste Coll Fees	\$86,710	\$82,940	\$81,860	\$82,000	0.2%
4553 Residential Solid Waste Collection Fees	\$9,867,395	\$9,892,222	\$11,244,767	\$11,220,000	-0.2%
4557 Pine Grove Landfill	\$363,726	\$421,578	\$399,644	\$400,000	0.1%
4588 Tree Fee	\$43,636	\$37,838	\$37,987	\$30,000	-21.0%
Total Utilities/Enterprise	\$10,450,376	\$10,507,970	\$11,840,666	\$11,802,000	-0.3%
Other Fees					
4558 Recycling Fees	\$659,474	\$615,228	\$606,707	\$600,000	-1.1%
Total Other Fees	\$659,474	\$615,228	\$606,707	\$600,000	-1.1%
Investment Income					
4772 Gains/Losses On Investments	(\$60,286)	\$45,093	(\$108,286)	—	-100.0%
4780 Investment Interest	\$286,045	\$239,606	\$194,878	\$200,000	2.6%
Total Investment Income	\$225,759	\$284,699	\$86,592	\$200,000	131.0%
Reimbursement For Damaged Property					
4853 Claims/Settlements	—	—	\$277,500	—	-100.0%
Total Reimbursement For Damaged Property	—	—	\$277,500	—	-100.0%
Other Miscellaneous Revenue					
4837 Miscellaneous	\$2,242	\$7,135	\$2,995	—	-100.0%
4840 Rebates	—	—	\$3,831	—	-100.0%
Total Other Miscellaneous Revenue	\$2,242	\$7,135	\$6,826	—	-100.0%
Other Financing Sources					
4906 Property Sales	—	—	\$9,300	—	-100.0%
4908 Gain Sale Of Assets	\$20,000	—	\$58,339	—	-100.0%
Total Other Financing Sources	\$20,000	—	\$67,639	—	-100.0%
Grand Total	\$11,357,851	\$11,415,032	\$12,885,930	\$12,602,000	-2.2%

*Unaudited

INTEGRATED WASTE MANAGEMENT FUND

SCHEDULE OF EXPENDITURES

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted	% Chg.
Public Works					
2603510 Solid Waste Collection	\$6,298,774	\$6,362,903	\$5,537,305	\$5,989,720	8.2%
2603520 Recycling	\$1,191,212	\$1,277,667	\$921,327	\$1,187,199	28.9%
2603540 Granite Bluff Inert Landfill	\$233,254	\$250,251	\$251,381	\$254,695	1.3%
2603550 Oxbow Meadow Inert Landfill	\$3,117	\$2,990	—	—	N/A
2603560 Pine Grove Landfill	(\$574,743)	\$1,501,345	\$1,711,566	\$1,671,909	-2.3%
2603570 Recycling Center	\$919,256	\$1,084,531	\$1,031,965	\$982,689	-4.8%
2603580 Recycling - Fort Benning	\$89,344	\$124,619	\$14,307	—	-100.0%
2603710 Other Maintenance/ Repairs	\$9,651	\$7,682	\$12,419	\$13,580	9.3%
Total Public Works	\$8,169,865	\$10,611,989	\$9,480,270	\$10,099,792	6.5%
Parks And Recreation					
2703150 Refuse Collection - Parks	\$91,414	\$89,058	\$114,770	\$84,284	-26.6%
Total Parks And Recreation	\$91,414	\$89,058	\$114,770	\$84,284	-26.6%
Non-Departmental					
5902000 Contingency	—	—	—	\$48,900	N/A
5903000 Non-Categorical	\$1,365,292	\$1,254,115	\$1,113,740	\$1,172,048	5.2%
5904000 Interfund Transfers	—	—	—	\$1,196,975	N/A
Total Non-Departmental	\$1,365,292	\$1,254,115	\$1,113,740	\$2,417,923	117.1%
Grand Total	\$9,626,571	\$11,955,161	\$10,708,780	\$12,602,000	17.7%

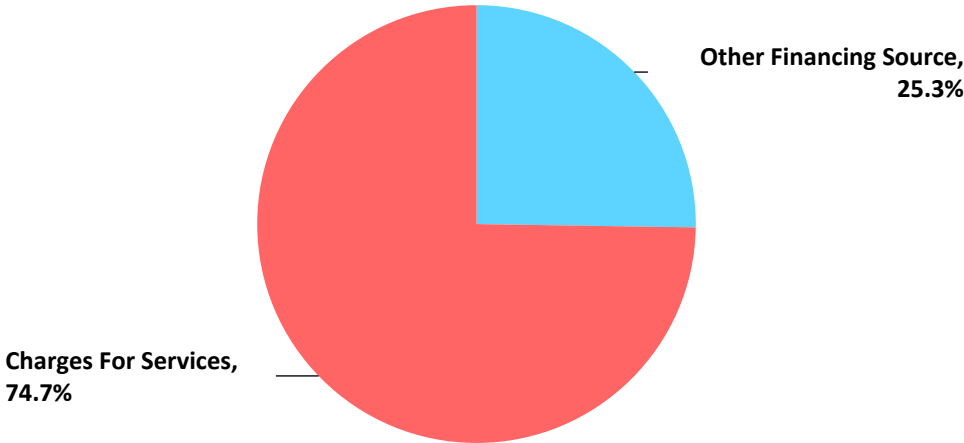
*Unaudited

EMERGENCY TELEPHONE FUND

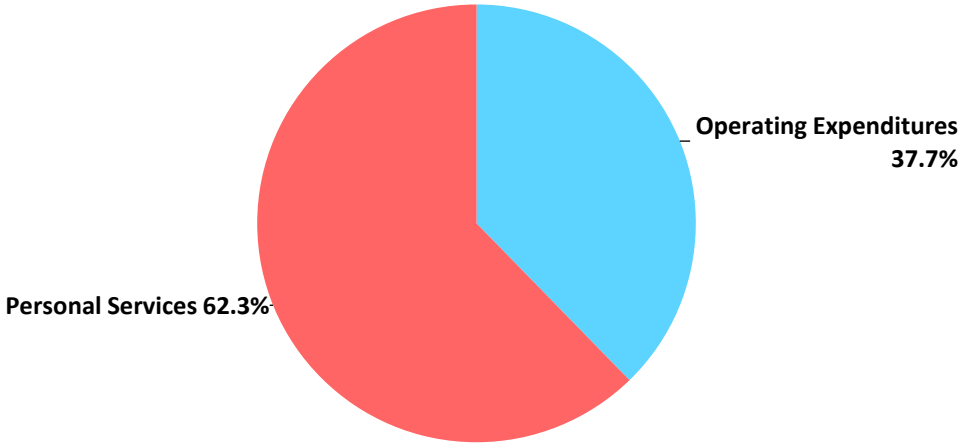
Total Funding

\$3,942,620

Budget by Revenue Source



Budget by Expenditure Category



The Emergency Telephone Fund accounts for expenses for the Emergency 911 System that ensures public safety departments respond quickly to emergency situations.

EMERGENCY TELEPHONE FUND

SCHEDULE OF REVENUES

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted	% Chg.
Charges For Services					
4500 E-911 Emergency Tele. Surcharge	\$1,222,853	\$1,140,165	\$1,208,299	\$1,200,000	-0.7%
4519 Prepaid Wireless Surcharge	\$336,898	\$340,354	\$382,395	\$375,000	-1.9%
Total Charges For Services	\$1,559,751	\$1,480,520	\$1,590,694	\$1,575,000	-1.0%
Charges For Service					
4514 Wireless Surcharge	\$1,382,938	\$1,407,453	\$1,367,271	\$1,372,000	0.3%
Total Charges For Service	\$1,382,938	\$1,407,453	\$1,367,271	\$1,372,000	0.3%
Other Miscellaneous Revenue					
4837 Miscellaneous	\$52	\$52	\$54	—	-100.0%
Total Other Miscellaneous Revenue	\$52	\$52	\$54	—	-100.0%
Other Financing Sources					
4998 Trans In-Other LOST	\$733,121	\$862,959	\$914,398	\$995,620	8.9%
Total Other Financing Sources	\$733,121	\$862,959	\$914,398	\$995,620	8.9%
Grand Total	\$3,675,863	\$3,750,984	\$3,872,417	\$3,942,620	1.8%

*Unaudited

EMERGENCY TELEPHONE FUND

SCHEDULE OF EXPENDITURES

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted	% Chg.
Police					
4003220 E-911	\$3,473,308	\$3,541,249	\$3,663,186	\$3,709,165	1.3%
Total Police	\$3,473,308	\$3,541,249	\$3,663,186	\$3,709,165	1.3%
Non-Departmental					
5902000 Contingency	—	—	—	\$22,177	N/A
5903000 Non-Categorical	\$202,555	\$209,735	\$209,232	\$211,278	1.0%
Total Non-Departmental	\$202,555	\$209,735	\$209,232	\$233,455	11.6%
Grand Total	\$3,675,863	\$3,750,984	\$3,872,418	\$3,942,620	1.8%

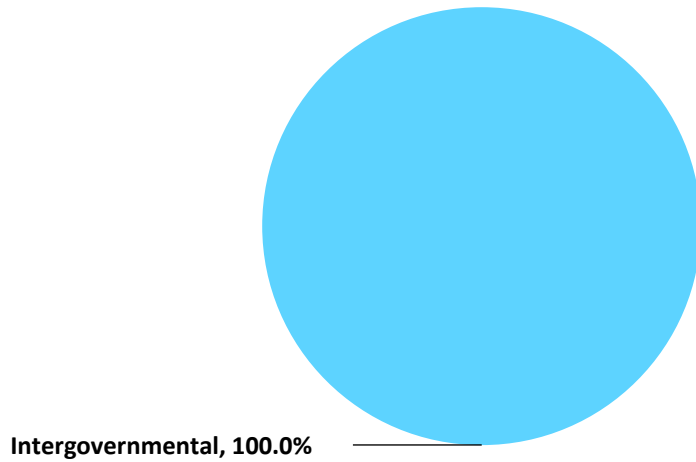
*Unaudited

COMMUNITY DEVELOPMENT BLOCK GRANT FUND

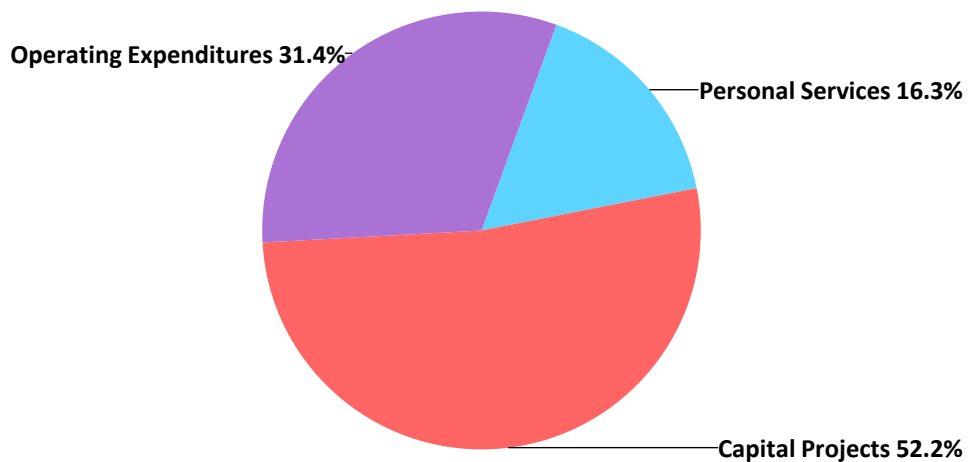
Total Funding

\$1,650,315

Budget by Revenue Source



Budget by Expenditure Category



The Community Development Block Grant Fund accounts for grant monies received from the Department of Housing and Urban Development under the Community Development Block Grant Program.

COMMUNITY DEVELOPMENT BLOCK GRANT FUND

SCHEDULE OF REVENUES

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted	% Chg.
Federal Government Grants					
4311 HUD Entitlement	\$1,185,923	\$2,054,560	\$1,865,867	\$1,650,315	-11.6%
Total Federal Government Grants	\$1,185,923	\$2,054,560	\$1,865,867	\$1,650,315	-11.6%
Payments in Lieu of Taxes					
4417 CDBG Program Income	\$168,000	\$26,253	—	—	N/A
Total Payments in Lieu of Taxes	\$168,000	\$26,253	—	—	N/A
Other Fees					
4594 Ordained Building Demolition	\$77,455	\$0	\$16,441	—	-100.0%
4595 Street Assess & Demo Interest	\$76,451	\$73,539	\$7,496	—	-100.0%
Total Other Fees	\$153,906	\$73,539	\$23,937	—	-100.0%
Grand Total	\$1,507,829	\$2,154,352	\$1,889,804	\$1,650,315	-12.7%

*Unaudited

COMMUNITY DEVELOPMENT BLOCK GRANT FUND

SCHEDULE OF EXPENDITURES

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted	% Chg.
Community Reinvestment					
2451000 CDBG Administration	\$143,246	\$240,030	\$272,691	\$346,076	26.9%
2452100 Neighborhood Redevelopment	\$3,423	\$360,073	\$639,927	\$850,000	32.8%
2452300 Aid To Other Agencies	\$250,469	\$378,716	\$228,665	\$334,805	46.4%
2453130 Columbus Rehab Loan Program	\$78,191	\$469,881	\$113,844	\$116,800	2.6%
Total Community Reinvestment	\$475,328	\$1,448,700	\$1,255,127	\$1,647,681	31.3%
Non-Departmental					
5902000 Contingency	—	—	—	\$2,634	N/A
5904000 Interfund Transfers	\$831,600	\$799,838	\$547,510	—	-100.0%
Total Non-Departmental	\$831,600	\$799,838	\$547,510	\$2,634	-99.5%
Grand Total	\$1,306,928	\$2,248,538	\$1,802,637	\$1,650,315	-8.4%

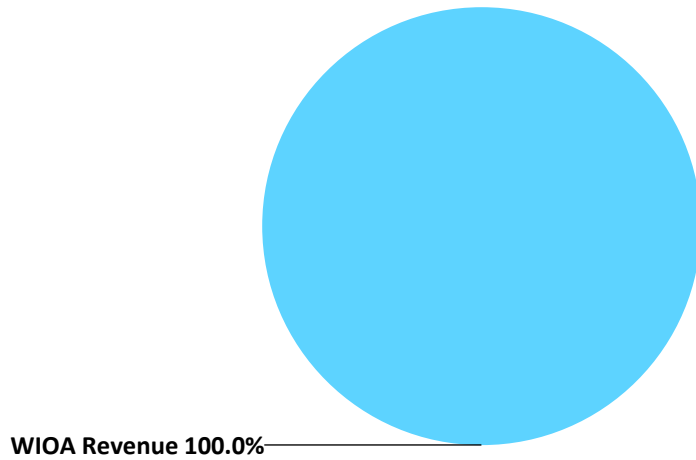
*Unaudited

WORKFORCE INNOVATION & OPPORTUNITY ACT FUND

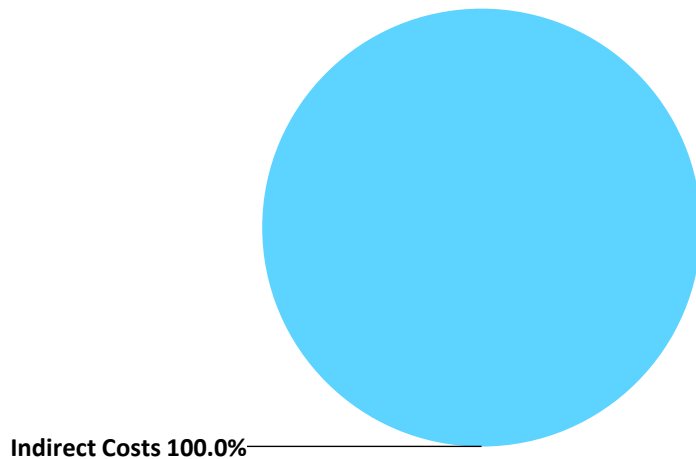
Total Funding

\$3,691,125

Budget by Revenue Source



Budget by Expenditure Category



The Workforce Innovation and Opportunity Act Fund accounts for grant monies received from the Georgia Department of Economic Development under the Job Training Partnership Act.

WORKFORCE INNOVATION & OPPORTUNITY ACT FUND

SCHEDULE OF REVENUES

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted	% Chg.
Federal Government Grants					
4333 WIOA Revenue	\$1,920,747	\$1,804,164	\$1,899,382	\$3,691,125	94.3%
Total Federal Government Grants	\$1,920,747	\$1,804,164	\$1,899,382	\$3,691,125	94.3%
Grand Total	\$1,920,747	\$1,804,164	\$1,899,382	\$3,691,125	94.3%

*Unaudited

WORKFORCE INNOVATION & OPPORTUNITY ACT FUND

SCHEDULE OF EXPENDITURES

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted	% Chg.
Workforce Innovation					
6806000 WIOA Administration	\$1,920,744	\$1,800,210	\$1,903,332	\$3,691,125	93.9%
Total Workforce Innovation	\$1,920,744	\$1,800,210	\$1,903,332	\$3,691,125	93.9%
Grand Total	\$1,920,744	\$1,800,210	\$1,903,332	\$3,691,125	93.9%

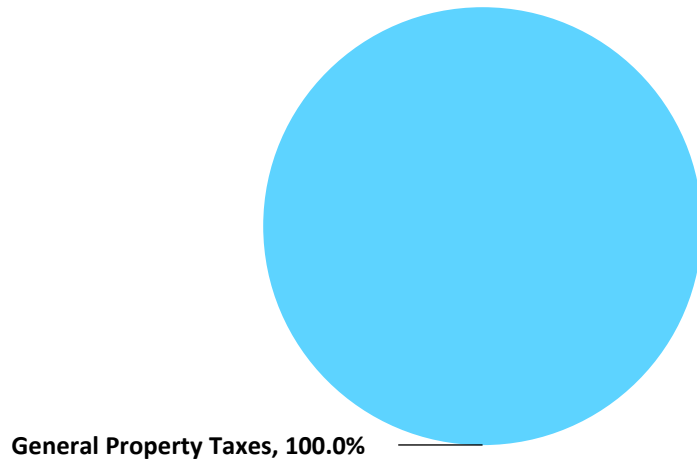
*Unaudited

ECONOMIC DEVELOPMENT - DEVELOPMENT AUTHORITY FUND

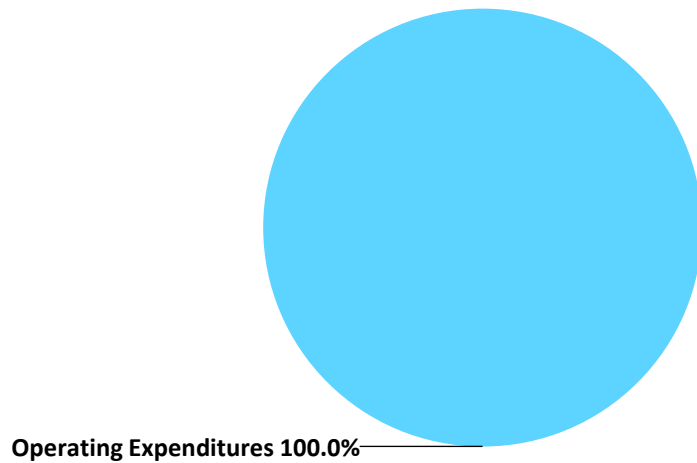
Total Funding

\$2,350,255

Budget by Revenue Source



Budget by Expenditure Category



The Economic Development Authority Fund accounts for dedicated millage for economic development within the City.

ECONOMIC DEVELOPMENT - DEVELOPMENT AUTHORITY FUND

SCHEDULE OF REVENUES

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted	% Chg.
General Property Taxes					
4001 Real Property - Current Year	\$1,780,308	\$1,793,651	\$1,844,417	\$2,165,391	17.4%
4003 Timber	\$23	\$61	\$95	—	-100.0%
4005 Personal Property - Current Yr	\$292,669	\$315,312	\$317,279	—	-100.0%
4006 Personal Prop - Motor Vehicle	\$175,029	\$195,557	\$200,544	\$184,864	-7.8%
4007 Mobile Homes	\$2,056	\$2,638	\$1,942	—	-100.0%
Total General Property Taxes	\$2,250,085	\$2,307,220	\$2,364,277	\$2,350,255	-0.6%
Grand Total	\$2,250,085	\$2,307,220	\$2,364,277	\$2,350,255	-0.6%

*Unaudited

ECONOMIC DEVELOPMENT - DEVELOPMENT AUTHORITY FUND

SCHEDULE OF EXPENDITURES

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted	% Chg.
Non-Departmental					
5901000 Agency Appropriations	\$1,150,078	\$1,153,499	\$1,167,281	\$1,175,128	0.7%
5902000 Contingency	—	—	—	\$375,127	N/A
5903000 Non-Categorical	\$948,000	\$800,000	\$800,000	\$800,000	—
Total Non-Departmental	\$2,098,078	\$1,953,499	\$1,967,281	\$2,350,255	19.5%
Grand Total	\$2,098,078	\$1,953,499	\$1,967,281	\$2,350,255	19.5%

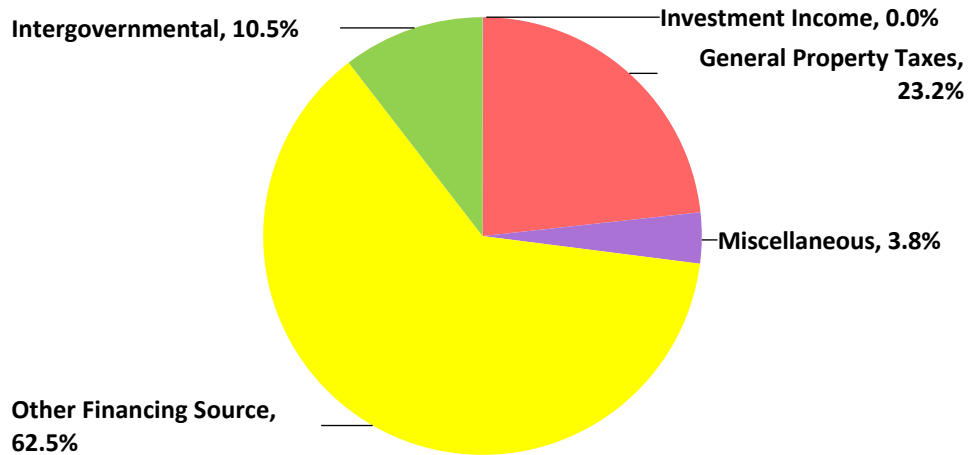
*Unaudited

DEBT SERVICE FUND

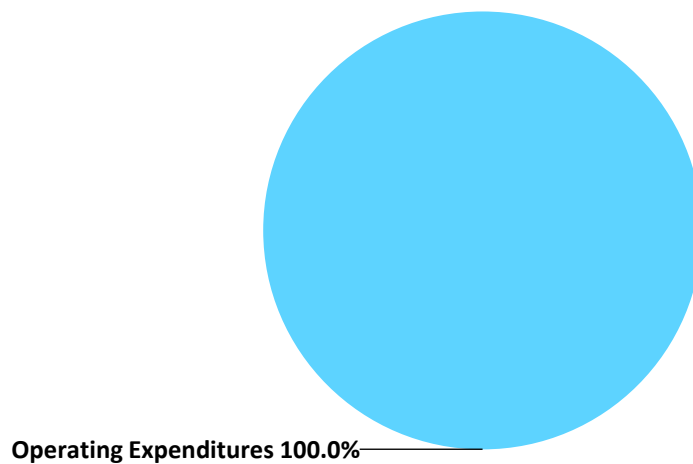
Total Funding

\$13,485,730

Budget by Revenue Source



Budget by Expenditure Category



The Debt Service Fund accounts for debt payments to meet the obligations for revenue bonds.

DEBT SERVICE FUND

SCHEDULE OF REVENUES

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted	% Chg.
General Property Taxes					
4001 Real Property - Current Year	\$2,757,753	\$2,757,691	\$2,815,999	\$2,825,919	0.4%
4002 Public Utilitiy	—	\$3,203	\$3,231	—	-100.0%
4003 Timber	\$32	\$86	\$133	—	-100.0%
4005 Personal Property - Current Yr	\$450,165	\$483,361	\$484,417	—	-100.0%
4006 Personal Prop - Motor Vehicle	\$294,955	\$273,780	\$280,761	\$221,837	-21.0%
4007 Mobile Homes	\$3,012	\$3,693	\$2,719	—	-100.0%
4012 Not On Digest - Real & Persona	\$6,010	\$3,272	\$840	\$2,000	138.1%
4015 Recording Intangibles	\$57,796	\$62,595	\$60,445	\$60,000	-0.7%
Total General Property Taxes	\$3,569,724	\$3,587,681	\$3,648,545	\$3,109,756	-14.8%
Penalties & Interest					
4150 Penalties & Int - Ad Valorem	\$72,427	\$62,927	\$5,452	\$18,063	231.3%
4151 Penalties & Interest - Auto	\$9,037	\$6,766	\$4,148	\$4,500	8.5%
Total Penalties & Interest	\$81,464	\$69,693	\$9,600	\$22,563	135.0%
Federal Government Grants					
4305 Dept. of Treasury - BAB Subsidy	\$1,408,522	\$1,411,559	\$1,414,596	\$1,405,397	-0.7%
Total Federal Government Grants	\$1,408,522	\$1,411,559	\$1,414,596	\$1,405,397	-0.7%
Intergovernmental					
4400 Payt Lieu Taxes Housing Auth	\$5,202	\$5,365	\$4,756	\$4,500	-5.4%
Total Intergovernmental	\$5,202	\$5,365	\$4,756	\$4,500	-5.4%
Investment Income					
4779 Other Interest Income	—	\$45	\$32	—	-100.0%
4780 Investment Interest	\$5,259	\$7,274	\$18,629	\$5,000	-73.2%
Total Investment Income	\$5,259	\$7,319	\$18,661	\$5,000	-73.2%

SCHEDULE OF REVENUES *(continued)*

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted	% Chg.
Other Miscellaneous Revenue					
4837 Miscellaneous	\$478,032	\$487,596	\$539,627	\$507,297	-6.0%
Total Other Miscellaneous Revenue	\$478,032	\$487,596	\$539,627	\$507,297	-6.0%
Other Financing Sources					
4932 Transfer In-Paving Fund	—	—	—	\$143,973	N/A
4936 Trans In - Integrated Waste	—	—	—	\$1,196,975	N/A
4998 Trans In-Other LOST	\$5,500,019	\$6,084,390	\$6,683,613	\$7,090,269	6.1%
Total Other Financing Sources	\$5,500,019	\$6,084,390	\$6,683,613	\$8,431,217	26.1%
Grand Total	\$11,048,222	\$11,653,604	\$12,319,398	\$13,485,730	9.5%

*Unaudited

DEBT SERVICE FUND

SCHEDULE OF EXPENDITURES

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted	% Chg.
Finance					
2003477 2010A Lease Revenue Bonds	\$3,157,862	\$3,154,994	\$3,148,361	\$2,604,200	-17.3%
2003478 2010B Taxable Lease Revenue Bonds	\$4,177,691	\$4,177,691	\$4,177,691	\$4,177,692	0.0%
2003479 2010C Lease Revenue Bonds	\$125,400	\$125,400	\$125,400	\$125,400	—
2003480 2012A Lease Revenue Refunding Bonds	\$1,698,997	\$1,701,904	\$1,699,210	\$1,694,595	-0.3%
2003481 2012B Taxable Lease Revenue Refunding Bonds	\$1,359,205	\$1,359,105	\$1,368,605	\$1,362,505	-0.4%
2003610 City Lease/Purchase Program	\$589,650	\$1,174,657	\$1,777,165	\$3,521,338	98.1%
Total Finance	\$11,108,805	\$11,693,752	\$12,296,432	\$13,485,730	9.7%
Grand Total	\$11,108,805	\$11,693,752	\$12,296,432	\$13,485,730	9.7%

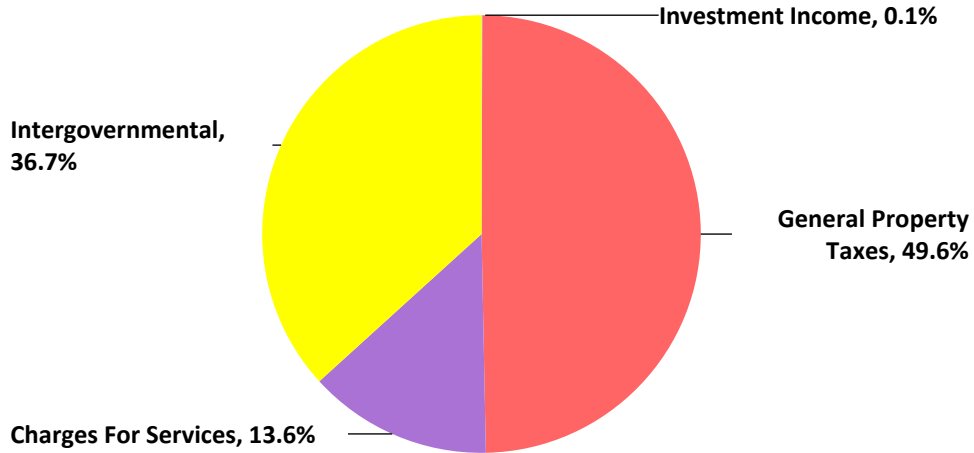
*Unaudited

TRANSPORTATION FUND

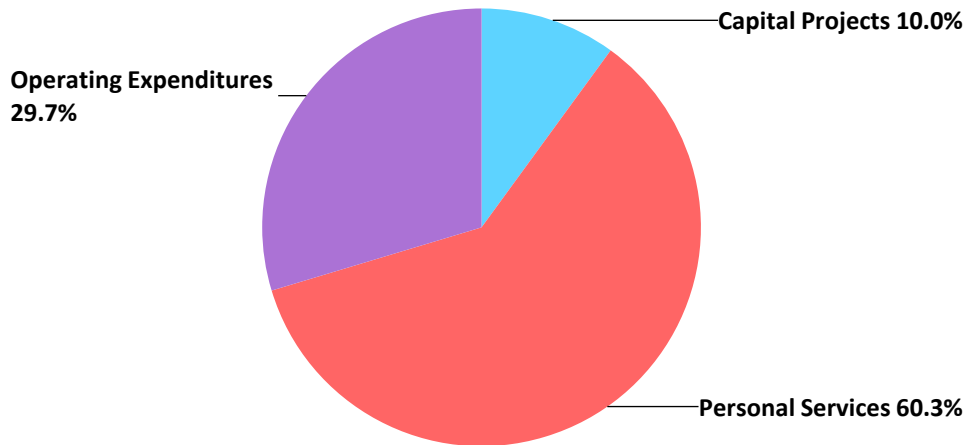
Total Funding

\$7,767,548

Budget by Revenue Source



Budget by Expenditure Category



The Transportation Fund accounts for all expenses related to METRA, including administration and operation.

TRANSPORTATION FUND

SCHEDULE OF REVENUES

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted	% Chg.
General Property Taxes					
4001 Real Property - Current Year	\$2,925,749	\$2,983,894	\$3,024,844	\$3,551,241	17.4%
4003 Timber	\$38	\$101	\$156	—	-100.0%
4005 Personal Property - Current Yr	\$479,978	\$517,111	\$520,338	—	-100.0%
4006 Personal Prop - Motor Vehicle	\$321,155	\$320,714	\$328,892	\$303,177	-7.8%
4007 Mobile Homes	\$3,464	\$4,326	\$3,185	—	-100.0%
Total General Property Taxes	\$3,730,383	\$3,826,146	\$3,877,415	\$3,854,418	-0.6%
General Sales & Use Taxes					
4044 T-SPLOST - Projects	\$12,588	\$2,367,237	\$1,099,368	\$1,242,457	13.0%
Total General Sales & Use Taxes	\$12,588	\$2,367,237	\$1,099,368	\$1,242,457	13.0%
Federal Government Grants					
4301 FTA Capital Grant	\$1,240,790	\$1,365,356	\$999,990	\$1,394,250	39.4%
4302 FTA Section 9 - Planning	\$68,274	\$134,891	\$130,388	\$204,754	57.0%
4330 DOT Capital Grant	\$146,108	\$142,476	\$4,005	—	-100.0%
4331 DOT Planning	—	—	—	—	N/A
4337 DOT Section 9 - Planning	\$74,220	\$100,592	\$78,213	\$7,669	-90.2%
Total Federal Government Grants	\$1,529,392	\$1,743,315	\$1,212,596	\$1,606,673	32.5%
Intergovernmental					
4400 Payt Lieu Taxes Housing Auth	\$5,547	\$5,740	\$5,108	\$5,000	-2.1%
Total Intergovernmental	\$5,547	\$5,740	\$5,108	\$5,000	-2.1%
Utilities/Enterprise					
4540 Handicap I.D. Fees	\$9,429	\$10,673	\$8,199	\$8,000	-2.4%
4560 Subscription Farebox Revenue	\$31,966	\$15,642	\$18,599	\$15,000	-19.4%
4561 Passenger Services	\$1,000,924	\$906,605	\$913,341	\$925,000	1.3%
4562 Dial-A-Ride	\$81,733	\$92,037	\$121,014	\$90,000	-25.6%
4563 Advertising	\$17,533	\$25,028	\$26,265	\$15,000	-42.9%
4564 Miscellaneous-Operations	\$1,717	\$828	\$1,912	—	-100.0%
Total Utilities/Enterprise	\$1,143,301	\$1,050,812	\$1,089,330	\$1,053,000	-3.3%

SCHEDULE OF REVENUES *(continued)*

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted	% Chg.
Other Fees					
4558 Recycling Fees	\$790	\$3,195	\$157	\$1,000	536.9%
Total Other Fees	\$790	\$3,195	\$157	\$1,000	536.9%
Investment Income					
4772 Gains/Losses On Investments	\$8,528	(\$4,798)	(\$31,011)	—	-100.0%
4780 Investment Interest	\$16,362	\$45,087	\$55,942	\$5,000	-91.1%
Total Investment Income	\$24,890	\$40,289	\$24,931	\$5,000	-79.9%
Other Miscellaneous Revenue					
4837 Miscellaneous	\$343	\$249	\$298	—	-100.0%
Total Other Miscellaneous Revenue	\$343	\$249	\$298	—	-100.0%
Other Financing Sources					
4906 Property Sales	\$94	\$663	(\$112)	—	-100.0%
4908 Gain Sale Of Assets	(\$82,426)	(\$26,469)	(\$16,716)	—	-100.0%
Total Other Financing Sources	(\$82,333)	(\$25,806)	(\$16,828)	—	-100.0%
Grand Total	\$6,364,902	\$9,011,177	\$7,292,375	\$7,767,548	6.5%

*Unaudited

TRANSPORTATION FUND

SCHEDULE OF EXPENDITURES

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted	% Chg.
Public Works					
2603710 Other Maintenance/ Repairs	\$1,421	\$9,063	\$2,497	\$15,000	500.7%
Total Public Works	\$1,421	\$9,063	\$2,497	\$15,000	500.7%
Non-Departmental					
5902000 Contingency	—	—	—	\$167,130	N/A
5903000 Non-Categorical	\$503,879	(\$103,038)	\$316,514	\$312,457	-1.3%
Total Non-Departmental	\$503,879	(\$103,038)	\$316,514	\$479,587	51.5%
Transportation					
6101000 Director	\$178,859	\$172,132	\$174,520	\$197,639	13.2%
6102100 Operations	\$2,129,624	\$1,994,302	\$1,989,589	\$2,079,226	4.5%
6102200 Maintenance	\$1,322,821	\$1,110,629	\$1,140,145	\$1,499,679	31.5%
6102300 Dial-A-Ride	\$229,819	\$228,842	\$214,439	\$236,932	10.5%
6102400 FTA	\$985,378	\$1,150,072	\$1,157,009	\$1,742,813	50.6%
6102500 TSPLOST Capital	\$38,875	\$100,456	\$155,134	—	-100.0%
6102510 TSPLOST Administration	—	\$495	\$64,657	\$65,152	0.8%
6102520 TSPLOST Operations	—	\$10,190	\$565,172	\$787,961	39.4%
6102530 TSPLOST Maintenance	—	\$2,673	\$99,011	\$225,449	127.7%
6102540 TSPLOST Dial-A-Ride	—	\$14,042	\$137,322	\$163,894	19.4%
6102900 Charter Services	\$17,269	\$11,270	\$11,618	\$18,000	54.9%
6103410 Planning - FTA (5303)	\$68,605	\$68,462	\$84,941	\$76,693	-9.7%
6103420 Planning - FTA (5307)	\$170,603	\$168,614	\$153,818	\$179,521	16.7%
Total Transportation	\$5,141,853	\$5,032,178	\$5,947,375	\$7,272,959	22.3%
Grand Total	\$5,647,152	\$4,938,203	\$6,266,386	\$7,767,548	24.0%

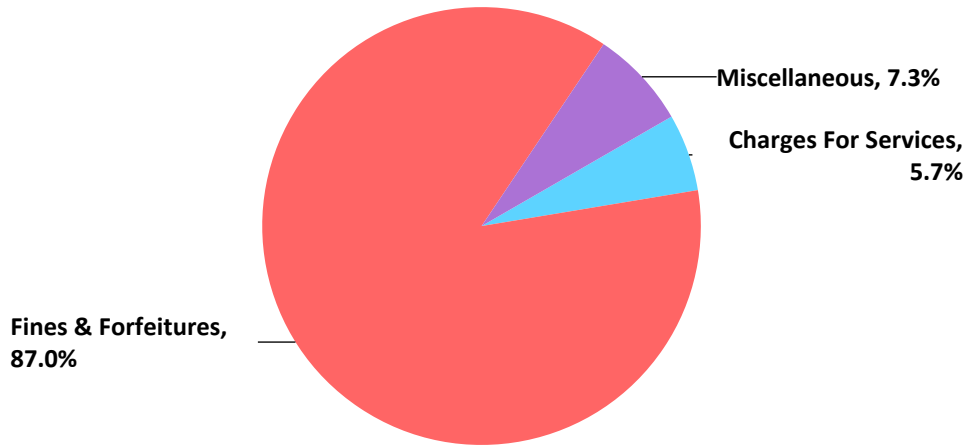
*Unaudited

PARKING MANAGEMENT FUND

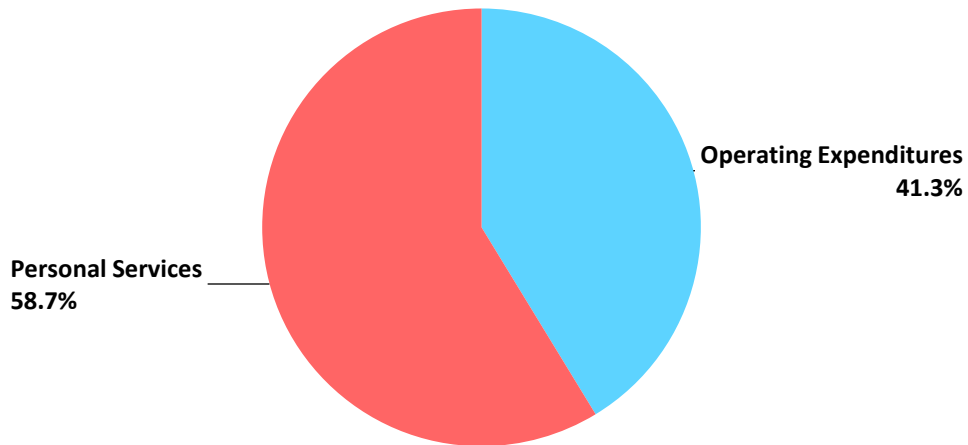
Total Funding

\$321,779

Budget by Revenue Source



Budget by Expenditure Category



The Parking Management Fund accounts for all expenses related to Columbus Uptown Parking District, including enforcement and operation.

PARKING MANAGEMENT FUND

SCHEDULE OF REVENUES

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted	% Chg.
General Property Taxes					
4254 PTV Permits	—	\$150	\$45	—	-100.0%
Total General Property Taxes	—	\$150	\$45	—	-100.0%
Utilities/Enterprise					
4568 Parking Fees	\$24,748	\$27,220	\$18,422	—	-100.0%
4569 Public Parking Fees	\$25,403	\$42,662	\$27,644	\$18,379	-33.5%
Total Utilities/Enterprise	\$50,151	\$69,882	\$46,066	\$18,379	-60.1%
Court Fines & Forfeitures					
4752 Parking Violations Tickets	\$182,749	\$217,996	\$193,810	\$280,000	44.5%
Total Court Fines & Forfeitures	\$182,749	\$217,996	\$193,810	\$280,000	44.5%
Rents & Royalties					
4878 Rental/Lease Income	\$1,350	\$14,400	\$23,400	\$23,400	—
Total Rents & Royalties	\$1,350	\$14,400	\$23,400	\$23,400	—
Other Financing Sources					
4931 Transfer In-General Fund	\$122,360	\$25,199	\$32,440	—	-100.0%
Total Other Financing Sources	\$122,360	\$25,199	\$32,440	—	-100.0%
Grand Total	\$356,609	\$327,626	\$295,761	\$321,779	8.8%

*Unaudited

PARKING MANAGEMENT FUND

SCHEDULE OF EXPENDITURES

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted	% Chg.
Non-Departmental					
5902000 Contingency	—	—	—	\$1,794	N/A
5903000 Non-Categorical	\$29,212	\$34,673	\$21,891	\$18,062	-17.5%
Total Non-Departmental	\$29,212	\$34,673	\$21,891	\$19,856	-9.3%
Transportation					
6102800 Parking Management	\$336,271	\$305,336	\$272,904	\$301,923	10.6%
Total Transportation	\$336,271	\$305,336	\$272,904	\$301,923	10.6%
Grand Total	\$365,483	\$340,009	\$294,795	\$321,779	9.2%

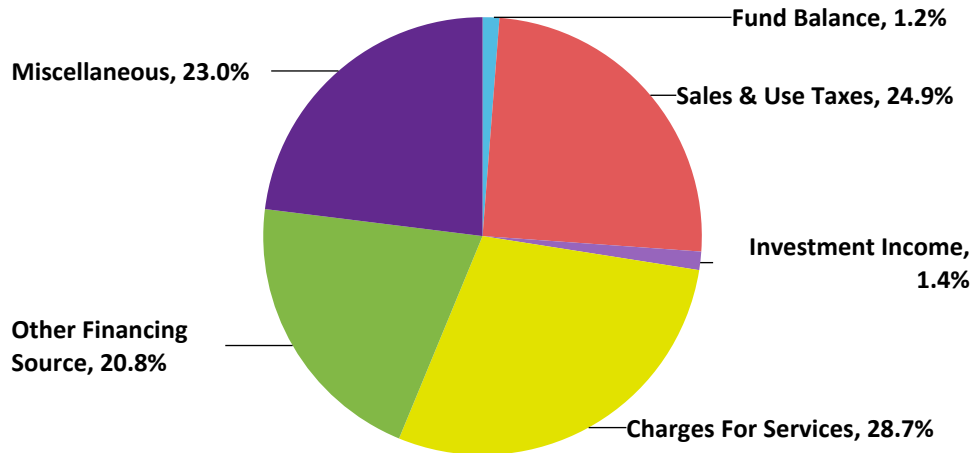
*Unaudited

COLUMBUS IRON WORKS TRADE CENTER FUND

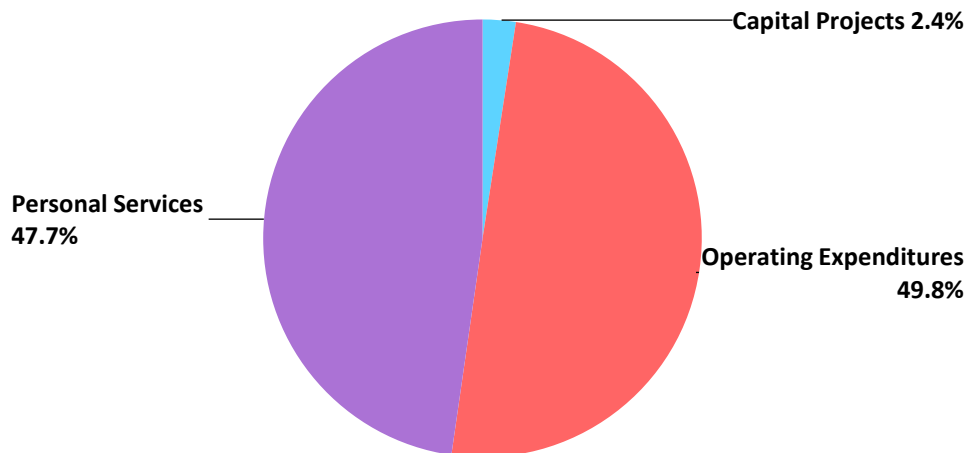
Total Funding

\$2,938,923

Budget by Revenue Source



Budget by Expenditure Category



The Columbus Ironworks Convention & Trade Center Fund provides for the administration, operation and maintenance of the Trade Center.

COLUMBUS IRON WORKS TRADE CENTER FUND

SCHEDULE OF REVENUES

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted	% Chg.
General Property Taxes					
4001 Real Property - Current Year	—	—	—	—	N/A
Total General Property Taxes	—	—	—	—	N/A
Selective Sales & Use Taxes					
4052 Beer Tax	\$756,311	\$737,104	\$716,805	\$731,500	2.1%
Total Selective Sales & Use Taxes	\$756,311	\$737,104	\$716,805	\$731,500	2.1%
Utilities/Enterprise					
4568 Parking Fees	\$9,870	\$17,036	\$19,343	\$18,350	-5.1%
4573 Ticket Sales	—	\$10,881	\$18,922	\$25,000	32.1%
4579 Client Electrical Usage Fee - Trade Center	\$27,854	\$33,958	\$28,847	\$36,500	26.5%
4580 Convention Services Revenue	\$9,843	\$18,915	\$15,364	\$13,500	-12.1%
4581 Food Service Contract - Events	\$629,166	\$908,649	\$944,622	\$750,000	-20.6%
Total Utilities/Enterprise	\$676,733	\$989,440	\$1,027,098	\$843,350	-17.9%
Other Fees					
4582 Sale Of Merchandise	—	\$301	\$241	\$850	252.7%
Total Other Fees	—	\$301	\$241	\$850	252.7%
Investment Income					
4772 Gains/Losses On Investments	\$7,580	—	—	—	N/A
4780 Investment Interest	\$65,215	\$68,904	\$69,487	\$40,000	-42.4%
Total Investment Income	\$72,795	\$68,904	\$69,487	\$40,000	-42.4%
Miscellaneous					
4828 Copy Work	\$798	\$367	\$146	\$1,000	584.9%
Total Miscellaneous	\$798	\$367	\$146	\$1,000	584.9%
Other Miscellaneous Revenue					
4837 Miscellaneous	\$5,799	\$6,096	\$6,154	\$7,000	13.7%
4842 Vendors Comp. - Sales Tax	\$222	\$284	\$306	\$300	-2.0%
Total Other Miscellaneous Revenue	\$6,022	\$6,380	\$6,460	\$7,300	13.0%

SCHEDULE OF REVENUES *(continued)*

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted	% Chg.
Rents & Royalties					
4874 Equipment Rental	\$105,184	\$116,824	\$119,252	\$117,980	-1.1%
4875 Space Rental	\$388,445	\$564,893	\$574,965	\$550,501	-4.3%
Total Rents & Royalties	\$493,630	\$681,717	\$694,217	\$668,481	-3.7%
Other Financing Sources					
4943 Transfer In-Hotel/Motel	\$616,153	\$604,834	\$616,552	\$610,000	-1.1%
FBALREV FUND BALANCE	—	—	—	\$36,442	N/A
Total Other Financing Sources	\$616,153	\$604,834	\$616,552	\$646,442	4.8%
Grand Total	\$2,622,440	\$3,089,045	\$3,131,006	\$2,938,923	-6.1%

*Unaudited

COLUMBUS IRON WORKS TRADE CENTER FUND

SCHEDULE OF EXPENDITURES

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted	% Chg.
Non-Departmental					
5902000 Contingency	—	—	—	\$13,095	N/A
5903000 Non-Categorical	\$150,728	\$66,061	\$140,514	\$128,992	-8.2%
Total Non-Departmental	\$150,728	\$66,061	\$140,514	\$142,087	1.1%
Trade Center					
6201000 Trade Center	\$565,316	\$574,832	\$499,839	\$553,759	10.8%
6202100 Sales	\$222,237	\$224,098	\$324,543	\$355,177	9.4%
6202200 Operations	\$545,423	\$542,279	\$556,022	\$650,773	17.0%
6202300 Building Maintenance	\$855,631	\$1,303,282	\$2,206,852	\$949,908	-57.0%
6202600 Trade Center - Bonded Debt	\$137,325	\$134,194	\$129,390	\$287,219	122.0%
Total Trade Center	\$2,325,932	\$2,778,685	\$3,716,646	\$2,796,836	-24.7%
Grand Total	\$2,476,660	\$2,844,747	\$3,857,160	\$2,938,923	-23.8%

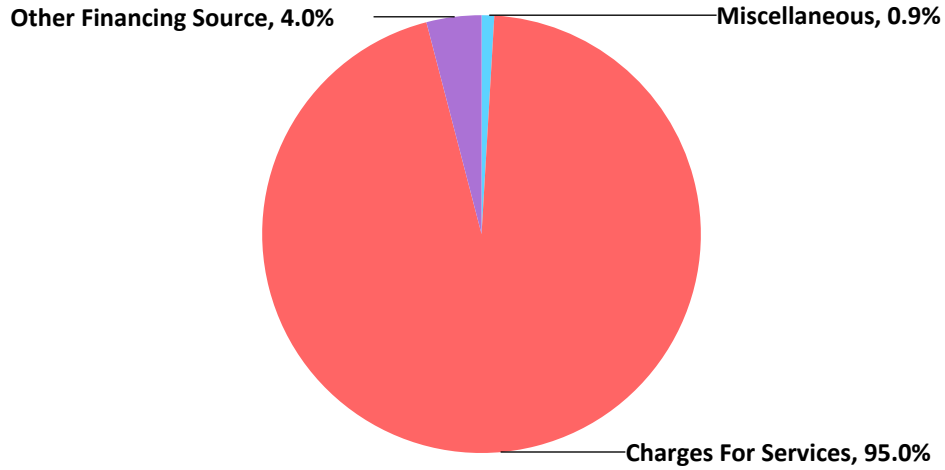
*Unaudited

BULL CREEK GOLF COURSE FUND

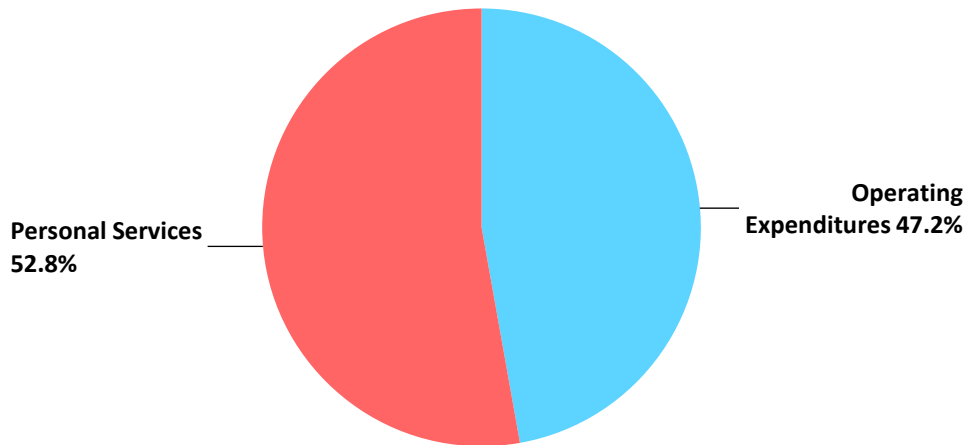
Total Funding

\$1,237,350

Budget by Revenue Source



Budget by Expenditure Category



The Bull Creek Golf Course Fund provides for administration, operation and maintenance of Bull Creek Golf Course.

BULL CREEK GOLF COURSE FUND

SCHEDULE OF REVENUES

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted	% Chg.
Utilities/Enterprise					
4541 Golf Course Handicap Fees	\$966	\$539	\$325	\$850	161.5%
4542 Operations - Golf Course	\$875,706	\$977,784	\$953,427	\$1,000,000	4.9%
4543 Golf Range Fees	\$30,475	\$26,518	\$15,926	\$20,000	25.6%
4544 Snack Bar- Golf Course	\$133,103	\$134,091	\$122,019	\$120,000	-1.7%
Total Utilities/Enterprise	\$1,040,250	\$1,138,932	\$1,091,697	\$1,140,850	4.5%
Other Fees					
4582 Sale Of Merchandise	\$70,857	\$47,472	\$71,462	\$35,000	-51.0%
Total Other Fees	\$70,857	\$47,472	\$71,462	\$35,000	-51.0%
Other Miscellaneous Revenue					
4837 Miscellaneous	\$527	—	—	—	N/A
4842 Vendors Comp. - Sales Tax	\$810	\$1,358	\$1,373	\$1,500	9.2%
Total Other Miscellaneous Revenue	\$1,337	\$1,358	\$1,373	\$1,500	9.2%
Rents & Royalties					
4878 Rental/Lease Income	\$44,738	\$25,943	\$37,407	\$10,000	-73.3%
Total Rents & Royalties	\$44,738	\$25,943	\$37,407	\$10,000	-73.3%
Other Financing Sources					
4931 Transfer In-General Fund	\$50,000	\$50,000	\$50,000	\$50,000	—
Total Other Financing Sources	\$50,000	\$50,000	\$50,000	\$50,000	—
Grand Total	\$1,207,181	\$1,263,705	\$1,251,939	\$1,237,350	-1.2%

*Unaudited

BULL CREEK GOLF COURSE FUND

SCHEDULE OF EXPENDITURES

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted	% Chg.
Non-Departmental					
5902000 Contingency	—	—	—	\$7,093	N/A
5903000 Non-Categorical	\$112,901	(\$32,614)	\$71,180	\$61,164	-14.1%
Total Non-Departmental	\$112,901	(\$32,614)	\$71,180	\$68,257	-4.1%
Bull Creek					
6302100 Bull Creek Golf Course Maintenance	\$749,993	\$669,808	\$735,822	\$635,645	-13.6%
6302200 Bull Creek Golf Course Operations	\$560,666	\$523,014	\$492,494	\$533,448	8.3%
Total Bull Creek	\$1,310,659	\$1,192,822	\$1,228,316	\$1,169,093	-4.8%
Grand Total	\$1,423,560	\$1,160,208	\$1,299,496	\$1,237,350	-4.8%

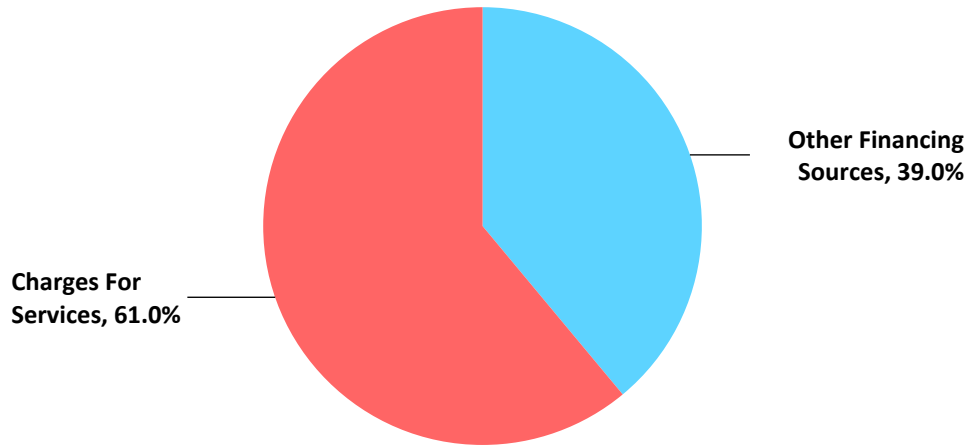
*Unaudited

OXBOW CREEK GOLF COURSE FUND

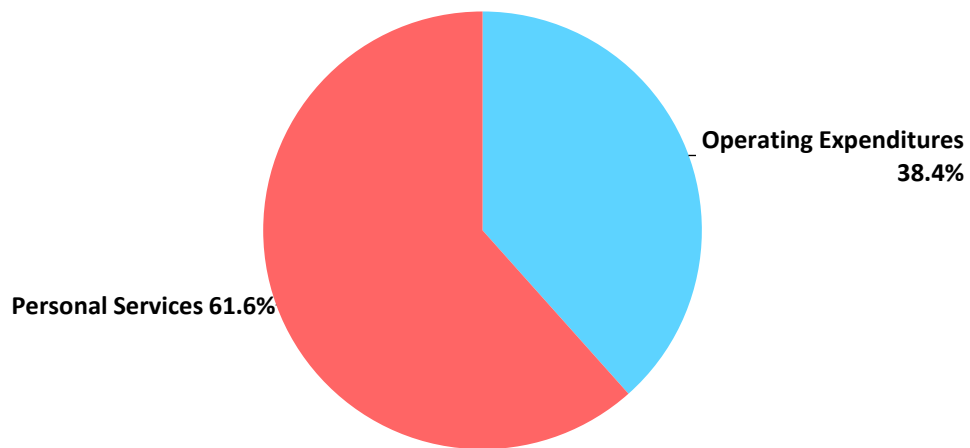
Total Funding

\$385,000

Budget by Revenue Source



Budget by Expenditure Category



The Oxbow Creek Golf Course Fund provides for administration, operation and maintenance of Oxbow Creek Golf Course.

OXBOW CREEK GOLF COURSE FUND

SCHEDULE OF REVENUES

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted	% Chg.
Utilities/Enterprise					
4542 Operations - Golf Course	\$185,235	\$186,372	\$185,689	\$190,000	2.3%
4543 Golf Range Fees	\$15,600	\$15,733	\$14,624	\$15,000	2.6%
4544 Snack Bar- Golf Course	\$22,124	\$21,448	\$19,299	\$22,000	14.0%
Total Utilities/Enterprise	\$222,959	\$223,552	\$219,612	\$227,000	3.4%
Other Fees					
4582 Sale Of Merchandise	\$9,796	\$8,176	\$7,419	\$8,000	7.8%
Total Other Fees	\$9,796	\$8,176	\$7,419	\$8,000	7.8%
Other Miscellaneous Revenue					
4837 Miscellaneous	\$156	\$156	\$159	—	-100.0%
4842 Vendors Comp. - Sales Tax	\$541	\$549	\$559	—	-100.0%
Total Other Miscellaneous Revenue	\$697	\$705	\$718	—	-100.0%
Other Financing Sources					
4931 Transfer In-General Fund	\$250,000	\$250,000	\$250,000	\$150,000	-40.0%
Total Other Financing Sources	\$250,000	\$250,000	\$250,000	\$150,000	-40.0%
Grand Total	\$483,452	\$482,433	\$477,749	\$385,000	-19.4%

*Unaudited

OXBOW CREEK GOLF COURSE FUND

SCHEDULE OF EXPENDITURES

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted	% Chg.
Non-Departmental					
5902000 Contingency	—	—	—	\$2,379	N/A
5903000 Non-Categorical	\$34,091	(\$48,989)	\$30,985	\$24,913	-19.6%
Total Non-Departmental	\$34,091	(\$48,989)	\$30,985	\$27,292	-11.9%
Oxbow Creek Golf Course					
6402100 Oxbow Creek Pro Shop	\$194,999	\$184,447	\$158,097	\$174,767	10.5%
6402200 Oxbow Creek Maintenance	\$200,465	\$185,955	\$192,632	\$182,940	-5.0%
6402300 Oxbow Creek Debt Service	\$7,413	\$5,708	\$3,108	—	-100.0%
Total Oxbow Creek Golf Course	\$402,876	\$376,110	\$353,837	\$357,707	1.1%
Grand Total	\$436,967	\$327,122	\$384,822	\$385,000	0.0%

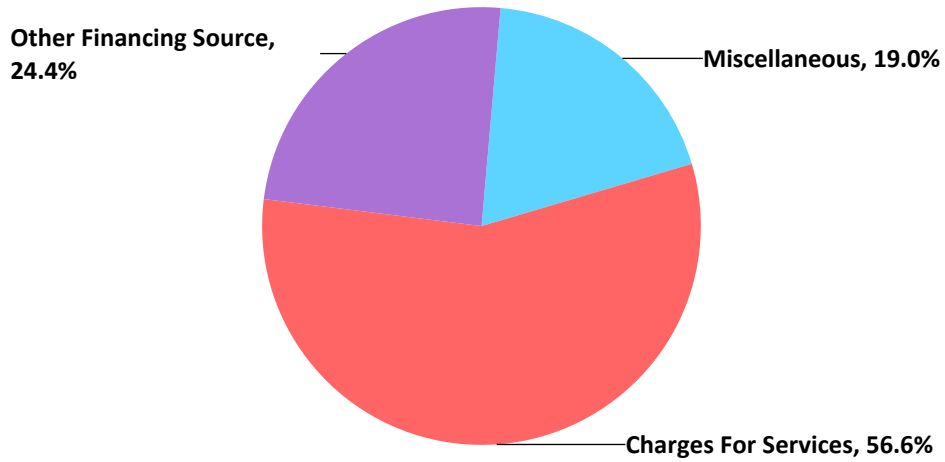
*Unaudited

CIVIC CENTER FUND

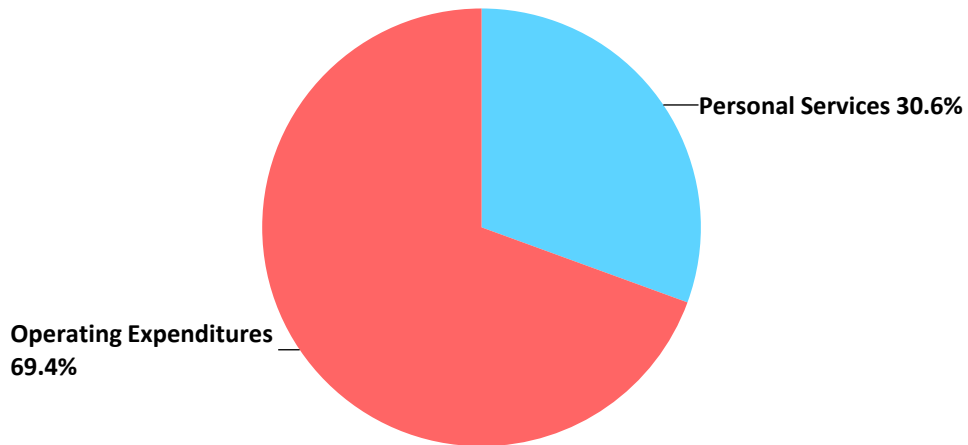
Total Funding

\$4,994,445

Budget by Revenue Source



Budget by Expenditure Category



The Civic Center Fund accounts for the operation of the multi-functional recreational facility.

CIVIC CENTER FUND

SCHEDULE OF REVENUES

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted	% Chg.
Utilities/Enterprise					
4568 Parking Fees	\$40,730	\$90,684	\$105,824	\$40,000	-62.2%
4573 Ticket Sales	\$1,920,184	\$4,125,210	\$3,399,063	\$2,254,233	-33.7%
4574 Facility Fee	\$93,646	\$194,219	\$174,599	\$115,212	-34.0%
4576 Catering	\$24,335	\$39,983	\$86,842	\$25,000	-71.2%
4587 Food Service Contract - Civic	\$142,558	\$199,688	\$223,786	\$135,000	-39.7%
Total Utilities/Enterprise	\$2,221,453	\$4,649,785	\$3,990,114	\$2,569,445	-35.6%
Other Fees					
4582 Sale Of Merchandise	\$233,288	\$316,257	\$317,973	\$255,000	-19.8%
Total Other Fees	\$233,288	\$316,257	\$317,973	\$255,000	-19.8%
Contributions					
4801 Private Contributions	\$15,000	\$15,000	\$15,000	—	-100.0%
4802 Donations	—	\$67,313	\$13,819	—	-100.0%
Total Contributions	\$15,000	\$82,313	\$28,819	—	-100.0%
Other Miscellaneous Revenue					
4837 Miscellaneous	\$608,886	\$681,399	\$787,057	\$512,000	-34.9%
4842 Vendors Comp. - Sales Tax	\$1,560	\$2,700	\$2,451	\$2,000	-18.4%
Total Other Miscellaneous Revenue	\$610,446	\$684,099	\$789,508	\$514,000	-34.9%
Rents & Royalties					
4862 Sale Of Salvage	\$309	\$126	—	—	N/A
4872 Sale Of Advertisements	\$16,795	\$19,295	\$37,845	\$30,000	-20.7%
4880 Rent - Civic Center	\$517,354	\$534,945	\$525,673	\$406,000	-22.8%
Total Rents & Royalties	\$534,458	\$554,367	\$563,518	\$436,000	-22.6%
Other Financing Sources					
4906 Property Sales	\$934	—	—	—	N/A
4931 Transfer In-General Fund	\$200,000	—	—	—	N/A
4943 Transfer In-Hotel/Motel	\$1,232,305	\$1,209,667	\$1,233,103	\$1,220,000	-1.1%
Total Other Financing Sources	\$1,433,240	\$1,209,667	\$1,233,103	\$1,220,000	-1.1%
Grand Total	\$5,047,884	\$7,496,488	\$6,923,035	\$4,994,445	-27.9%

*Unaudited

CIVIC CENTER FUND

SCHEDULE OF EXPENDITURES

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted	% Chg.
Civic Center					
1601000 Civic Center Operations	\$2,807,574	\$2,000,932	\$1,898,514	\$1,943,669	2.4%
1602100 Hockey	\$746,732	\$340,272	\$354,916	—	-100.0%
1602200 Football	\$181,698	\$111,254	\$67,666	\$108,178	59.9%
1602500 Other Events	\$6,198,487	\$4,289,340	\$3,813,706	\$2,256,642	-40.8%
1602700 Civic Center Ice Rink Ops	\$532,579	\$135,099	\$150,655	\$160,724	6.7%
1602750 Civic Center Ice Rink Events	\$180,806	\$91,769	\$69,678	\$73,473	5.4%
1602800 Civic Center Concessions	\$354,688	\$183,360	\$226,277	\$166,056	-26.6%
Total Civic Center	\$11,002,565	\$7,152,026	\$6,581,412	\$4,708,742	-28.5%
Public Works					
2603710 Other Maintenance/Repairs	\$155,596	\$88,592	\$127,688	\$100,000	-21.7%
Total Public Works	\$155,596	\$88,592	\$127,688	\$100,000	-21.7%
Non-Departmental					
5902000 Contingency	—	—	—	\$10,996	N/A
5903000 Non-Categorical	\$293,024	\$41,492	\$189,995	\$174,708	-8.0%
Total Non-Departmental	\$293,024	\$41,492	\$189,995	\$185,704	-2.3%
Grand Total	\$11,451,185	\$7,282,111	\$6,899,095	\$4,994,445	-27.6%

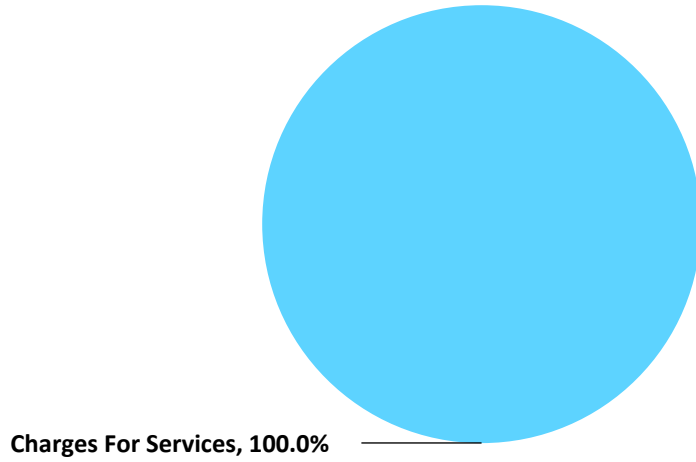
*Unaudited

EMPLOYEE HEALTH INSURANCE FUND

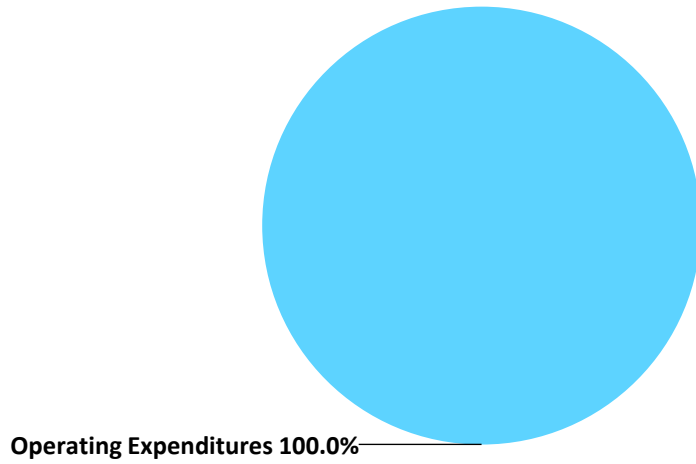
Total Funding

\$23,647,283

Budget by Revenue Source



Budget by Expenditure Category



The Employee Health Care Fund accounts for the self-funded employee health care program.

EMPLOYEE HEALTH INSURANCE FUND

SCHEDULE OF REVENUES

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted	% Chg.
Charges For Service					
4603 Employer Health Care Contr	\$16,932,441	\$13,952,616	\$16,074,009	\$15,393,100	-4.2%
4604 Employee Health Care Contr.	\$2,912,322	\$3,299,547	\$3,859,548	\$4,037,852	4.6%
4606 Dependent Health Care Contr.	\$2,195,263	\$1,852,321	\$2,075,395	\$2,405,702	15.9%
4607 Retiree Health Care Contr.	—	—	\$2,255,290	\$1,810,629	-19.7%
Total Charges For Service	\$22,040,026	\$19,104,484	\$24,264,242	\$23,647,283	-2.5%
Reimbursement For Damaged Property					
4853 Claims/Settlements	\$9,434	\$4,138	—	—	N/A
Total Reimbursement For Damaged Property	\$9,434	\$4,138	—	—	N/A
Other Miscellaneous Revenue					
4840 Rebates	\$312,511	\$133,922	\$583,615	—	-100.0%
Total Other Miscellaneous Revenue	\$312,511	\$133,922	\$583,615	—	-100.0%
Grand Total	\$22,361,971	\$19,242,543	\$24,847,857	\$23,647,283	-4.8%

*Unaudited

EMPLOYEE HEALTH INSURANCE FUND

SCHEDULE OF EXPENDITURES

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted	% Chg.
Human Resources					
2203310 Health Insurance Claims	\$19,413,577	\$17,444,145	\$19,181,339	\$20,554,283	7.2%
2203320 Health Insurance Fees	\$1,604,269	\$1,441,472	\$1,537,831	\$1,493,000	-2.9%
2203330 Health Wellness Center	\$1,098,922	\$1,047,331	\$1,715,507	\$1,600,000	-6.7%
Total Human Resources	\$22,116,768	\$19,932,947	\$22,434,677	\$23,647,283	5.4%
Grand Total	\$22,116,768	\$19,932,947	\$22,434,677	\$23,647,283	5.4%

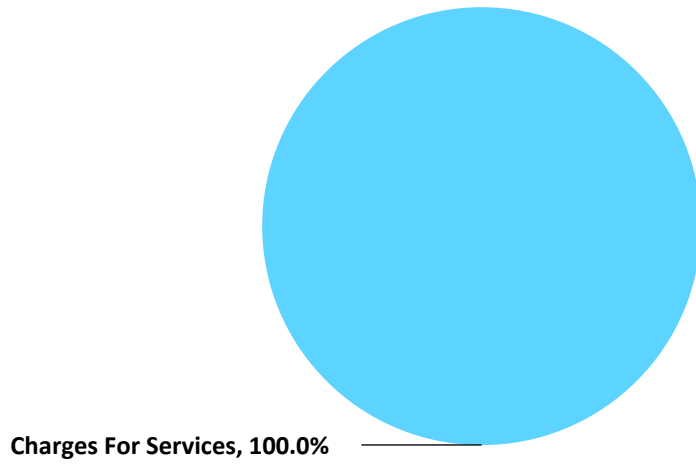
*Unaudited

RISK MANAGEMENT FUND

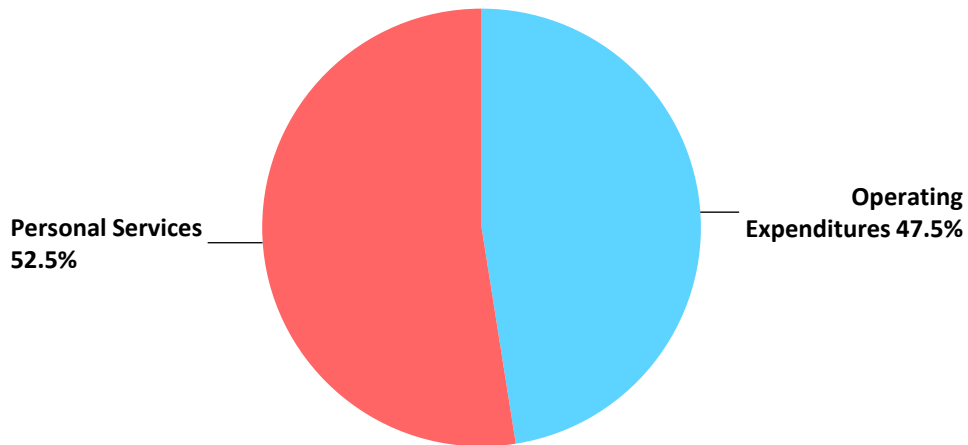
Total Funding

\$4,754,474

Budget by Revenue Source



Budget by Expenditure Category



The Risk Management Fund accounts for vehicle accidents and workers compensation claim management and related costs.

RISK MANAGEMENT FUND

SCHEDULE OF REVENUES

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted	% Chg.
Court Fees					
4460 Workers Comp Fees	\$5,044,335	\$4,844,335	\$4,383,654	\$4,104,905	-6.4%
4462 Unfunded Loss Fees	\$646,981	\$646,981	\$643,089	\$649,569	1.0%
Total Court Fees	\$5,691,316	\$5,491,316	\$5,026,743	\$4,754,474	-5.4%
Investment Income					
4772 Gains/Losses On Investments	(\$40,003)	(\$9,868)	(\$77,323)	—	-100.0%
4780 Investment Interest	\$94,548	\$105,374	\$142,877	—	-100.0%
Total Investment Income	\$54,545	\$95,506	\$65,554	—	-100.0%
Reimbursement For Damaged Property					
4853 Claims/Settlements	\$3,559	\$31,496	—	—	N/A
Total Reimbursement For Damaged Property	\$3,559	\$31,496	—	—	N/A
Other Miscellaneous Revenue					
4837 Miscellaneous	—	\$2,400	—	—	N/A
Total Other Miscellaneous Revenue	—	\$2,400	—	—	N/A
Grand Total	\$5,749,420	\$5,620,717	\$5,092,297	\$4,754,474	-6.6%

*Unaudited

RISK MANAGEMENT FUND

SCHEDULE OF EXPENDITURES

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted	% Chg.
Human Resources					
2203820 Workers Compensation	\$3,066,647	\$2,953,664	\$2,426,619	\$3,604,905	48.6%
2203830 Risk Management	\$487,198	\$615,405	\$1,087,547	\$647,076	-40.5%
Total Human Resources	\$3,553,845	\$3,569,069	\$3,514,166	\$4,251,981	21.0%
Non-Departmental					
5902000 Contingency	—	—	—	\$502,494	N/A
Total Non-Departmental	—	—	—	\$502,494	N/A
Grand Total	\$3,553,845	\$3,569,069	\$3,514,166	\$4,754,474	35.3%

*Unaudited

SECTION C: PERSONNEL

This section includes information on staffing, benefits and changes for the Fiscal Year.

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PERSONNEL

A top priority of the Columbus Consolidated Government (CCG) is to provide the most efficient services while retaining quality employees who are committed to excellence and the community. The CCG employs over **2,600** full-time, part-time, and temporary employees, who provide a wide range of services to the community.

The CCG provides a total benefit package that includes the following:

- Major Medical Health Insurance
- Life Insurance
- Social Security
- Long Term Disability Insurance
- Retirement Plan
- Dental Insurance
- Sick and Vacation Pay
- Worker's Compensation
- Cafeteria Plan
- Deferred Compensation Plans

Major Medical Health Insurance

The CCG provides health insurance to all full-time employees. Coverage begins on the first day, coincide with or immediately following completion of 30 days of active employment. The City's annual contribution is \$5,900 per employee.

During 2013, the City opened its own Health and Wellness Center on the campus of Columbus Regional Healthcare System. The Health and Wellness Center provides routine primary healthcare, urgent care, and specialist referrals for members of the H&W Center plan. In addition to having no copayments for office visits, referrals, or routine pharmaceuticals, employees covered by the Health and Wellness plan enjoy premiums that are the lowest available for any plan offered at CCG. By more closely managing the health and wellbeing of its employees, CCG anticipates significant wellness and productivity benefits from the Health and Wellness Center program for its employees and their dependents. In addition, the City expects to see reduced healthcare costs in the long term by improving the health status of the workforce and by better management of chronic conditions.

Life Insurance (Accidental Death & Dismemberment)

The CCG provides life, accidental death, and dismemberment insurance to all full-time employees. Coverage is to equal to one and one-half (1½) times an employee's annual salary, rounded to the next highest \$500. The benefit is calculated at \$0.50 per \$1,000 of their salary.

Long-Term Disability

CCG provides long-term disability coverage to all full-time employees. The Social Security Administration Office must declare an employee disabled, after which the plan allows the

PERSONNEL

disabled employee to collect 60% of their monthly salary (offset by Social Security, Worker's Compensation and certain other pensions and disability plans).

Social Security (FICA)

CCG contributes the employer's share of FICA, 7.65% (6.20% Social Security and 1.45% Medicare) of earnings up to a maximum salary of \$127,200. Maximum is for Social Security only. The Federal Insurance Program has no cap on Medicare contribution earnings.

Retirement

The CCG provides two retirement plans: one for general government employees and an enhanced plan for public safety employees. Both plans offer early and normal retirement options, once time vests an employee. The City has historically contributed 100% of the costs for the program. However, in FY13 the City implemented an employee contribution rate of 4% for all eligible existing employees phased in at 2% over a 2-year period and a contribution rate of 8% for eligible new employees phased in at 6% the first year and 2% the second year. The general government employees' plan must generate a minimum of \$3.7 million based on employee salaries and \$10.5 million for public safety employees' salaries.

Vacation

All city officials and permanent employees accrue and accumulate annual leave based on their years of service as displayed in the following table.

Service	Earned	Accumulate
0 - 10 years	10 days	20 days
10 - 15 years	15 days	20 days
15+ years	20 days	30 days

Sick Leave

All city officials and permanent employees accrue 13 days of sick leave per year. An employee may accumulate the following maximums: 30 days in a base account and 60 days in a reserve account for a total of 90 days. By the last pay period in November, CCG pays one-fourth of accumulated sick leave beyond the 30 days allowed in an employees' base account as a bonus to employees. This bonus is based on the employee's salary/wage and is subject to City Council's approval. The remaining three-fourths above the 30 days are added to the employees' sick leave reserve account until a maximum of 60 days is accumulated.

PERSONNEL

Catastrophic Sick Leave

At the end of each leave year all accrued leave days above the maximum allowable reserve accumulations will be added to the catastrophic sick leave bank until a maximum of one hundred and twenty (120) days shall be attained. No charge shall be made against the catastrophic sick leave accumulation until the base and reserve accumulations for both vacation and sick leave have been exhausted, and until a valid medical certificate has been presented as to the nature of the employee's illness and inability to return to work.

Other Benefits

The Columbus Consolidated Government (CCG) offers deferred compensation, cafeteria, vision and dental plans for employees. Although the City does not contribute to the plans, we offer the plans as a convenience to the employee.

Holidays

For several years, the CCG has observed ten (10) holidays and one (1) floating holiday. This year the CCG will observe the floating holiday on December 26, 2017. A schedule of holidays is listed below:

HOLIDAY	DATE OBSERVED	DAY
Independence Day	July 4, 2017	Tuesday
Labor Day	September 4, 2017	Monday
Columbus Day	October 9, 2017	Monday
Veteran's Day	November 10, 2017	Friday
Thanksgiving Day/Day After	November 23 & 24, 2017	Thursday and Friday
Christmas	December 25, 2017	Monday
Floating Holiday	December 26, 2017	Tuesday
New Year's Day	January 1, 2018	Monday
Martin Luther King, Jr. Birthday	January 15, 2018	Monday
Memorial Day	May 28, 2018	Monday

PERSONNEL

Personnel Summary

The chart below details compensation and benefits discussed in earlier sections. Net personnel expenditures make up 56.0% of the total operating budget. Salaries, wages, and overtime are the largest elements of the compensation and benefits.

	Compensation and Benefits	
Elements	Budget	% of Net
General Government Salaries, Wages & Overtime	\$ 50,567,238	33.4%
Public Safety Salaries, Wages, & Overtime	59,312,435	39.2%
FICA Contributions	8,625,295	5.7%
General Government Retirement	3,728,947	2.5%
Public Safety Retirement	10,573,757	7.0%
Group Health Care Contribution	15,279,171	10.1%
Group Life Insurance	506,605	0.3%
Other Benefits & Administrative Fees*	2,736,179	1.8%
Total	\$151,329,627	100.0%

**Includes: Unused Sick Leave, Unused Annual Leave, Major Disability Income, Death Benefit Escrow, Unemployment Compensation, certain Allowances, Relocation Expenses and Other Employee Benefits.*

\$0 is included in Other Benefits to set aside funding for Post-retirement healthcare and other post-employment benefits (OPEB) per GASB Statement No. 45, Accounting and Financial reporting by Employers for Postemployment Benefits Other Than Pensions.

PERSONNEL

	FY17 Adopted			FY18 Adopted		
	General Fund					
	Full-time	Part-time	Seasonal/ Temporary	Full-time	Part-time	Seasonal/ Temporary
Council	10			10		
Clerk of Council	3	1		3	1	
Mayor	4			4		
Internal Auditor	2			2		
City Attorney	4			4		
Total Executive/Legal	23	1		23	1	
City Manager Administration	7			7		
Mail Room	1		1	1		1
Print Shop	0			4		
Public Information & Relations (CCG-TV)	1		1	1		1
Citizens Service Center	9			9		
Total City Manager	18		2	22		2
Finance Administration	3			3		
Accounting	8			8		
Revenue	12	1		12	1	
Financial Planning	4			4		
Purchasing	7			7		
Cash Management	2			2		
Total Finance	36	1		36	1	
Information Technology	24			24		
GIS	4			4		
Total Information Technology	28			28		
Human Resources	13	1		13	1	
Inspections	26			26		
Print Shop	4			0		
Total Codes and Inspections	30			26		
Planning	6			6		
Community Reinvestment	1			1		
Traffic Engineering	22			22		
Geographic Information Systems	0			0		
Radio Communication	0			0		
Total Engineering	22			22		

PERSONNEL

	FY17 Adopted			FY18 Adopted		
	General Fund					
	Full-time	Part-time	Seasonal/Temporary	Full-time	Part-time	Seasonal/Temporary
Public Works Administration	4			4		
Fleet Management	39			39		Varies
Special Enforcement	25	1		25	1	
Cemeteries	5			5		
Facility Maintenance	30			30		Varies
Total Public Works	103	1		103	1	Varies
Parks & Recreation Admin	5	3		5	3	
Parks Services	72	8		72	8	Varies
Recreation Administration	10	3	Varies	10	3	Varies
Athletic	1	2		1	2	
Community Schools Operations	4		Varies	4		Varies
Cooper Creek Tennis Center	4	7		4	7	
Lake Oliver Marina	1	3		1	3	
Aquatics	1		Varies	1		Varies
Columbus Aquatic Center	4	7	Varies	4	7	Varies
Therapeutics	1	1		1	1	
Cultural Arts Center	1	6		1	6	
Senior Citizen's Center	5	4		5	4	
Total Parks & Recreation	109	44	Varies	109	44	Varies
Tax Assessor	25			25		
Elections & Registration	7	5	1/Varies	6	5	1/Varies
Total Boards & Elections	32	5	1/Varies	31	5	1/Varies
Chief of Police	10			10		
Intelligence/Vice	25			25		
Support Services	42			42		
Field Operations	217			217		
Office of Professional Standards	7			7		
METRO Drug Task Force	3			3		
Administrative Services	23			21		
Investigative Services	97			99		
Total Police	424			424		
Chief of Fire & EMS	5			5		
Operations	332			332		
Special Operations	11			11		
Administrative Services	11			11		
Emergency Management	2			2		
Logistics/Support	3			3		
Total Fire & EMS	364			364		

PERSONNEL

	FY17 Adopted			FY18 Adopted		
	General Fund					
	Full-time	Part-time	Seasonal/Temporary	Full-time	Part-time	Seasonal/Temporary
Muscogee County Prison	111			111		Varies
Superior Court Judges	17	4	2	17	4	2
District Attorney	31			33		
Adult Probation	2	1		2	1	
Juvenile Court & Circuit Wide Juvenile Court	14			14		
Jury Manager	2	1		2	1	
Victim Witness – DA	3			3		
Superior Court Clerk	35	2	Varies	35	2	Varies
Board of Equalization	1			1		
State Court Judges	6			6		
State Court Solicitor	14			14		
Public Defender	9	1		9	1	
Municipal Court Judge	5	1		5	1	
Clerk of Municipal Court	14			14		
Municipal Court Marshal	15		Varies	15		Varies
Judge of Probate	6			6		
Sheriff	327	2	86	327	2	86
Tax Commissioner	28	2		28	2	
Coroner	4		1	4		1
Recorder’s Court	15	2		15	2	
Total General Fund	1,868	69	Varies	1,869	69	Varies
	OLOST Fund					
Crime Prevention	1			1		
Police	110			110		
E911 Communications	9			9		
Fire & EMS	20			20		
Muscogee County Prison	5			5		
District Attorney	2			2		
Clerk of Superior Court	0			1		
State Solicitor	3			3		
Municipal Court Clerk	2			2		
Marshal	5			5		
Probate Court	1			1		
Sheriff	26			26		
Recorder’s Court	2			2		
Engineering – Infrastructure	0			0		
Total LOST Fund¹	186			187		

¹ Public Defender has 2 contractual Public Defenders paid out of OLOST Public Safety operating.

PERSONNEL

	FY17 Adopted			FY18 Adopted		
	Full-time	Part-time	Seasonal/ Temporary	Full-time	Part-time	Seasonal/ Temporary
Stormwater Fund						
Drainage	6			6		
Stormwater	4			4		
Stormwater Maintenance	55			55		
Total Stormwater Fund	65			65		
Paving Fund						
Highway & Roads	15			15		
Street Repairs & Maintenance	70			70		
Urban Forestry & Beautification	84		2	84		2
ROW Community Services	3	13		3	13	
Total Paving Fund	172	13	2	172	13	2
Integrated Waste Fund						
Solid Waste Collection	71			71		
Recycling	13			13		
Granite Bluff Inert Landfill	3			3		
Pine Grove Sanitary Landfill	13			13		
Recycling Center	10			11		
Park Services Refuse Collection	1			1		
Total Integrated Waste Fund	111			112		
Emergency Telephone Fund						
E911 Communications	53	1		53	1	
Total Emergency Telephone Fund	53	1		53	1	
CDBG Fund						
Community Reinvestment	4	1		4	1	
Total CDBG Fund	4	1		4	1	
HOME Program Fund						
HOME-Community Reinvestment	1			1		
Total HOME Program Fund	1			1		
Civic Center Fund						
Civic Center Operations	22			22		
Ice Rink Operations	1			1		
Total Civic Center Fund	23			23		
Transportation Fund						
Administration	1			1		
Operations	44			44		
Maintenance	15			13		
Dial-A-Ride	6			5		
FTA	8			11		
TSPLOST Administration	1			1		
TSPLOST Operations	17			17		
TSPLOST Maintenance	1			2		
TSPLOST Dial-A-Ride	4			4		
Total Transportation Fund	97			98		

PERSONNEL

	FY17 Adopted			FY18 Adopted		
	Full-time	Part-time	Seasonal/Temporary	Full-time	Part-time	Seasonal/Temporary
	Parking Management Fund					
Parking Garage/Enforcement	4			4		
Total Parking Management Fund	4			4		
	JTPA/WIA Fund					
Job Training	13		Varies	13		Varies
Total JTPA/WIA Fund	13		Varies	13		Varies
	Columbus Ironworks & Trade Center Fund					
Trade Center Operations	25	5		25	8	
Total Columbus Ironworks & Trade Center Fund	25	5		25	8	
	Bull Creek Golf Course Fund					
Bull Creek Golf Course	10	10	Varies	10	10	Varies
Bull Creek Golf Course Fund	10	10	Varies	10	10	Varies
	Oxbow Creek Golf Course Fund					
Oxbow Creek Golf Course	5	4	Varies	5	4	Varies
Oxbow Creek Golf Course Fund	5	4	Varies	5	4	Varies
	Risk Management Fund					
Risk Management & Workers Compensation	2	6		3	6	
Risk Management Fund	2	6		3	6	
	Other Funds					
Total Other Funds²	14	Varies	Varies	14	Varies	Varies
Total CCG Personnel	2,653	109	Varies	2,658	112	Varies

² Only employees who are eligible for pension benefits under the City's pension plan are included in the full-time Other Funds total.

PERSONNEL

<u>Agency/Organization</u>	<u>Position</u>	<u>Effective Date</u>
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NEW POSITIONS

General Fund 0101

District Attorney	(1) Asst. District Attorney (G22)	7/1/2017
District Attorney	(1) Investigator I (G16)	7/1/2017
Recorder's Court	(1) Senior Recorder's Court Judge (FT)	7/1/2017
Recorder's Court	(1) Chief Recorder's Court Clerk (G18)	7/1/2017

OLOST Fund 0102

Clerk of Superior Court	(1) Deputy Clerk II (G12)	7/1/2017
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Integrated Waste Fund 0207

Public Works	(1) Recycling Route Supervisor (G15)	7/1/2017
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Transportation Fund 0751

METRA - TSPLOST Maintenance	(1) Correctional Officer (G12)	7/1/2017
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Trade Center Fund 0753

Operations	(2) Part Time Events Attendant (G8)	7/1/2017
Building Maintenance	(1) Part Time Facilities Maint. Wkr. I (G11)	7/1/2017

Risk Management Fund 0860

Human Resources	(1) Risk Management Analyst (G19)	7/1/2017
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TRANSFERS - Additions

General Fund 0101

City Manager	(1) Print Shop Supervisor (G17)	7/2/2016
City Manager	(1) Print Shop Technician (G11)	7/2/2016
City Manager	(1) Graphics Designer (G12)	7/2/2016
City Manager	(1) Duplicating Services Technician (G9)	7/2/2016

TRANSFERS - Deletions

General Fund 0101

Inspections & Codes	(1) Print Shop Supervisor (G17)	7/2/2016
Inspections & Codes	(1) Print Shop Technician (G11)	7/2/2016
Inspections & Codes	(1) Graphics Designer (G12)	7/2/2016
Inspections & Codes	(1) Duplicating Services Technician (G9)	7/2/2016

PERSONNEL

DELETIONS

General Fund 0101

Election and Registration	(1) Elections Tech. II (G10)	7/1/2017
Recorder's Court	(1) Court Coordinator (G18)	7/1/2017
Recorder's Court	(1) Senior Recorder's Court Judge (PT)	7/1/2017

RECLASSIFICATION

General Fund 0101

Clerk of Council	(1) Clerk of Council (G22M) to (1) Clerk of Council (G23K)	7/1/2017
City Manager	(1) Citizen Service Technician (G10C) to (1) Communication & Multimedia Specialist (G14A)	7/1/2017
Inspections & Codes ³	(1) Permit Technician (G10A) to (1) Communications Officer (G10A)	10/31/2016
Inspections & Codes ³	(1) Administrative Assistant (G12M) to (1) Office Manager (G14A)	10/31/2016
Inspections & Codes ⁴	(1) Zoning Technician (G10) to (1) GIS Technician (G14A)	12/31/2016
Parks & Recreation	(1) Park Maint. Supervisor (G14A) to (1) Parks Manager (G17A)	7/1/2017
Parks & Recreation	(1) Comm. Schools District Supv. (G16A) to (1) Recreation Program Spec. III (G14A)	7/1/2017
Engineering	(1) Traffic Engineer (G23) to (1) Asst Engineering Director (G24)	7/1/2017
Tax Assessor	(1) Chief Appraiser (G25E) to (1) Chief Appraiser (G25H)	7/1/2017
Elections & Registration	(1) Director of Elections (G24D) to (1) Director of Elections (G24L)	7/1/2017

³ Reclassification approved per Ord. 16-39

⁴ Reclassification approved per Ord. 16-51

PERSONNEL

*Elections & Registration	(1) Elections Tech (G9A) to (1) Elections Tech (G11)	7/1/2017
*Elections & Registration	(2) Elections Tech II (G10A) to (2) Elections Tech II (G12)	7/1/2017
*Elections & Registration	(1) Elections Specialist (G10A) to (1) Elections Specialist (G12)	7/1/2017
Elections & Registration	(1) Registration Coordinator (G15C) to (1) Asst. Director of Elections & Registration (G21A)	7/1/2017
Fire Department	(25) Fire Medics (PS14) to (25) Fire Medics (PS15)	7/1/2017
Victim Witness ⁵	(1) Victim Advocate (G14D) to (1) Victim Advocate (G14F)	9/24/2016
Victim Witness ₅	(1) Victim Advocate (G14A) to (1) Victim Advocate (G14C)	9/24/2016
Victim Witness ₅	(1) Victim Advocate Director (G18A) to (1) Victim Advocate Director (G18H)	9/24/2016
Clerk of Municipal Court	(1) Deputy Clerk II (G12A) to (1) Senior Deputy Clerk (G14A)	7/1/2017
Sheriff ⁶	(1) Deputy Sheriff (PS14D) to (1) Major (PS23G)	1/10/2017
Sheriff ₆	(1) Deputy Sheriff (PS14D) to (1) Jail Commander (PS23E)	1/10/2017
Sheriff ⁷	(1) Lieutenant (PS20N) to (1) Captain (PS22H)	1/10/2017
Sheriff ₇	(1) Chief Deputy Sheriff (PS24D) to (1) Chief Deputy Sheriff (PS24F)	1/10/2017
Coroner	(1) Deputy Coroner (PS16I) to (1) Chief Deputy Coroner (PS18I)	7/1/2017

Stormwater (Sewer) Fund 0202

Engineering	(1) Survey Crew Worker (G9) to (1) Stormwater Data Inspector (G16)	7/1/2017
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⁵ Reclassification approved per Ord. 16-40

⁶ Temporary reclassification approved per Ord. 17-5 (position reverts back to Deputy Sheriff PS14 upon vacancy)

⁷ Reclassification approved per Ord. 17-5

* Position reclassified per CSU recommended approval

PERSONNEL

Public Works (1) Correctional Officer (PS12) to 7/1/2017
(1) Public Works Crew Leader (G12)

Public Works (1) Stormwater Crew Supervisor (G15) to 7/1/2017
(1) Corr. Detail Officer Supervisor (PS15)

Paving Fund 0203

Engineering (1) Admin Assistant (G12) to 7/1/2017
(1) Office Manager (G14)

WIOA Fund 0220

WIOA (1) WIOA Director (G24G) to 7/1/2017
(1) WIOA Director (G24L)

Trade Center Fund 0753

Director (1) Accounting Technician (G12N) to 7/1/2017
(1) Office Manager (G14L)

Civic Center Fund 0757

Operations (1) Event Coordinator (G15B) to 7/1/2017
(1) Event Services Manager (G17A)

ADDITIONAL COMPENSATION:

This Adopted Budget includes the following pay adjustments and incentives:

- ◆ Defining 36 Fire Medic/Paramedic positions as requiring paramedic certification and raising that pay level from PS14 to PS15.
- ◆ Increasing existing Fire Medic/Paramedic incentive pay from \$5,000 per person per year to \$6,000.
- ◆ Effective July 1, 2017, annual base salaries for the Juvenile Court Judges of the Chattahoochee Judicial Circuit will be set as part of the FY18 Budget as follows:

Judge Warner Kennon	\$125,190
Judge Andrew Dodgen	\$67,200
Judge Joey Loudermilk	\$62,200

- ◆ The Sheriff's Office Pay Reform Longevity Plan will be implemented effective July 1, 2017. Initial years of service will be calculated on July 1, 2017 and base pay will be adjusted based on the closest years of service completed by each sworn officer within the Sheriff's Department. Subsequent additions will be processed upon the appropriate anniversary date based on the chart below

PERSONNEL

After Years of Service	Addition to Base Pay on Anniversary Date	Bi-Weekly Adjustment
3	\$ 1,000	\$ 38.46
5	\$ 1,300	\$ 50.00
7	\$ 1,500	\$ 57.69
10	\$ 1,500	\$ 57.69
15	\$ 1,500	\$ 57.69
20	\$ 1,500	\$ 57.69
25	\$ 1,500	\$ 57.69
30	\$ 1,500	\$ 57.69



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SECTION D:

**OPERATING
BUDGETS BY FUND
AND DEPARTMENT**

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GENERAL FUND

The General Fund accounts for all financial resources and expenditures that are not accounted for in specific purpose funds. It is the major operating fund of the government. The expenditures incurred are for current day-to-day expenses, operating equipment and special appropriations.

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Legislative

DEPARTMENT MISSION STATEMENT

The Council and Clerk of Council's Office are responsible for facilitating the activities of the Columbus Council by providing administrative and public policy assistance, managing official records and documents and assisting various boards, authorities, and commissions.

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
1001000 City Council	\$320,628	\$310,579	\$314,983	\$315,893
1002000 Clerk of Council	\$205,918	\$215,624	\$214,438	\$222,884
Total	\$526,546	\$526,203	\$529,421	\$538,777
% CHANGE		-0.1%	0.6%	1.7%

*Unaudited

Expenditures by Category

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Personal Services	\$463,958	\$461,492	\$463,478	\$471,400
Operating Expenditures	\$62,588	\$64,711	\$65,943	\$67,377
Total	\$526,546	\$526,203	\$529,421	\$538,777
% CHANGE		-0.1%	0.6%	1.7%

*Unaudited

Positions by Division

	FY2016 Actual	FY2017 Actual	FY2018 Adopted
City Council	10/0	10/0	10/0
Councilors*	9	9	9
Mayor Pro Tem	1	1	1
Clerk of Council	3/1	3/1	3/1
Administrative Secretary	1	1	1
Administrative Secretary (PT)	1	1	1
Clerk of Council	1	1	1
Deputy Clerk of Council	1	1	1
Total Full Time/Part Time Positions	13/1	13/1	13/1

** All Councilor positions are shown as Full time positions regardless of hours actually worked.*

City Council

Program Description:

The City Council is the legislative body of the Columbus Consolidated Government. It consists of ten members, whom eight are elected from districts and two are elected citywide for four-staggered terms. The City Council appoints members to citizen boards and commissions and confirms the City Manager. The City Council also decides the type and level of service provided by the consolidated government, review and adopt resolutions, ordinances, the operating budget and approve purchases over \$10,000 or multi-year contracts of any dollar amount.

Clerk of Council

Program Description:

The Clerk of Council (COC) is the administrative arm of the City Council. The Clerk prepares and maintains the minutes of Columbus Council meetings. A comprehensive index file of ordinances and resolutions adopted by the City Council is processed and maintained by the Clerk. Additionally, the Clerk is responsible for maintaining and updating the official copy of the Columbus Code and is a supplemental service to departments and paid subscribers.

Goal	To provide the best and most-prompt service for our customers in the least amount of time, while providing accurate information in a timely manner. To assist the Mayor and Council with board appointment nominees.		
Objective	To produce a thorough and accurate documentation from the proceedings of the Council Meeting, which will provide beneficial information to the citizens.		
	2016 Actual	2017 Actual	2018 Projected
Percentage of requests responded to within one day or less.	88%	90%	92%
Goal	Provide additional information on the City's webpage regarding City Boards, Authorities, and Commissions.		
Objective	To enhance the level of participation from citizens to volunteer their time and knowledge to serve as volunteers on City Boards, Authorities, and Commissions while promoting community involvement for the betterment of the City.		
	2016 Actual	2017 Actual	2018 Projected
Percentage of board, authority, or commission meeting attendance.	95%	95%	98%



Executive

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
1101000 Mayor's Office	\$344,304	\$330,099	\$313,210	\$288,649
1102600 Internal Auditor	\$203,357	\$145,096	\$171,987	\$193,133
Total	\$547,661	\$475,195	\$485,197	\$481,782
% CHANGE		-15.2%	2.1%	-0.7%

*Unaudited

Expenditures by Category

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Personal Services	\$471,567	\$402,705	\$430,286	\$449,299
Operating Expenditures	\$76,094	\$72,490	\$54,911	\$32,483
Capital Projects	—	—	—	—
Total	\$547,661	\$475,195	\$485,197	\$481,782
% CHANGE		-15.2%	2.1%	-0.7%

*Unaudited

Positions by Division

	FY2016 Actual	FY2017 Actual	FY2018 Adopted
Mayor's Office	4/0	4/0	4/0
Administrative Secretary	1	0	0
Coordinator of Policy and Research	0	1	1
Executive Assistant	2	1	1
Mayor	1	1	1
Public Information Officer/Calendar Coord.	0	1	1
Internal Auditor	2/0	2/0	2/0
Forensic Auditor	1	1	1
Internal Auditor/Compliance Officer	1	1	1
Total Full Time/Part Time Positions	6/0	6/0	6/0

Mayor's Office

DEPARTMENT MISSION STATEMENT

To provide quality services, and to serve the citizens of our community with respect for their needs. Demonstrate responsible citizenship by supporting the development of the communities we serve.

Program Description:

The Mayor is the Chief Executive of the Consolidated Columbus, Georgia City Government. The Mayor directs the executive branch of government, which consists of the office of the mayor, the office of the city manager, the directors of departments, and departments, boards, commissions and authorities ordained by Council or established by law. The Mayor is the official spokesperson for the consolidated government, presides at all meetings of the City Council, and is the Director of Public Safety. The Mayor shall be aided by a city manager, who, in the performance of his or her duties, shall be responsible to the Mayor. The specific powers and duties of the office of Mayor are more specifically set forth in the Charter, including Sec. 4-201.

Goal	To respond in a timely manner to citizen concerns that are brought to the attention of the Mayor's office.		
Objective	To respond to citizen concerns within three to five business days.		
	2016 Actual	2017 Actual	2018 Projected
Percentage of concerns responded to within three business days.	100%	100%	100%

Internal Auditor

DEPARTMENT MISSION STATEMENT

To uphold the highest standards of accountability for the Mayor, the City of Columbus and it's employees, through auditing and sound accounting procedures.

Program Description:

Internal Audit provides independent and objective appraisals of departmental procedures and administrative and operational support via special projects for the Mayor, City Council, and departments as requested. Additionally, Internal Audit monitors the Whistleblower Hotline. Internal Audit reports directly to the Mayor and City Council. Internal Audit provides unbiased reviews, using competency and integrity to certify findings and provide recommendations to identified deficiencies. If the recommendations are enacted, Internal Audit uses quality control measures to monitor the implementation of the new or revised procedures.

Goal	To maintain professional certification through the completion of required Continuing Professional Education, each calendar year.		
Objective	Complete at least 40 hours of required and approved training each year.		
	2016 Actual	2017 Actual	2018 Projected
Number of hours completed.	103	80	80
Goal	To safeguard the City's assets by evaluating the internal control system and compliance thereof, audit departments and activities on a scheduled and unannounced basis; deter theft and malfeasance by providing an audit presence in City government.		
Objective	Complete at least 6 departmental audits or special projects per year.		
	2016 Actual	2017 Actual	2018 Projected
Number of audits completed.	7	4	6



Legal

DEPARTMENT MISSION STATEMENT

The City Attorney has the responsibility of responding to requests for advice and in answering lawsuits in such a manner, as to eliminate or minimize legal damages that flow from such difficulties, and to advise the government and its officers how to steer clear of legal problems before decisions are made which might create such problems.

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
1201000 City Attorney	\$391,418	\$381,460	\$382,184	\$382,748
1202100 Litigation	\$1,853,314	\$2,727,273	\$1,992,241	\$325,000
Total	\$2,244,732	\$3,108,733	\$2,374,425	\$707,748
% CHANGE		27.8%	-30.9%	-235.5%

*Unaudited

Expenditures by Category

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Personal Services	\$371,499	\$360,883	\$360,884	\$352,648
Operating Expenditures	\$1,873,233	\$2,747,849	\$2,013,541	\$355,100
Total	\$2,244,732	\$3,108,733	\$2,374,425	\$707,748
% CHANGE		27.8%	-30.9%	-235.5%

*Unaudited

Positions by Division

	FY2016 Actual	FY2017 Actual	FY2018 Adopted
City Attorney	4/0	4/0	4/0
Assistant City Attorney	1	1	1
City Attorney	1	1	1
Legal Assistant	1	1	1
Paralegal	1	1	1
Total Full Time/Part Time Positions	4/0	4/0	4/0

City Attorney

Program Description:

The City Attorney is responsible for preparing ordinances and resolutions for Council Action, legislative bills, reviewing contracts, advising and consulting on administrative matters. The department also participates in general legislative programs through activities of city and county organizations. Staff represents the Mayor and departments in local, state and federal courts.

Goal	The goal of the City Attorney's office is to fulfill the functions of the office as established in the Columbus Charter in an efficient and effective manner.		
Objective	To respond to and prepare all responses to legislative issues, litigation demands, opinion requests and administrative matters in a timely and efficient manner.		
	2016 Actual	2017 Actual	2018 Projected
Claims and lawsuits received.	100	125	150
Ordinances and resolutions prepared.	250	260	265
Contracts approved as to form.	175	225	225
Opinion requests and referrals.	325	350	350
Review or responses to open records.	150	200	250



Chief Administrator

DEPARTMENT MISSION STATEMENT

The Chief Administrator for CCG is the City Manager. The City Manager's Office is responsible for carrying out the Mayor/Council's policy decisions for providing vision and leadership to the organization and for overseeing the day-to-day operations of the Columbus Consolidated Government (CCG). Also, the City Manager's Office acts as the custodian to all real and personal property of the government.

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
1301000 City Manager Administration	\$718,849	\$745,797	\$717,704	\$729,167
1302500 Mail Room	\$68,130	\$66,135	\$65,078	\$70,178
1302550 Print Shop	—	—	\$192,651	\$197,758
1302600 Public Information Agency	\$86,329	\$95,559	\$82,992	\$121,730
1302700 Criminal Justice Coordination	\$106,654	—	—	—
1302850 Citizen's Service Center	\$379,310	\$369,617	\$386,913	\$360,127
Total	\$1,359,272	\$1,277,109	\$1,445,338	\$1,478,960
% CHANGE		-6.4%	11.6%	2.3%

*Unaudited

Expenditures by Category

Category Name	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Personal Services	\$1,301,907	\$1,172,081	\$1,376,679	\$1,394,711
Operating Expenditures	\$57,365	\$80,236	\$68,659	\$84,249
Capital Projects	—	\$24,792	—	—
Total	\$1,359,272	\$1,277,109	\$1,445,338	\$1,478,960
% CHANGE		-6.4%	11.6%	2.3%

*Unaudited

Positions by Division

	FY2016 Actual	FY2017 Actual	FY2018 Adopted
City Manager Administration	6/0	7/0	7/0
Administrative Assistant	1	2	2
Assistant to the City Manager	1	1	1
City Manager	1	1	1
Deputy City Manager-Operations	1	1	1
Deputy City Manager-Planning	1	1	1
Executive Assistant	1	1	1
Mail Room	1/1	1/1	1/1
Mailroom Intern (Temporary)	1	1	1
Mailroom Supervisor	1	1	1
Print Shop	0/0	4/0	4/0
Duplicating Service Technician	0	1	1
Graphics Designer	0	1	1
Print Shop Supervisor	0	1	1
Print Shop Technician	0	1	1
Public Information Agency	1/1	1/1	2/0
Communication & Multimedia Specialist*	0	0	1
TV Station Intern (Temporary)	1	1	0
TV Station Manager	1	1	1
Citizen's Service Center	10/0	9/0	8/0
Administrative Assistant	1	0	0
Citizen's Service Coordinator	1	1	1
Citizen's Service Technician*	7	7	6
Records Specialist	1	1	1
Total Full Time/Part Time Positions	18/2	22/2	22/1

*One (1) Citizen's Service Technician position (G10) was reclassified to Communication & Multimedia Specialist (G14) and TV Station Intern temporary position was discontinued.
In FY16, one (1) position was transferred from Non-Categorical to City Services Center.

City Manager Administration

Program Description:

The City Manager is responsible for the direction, supervision, and review of departmental operations. Preparation of the annual operating and capital improvement budget, submission of reports to the Mayor and Council on finance and administrative activities of the Government, fall under the City Managers duties. The City Manager advises and makes recommendations to the Mayor and Council on the present and future financial status of the Government. The City Manager confers with, coordinates, and assists local, state, and federally elected and appointed officials, and acts a general liaison between the Mayor, Council and all other entities.

Goal	To clearly and completely articulate recommendations on policy and operations of the CCG to the Mayor and Council, and to effectively and economically implement CCG policy.		
Objective	Respond to a minimum of 90% of citizen concerns within 7 days.		
Objective	Ensure that 95% of Council Agenda reports are complete, accurate, and on time.		
Objective	Ensure a response to Council on referrals by next Council Meeting.		
	2016 Actual	2017 Actual	2018 Projected
Average number of days to respond to citizen's concerns.	3	3	2
Percentage of Council agenda reports submitted accurate and on time.	99%	99%	100%
Average number of days to respond to Council referrals and correspondence.	7	5	7
Goal	To work closely with local and state delegation, legislative liasions, the private sector, and other Governmental agencies.		
Objective	Continue to have regular meetings with the School Board, Chamber of Commerce, and local delegation to work on legislative agenda issues.		
	2016 Actual	2017 Actual	2018 Projected
Number of days turn-around time for House/ Senate bills to legislative liasion for action.	2	2	2

Mail Room

Program Description:

The Mail Room is responsible for the processing and distribution of all incoming/outgoing mail and informational materials for the CCG.

Goal	To ensure that departments within the City receive accurate and timely pickup and delivery of outgoing and incoming mail.		
Objective	Implement needed procedures to make the delivery of mail more efficient and accurate.		
Objective	Provide superior customer service to individuals utilizing the mail system.		
	2016 Actual	2017 Actual	2018 Projected
Percentage for each day the mail is placed in mail boxes by 11:00 am.	97%	99%	100%
Completion of a customer service class for all mailroom personnel.	100%	100%	100%

Print Shop

Program Description:

Assist all City Departments with their printing needs, which includes designs, typesetting, color copies, color printing, folding, stapling, binding and the overall knowledge of any printing projects.

Public Information Agency

Program Description:

The Public Information and Relations Office (PIRO) is the designated distributor of information regarding the CCG. Organized as a division of the City Manager's Office, the PIRO is in the position to directly service and correspond with departments, agencies, and authorities of the CCG. The office provides continuity in news releases, broadcast messages, brochures, newsletters, and other printed materials on behalf of the CCG. Conversely, the office responds to citizen inquiries, complaints, and comments by directing the citizen to the appropriate departments. The Columbus Consolidated Government has joined other jurisdictions in airing public hearings, local legislative sessions, and other public programs on a government access channel (CCGTV).

Goal	To continue to improve our on air presence with short and long term goals, which ensure greater use of CCGTV and increase our viewers.		
Objective	Improve the efficiency of CCGTV.		
	2016 Actual	2017 Actual	2018 Projected
Number of meetings broadcast live and replayed on the channel weekly.	152	225	257

Citizen's Service Center

Program Description:

The Citizens Service Center is responsible for receiving calls from citizens requesting assistance on all non-emergency services within the Columbus Consolidated Government. This division provide the residents of Columbus, Georgia with current and accurate information pertaining to the CCG and coordinate the resolution of these concerns or requests for services by generating service requests and distributing them to the appropriate departments.

Goal	To serve citizens in a friendly, professional, and helpful manner and offer complete and accurate information in internal and external customers by telephone, email, or in person.		
Objective	To reduce citizens' complaints concerning non-responsive and excessive transfer of calls.		
	2016 Actual	2017 Actual	2018 Projected
Number of calls received.	171,067	130,392	150,000
Number of service Requests.	30,740	43,357	45,000
Number of walk-ins.	278,471	282,678	300,000
Number of notary requests.	3,230	1,787	2,000
Number of reservations.	615	945	1,000
Number of pool car requests.	54	47	50
Number of on-line requests.	1,519	1,505	2,000



Finance

DEPARTMENT MISSION STATEMENT

To maintain the CCG's overall financial stability through sound financial planning and management practices. We are committed to the highest standards of accountability, accuracy, timeliness, professionalism and innovation in providing financial services to our internal and external customers.

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
2001000 Finance Director	\$292,654	\$308,114	\$289,171	\$286,676
2002100 Accounting	\$483,909	\$479,720	\$478,007	\$478,885
2002200 Occupation Tax/Collections	\$670,301	\$664,886	\$601,320	\$639,240
2002900 Financial Planning Division	\$190,989	\$208,444	\$119,845	\$263,446
2002950 Purchasing Division	\$408,623	\$372,114	\$382,388	\$383,903
2002980 Cash Management	\$215,685	\$213,264	\$220,051	\$215,933
Total	\$2,262,162	\$2,246,542	\$2,090,782	\$2,268,083
% CHANGE		-0.7%	-7.4%	7.8%

*Unaudited

Expenditures by Category

Category Name	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Personal Services	\$1,899,330	\$1,840,382	\$1,709,681	\$1,885,003
Operating Expenditures	\$362,452	\$384,234	\$381,101	\$383,080
Capital Projects	\$380	\$21,926	—	—
Total	\$2,262,162	\$2,246,542	\$2,090,782	\$2,268,083
% CHANGE		-0.7%	-7.4%	7.8%

*Unaudited

Positions by Division

	FY2016 Actual	FY2017 Actual	FY2018 Adopted
Finance Director	3/0	3/0	3/0
Administrative Assistant	1	1	1
Administrative Secretary**	1	1	1
Finance Director	1	1	1
Accounting	8/0	8/0	8/0
Accounting Manager	1	1	1
Accounts Payable Technician	3	3	3
Grant Compliance Accountant	1	1	1
Payroll Coordinator	1	1	1
Payroll Supervisor	1	1	1
Senior Accountant	1	1	1
Occupation Tax/Collections	12/1	12/1	12/1
Accounting Technician	1	1	1
Collections Supervisor	1	1	1
Collections Technician	3	3	3
Customer Service Representative (FT)	1	1	1
Customer Service Representative (PT)**	1	1	1
Financial Analyst*	1	1	1
Revenue Auditor	2	2	2
Revenue Manager	1	1	1
Senior Customer Service Representative	1	1	1
Tax Supervisor	1	1	1
Financial Planning Division	4/0	4/0	4/0
Assistant Finance Director	1	1	1
Budget and Management Analyst	3	3	3
Purchasing Division	7/0	7/0	7/0
Accounting Technician	1	1	1
Buyer	2	2	2
Buyer Specialist	2	2	2
Purchasing Manager	1	1	1
Purchasing Technician	1	1	1
Cash Management	2/0	2/0	2/0
Accounting Technician	1	1	1
Investment Officer	1	1	1
Total Full Time/Part Time Positions	36/1	36/1	36/1

*Financial Analyst position has been unfunded since FY16

**Administrative Secretary and PT Customer Service Rep positions have been unfunded since FY13

Finance Director

Program Description:

The Finance Director is responsible for supervising and coordinating the administration of major fiscal services, and providing accurate and current data concerning the expenditures of various operating programs and revenue collected by the CCG. The Finance Department includes the Accounting, Financial Planning, Purchasing, Revenue/Occupation Tax and Cash Management Divisions. The Cash Management Division was separated out from the Revenue Division in FY14.

Accounting

Program Description:

Maintenance of the general ledger and all subsidiary ledgers; process and record all disbursements; verify and record all revenues; process and record capital assets and maintain capital assets inventory; process and record all payroll transactions to include remittance of all withholdings and preparation and disbursement of W2's and 1099R's; accounting for the City's various grants; preparation of basic financial statements and note disclosures, Management Discussion and Analysis and Statistical Section of the Comprehensive Annual Financial Report (CAFR) in compliance with standards established by the Governmental Accounting Standards Board (GASB), the Government Finance Officers Association (GFOA), and the legal requirements of the State of Georgia.

Goal	To provide accounting oversight and guidance to departments to ensure that generally accepted accounting principles, legal requirements, policies and procedures are consistently applied to maintain the integrity of the financial records and to fully meet reporting requirements.		
Objective	To prepare monthly financial reports for 100% of the City's 47 funds within 10 days after month end.		
Objective	To receive an unqualified audit opinion.		
Objective	To be awarded the FGOA Certificate of Achievement for Excellence in Financial Reporting for the City's CAFR.		
	2016 Actual	2017 Actual	2018 Projected
Number of monthly financial reports published for 49 funds.	13	13	13
Percent of financial statements completed on time within 10 days.	98%	98%	98%
Receive an unqualified audit opinion.	YES	YES	YES
Receipt of the Certificate of Achievement.	YES	YES	YES
Goal	To prepare annual financial reports and schedules which include the Comprehensive Annual Financial Report (CAFR), the Report of Local Government Finances for the Georgia Department of Community Affairs, entity financial statements and statistical tables in order to fairly present the Consolidated Government's financial position and operating results in conformity with GAAP, GASB, GFOA, local, state, and federal guidelines. To complete 100% of the above mentioned reports on time and in compliance with established guidelines.		
Objective	To prepare and publish CAFR by December 31st.		
Objective	To complete Report of Local Government Finances by November 20th.		

	2016 Actual	2017 Actual	2018 Projected
CAFR prepared and published by December 31 Report of local government finances completed by November 20.	100%	100%	100%
Report of Local Government Finances completed by November 20.	100%	100%	100%
Goal	To provide guidance and oversight in accounts payable practices in order to maintain proper accountability, accurate financial reporting, and timely payment to our external customers (vendors).		
Objective	To develop a policies and procedures manual for vendor payment processing for use by new employees responsible for paying bills and employees of the Accounting Division for training.		
	2016 Actual	2017 Actual	2018 Projected
Number of checks processed.	13,682	14,007	14,147
Goal	To coordinate an accurate and timely payroll for the City's workforce and retirees, and remittance of all third party deductions and withholdings within stated guidelines and standards.		
Objective	To process the City's seven various payrolls - weekly, biweekly, monthly, court appearance, election, two separate payrolls for the Workforce Investment Program, and payments to third parties for deductions and withholdings.		
	2016 Actual	2017 Actual	2018 Projected
Percentage processed within guidelines.	100%	100%	100%
Number of payrolls processed.	156	156	156
Number tax deposits processed.	64	64	64
Goal	To process W2 and 1099R for the City's workforce and retirees within the established federal guidelines.		
Objective	To balance and reconcile W2's and 1099R's for the City's workforce and retirees within established federal guidelines.		
	2016 Actual	2017 Actual	2018 Projected
Number of W2's processed.	4,067	3,938	4,056
Number of 1099R's processed.	1,672	1,732	1,783

Occupation Tax/Collections

Program Description:

The Revenue Division performs two primary functions: Occupational Tax and Collections. Occupational Tax is responsible for issuing licenses pertaining to business, alcoholic beverage, and insurance as well as collection, audits, and enforcement of ordinances relative to various taxes such as gross receipts, alcohol excise taxes, insurance premium and franchise taxes. The collections function pertains to the collection and deposit of all monies received by Columbus Consolidated Government and billing and collection of numerous government services. Treasury functions include the verification, coding, receipting, and daily depositing of all revenues for the various funds collected.

Goal	To improve the collections and cash flow through more effective processes and increase availability of tax information online to better meet the changing needs of taxpayers.		
Objective	To expand technology to include the use of the internet web site for information, application, and payment processing. Technology enhancements would provide enhanced customer service and improve efficiencies in the Division.		
	2016 Actual	2017 Actual	2018 Projected
Number of forms available on the web site.	10	20	24
Goal	To improve the rate of return on investments.		
Objective	To continually evaluate money managers and investment third parties.		
	2016 Actual	2017 Actual	2018 Projected
Increased rates of return.	14%	13%	11%

Financial Planning Division

Program Description:

The primary function of this division is to coordinate the preparation of the Columbus Consolidated Government's annual operating and capital budgets. The budget season begins in January with preparation, distribution and instructions of the budgets forms and guidance from the City Manager. The staff assists with budget request reviews and final preparation of the recommended budget for submission to Council prior to May 1. During the Council review, the staff provides technical, analytical and research support. Following Council adoption by July 1, the staff integrates the Council adjustments and prepares the budget document for production and submission to Government Finance Officers Association (GFOA) for evaluation. In addition, throughout the year Financial Planning provides analysis, guidance, and support to all areas of CCG management to help departments remain within budget, improve fiscal efficiency, and manage expenditures relative to budget.

Goal	To obtain GFOA distinguished budget award with no areas cited for improvement. A rating of proficient in policy, communications, operations, and financial as cited by GFOA.		
Objective	A rating of proficient in policy, communications, operations, and financial as cited by GFOA.		
	2016 Actual	2017 Actual	2018 Projected
Rating of 100% Proficiency.	100%	100%	100%
Goal	To develop and improve the quality of financial reports available to management and staff, including Annual Budget Book, internal reports, and special projects as requested.		
Objective	Development and analysis of financial reports.		
	2016 Actual	2017 Actual	2018 Projected
Development of Recommended Budget by May 1	YES	YES	YES
Quarterly reports within 15 days of end of the quarter.	85%	90%	95%
Goal	To facilitate communications with departments to streamline the financial processes.		
Objective	To improve communications and the delivery of services to the departments.		

	2016 Actual	2017 Actual	2018 Projected
Bi-annual Departmental visits (all departments.)	98%	99%	95%
Cross training analysts on major procedures and directives.	94%	96%	95%
Percentage of inquiries responded to within 48 hours.	99%	99%	99%

Purchasing Division

Program Description:

The Purchasing Division is responsible for securing all supplies, tools, equipment, and services for the Columbus Consolidated Government operations consistent with the procurement ordinance. In addition, the division is responsible for the protection, preservation, proper storage and disposal of surplus materials and equipment. The division acts as a liaison between the vendor and the City's various departments.

Goal	To enhance end-user efficiency when using the new release of the finance system.		
Objective	To provide more Finance System (Procurement) Training opportunities for end-users.		
	2016 Actual	2017 Actual	2018 Projected
Number of Advantage/ Purchasing Classes.	16	20	25
Goal	To complete a SOP manual in order to enhance division efficiency and provide a codified resource for old and new staff members.		
Objective	Reduce the number of times an employee must search for reference information.		
	2016 Actual	2017 Actual	2018 Projected
Number os SOP's completed or updated.	6	41	38
Goal	To encourage use of the Purchasing card in all departments in order to reduce unnecessary lag time obtaining purchases under \$1,000 and reduce travel reservation lags.		
Objective	Reduce the number of purchase orders and checks generated for small purchases and for travel purposes.		
	2016 Actual	2017 Actual	2018 Projected
Number of cardholders.	320	345	375

Cash Management

Program Description:

The Cash Management Division is responsible for all operating and investment cash accounts owned by the city as well as certain cash receiving transactions. Treasury functions include the verification, coding, receipting, and daily depositing of all revenues for the various funds. Other Cash Management functions include bank relations and account reconciliation, distribution of payroll, issuance of solid waste permits, and the investment and cash management of surplus funds.

Goal	To ensure there is sufficient cash to meet city needs on a daily basis.		
Objective	Cash is sufficient to meet payroll and accounts payable needs.		

	2016 Actual	2017 Actual	2018 Projected
Cash Sufficiency.	100%	100%	100%
Goal	Optimize city investment earnings by appropriate management and investment of cash on hand and in operating, investment, and pension fund accounts.		
Objective	Yield on investments exceeds appropriate benchmarks.		
	2016 Actual	2017 Actual	2018 Projected
Yield exceeds benchmarks.	YES	YES	YES
Goal	Release ACH/ wire transfer payments on a timely basis.		
Objective	Ensure ACH/ wire transfer payment processing is efficient.		
	2016 Actual	2017 Actual	2018 Projected
Percentage released on time.	100%	100%	100%



Information Technology

DEPARTMENT MISSION STATEMENT

To provide efficient, innovative, and cost effective Information Technology Services necessary to support and enhance the daily business operations of the Consolidated government so as to better serve the citizens of Columbus, Georgia.

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
2101000 Information Technology	\$4,708,245	\$3,980,406	\$4,647,647	\$5,112,483
2102000 Information Technology - GIS	—	—	\$240,689	\$249,974
Total	\$4,708,245	\$3,980,406	\$4,888,336	\$5,362,457
% CHANGE		-18.3%	18.6%	8.8%

*Unaudited

Expenditures by Category

Category Name	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Personal Services	\$1,521,078	\$1,488,302	\$1,764,301	\$1,757,186
Operating Expenditures	\$3,182,549	\$2,370,075	\$3,087,307	\$3,605,271
Capital Projects	\$4,617	\$122,029	\$36,728	—
Total	\$4,708,245	\$3,980,406	\$4,888,336	\$5,362,457
% CHANGE		-18.3%	18.6%	8.8%

*Unaudited

Positions by Division

	FY2016 Actual	FY2017 Actual	FY2018 Adopted
Information Technology	24/0	24/0	24/0
Application Developer***	2	3	3
Application Development & Support Manager	1	1	1
Application Support Analyst	3	3	3
Application Support Project Leader**	2	0	0
Data Control Technician	2	2	2
Host Computer Operator	2	2	2
IT Director	1	1	1
LAN Manager*	1	0	0
Lead Host Computer Operator	1	1	1
Network Engineer****	1	3	3
Network Operations Manager*	0	1	1
PC Services Supervisor	1	1	1
Personal Computer Specialist****	1	0	0
Personal Computer Technician	2	2	2
Programming and Development Coordinator**	0	1	1
Systems and Enterprise Applications Coord**	0	1	1
Technical Operations Manager	1	1	1
Telecommunications Supervisor****	1	0	0
Web Developer***	1	0	0
Web Development Manager	1	1	1
Information Technology - GIS	0/0	4/0	4/0
GIS Coordinator*****	0	1	1
GIS Technician*****	0	2	2
GIS/Graphics Supervisor*****	0	1	1
Total Full Time/Part Time Positions	24/0	28/0	28/0

*One (1) LAN Manager (G22D) reclassified to one (1) Network Operations Manager (G22E)

** One (1) Application Support Project Lead (G20L) reclassified to one (1) Systems and Enterprise Applications Coordinator (G21I), and one (1) Application Support Project Lead (G20E) reclassified to one (1) Programming and Development Coordinator (G21B)

***One (1) Application Developer Position unfunded since FY15 and one (1) Web Developer (G17) reclassified to one (1) Application Developer (G19)

****One New Network Engineer (G19) Position approved in FY16, and the following Network Engineer reclasses:

In FY16, one (1) Host Operations Supervisor Title Only reclassified to Telecommunications Supervisor

One (1) Host Operator Supervisor (G19C) reclassified to one (1) Network Engineer (G21A)

One (1) PC Specialist (G14G) reclassified to one (1) Network Engineer (G21A)

***** Transferred from Engineering in the General Fund 0101

Information Technology

Program Description:

The Department of Information Technology provides a full range of management information and processing services for the Consolidated Government. This includes long range planning and implementations of new information systems that best meet the requirement of user departments. The Data Processing Division is organized in two sections: Systems/Programming and Operations. Systems/Programming provides system analysis, application programming, and operating system maintenance. Operations include: control services, personal computer support and maintenance of local area networks.

Goal	To migrate all remote sites to City-owned fiber or establish on network connectivity through third party vendors.		
Objective	Provide cost effective, stable, robust, WAN connectivity between the DATA Center and other CCG departments and agencies throughout the city.		
	2016 Actual	2017 Actual	2018 Projected
Percent of remote sites directly on network.	8%	45%	70%
Goal	Migrate 1,100 users off of a virtual desktop environment.		
Objective	To reduce the number of work orders and resolution time for problems, and increase user production.		
	2016 Actual	2017 Actual	2018 Projected
Number of users with virtual desktops.	800	638	500

Information Technology - GIS

Program Description:

Provide data and maps to all city departments as well as citizens, developers and other interested parties.

Goal	Provide easy access to GIS data for citizens.		
Objective	To reduce counter traffic by making data & maps available to citizens and city.		
	2016 Actual	2017 Actual	2018 Projected
Training classes provided for departments and the public.	8	19	24
Goal	Increase accuracy of address database.		
Objective	Capture all sub-addresses for inclusion in Master Address Database.		
	2016 Actual	2017 Actual	2018 Projected
Percentage of sub-addresses in Master Address database.	50%	92%	95%



Human Resources

DEPARTMENT MISSION STATEMENT

Serving all citizens of our community in a legally, morally, and ethically appropriate manner. The Human Resources Department strives to improve employment opportunities, advancement opportunities, employee relations and employee performance through better communications, cultivation of a diverse workforce and through the development and implementation of proactive policies, procedures, programs and training.

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
2201000 Human Resources	\$843,858	\$803,677	\$822,598	\$821,157
2202100 Employee Benefits	\$1,217,642	\$1,077,106	\$1,290,505	\$1,294,219
Total	\$2,061,500	\$1,880,783	\$2,113,103	\$2,115,376
% CHANGE		-9.6%	11.0%	0.1%

*Unaudited

Expenditures by Category

Category Name	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Personal Services	\$1,912,170	\$1,729,246	\$1,946,979	\$1,945,206
Operating Expenditures	\$149,330	\$151,537	\$166,124	\$170,170
Total	\$2,061,500	\$1,880,783	\$2,113,103	\$2,115,376
% CHANGE		-9.6%	11.0%	0.1%

*Unaudited

Positions by Division

	FY2016 Actual	FY2017 Actual	FY2018 Adopted
Human Resources	13/1	13/1	13/1
Administrative Secretary (PT)*	1	1	1
Assistant Human Resources Director	1	1	1
Human Resources Analyst	2	2	2
Human Resources Director	1	1	1
Human Resources Specialist	3	3	3
Human Resources Technician I	4	4	4
Human Resources Technician II	1	1	1
Training Coordinator	1	1	1
Total Full Time/Part Time Positions	13/1	13/1	13/1

** Part time Administrative Secretary position unfunded since FY15*

Human Resources

Program Description:

The Administration Division within the Department of Human Resources provides services to recruit, develop, and retain highly professional employees and quality customer service to the citizens of Columbus.

Goal	Process personnel actions in a timely manner.		
Objective	To maintain personnel action processing time in 2 days or less.		
	2016 Actual	2017 Actual	2018 Projected
Average days required to process personnel actions.	2	3	1
Goal	To process and file personnel actions and documents accurately at a percentage of 2% or less.		
Objective	To conduct statistically valid random sampling on a monthly basis, for data entry and filing accuracy, for performance measurements and improvements.		
	2016 Actual	2017 Actual	2018 Projected
Average monthly data entry error rate, expressed as a percentage of total personnel actions and documents entered.	2%	1%	1%

Employee Benefits

Program Description:

The Employee Benefits Division within the Department of Human Resources manages employee benefits. Some examples of employee Benefits: the COBRA & FLEX programs, deferred income, unemployment insurance, savings programs, thrift programs, employees' assistance and other programs.



Community Development

DEPARTMENT MISSION STATEMENT

The mission of the Inspections and Codes Department is to ensure a safe and environmentally sound community to all of the residents and those who visit here by supporting all programs of the Columbus Consolidated Government that raise public awareness and to provide for the safety of life, health, and general welfare of the public through the enforcement of the International Building, Plumbing, Electrical, Gas, Mechanical, and Property Maintenance Codes, the Zoning Ordinance, the Flood Plain Ordinance, and the Georgia Safety Fire Regulations. All of these codes are nationally recognized construction codes.

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
2402200 Inspections & Codes Enforcement	\$1,346,182	\$1,323,089	\$1,506,169	\$1,466,989
2402900 Print Shop	\$201,983	\$193,353	—	—
Total	\$1,548,164	\$1,516,442	\$1,506,169	\$1,466,989
% CHANGE		-2.1%	-0.7%	-2.7%

*Unaudited

Expenditures by Category

Category Name	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Personal Services	\$1,433,400	\$1,379,677	\$1,301,136	\$1,310,790
Operating Expenditures	\$114,765	\$109,105	\$196,107	\$156,199
Capital Projects	—	\$27,660	\$8,926	—
Total	\$1,548,164	\$1,516,442	\$1,506,169	\$1,466,989
% CHANGE		-2.1%	-0.7%	-2.7%

*Unaudited

Positions by Division

	FY2016 Actual	FY2017 Actual	FY2018 Adopted
Inspections & Codes Enforcement	26/0	26/0	26/0
Administrative Assistant**	1	0	0
Assistant Building Inspection & Codes Director	1	1	1
Building Inspection and Codes Director	1	1	1
Building Inspection Coordinator	1	1	1
Building Inspector	3	3	3
Communications Officer	0	1	1
Electrical Inspection Coordinator	1	1	1
Electrical Inspector	3	3	3
GIS Technician**	0	1	1
Inspection Services Coordinator	1	1	1
Mechanical Inspection Coordinator	1	1	1
Mechanical Inspector*	3	3	3
Office Manager**	0	1	1
Permit Technician**	3	2	2
Plans Examiner	2	2	2
Property Maintenance Coordinator	1	1	1
Property Maintenance Inspector	2	2	2
Sign and Codes Inspector	1	1	1
Zoning Technician**	1	0	0
Print Shop	4/0	0/0	0/0
Duplicating Service Technician	1	0	0
Graphics Designer	1	0	0
Print Shop Supervisor	1	0	0
Print Shop Technician	1	0	0
Total Full Time/Part Time Positions	30/0	26/0	26/0

**One Mechanical Inspection Coordinator and One Electrical Inspector has been unfunded since FY16*

***In FY17, one (1) Administrative Assistant position (G12) was reclassified to Office Manager (G14), one (1) Zoning Technician(G10) was reclassified to GIS Technician (G14), and one (1) Permit Technician (G10) was reclassified to Communications Officer (G10).*

Inspections & Codes Enforcement

Program Description:

The Department is responsible for the enforcement of the latest editions of the Georgia State International Codes Building, Plumbing, Electrical, Gas, Mechanical, and Property Maintenance Codes, adopted by the State of Georgia as the State Construction Codes. Furthermore, the Department enforces the Local Zoning Ordinance, the Flood Plan Ordinance, Soil Erosion and Sedimentation Control and the Georgia Safety Fire Regulations.

Goal	To provide an effective inspection service to ensure the safety of life, health, and general welfare of the public through Code Enforcement.
Objective	Continue the systematic program to remove all derelict structures and to rehabilitate substandard housing.
Objective	Assist the Board of Zoning Appeals technically and process appeals under the Zoning Ordinance to BZA.
Objective	Enforce the provisions of the Georgia Safety Fire Law as required by State Law.

	2016 Actual	2017 Actual	2018 Projected
Inspections.	20,934	22,169	24,683
Permits Issued.	9,922	11,446	12,361
Plans Checked.	333	338	532
Revenue Collections.	1,586,000	1,064,493	1,149,653
Construction Valuations.	259,475,565	204,409,405	220,762,157
Board of zoning appeal cases.	58	40	50
Code Enforcement Program - Field Inspection Notices.	225	337	370
Complaints Investigated.	574	646	775

Goal	Maintain the quality of equipment, services, supplies, and overall production provided by the Printing division.
Objective	Increase production efficiently and maintain quality printing services with minimal cost and delay to customers.

	2016 Actual	2017 Actual	2018 Projected
Graphics/ Software Training.	1	1	1
Graphic Software Upgrade.	1	1	1
Platemaker/ Film system.	1	1	1
Online work order (%).	100%	100%	100%
Offset printing impressions.	5,250,000	4,500,000	4,500,000
Quick copies.	1,000,000	500,000	500,000
Plate filing system (%).	100%	100%	100%
Maintenance/ Repairs.	100%	100%	100%



Planning

DEPARTMENT MISSION STATEMENT

The mission of the Planning Department is to provide continuous, comprehensive, and coordinated planning efforts, through a proactive public participation process. This will provide for local and regional growth, while fostering sustainable development sensitive to community and natural resources.

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
2421000 Planning	\$256,814	\$265,265	\$268,386	\$271,450
Total	\$256,814	\$265,265	\$268,386	\$271,450
% CHANGE		3.2%	1.2%	1.1%

*Unaudited

Expenditures by Category

Category Name	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Personal Services	\$238,036	\$246,576	\$238,181	\$246,197
Operating Expenditures	\$18,777	\$18,689	\$30,205	\$25,253
Total	\$256,814	\$265,265	\$268,386	\$271,450
% CHANGE		3.2%	1.2%	1.1%

*Unaudited

Positions by Division

	FY2016 Actual	FY2017 Actual	FY2018 Adopted
Planning	6/0	6/0	6/0
Planner*	3	3	3
Planning Manager	1	1	1
Planning Technician*	1	1	1
Principal Planner	1	1	1
Total Full Time/Part Time Positions	6/0	6/0	6/0

**One Planner Position and One Planning Technician Position have been unfunded since FY15*

Planning

Program Description:

To lead in creative and sustainable solutions for land use development through comprehensive surveys and studies of existing and future conditions, and through the preparation of plans for the sound management of physical, social and economic growth in the community.

Goal	Implement and manage a long range planning through comprehensive and special area plans to build a sound strategic framework for Columbus' growth and stability.		
Objective	To execute and sustain the city's comprehensive plan for development in the community.		
	2016 Actual	2017 Actual	2018 Projected
Unified development ordinance.	1	1	1
Comprehensive plan.	1	1	1
Neighborhood Revitalization plans.	1	1	3
BRAC/ Sequestration.	1	1	1
Overlay districts.	1	1	1
Historic district design guidelines.	0	1	1
Special studies.	6	10	11
Goal	Ensure an accessible development review process that is fair, efficient, timely, and supportive of adopted city goals.		
Objective	To develop and maintain a master plan for development in the community.		
	2016 Actual	2017 Actual	2018 Projected
Review special exception use cases.	5	8	8
Review zoning cases.	36	44	50
Review subdivision plats.	80	82	90
Goal	To promote and enhance historical properties and sites throughout the community.		
Objective	To provide technical support and guidance on historic related matters.		
	2016 Actual	2017 Actual	2018 Projected
Review board historic and architectural cases.	82	104	110
review uptown facade board cases	44	50	55



Community Reinvestment

DEPARTMENT MISSION STATEMENT

The mission of the Real Estate Division is to provide a comprehensive real estate management and services in a professional and cost effective manner for the benefit of the citizens of the City of Columbus. The Real Estate Division oversees the acquisition, disposition and management of the land holdings of the Columbus Consolidated Government.

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
2452400 Real Estate	\$93,492	\$129,179	\$152,007	\$139,809
Total	\$93,492	\$129,179	\$152,007	\$139,809
% CHANGE		27.6%	15.0%	-8.7%

*Unaudited

Expenditures by Category

Category Name	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Personal Services	\$16,951	\$46,789	\$54,894	\$48,591
Operating Expenditures	\$76,541	\$82,391	\$97,113	\$91,218
Total	\$93,492	\$129,179	\$152,007	\$139,809
% CHANGE		27.6%	15.0%	-8.7%

*Unaudited

Positions by Division

	FY2016 Actual	FY2017 Actual	FY2018 Adopted
Real Estate	1/0	1/0	1/0
Community Reinvestment Technician II*	1	0	0
Program Manager**	0	1	1
Total Full Time/Part Time Positions	1/0	1/0	1/0

**Position deleted in FY17*

***In FY18, 3% funded in General Fund 0101, 89% funded in CDBG Fund 0210 and 8% funded in HOME Fund 0213*

Real Estate

Program Description:

Manage, market and dispose of property. Assist other government and non-governmental entities and citizens with real estate activities.

Goal	To provide quality, professional real estate services pertaining to City and CDBG owned property and on property of potential interest to the City.		
Objective	To manage, market, acquire, and dispose of property for the City.		
	2016 Actual	2017 Actual	2018 Projected
Acquisitions or dispositions for CDBG.	0	7	11
Acquisitions or dispositions for the city.	2	7	7



Engineering

DEPARTMENT MISSION STATEMENT

To provide an enhanced quality of life for all citizens who live and work in the region by: the delivery of an effective/safe transportation system to move people and goods throughout the community; provide management that is environmentally sensitive to our natural resources through the oversight of Storm Water and drainage structure, and to provide date, construction, and communication support to other City departments by the effective and efficient delivery of Construction Management and Radio Communications.

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
2502100 Traffic Engineering	\$1,277,719	\$1,202,874	\$1,153,137	\$1,230,124
2502400 Geographic Information Systems	\$249,907	\$243,140	—	—
2503110 Radio Communications	\$400,013	\$226,904	\$387,455	\$365,160
Total	\$1,927,638	\$1,672,918	\$1,540,592	\$1,595,284
% CHANGE		-15.2%	-8.6%	3.4%

*Unaudited

Expenditures by Category

Category Name	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Personal Services	\$1,371,263	\$1,285,238	\$882,209	\$924,252
Operating Expenditures	\$556,375	\$377,386	\$658,383	\$671,032
Capital Projects	—	\$10,293	—	—
Total	\$1,927,638	\$1,672,918	\$1,540,592	\$1,595,284
% CHANGE		-15.2%	-8.6%	3.4%

*Unaudited

Positions by Division

	FY2016 Actual	FY2017 Actual	FY2018 Adopted
Traffic Engineering	23/0	22/0	22/0
Administrative Secretary	1	1	1
Asst Engineering Director	0	0	1
Project Engineer*	1	0	0
Senior Traffic Engineer Technician	1	1	1
Senior Traffic Signal Technician**	1	1	1
Traffic Analyst	1	1	1
Traffic Control Technician**	5	5	5
Traffic Engineer	0	1	0
Traffic Engineer Manager	1	1	1
Traffic Engineer Technician	2	1	1
Traffic Operations Supervisor	1	1	1
Traffic Sign/Marking Supervisor**	1	1	1
Traffic Signal Construction Specialist**	3	3	3
Traffic Signal Supervisor	1	1	1
Traffic Signal Technician II	4	4	4
GIS Division	4/0	0/0	0/0
GIS Positions***	4	0	0
Radio Communications	4/0	0/0	0/0
Radio Communications Supervisor****	1	0	0
Radio Technician I****	1	0	0
Radio Technician II****	1	0	0
Senior Radio Technician****	1	0	0
Total Full Time/Part Time Positions	31/0	22/0	22/0

* Transferred to Highways and Roads Division in the Paving Fund 0203

** One Traffic Signal Construction Specialist, One Traffic Control Tech, One Sr Traffic Signal Tech, and One Traffic Signal Marking Supervisor Positions are unfunded

*** Transferred to Information Technology in the General Fund 0101

**** Position deleted due to contract services.

Traffic Engineering

Program Description:

Install, operate and maintain (1) traffic signals, (2) traffic control signs, (3) pavement markings, (4) radio communication and (5) administer street lighting along public roadways.

Goal	Install, operate, and maintain traffic signals to safely and efficiently move people and goods through street intersections.		
Objective	Establish preventative maintenance schedule for each of the 265 traffic signals in order to reduce services calls during normal working hours and after hour emergencies.		
	2016 Actual	2017 Actual	2018 Projected
Preventative maintenance of signalized intersections.	265	300	320
Goal	Install, replace, repair, and relocate traffic signs as necessary to provide proper traffic and speed control on all streets and intersections, alert drivers of potential hazards, provide directional and street identification information to drivers, cyclists, and pedestrians.		
Objective	Inspect and replace damaged and deteriorated signs.		
	2016 Actual	2017 Actual	2018 Projected
Upgrade traffic signs to meet new retro-reflective standards.	11,163	14,000	14,250



Public Works

DEPARTMENT MISSION STATEMENT

The Department of Public Works strives to serve the community by providing street and road maintenance, storm drainage, environmental enforcement, urban forest maintenance, waste disposal and maintenance of City-owned properties in a safe and efficient manner, which is sensitive to the environment. The Department is committed to doing its part to enhance the high quality of life for the current and future generations.

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
2601000 Public Works Director	\$315,078	\$306,712	\$322,639	\$307,000
2602300 Fleet Management	\$2,153,411	\$2,032,584	\$1,949,304	\$2,027,516
2602400 Special Enforcement	\$1,391,122	\$1,375,690	\$1,384,550	\$1,392,278
2602600 Cemeteries	\$291,697	\$289,512	\$272,873	\$253,140
2602700 Facilities Maintenance	\$3,180,956	\$3,043,796	\$2,969,021	\$3,101,310
2603710 Other Maintenance/Repairs	\$1,056,138	\$1,235,450	\$1,063,647	\$1,069,267
Total	\$8,388,401	\$8,283,745	\$7,962,034	\$8,150,511
% CHANGE		-1.3%	-4.0%	2.3%

*Unaudited

Expenditures by Category

Category Name	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Personal Services	\$5,162,603	\$4,954,536	\$4,822,391	\$4,888,302
Operating Expenditures	\$3,225,798	\$3,329,209	\$3,137,200	\$3,262,209
Capital Projects	—	—	\$2,443	—
Total	\$8,388,401	\$8,283,745	\$7,962,034	\$8,150,511
% CHANGE		-1.3%	-4.0%	2.3%

*Unaudited

Positions by Division

	FY2016 Actual	FY2017 Actual	FY2018 Adopted
Public Works Director	4/0	4/0	4/0
Administrative Supervisor	1	1	1
Public Works Coordinator	1	1	1
Public Works Director	1	1	1
Safety Coordinator	1	1	1
Fleet Management	39/14	39/14	39/14
Assistant Director/Fleet Maintenance Manager	1	1	1
Assistant Fleet Manager	1	1	1
Automotive & Tire Shop Supervisor	1	1	1
Body Shop Supervisor	1	1	1
Contract Warranty Specialist	1	1	1
Fleet Maintenance Buyer	1	1	1
Fleet Maintenance Technician I	5	5	5
Fleet Maintenance Technician II*	19	19	19
Fleet Maintenance Technician III	6	6	6
Heavy Equipment Shop Supervisor	1	1	1
Inmate Labor	14	14	14
Inventory Control Technician	1	1	1
Small Engine Shop Supervisor	1	1	1
Special Enforcement	25/1	25/1	25/1
Administrative Coordinator	1	1	1
Animal Control Officer I**	6	8	8
Animal Control Officer II	3	3	3
Animal Control Technician	2	0	0
Animal Control Volunteer Coordinator - PT	1	1	1
Animal Resource Center Supervisor	1	1	1
Communications Officer	2	2	2
Maintenance Worker I	1	1	1
Special Enforcement Manager	1	1	1
Special Enforcement Officer	6	6	6
Special Enforcement Supervisor	2	2	2
Cemeteries	5/0	5/0	5/0
Cemeteries Manager	1	1	1
Correctional Officer - Cemeteries***	1	1	1
Equipment Officer III	1	1	1
Maintenance Worker I	1	1	1
Public Works Crew Leader	1	1	1
Facilities Maintenance	30/37	30/37	30/37
Administrative Technician	1	1	1
Building Service Worker	1	1	1
Carpenter I	1	1	1
Carpenter II	1	1	1
Correctional Officer - Facilities	2	2	2

Positions by Division *(continued)*

	FY2016 Actual	FY2017 Actual	FY2018 Adopted
Correctional Supervisor	1	1	1
Custodial Operations Assistant	1	1	1
Custodial Services Supervisor	1	1	1
Electrician I	1	0	0
Electrician II	4	4	4
Facilities Maintenance Manager	1	1	1
Facilities Maintenance Supervisor - Carpentry	1	1	1
Facilities Maintenance Supervisor - County Jail	1	1	1
Facilities Maintenance Supervisor - Electrical	1	1	1
Facilities Maintenance Supervisor - Govt Ctr	1	1	1
Facilities Maintenance Supervisor - HVAC	1	1	1
Facilities Maintenance Supervisor - Plumbing	2	2	2
Facilities Maintenance Worker I	1	1	1
HVAC Technician I	1	1	1
HVAC Technician II	2	3	3
Inmate Labor	37	37	37
Plumber I	1	1	1
Plumber II	3	3	3
Total Full Time/Part Time Positions	103/52	103/52	103/52

* *One Fleet Maintenance Tech II Position has been unfunded since FY14*

** *One Animal Control Officer I Position has been unfunded since FY14*

*** *One Correctional Officer Cemetery Detail Position has been unfunded since FY14*

Public Works Director

Program Description:

The Administration Division oversees the responsibility of the Fleet Management, Special Enforcement, Cemetery and Facilities Maintenance divisions. Additionally, the Division has jurisdiction over sewer construction and repairs, street improvements, right-of-way, community service, landscape and forestry, waste management, maintaining City-owned properties and other public services.

Fleet Management

Program Description:

To maintain a high percentage of operational fleet vehicles and equipment. Ensure preventative maintenance schedules for fleet vehicles and equipment are closely adhered to.

Goal	Establish parameters for accomplishing routine maintenance.		
Objective	Perform all routine preventive maintenance on fleet vehicles and equipment within 200 miles, 20 hours, or 10 days of scheduled service.		
	2016 Actual	2017 Actual	2018 Projected
Percentage of vehicles and equipment that meet scheduled maintenance criteria.	97%	95%	98%

Special Enforcement

Program Description:

The Special Enforcement Division enforces all aspects of the Animal & Fowl Ordinance, this includes, but not limited to the efficient operation of the Animal Shelter as well as ensuring all biting animals are quarantined as required by the state. We ensure compliance with rabies vaccinations, the registering of all animals through our permitting system as well as, animal cruelty investigations, biting cases, cleanliness of pens, excessive barking and many other animal related issues. In addition, this division also is responsible for all environmental law enforcement such as, but is not limited to the enforcement of the Solid Waste Ordinance, business licenses, alcohol licensing, gross receipt taxes, mobile home taxes, scrap tire management, illegal dumping, weed violations, junk vehicles, fencing violations and other environmental violations.

Goal	Increase adoptable animal placement by 10%.		
Objective	Continue assisting PAWS Humane Inc., and other licensed animal agencies by selecting the most adoptable animals from the general population and placing them with these agencies for adoption.		
	2016 Actual	2017 Actual	2018 Projected
Total number of animals placements, adoptions, and returned to owners.	3,718	4,213	4,213

Cemeteries

Program Description:

To provide burial/grounds maintenance service for the citizens of the tri-state area and funeral homes. This includes, but is not limited to, grounds maintenance/repairs, genealogy research, preparation of gravesites, and surrounding areas for funeral, as well as large scale social functions. Also, repair of roads, and abandoned lots, and other special projects as assigned by management.

Goal	Have all lots in Riverdale, Porterdale, East Porterdale, and Linwood in the GIS database.		
Objective	To improve the condition of the roads in all four City-owned cemeteries. This will allow all visitors to have a hazard free passage.		
	2016 Actual	2017 Actual	2018 Projected
List and track number of Riverdale lots put back in database.	0	80	80
Goal	Continue to raise markers in Riverdale Cemetery.		
Objective	This will allow us to better assist with plot research for requesting parties such as family members and vault companies.		
	2016 Actual	2017 Actual	2018 Projected
Lots completed.	3	5	5

Facilities Maintenance

Program Description:

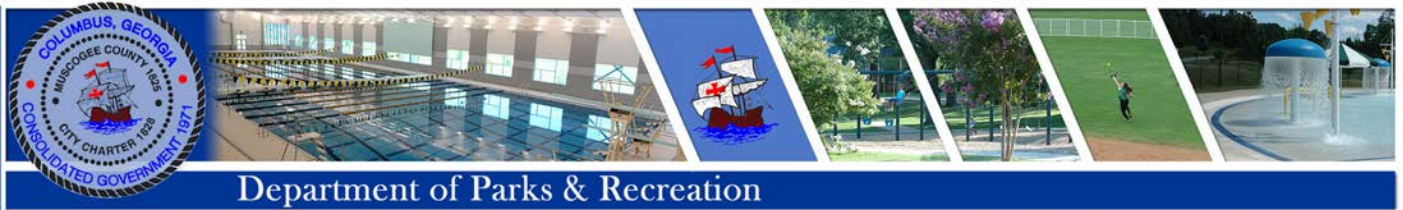
The Facilities Maintenance Division's mission is to provide general maintenance and preventive maintenance to all city facilities including carpentry, painting, electrical, plumbing, HVAC, irrigation and small construction.

Goal	Perform maintenance and preventive maintenance on a timely schedule for each building.		
Objective	Perform inspections of all facilities annually.		
	2016 Actual	2017 Actual	2018 Projected
Total percentage of inspections annually.	70%	70%	70%

Other Maintenance/Repairs

Program Description:

The Facilities Maintenance Division is responsible for maintaining city facilities, including minor renovations. This cost center is established to account for maintenance and repair activities specific to the Sewer Fund divisions.



Parks And Recreation

DEPARTMENT MISSION STATEMENT

The Columbus Parks and Recreation Department strives to enhance the quality of life for all citizens of this community by providing passive and active recreational, educational and cultural programming services for all age groups. It is our objective to provide parks and recreation facilities that are safe, accessible and aesthetically pleasing to the entire community. This division will strive for continual improvement of its broad-based, recreational programs to ensure opportunities for all citizens in order to maintain its leadership among comparable sized cities in the United States.

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
2701000 Parks & Recreation	\$440,940	\$448,317	\$454,300	\$440,816
2702100 Parks Services	\$4,639,880	\$4,373,708	\$4,317,579	\$4,293,136
2702400 Recreation Services	\$1,296,887	\$1,312,198	\$1,429,485	\$1,242,673
2703220 Golden Park	\$95,280	\$81,585	\$78,516	\$92,800
2703230 Memorial Stadium	\$55,935	\$43,780	\$49,634	\$59,933
2703410 Athletics	\$269,707	\$247,440	\$327,237	\$288,148
2703505 Community Schools Operations	\$1,580,589	\$1,444,977	\$1,535,599	\$1,400,000
2704048 Cooper Creek Tennis Center	\$257,355	\$250,995	\$368,029	\$398,270
2704049 Lake Oliver Marina	\$168,272	\$174,842	\$182,796	\$175,609
2704413 Aquatics	\$1,411,290	\$1,392,750	\$664,379	\$741,664
2704414 Aquatics Center	—	—	\$581,534	\$1,004,541
2704433 Therapeutics	\$114,026	\$78,343	\$96,171	\$77,581
2704434 Pottery Shop	\$163,857	\$165,674	\$165,352	\$166,165
2704435 Senior Citizens Center	\$355,650	\$333,511	\$363,229	\$327,237
Total	\$10,849,669	\$10,348,120	\$10,613,840	\$10,708,573
% CHANGE		-4.8%	2.5%	0.9%

*Unaudited

Expenditures by Category

Category Name	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Personal Services	\$6,763,461	\$6,652,641	\$6,752,582	\$6,910,795
Operating Expenditures	\$4,086,209	\$3,655,092	\$3,762,116	\$3,797,778

Expenditures by Category *(continued)*

Category Name	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Capital Projects	—	\$40,387	\$99,142	—
Total	\$10,849,669	\$10,348,120	\$10,613,840	\$10,708,573
% CHANGE		-4.8%	2.5%	0.9%

*Unaudited

Positions by Division

	FY2016 Actual	FY2017 Actual	FY2018 Adopted
Parks & Recreation	5/3	5/3	5/3
Accounting Technician	1	1	1
Admin Clerk I PT	3	3	3
Administrative Operations Manager	1	1	1
Assistant Director of Parks and Recreation	1	1	1
Director of Parks and Recreation	1	1	1
Employment Coordinator	1	1	1
Parks Services	72/152	72/152	72/152
Administrative Secretary	1	1	1
Athletic Program Specialist	1	1	1
Chemical Applications Supervisor	1	1	1
Correctional Officer - Parks	13	13	13
Gatekeeper-PT	3	3	3
Inmate Labor	144	144	144
Motor Equipment Operator I	6	6	6
Motor Equipment Operator II*	5	5	5
Motor Equipment Operator III	2	2	2
Parks Crew Leader	3	3	3
Parks Crew Supervisor*	12	12	11
Parks Maintenance Worker -PT*	5	5	5
Parks Maintenance Worker I*	26	26	26
Parks Maintenance Worker II	1	1	1
Parks Manager	0	0	1
Parks Services Division Manager	1	1	1
Recreation Services	10/40	10/40	10/40
Administrative Clerk I-PT**	2	2	2
Parks Maintenance Worker I-PT	1	1	1
Recreation Center Leader-Seasonal/Temporary	37	37	37
Recreation Division Manager	1	1	1
Recreation Program Supervisor	0	1	1
Recreation Specialist II	3	2	2
Recreation Specialist III	6	6	6
Athletics	1/2	1/2	1/2
Athletic Official-PT	2	2	2
Athletic Program Supervisor	1	1	1
Community Schools Operations	4/136	4/136	4/136
Administrative Secretary	1	1	1
Community Schools District Supervisor	2	2	1
Program Leader- Seasonal/Temporary	102	102	102
Recreation Program Specialist III	1	1	2
Site Supervisor-Seasonal/Temporary	34	34	34
Cooper Creek Tennis Center	3/4	4/7	4/7
Parks Maintenance Worker I-PT***	4	7	7

Positions by Division (continued)

	FY2016 Actual	FY2017 Actual	FY2018 Adopted
Recreation Specialist II	1	1	1
Recreation Specialist III	1	1	1
Tennis Specialist I	1	1	1
Tennis Specialist II***	0	1	1
Lake Oliver Marina	1/3	1/3	1/3
Marina Technician I-PT	3	3	3
Marina Technician II	1	1	1
Aquatics	1/34	1/34	1/34
Administrative Assistant-Temporary	2	2	2
Aquatics Supervisor-Temporary	2	2	2
Assistant Swimming Pool Manager-Temporary	4	4	4
Concessionaire Manager-Temporary	4	4	4
Concessionaire-Temporary	4	4	4
Head Guard/Lifeguard-Temporary	12	12	12
Laborer-Temporary	2	2	2
Recreation Program Supervisor	1	1	1
Swimming Pool Manager-Temporary	4	4	4
Aquatics Center	0/0	4/7	4/7
Administrative Clerk I-PT****	0	5	5
Aquatics Center Facility Supervisor****	0	1	1
Aquatics Center Manager****	0	1	1
Aquatics Center Program Supervisor****	0	1	1
Maintenance Worker I****	0	1	1
Maintenance Worker I-PT****	0	2	2
Therapeutics	1/1	1/1	1/1
Recreation Leader-PT	1	1	1
Recreation Program Supervisor	1	1	1
Pottery Shop	1/6	1/6	1/6
Pottery Specialist-PT*****	6	6	6
Recreation Program Manager	1	1	1
Senior Citizens Center	5/4	5/4	5/4
Custodian	2	2	2
Custodian-PT*****	1	1	1
Recreation Center Leader-PT	3	3	3
Recreation Specialist III	3	3	3
Total Full Time/Part Time Positions	104/385	109/395	109/395

*Four (4) Park Maintenance Worker I Positions, One Park Maintenance Worker I (PT) Position, One Parks Crew Supervisor and One Motor Equipment Operator positions have been unfunded since FY15

** One Administrative Clerk I (PT) Position has been unfunded since FY15

*** One (1) Tennis Specialist II (G10) Position and three (3) Parks Maintenance Worker I (PT) Positions approved in FY17

**** One (1) Aquatics Center Manager (G23) Position, one (1) Aquatics Center Facility Supervisor (G16) Position, one (1) Aquatics Center Program Supervisor (G16) Position, one (1) Maintenance Worker I (G7) Position, five (5) Administrative Clerk I (PT) Positions, and two (2) Maintenance Worker I (PT) Positions approved in FY17

***** One Pottery Specialist (PT) Position has been unfunded since FY15

***** One Custodian (PT) Position has been unfunded since FY15

Parks & Recreation

Program Description:

The Parks and Recreation Department's Administrative Division provides leadership and vision for the delivery of comprehensive recreational programming and facilities. These programs and facilities are offered through five divisions: Administration, Parks Services, Recreation Services, Community Schools and Athletics.

Goal	Ensure management is acquainted and familiar with all aspects of programs.		
Objective	To provide efficient service through continued spot checks of services and facilities by upper management.		
	2016 Actual	2017 Actual	2018 Projected
Number of events, facilities, and programs.	48	65	70
Goal	To offer new and innovative programming, sporting events, and amenities to serve all segments of the community and regionally to improve economic impact.		
Objective	Develop new programs, sporting events, and services to meet the needs of the growing community and offer additional events and programming across the region.		
	2016 Actual	2017 Actual	2018 Projected
Number of new programs, sporting events, and amenities.	28	35	40

Parks Services

Program Description:

The Park Services Division provides the management and maintenance of all city park, land and recreation facilities. This division is responsible for the general maintenance of all buildings, grounds, playground equipment and other amenities, which includes: 33 athletic fields; 32 little league fields; 66.5 multi-purpose courts; 65 playgrounds; 16 recreation centers; 22 softball fields; 4 swimming pools; 47 tennis courts; 10 miles of fitness and walking trails, including the new 5-mile south Riverwalk which runs from Fieldcrest Mill to Fort Benning at Oxbow Meadows; and the new 10.5 mile Fall Line Trace Fitness Trail. This division also maintains Memorial Stadium and Golden Park.

Goal	Enhance park amenities and infrastructure for citizens by repairing and replacing 100% of damaged, hazardous or unsightly items within three to four working days, based on funding.		
Objective	Establish electronic logging system to ensure proper tracking/completion of work orders and citizen concerns.		
	2016 Actual	2017 Actual	2018 Projected
Percent increase of response time of all work orders.	85%	70%	75%
Goal	To increase citizen satisfaction with the Park Services response time for work orders, requests, and citizen complaints.		
Objective	To conduct daily staff briefings to review workload and establish schedules in order to accomplish 100% of workload in terms of preparing for events/ work orders, requests, and citizen complaints.		

	2016 Actual	2017 Actual	2018 Projected
Percent of requests/complaints responded to in less than 24 hours based on category of requests as to work to be performed.	85%	70%	75%

Recreation Services

Program Description:

This is the administrative section of the Recreation Division of the Parks and Recreation Department. The Division consists of five sections: Recreation Services (formerly Youth Programs), The Senior section, Cultural Arts, Therapeutics and the Haygood Boxing Program. This division provides recreational programming at community centers, senior centers, recreation centers and the Cultural Arts Studio, as well as many special events and tournaments throughout the City.

Goal	To increase programming to allow the community the opportunity to engage in meaningful activities and programs in a safe environment.		
Objective	To reach more citizens by diversifying the programs offered to the community.		
	2016 Actual	2017 Actual	2018 Projected
Number of people using recreation centers yearly.	147,249	169,077	172,000

Golden Park

Program Description:

Historic Golden Park is a baseball stadium with a seating capacity of 4,000. The facility is used for high school, NCAA Championship events, NAIA Championship events, independent recreational leagues, and week-end tournaments.

Goal	To provide the citizens of Columbus, Ga, surrounding areas, and game participants have a safe and well-maintained facility for baseball and social entertainment.		
Objective	To ensure a safe, friendly, and well maintained environment for baseball and other events that may be held at Golden Park.		
	2016 Actual	2017 Actual	2018 Projected
Total number of attendance.	5,600	4,050	1,000

Memorial Stadium

Program Description:

A.J. McClung Memorial Stadium is a football stadium with a seating capacity of 12,265 and is primarily used for high school, college and youth football games. This stadium is also used for concerts, band festivals and other events provided for the community.

Goal	To provide events that will promote tourism and increase the economic impact for the City of Columbus.		
Objective	To operate successfully by providing the best and most entertainment at A.J. McClung Memorial Stadium while maintaining the integrity of the playing field.		
	2016 Actual	2017 Actual	2018 Projected
Number of events held at Memorial Stadium.	25	26	24

Athletics

Program Description:

This division acts as an administrative body to a wide range of sporting events. Functions include organization and implementation of local league play. Special programming embraces the Georgia Recreation and Park Association, State Championship Amateur Softball Association, state, regional, national championships and a variety of invitational NFCA leadoff classics, SEC softball championships, and SEC baseball championships. Local, regional, state and international programs are goal-oriented toward community promotion, visibility and economic impact.

Goal	Increase participation in Adult Volleyball league by 20%.		
Objective	Promote athletic events and leagues.		
	2016 Actual	2017 Actual	2018 Projected
Number of teams participating in league.	7	7	8
Goal	Increase participation in Adult Basketball league by 20%.		
Objective	Market the league using several media outlets such as television, newspaper, and standard mail, and handouts.		
	2016 Actual	2017 Actual	2018 Projected
Number of teams participating in league.	9	8	10

Community Schools Operations

Program Description:

This division is responsible for the operation of the Community Schools program in various elementary and middle schools throughout the city. The Community Schools Program provides after school camps, summer camps and holiday camps for elementary and middle school age youth. Some of the activities the youth can participate in are: arts and crafts, music, dance, drama, sports, recreational, cultural and social activities.

Goal	To facilitate opportunities for quality after school programs which meet the fundamental needs common to all students during after school hours.		
Objective	Incorporate and implement more enrichment programs and activities to educate participants on several topics such as healthy eating habits or physical fitness.		
	2016 Actual	2017 Actual	2018 Projected
Total number of participants.	1,563	1,257	1,300
Total number of programs.	24	29	29
Goal	To incorporate more technology programs to promote more academic, social, and emotional development in after school program participants.		
Objective	Promote the importance of science and technology by encouraging participants to seek educational opportunities in these fields of study.		
	2016 Actual	2017 Actual	2018 Projected
Increase total number of participants.	1,563	1,257	1,300

Cooper Creek Tennis Center

Program Description:

Cooper Creek Tennis Center features thirty (30) courts in a passive park environment. This rubico clay complex provides the citizens of Columbus a facility unrivaled in Georgia. Functions include the establishment of leagues,

clinics and tournaments for youths and adults. Special programs include the establishment of the United States Tennis Association (USTA) schools program and the continued close association with the Columbus Regional Tennis Association (CORTA) in an effort to increase participation and revenue in the tennis program within Columbus and to help attract state and regional tournaments to our facility.

Goal	To provide Columbus citizens with recreational league play.		
Objective	To operate USTA league programs for adults.		
	2016 Actual	2017 Actual	2018 Projected
Number of adult, senior league, and tournament participants.	6,900	7,855	8,000

Lake Oliver Marina

Program Description:

Lake Oliver is a 2,150-acre lake situated between the Goat Dam and the Oliver Dam on the Chattahoochee River. Lake Oliver Marina provides access to the Chattahoochee Riverwalk. The Marina will provide citizens with a safe area for watersports, fishing, and water access for their boats. The all-new Bait Shop reflects the naval traditions of Columbus, GA.

Goal	Provide citizen's with easy access to the water, use of facilities and services, all at a reasonable cost, while maintaining and increasing amount of revenue for the CCG.		
Objective	Provide a boat launching facility for all citizens within the Columbus area.		
	2016 Actual	2017 Actual	2018 Projected
Number of boats launched annually.	5,437	5,373	5,400

Aquatics

Program Description:

The Aquatics Division operates four (4) aquatics facilities, one training facility, one work shop, and two administrative offices. It serves Columbus and the surrounding areas with public swim, swim lessons, and a variety of certification and safety classes. The section typically serves 150,000 patrons in a 10-week season.

Goal	To provide water safety classes and swim lessons to the public at one of the City's swimming facilities.		
Objective	Increase programs and class participants by 5%.		
	2016 Actual	2017 Actual	2018 Projected
Number of swim lesson participants.	185	215	230
Number of water safety class participants.	60	50	60
Goal	To provide various lifeguard or water safety certification classes.		
Objective	Increase total number of students by 10%.		
	2016 Actual	2017 Actual	2018 Projected
Lifeguard Certification participants.	24	30	35
Water Safety Instructor participants.	4	15	20

Therapeutics

Program Description:

Therapeutic Recreation's goal is to improve the quality of life of adults with disabilities in the community through recreation and leisure programming. Therapeutic Recreation provides a lifetime learning experience in recreation, including adapted physical activity, training in Special Olympics sports, socialization, cognitive development, creative and fun leisure skills.

Goal	To diversify programs for an aging population by increasing younger adult participation.		
Objective	To service more special needs individuals in the community between the ages of 16 and 30, so that many can reap the benefits of intergenerational recreation as therapy.		
	2016 Actual	2017 Actual	2018 Projected
Number of daily program attendees.	36	25	30

Pottery Shop

Program Description:

The Cultural Arts Center provides programs that reach persons of diverse interest and ability. It is designed to encourage the participation of youth, adults, senior adults and those with physical disabilities. The program adapts to the group or person's needs. There are cooperative sessions and tours of other agencies and community groups.

Goal	To promote community involvement through visual art programs.		
Objective	To expand our community art programs within the beyond Cultural Arts section with volunteers, service organizations/ programs, and in house programming.		
	2016 Actual	2017 Actual	2018 Projected
Number of volunteer hours worked.	1,005	1,425	1,500
Number of Open House participants.	703	575	600
Number of Empty Bowl participants.	903	987	1,000
Number of GRPA participants.	1	1	1
Number of community meeting attendees.	959	1,675	1,700

Senior Citizens Center

Program Description:

The Senior Citizens Center Division provides diversified recreational and leisure services for senior adults of Columbus through direct programming, facilities, advisement and referral with transportation, staff and volunteer assistance for handicapped and frail, elderly citizens. They coordinate, sponsor and promote programs with state and local agencies for the benefit of local participants, bringing visibility to Columbus and the program's participants.

Goal	Provide recreational programming focusing on improving quality of life and health for seniors.		
Objective	To increase participation in the areas of senior recreation by exposing the senior population to a variety of educational and cultural activities.		
	2016 Actual	2017 Actual	2018 Projected
Track attendance at all senior facilities.	48,977	52,188	52,600



Cooperative Extension

DEPARTMENT MISSION STATEMENT

To respond to the citizens of Columbus' needs and interest in agriculture, the environment, families, and 4-H youth with unbiased research based education.

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
2801000 Cooperative Extension	\$126,647	\$123,798	\$125,085	\$137,865
Total	\$126,647	\$123,798	\$125,085	\$137,865
% CHANGE		-2.3%	1.0%	9.3%

*Unaudited

Expenditures by Category

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Personal Services	\$104,320	\$101,526	\$102,565	\$111,674
Operating Expenditures	\$22,327	\$22,272	\$22,520	\$26,191
Total	\$126,647	\$123,798	\$125,085	\$137,865
% CHANGE		-2.3%	1.0%	9.3%

*Unaudited

Cooperative Extension

Program Description:

The Cooperative Extension Service is the educational arm of the USDA. The Columbus Extension Service is divided into five program areas: Agriculture and Natural Resources, Expanded Food and Nutrition, 4-H Youth, Home Economics, and Resource Development. Agriculture works with homeowners, corporate and industrial entities and city government in the production of food and city beautification. Expanded Food and Nutrition provide in-depth training to low-income families on budgeting, meal planning and improved diets, food and nutrition, family economics and stability, clothing and textiles, and the human environment. 4-H provides youth an opportunity to learn leadership roles. Home Economics place an emphasis on meeting the needs of contemporary living. Resource Development includes people working together locally on common concerns or problems.

Goal	Provide ""Learning for Life"" education for all Columbus area residents.		
Objective	Conduct needs assessment and establish a plan of work that addresses critical community issues.		
	2016 Actual	2017 Actual	2018 Projected
Number of needs assessment/critical issues documents.	10	4	4
Goal	Increase environmental awareness and outdoor quality of life for Columbus residents.		
Objective	To conduct educational programs for professionals, community groups, schools, businesses, agencies, and Master Gardeners.		
	2016 Actual	2017 Actual	2018 Projected
Number of educational programs contact hours.	6,506	7,135	7,200
Consultations.	250	247	250
Soil and water tests.	275	350	300



Tax Assessor

DEPARTMENT MISSION STATEMENT

Strives to compile an accurate, uniform and timely Tax Digest meeting the requirements of the Department of Revenue and the State Code. Maintain current property records to include ownership, sales information and physical data. In addition to performing duties in a professional manner and provide good customer service.

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
2901000 Tax Assessor	\$1,681,128	\$1,986,455	\$1,961,578	\$1,357,284
Total	\$1,681,128	\$1,986,455	\$1,961,578	\$1,357,284
% CHANGE		15.4%	-1.3%	-44.5%

*Unaudited

Expenditures by Category

Category Name	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Personal Services	\$1,284,587	\$1,251,181	\$1,207,484	\$1,249,645
Operating Expenditures	\$396,541	\$735,274	\$754,094	\$107,639
Total	\$1,681,128	\$1,986,455	\$1,961,578	\$1,357,284
% CHANGE		15.4%	-1.3%	-44.5%

*Unaudited

Positions by Division

	FY2016 Actual	FY2017 Actual	FY2018 Adopted
Tax Assessor	25/0	25/0	25/0
Administrative Assistant	1	1	1
Administrative Manager	1	1	1
Appraisal Technician	4	4	4
Appraiser I-Personal Property	1	1	1
Appraiser I-Real Property	8	8	8
Appraiser II- Personal Property	1	1	1
Appraiser II- Real Property	2	2	2
Appraiser III- Personal Property*	1	1	1
Appraiser III- Real Property	1	1	1
Chief Appraiser	1	1	1
Commercial Property Manager	1	1	1
Deputy Chief Appraiser	1	1	1
Personal Property Manager	1	1	1
Residential Property Manager	1	1	1
Total Full Time/Part Time Positions	25/0	25/0	25/0

* One (1) Appraiser III position has been unfunded since FY15

Program Description:

Besides being responsible for the proper accounting of all taxable and non-taxable property, we require the five-member board to maintain uniformity of assessments, hear and rule on taxpayer appeals and adjudicate matters referred by the Tax Commissioner. Subject matters include rulings and eligibility for homestead exemption, taxability, certain adjustments and refunds. The Council appoints the board members.

Goal	The Muscogee County Board of Tax Assessors strives to compile accurate, uniform, and timely Tax Digest meeting the requirements of the Department of Revenue and State code.
Objective	To comply with the Department of Revenue's requirements for an acceptable tax digest.
Objective	To process permits and audits in an efficient manner.
Objective	To achieve a current and accurate ownership records of current billing.

	2016 Actual	2017 Actual	2018 Projected
Number of real estate parcels. Personal property accounts.	81,861	81,780	81,938
Number of permits processed for Commercial & Residential Additions, new construction, demolitions etc.	3,106	3,133	4,332
Number of field reviews incl. sold properties (Commercial & Residential) updating records and values if warranted.	4,363	1,295	6,047
Number of ownership records updated annually.	7,134	7,287	6,442



Elections & Registration

DEPARTMENT MISSION STATEMENT

To obtain and maintain the registration of eligible citizens and to administer and supervise the conduct of all elections and primaries in Muscogee County in a timely, accurate and efficient manner.

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
2902000 Elections & Registration	\$724,980	\$688,497	\$813,511	\$650,502
Total	\$724,980	\$688,497	\$813,511	\$650,502
% CHANGE		-5.3%	15.4%	-25.1%

*Unaudited

Expenditures by Category

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Personal Services	\$536,109	\$515,218	\$542,610	\$520,538
Operating Expenditures	\$188,871	\$173,279	\$270,901	\$129,964
Total	\$724,980	\$688,497	\$813,511	\$650,502
% CHANGE		-5.3%	15.4%	-25.1%

*Unaudited

Positions by Division

	FY2016 Actual	FY2017 Actual	FY2018 Adopted
Elections & Registration	7/6	7/6	6/6
Asst Elections & Registrations Director*	0	0	1
Board Members (PT)	5	5	5
Election Technician**	4	4	3
Elections & Registrations Director	1	1	1
Elections Clerk (Temporary)	1	1	1
Elections Specialist	1	1	1
Registration Coordinator*	1	1	0
Total Full Time/Part Time Positions	7/6	7/6	6/6

*Registration Coordinator (G15) was reclassified to Asst Elections & Registrations Director (G21) in FY18

** One (1) Election Technician position was deleted in FY18.

Program Description:

Besides administering and supervising the conduct of all elections and primaries in Muscogee County, the Board conducts the process of obtaining and maintaining the registration of eligible citizens. The Council appoints the Board members.

Goal	To obtain and maintain the registration of eligible citizens; provide access to the electoral process for citizens and candidates; administer and supervise conduct of elections and primaries.		
Objective	To perform required list maintenance procedures for the voter registration list to include NCOA, confirmation notices, vital records, and felon lists.		
	2016 Actual	2017 Actual	2018 Projected
Number of records.	96	15,478	12,000
Goal	To provide accurate districting information for maps, voters, and elected officials in preparation for decennial census in 2020 and to utilize GIS to accomplish distribution of information.		
Objective	To coordinate work with GIS to ensure proper street placement of district representative lines for local, state, and federal offices.		
	2016 Actual	2017 Actual	2018 Projected
Number of records.	450	3,478	500
Goal	To protect acquisition of new voting equipment by routinely testing and maintaining voting equipment to have units available for elections.		
Objective	To protect acquisition of new voting equipment by routinely testing and maintaining voting equipment to have units available for elections.		
	2016 Actual	2017 Actual	2018 Projected
Number of available units.	1,000	427	427



Police

DEPARTMENT MISSION STATEMENT

The Columbus Police Department will deliver effective and responsive law enforcement to all citizens of the City of Columbus in a fair and equitable manner. As an integral part of the Columbus Community, we are committed to communicate with those we serve and to join with them in establishing priorities to enhance the quality of life for the entire community.

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
4001000 Chief of Police	\$917,055	\$1,066,321	\$1,057,701	\$1,045,686
4002100 Intelligence/Vice	\$1,450,581	\$1,331,646	\$1,236,723	\$1,462,477
4002200 Support Services	\$2,746,586	\$2,895,557	\$2,784,351	\$2,795,887
4002300 Field Operations	\$12,391,777	\$12,077,000	\$10,634,087	\$10,808,253
4002400 Office of Professional Standards	\$416,807	\$462,066	\$448,365	\$462,148
4002500 Metro Drug Task Force	\$205,662	\$162,312	\$144,241	\$190,436
4002700 Police Special Operations Accounts	\$31,636	\$14,709	\$48,203	\$33,500
4002800 Administrative Services	\$1,356,772	\$1,399,415	\$1,415,844	\$1,500,126
4003230 Motor Transport	\$1,457,247	\$1,977,356	\$1,565,247	\$1,349,500
4003320 Investigative Services	\$6,728,902	\$6,817,506	\$6,254,429	\$6,324,100
Total	\$27,703,025	\$28,203,888	\$25,589,191	\$25,972,113
% CHANGE		1.8%	-10.2%	1.5%

*Unaudited

Expenditures by Category

Category Name	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Personal Services	\$25,067,199	\$24,504,927	\$22,741,936	\$23,447,505
Operating Expenditures	\$2,453,493	\$2,661,792	\$2,375,444	\$2,524,608
Capital Projects	\$182,333	\$1,037,169	\$471,811	—
Total	\$27,703,025	\$28,203,888	\$25,589,191	\$25,972,113
% CHANGE		1.8%	-10.2%	1.5%

*Unaudited

Positions by Division

	FY2016 Actual	FY2017 Actual	FY2018 Adopted
Chief of Police	10/0	10/0	10/0
Accounting Clerk	1	1	1
Administrative Assistant	2	2	2
Administrative Clerk II	1	1	1
Administrative Secretary	1	1	1
Chief of Police	1	1	1
Deputy Chief of Police	1	1	1
Police Finance Manager	1	1	1
Police Lieutenant	1	1	1
Police Officer	1	1	1
Intelligence/Vice	25/0	25/0	25/0
Asset Forfeiture Coordinator	1	1	1
Police Captain	1	1	1
Police Corporal	11	11	11
Police Officer	8	8	8
Police Sergeant	4	4	4
Support Services	42/0	42/0	42/0
Administrative Secretary	1	1	1
Building Crew Leader	1	1	1
Building Service Worker	3	3	3
Command Sergeant	1	1	1
Criminal Records Technician	16	16	16
Police Cadet	1	1	1
Police Captain	1	1	1
Police Corporal	4	4	4
Police Major	1	1	1
Police Officer	10	10	10
Police Sergeant	1	1	1
Records Manager	1	1	1
Records Supervisor	1	1	1
Field Operations	217/0	217/0	217/0
Administrative Clerk I	1	1	1
Administrative Secretary	1	1	1
Command Sergeant	2	2	2
Police Captain	3	3	3
Police Corporal	27	27	27
Police Lieutenant	7	7	7
Police Major	1	1	1
Police Officer	155	155	155
Police Sergeant	20	20	20
Office of Professional Standards	7/0	7/0	7/0
Administrative Secretary	1	1	1
Crime Analyst	2	2	2

Positions by Division *(continued)*

	FY2016 Actual	FY2017 Actual	FY2018 Adopted
Police Lieutenant	1	1	1
Police Major	1	1	1
Police Sergeant	2	2	2
Metro Drug Task Force	3/0	3/0	3/0
Police Corporal	2	2	2
Police Lieutenant	1	1	1
Administrative Services	21/0	21/0	21/0
Accounting Clerk	1	1	1
Administrative Secretary	2	2	2
Criminal Records Technician	1	1	1
Facility Maintenance Technician	1	1	1
Police Captain	1	1	1
Police Corporal	3	3	3
Police HR Technician	1	1	1
Police Lieutenant	1	1	1
Police Major	1	1	1
Police Officer	5	5	5
Police Sergeant	4	4	4
Investigative Services	99/0	99/0	99/0
Administrative Clerk I	3	3	3
Administrative Secretary	1	1	1
Criminal Records Technician	1	1	1
Police Captain	1	1	1
Police Corporal	55	55	55
Police Lieutenant	7	7	7
Police Major	1	1	1
Police Officer	6	6	6
Police Sergeant	24	24	24
Total Full Time/Part Time Positions	424/0	424/0	424/0

Chief of Police

Program Description:

The Office of the Chief of Police is a functional area of the Police Department that encompasses several activities other than those of the chief administrative officer. The Division is the primary administrative section of the Police Department that provides guidance and control over the activities of the Department and develops rules and regulations, policies and procedures that are necessary to insure its proper operation.

Goal	To provide police services in an effective, fair, and unbiased manner with professional, well-trained, educated officers operating with integrity and high ethical standards.		
Objective	Conduct daily meetings of the Command Staff to monitor the progress of investigations, programs, projects, and current activities.		
Objective	Conduct quarterly goals and objectives review sessions with the Command Staff.		
Objective	Prepare monthly crime analysis reports on criminal activity.		
Objective	Monitor and review the departmental budget status reports with the Command Staff.		
	2016 Actual	2017 Actual	2018 Projected
Number of Staff Meetings.	241	248	243
Number of G&O Review Sessions	4	4	4
Number of crime analysis reports.	12	12	12
Number of monthly budget reviews conducted.	12	12	12

Intelligence/Vice

Program Description:

Vice/Intelligence is responsible for documenting and investigating persons involved in criminal activity. Such criminal activity will include illegal use, sale, distribution and trafficking of drugs (controlled substances), prostitution, illegal gambling, illegal use, sale and/or distribution of alcohol, or firearms, manufacture, sale and/or distribution of obscene or pornographic material and organized criminal activities or any activity which involves offenses for profit or undermines the stability or welfare of the community.

Goal	Enforce all laws in a professional, fair and equitable manner while protecting the rights of each citizen.		
Objective	File condemnation documents on \$75,000 in currency.		
Objective	File condemnation forfeiture documents on \$50,000 in property.		
Objective	File condemnation documents on all seized vehicles.		
Objective	Conduct five (5) details to investigate prostitution/pandering activity.		
Objective	Conduct 250 checks on businesses that are licensed to sell alcohol.		
Objective	Investigate, document, and prosecute all drug cases resulting from the sale of illicit drugs.		
	2016 Actual	2017 Actual	2018 Projected
Value of Assets in Currency filed on.	139,776	86,783	125,000
Value of Assets in Property filed on.	70,366	55,009	75,000
Number of vehicles seized.	51	17	40

	2016 Actual	2017 Actual	2018 Projected
Number of Prostitution/Pandering Details Conducted.	15	21	20
Number of business checked.	267	69	250
Number of cases made.	894	453	960

Support Services

Program Description:

The Bureau of Support Services provides a variety of support functions for the entire Department. It includes the state-of-the-art 911 Center; the Quartermaster, where all supplies are maintained; Motor Transport where all rolling stock is monitored; Property and Evidence where evidence and recovered property is stored and protected; and the Central Records Unit where tens of thousands of reports, warrants and other documents are maintained.

Goal	To provide documentation and criminal justice data entry services in compliance with Federal, State and local requirements.
Objective	To process and store all police incident reports.
Objective	To process and provide all pre-employment criminal history inquiries.
Objective	Process and enter data into the Columbus Area Justice Information System (CAJIS) from all incident, supplement, and arrest reports for criminal analysis purposes.
Objective	To respond to all citizens' requests for police services (reports, criminal histories, fingerprinting, identification cards and permits, etc.)

	2016 Actual	2017 Actual	2018 Projected
Number of reports processed.	64,779	52,558	56,333
Number of inquiries.	4,310	3,182	2,756
Number of records added to CAJIS.	411,401	411,852	419,678
Number of Citizens' requests.	42,150	50,243	53,958

Goal	To maintain, process and distribute equipment, materials, evidence and other property in accordance with departmental policies and state and local laws.
Objective	To issue and receive all equipment requests from employees.

	2016 Actual	2017 Actual	2018 Projected
Number of requests for equipment.	38,750	36,951	35,895

Goal	To receive, process and dispose of all property, evidence, and contraband in accordance with proper guidelines.
Objective	Track the number of all cases involving the intake and processing of property and/or evidence.

	2016 Actual	2017 Actual	2018 Projected
Number of Property/Evidence cases.	16,895	13,369	11,369

Field Operations

Program Description:

The Bureau of Field Operations is the largest of the Department's bureaus. This Bureau provides primary police services to the community as first responders for any request for police assistance by providing emergency responses and preventive patrols. The Bureau includes a Tactical Unit that is trained to handle special functions

as well as normal patrol duties. In addition, they work closely with various community organizations fighting drugs and crimes in their own neighborhoods. The bicycle patrol concentrates on the Riverwalk, Cooper Creek Park, South Commons and those other areas where they blend in with the relaxed activities.

Goal	To develop safer roadways throughout the City while providing efficient, professional police service in an effective and unbiased manner.		
Objective	Conduct 25 details on major highways in the city focusing on speeding violations.		
Objective	Conduct a minimum of 12 traffic checkpoints focused on DUI, seat belts, drivers' licenses, or proof of insurance.		
Objective	Conduct 24 details in selected school zones concentrating on speeding violations.		
	2016 Actual	2017 Actual	2018 Projected
Speeding details conducted.	30	32	34
Traffic checkpoints conducted.	18	18	18
School zone details conducted.	28	32	36
Goal	Develop a safe community by enforcing all laws in a fair and equitable manner while protecting the rights of each citizen.		
Objective	Investigate all criminal offenses and prosecute all criminal offenders.		
	2016 Actual	2017 Actual	2018 Projected
Number of criminal arrests.	15,908	16,295	20,174
Goal	To provide professional and efficient police services in an effective, fair and unbiased manner with well-trained, educated officers operating with integrity and high ethical standards.		
Objective	Respond to all calls and self-initiated contacts for police service.		
	2016 Actual	2017 Actual	2018 Projected
Number of Patrol Officer responses to calls.	416,789	408,453	404,368
Goal	To provide specialized operations and details focusing on high crime areas and activities.		
Objective	Make 24 assignments per shift detailing patrol officers to specifically ride areas with high incidences of business burglaries.		
	2016 Actual	2017 Actual	2018 Projected
Number of special details.	102	120	125

Office of Professional Standards

Program Description:

The Office of Professional Standards acts as the internal affairs unit of the Department. They play a pivotal role in preserving the integrity of the Department by investigating major complaints against officers. The unit also assures that the Department is in compliance with specific standards to maintain national and state accreditation. Only two percent of the police agencies in country are accredited.

Goal	Provide police services in an effective, fair, and unbiased manner with professional, well-trained, educated officers operating with integrity and high ethical standards.
Objective	Track all use of force incidents involving departmental employees for compliance with policy and procedure.
Objective	Track all complaints against the department and departmental employees for compliance with policy and procedure.
Objective	Investigate all cases assigned by Chief of Police.
Objective	Conduct research projects, grants, and other tasks assigned by the Command Staff.
Objective	Meet or exceed the 273 mandatory standards set for compliance by the Commission on Accreditation for Law Enforcement Agencies.

	2016 Actual	2017 Actual	2018 Projected
Number of Use of Force cases.	61	74	87
Number of complaints.	50	54	68
Number of cases assigned by Chief.	7	15	12
Number of research projects.	82	192	150
Number of standards met.	273	273	273

Metro Drug Task Force

Program Description:

This unit is responsible for the enforcement of Drug Violations and Organized Crime violations on a regional basis. The two Columbus Police Department's Officers assigned are members of a task force comprising five (5) municipal and county jurisdictions.

Police Special Operations Account

Program Description:

The Special Operations Unit is a new division set up to be the cost center for special operations expenditures.

Administrative Services

Program Description:

Bureau of Administrative Services maintains training, community relations and safety programs for the Department. All officers are trained in one of Georgia's few in-house Police Training Units. They oversee recruit and in-service training using a unit that is comprised of certified training instructors. In addition, many other officers in the Department are certified instructors and are used to supplement the training staff in certain police specialties. The Training Unit also maintains the pistol and shotgun ranges, as well as the FATS training equipment. The firing ranges are used by more than 34 different local, state and federal agencies for firearms training and qualification. Administrative Services also maintains the D.A.R.E. and Neighborhood Watch programs.

Goal	Provide police services in an effective, fair and unbiased manner with professional, well trained and educated officers operating with integrity and high ethical standards.
Objective	Provide a minimum of 24 hour of In Service Training to all sworn officers.
Objective	Provide a minimum of 600 hours of Recruit Training to all police officers who successfully complete the P.O.S.T. Basic Law Enforcement Training.
Objective	Provide a minimum of 600 hours of Recruit Training to all police officers who successfully complete the P.O.S.T. Basic Law Enforcement Training.

	2016 Actual	2017 Actual	2018 Projected
Number of Officers Trained.	455	475	500
Number of Officer completing Recruit Training.	39	50	60
Number of Officers attending advanced training.	347	375	400
Goal	To develop, implement, and maintain the educational programs and events designed to enhance the department's commitment to the proactive approach to policing.		
Objective	Establish 10 new neighborhood watch programs.		
Objective	Provide a minimum of 340 Crime Prevention presentations to the public.		
	2016 Actual	2017 Actual	2018 Projected
Number of new neighborhood watch programs.	10	10	10
Number of presentations to the public.	448	460	500
Goal	To recruit and select qualified police applicants, maintain personnel records and ensure compliance with federal, state, and local employment and payroll guidelines.		
Objective	Track all personnel grievances relating to employees.		
Objective	Recruit, process, and investigate all police applicants in accordance with selection guidelines and criteria.		
	2016 Actual	2017 Actual	2018 Projected
Number of grievances.	10	8	8
Applicants processed.	229	175	202

Motor Transport

Program Description:

The Motor Transport Unit maintains an inventory of all police vehicles. This includes patrol cars, motorcycles, the bomb trainer and utility trucks. The Police Department is concerned with prompt and efficient maintenance, by keeping more officers in service and available to respond.

Goal	To maintain, control, and assign all police fleet vehicles in accordance with the City policy and guidelines.		
Objective	To provide fleet management services for all marked patrol vehicles.		
Objective	To provide fleet management for all Administrative and Detective vehicles.		
Objective	To provide fleet management for all police motorcycles.		
Objective	To provide fleet management for all police trucks and vans.		
Objective	To provide fleet management services for all police scooters and ATV's.		
	2016 Actual	2017 Actual	2018 Projected
Number of patrol vehicles maintained.	343	343	342
Number of Admin and Detective vehicles.	195	189	191
Number of police motorcycles maintained.	20	19	20
Number of trucks and vans maintained.	16	16	23
Number of scooters and ATVs maintained.	14	15	15

Investigative Services

Program Description:

The Bureau of Investigative Services investigates major crimes, monitors gang activities and conducts juvenile activities. The Bureau has specialized units such as the Gang Task Force and Juvenile Division unit, which works with the Muscogee County School District in mentoring and supervising youthful offenders. This Bureau also has utilized the G.R.E.A.T. (Gang Resistance Education and Training) program in the school system to educate teens to the problems of gangs.

Goal	Enforce all laws in a professional, fair and equitable manner while protecting the rights of each citizen.		
Objective	Investigate all homicides.		
Objective	Assign for follow-up all reports which meet the elements of burglary/theft.		
Objective	Run background checks on all individuals who pawn firearms.		
Objective	Investigate all incidents involving vehicular theft and related incidents.		
Objective	Enter all legible fingerprints into AFIS System.		
Objective	Conduct 4 warrant sweeps to reduce the number of outstanding warrants.		
Objective	Utilize the G.R.E.A.T. Program to educate all 7th grade students.		
	2016 Actual	2017 Actual	2018 Projected
Number of homicides investigated.	17	23	24
Number of burglary/theft cases assigned.	4,002	1,750	1,680
Number of weapons pawned.	1,825	4,200	4,150
Number of assigned vehicle theft cases.	1,114	720	700
Number of fingerprint system entries.	1,817	1,385	1,700
Number of warrant sweeps conducted.	4	4	4
Number of students educated with GREAT.	4,429	4,900	5,000



Fire & EMS

DEPARTMENT MISSION STATEMENT

The mission of this Department is to ensure a safe community to work and raise a family, by providing the most efficient response and mitigation of fires, hazardous materials, medical, natural disasters and other emergencies that threaten the welfare of our citizens.

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
4101000 Chief of Fire & EMS	\$456,652	\$427,666	\$425,704	\$415,963
4102100 Fire/EMS Operations	\$21,874,590	\$21,462,741	\$21,223,834	\$20,998,975
4102600 Fire/EMS Special Operations	\$1,020,738	\$1,069,621	\$1,089,135	\$1,072,607
4102800 Fire/EMS Admin Services	\$835,181	\$824,844	\$815,549	\$809,104
4102900 Emergency Management	\$173,632	\$167,813	\$175,157	\$184,559
4103610 Logistics/Support	\$606,806	\$653,024	\$605,747	\$618,283
Total	\$24,967,599	\$24,605,707	\$24,335,126	\$24,099,491
% CHANGE		-1.5%	-1.1%	-1.0%

*Unaudited

Expenditures by Category

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Personal Services	\$23,338,141	\$22,612,803	\$22,597,769	\$22,379,045
Operating Expenditures	\$1,629,457	\$1,799,385	\$1,714,628	\$1,720,446
Capital Projects	—	\$193,519	\$22,729	—
Total	\$24,967,599	\$24,605,707	\$24,335,126	\$24,099,491
% CHANGE		-1.5%	-1.1%	-1.0%

*Unaudited

Positions by Division

	FY2016 Actual	FY2017 Actual	FY2018 Adopted
Chief of Fire & EMS	5/0	5/0	5/0
Administrative Coordinator	1	1	1
Assistant Fire Chief	1	1	1
Chief of Fire and EMS (Director)	1	1	1
Fire Captain EMT	1	1	1
Fire Payroll Technician	1	1	1
Fire/EMS Operations	332/0	332/0	332/0
Administrative Secretary	2	2	2
Battalion Chief	9	9	9
Deputy Fire Chief	1	1	1
Division Chief Health, Safety & Info Sys	1	1	1
EMS Lieutenant	1	1	1
Fire Captain	23	23	23
Fire Captain Logistics	2	2	2
Fire Lieutenant	40	40	40
Fire Sergeant	62	62	62
Firefighter/EMT/Fire Medic*	191	191	191
Fire/EMS Special Operations	11/0	11/0	11/0
Administrative Secretary	2	2	2
Deputy Fire Chief	1	1	1
Fire Captain Training/Paramedic Instructor	2	2	2
Lieutenant Training	5	5	5
Training Chief	1	1	1
Fire/EMS Admin Services	11/0	11/0	11/0
Administrative Secretary	1	1	1
Assistant Fire Marshal	1	1	1
Deputy Fire Chief	1	1	1
Fire Marshal	1	1	1
Fire Sergeant Investigations	3	3	3
Lieutenant Investigator	1	1	1
Lieutenant Fire Inspector	3	3	3
Emergency Management	2/0	2/0	2/0
EMA Planner	1	1	1
Emergency Management Deputy Director	1	1	1
Logistics/Support	3/0	3/0	3/0
Firefighter	1	1	1
Lieutenant Logistics	1	1	1
Support Technician Logistics, Civilian	1	1	1
Total Full Time/Part Time Positions	364/0	364/0	364/0

Chief of Fire & EMS

Program Description:

This division is responsible for the management of personnel and resources to effectively and efficiently accomplish the organizational goals of the Department of Fire and Emergency Medical Services.

Fire/EMS Operations

Program Description:

The Operations Division seeks to provide superior and quality fire protection services to the community. This service is predicated upon saving lives, protecting property, and preserving the environment.

Goal	To effectively respond to all emergencies within the appropriate time frames established by the Department using established accreditation guidelines.		
Objective	Initial responding fire apparatus to arrive within six (6) minutes of dispatch and the initial full alarm assignment to arrive within eight (8) minutes 90% of the time.		
	2016 Actual	2017 Actual	2018 Projected
Percent of calls that are within the designated times.	92%	95%	95%
Goal	To provide quality patient care consistent with the established medical treatment protocols approved by the Medical Director.		
Objective	To limit the number of minor patient care and documentation variances to less than 3 % of all calls with zero (0) variances.		
	2016 Actual	2017 Actual	2018 Projected
Number of minor patient care and documentation variances less than 3% of all calls.	86	88	90
Goal	To provide the safest, most efficient and effective emergency services to the citizens of Columbus.		
Objective	Provide required minimum staffing for all units (24 hour shifts, 356 days per year).		
	2016 Actual	2017 Actual	2018 Projected
Percent of staffing for all units (24 hour shifts, 365 days per year).	99%	99%	100%

Fire/EMS Special Operations

Program Description:

The Special Operations Division is responsible for the training and oversight of the Special Operation Teams to include Hazardous Materials Response, BioHaz/Weapons of Mass Destruction, High Angle Rope Rescue, Confined Space Rescue, Trench Rescue, Water Rescue and Wilderness Search and Rescue. Additionally, it is also responsible for the provision of high quality Fire and EMS training for all department personnel that meets or exceeds Federal, State and local government standards.

Goal	To satisfy annual Insurance Service Office categories of training.
Objective	Provide annual hazardous materials training, night drill exercises, company drill exercises, ISO driver training, officer leadership training, and in-house training for each of the field personnel in the department.

	2016 Actual	2017 Actual	2018 Projected
% of personnel that completed ISO training objectives.	100%	100%	100%
Goal	To satisfy Georgia Firefighter Standards and Training annual Firefighter Recertification Training requirements.		
Objective	Insure all certified firefighters in the Department meet the state requirements for firefighter recertification.		
	2016 Actual	2017 Actual	2018 Projected
"Percentage of personnel that complete Georgia Firefighter Standards & Training annual Firefighter Recertification Training Requirements."	100%	100%	100%

Fire/EMS Admin Services

Program Description:

The responsibilities of the Administration Services Division are to provide fair and equitable recruitment, hiring practices and promotional opportunities for all eligible prospective candidates. In addition, maintain personnel and medical records for all employees of the organization. The Fire Prevention Division attempts to provide the safest community possible for all citizens in which to live, work and raise a family by instituting fiscally responsible and pro-active approaches to fire safety education and code enforcement which will provide a medium for accomplishing the overall mission of the Columbus Fire Department.

Goal	To decrease the probabilities of a fire situation by insuring fire prevention code inspections are conducted on those buildings identified as Special Hazards in the Official Code of Georgia Annotate. Sec. 25-2-13.		
Objective	To conduct annual fire prevention code inspections on buildings identified as Special Hazards.		
	2016 Actual	2017 Actual	2018 Projected
Percent of inspections completed on Special Hazard buildings.	90%	110%	100%
Goal	To ensure continuous customer satisfaction with Fire Prevention's response time to inquiries, requests, and complaints.		
Objective	To respond to inquiries, requests, and/ or complaints within one working day.		
	2016 Actual	2017 Actual	2018 Projected
Percent of inquiries, requests, and complaints responded to within 1 working day.	100%	100%	100%

Emergency Management

Program Description:

The Columbus Emergency Management program is responsible for the planning and coordination of the Government's efforts to mitigate against, prepare for, respond to and recover from major emergencies. Readiness requires continuous planning, coordinating, exercising plans, training response personnel and maintaining equipment and facilities ensuring a reliable, immediate response during emergency situations. During a major emergency, the Emergency Operations Center must be capable of selectively activating to perform the necessary command control and coordination functions. The readiness posture and capability of

Emergency Management must be maintained at a level to respond rapidly and efficiently to emergencies. Public awareness and knowledge of emergency conditions and procedures are critical to public safety.

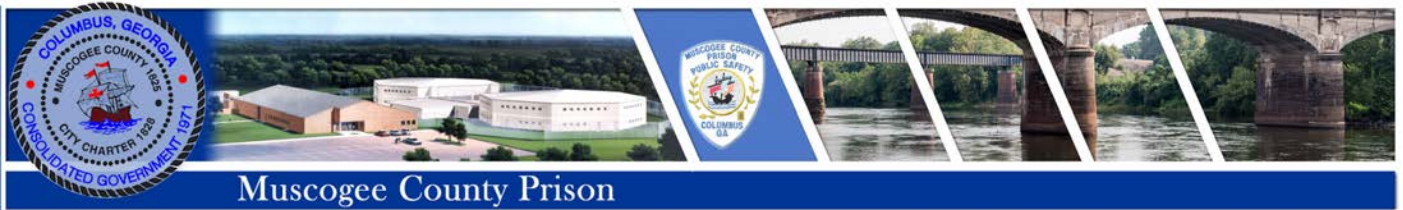
Goal	To provide public safety/non-public safety response personnel and agencies and outside support agencies the opportunity to test their response policies and protocols through realistic exercises and drills.		
Objective	To conceive, design, and conduct a sufficient number of tabletop, functional, and full scale exercise within this jurisdiction.		
	2016 Actual	2017 Actual	2018 Projected
Percent of Full Scale exercises completed.	100%	100%	100%
Percent of Functional exercises completed.	100%	100%	100%
Percent of Tabletop exercises completed.	100%	100%	100%

Logistics/Support

Program Description:

To maintain all fire department buildings, vehicles and equipment according to federal, state, local and industry codes. Additionally, the division manages fixed assets, maintenance records, and both expendable and non-expendable supplies and equipment.

Goal	To ensure the Department of Fire and Emergency Medical Services meets or exceeds all regulatory requirements regarding personal protective equipment.		
Objective	To ensure each firefighter's personal protective equipment has met and continues to meet all applicable standards.		
	2016 Actual	2017 Actual	2018 Projected
Percentage of Personal Protective Equipment inspected annually.	100%	100%	100%



MCP

DEPARTMENT MISSION STATEMENT

As a work prison, the mission is three-fold: To protect the public through effective control and custody of inmates, provide effective methods of self-improvement for inmates, and provide a safe and professional work environment for our staff.

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
4201000 Muscogee County Prison	\$7,852,844	\$7,667,192	\$7,792,730	\$7,892,759
Total	\$7,852,844	\$7,667,192	\$7,792,730	\$7,892,759
% CHANGE		-2.4%	1.6%	1.3%

*Unaudited

Expenditures by Category

Category Name	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Personal Services	\$5,715,026	\$5,616,226	\$5,594,616	\$5,592,728
Operating Expenditures	\$2,129,511	\$2,049,966	\$2,198,114	\$2,300,031
Capital Projects	\$8,307	\$1,000	—	—
Total	\$7,852,844	\$7,667,192	\$7,792,730	\$7,892,759
% CHANGE		-2.4%	1.6%	1.3%

*Unaudited

Positions by Division

	FY2016 Actual	FY2017 Actual	FY2018 Adopted
Muscogee County Prison	111/80	111/80	111/80
Accounting Clerk	1	1	1
Accounting Technician*	1	1	1
Administrative Clerk I	1	1	1
Administrative Coordinator	1	1	1
Correctional Counselor	2	2	0
Correctional Officer	38	38	38
Correctional Sergeant	5	5	5
Corrections Technician	21	21	21
Deputy Warden	2	2	2
Inmate Labor	80	80	80
Senior Correctional Counselor	1	1	3
Senior Correctional Officer	37	37	37
Warden	1	1	1
Total Full Time/Part Time Positions	111/80	111/80	111/80

Muscogee County Prison

Program Description:

The Muscogee County Prison (MCP) operates according to Georgia law, rules, and regulations of the State Board of Corrections, and the City Council. It is the responsibility of the Warden to assume custody of assigned inmates under the jurisdiction of the State Board of Corrections. The Warden and their personnel are charged with the responsibility of safe and secure custody, exercise service, recreation, visitation, education, and religious programs for assigned inmates. As a work prison, MCP provides a cost-effective, inmate labor force. Inmates assigned to MCP are used to supplement the City's work force in the operation of the institution, maintenance of public roads, public services (including sanitation) and other functions of the city government.

Goal	To provide public safety through hyper vigilance within the facility.		
Objective	To monitor and maintain safe operations for public protection through hourly inspections and documentations.		
	2016 Actual	2017 Actual	2018 Projected
Percentage of daily inspections and reports completed.	100%	100%	100%
Number of daily inspections and reports completed.	1,800	1,800	1,800
Goal	To provide public safety through hyper vigilance through effective supervision and accountability of inmate movement and work details for the betterment of our community.		
Objective	To achieve maximum control for public protection.		
	2016 Actual	2017 Actual	2018 Projected
Percentage of Inmate head counts conducted.	100%	100%	100%
Number of Inmate head counts (outside facility).	1,150	1,125	2,190
Number of Inmate head counts (inside facility).	2,810	2,900	3,285



Homeland Security

DEPARTMENT MISSION STATEMENT

To provide guidance, direction and coordination in mobilizing, organizing, and preparing the City of Columbus for acts of terrorism and man-made or natural disasters. The Columbus Office of Homeland Security shall develop and coordinate the implementation of a comprehensive local strategy and shall perform the functions necessary to carry out the mission.

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
4501000 Homeland Security	\$13,249	\$14,751	\$9,619	\$18,322
Total	\$13,249	\$14,751	\$9,619	\$18,322
% CHANGE		10.2%	-53.3%	47.5%

*Unaudited

Expenditures by Category

Category Name	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Operating Expenditures	\$13,249	\$14,751	\$9,619	\$18,322
Total	\$13,249	\$14,751	\$9,619	\$18,322
% CHANGE		10.2%	-53.3%	47.5%

*Unaudited



Superior Court

DEPARTMENT MISSION STATEMENT

The Superior Courts are presided over by seven judges, elected by the voters of the six counties making up the Chattahoochee Judicial Circuit. These counties are Muscogee, Chattahoochee, Harris, Marion, Talbot, and Taylor. Sessions of the court, civil and criminal, are held in the county courthouse of each county. Felony cases, divorce and alimony, child custody, equity cases, and cases involving land titles must be tried in the Superior Court. The Superior Court has concurrent jurisdiction with the other courts to try other civil cases and misdemeanor criminal cases. In addition, this court determines appeals from the Probate Court and in certain instances from the Juvenile and the Municipal Court.

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
5001000 Chief Judge - Superior Court	\$300,082	\$302,203	\$295,332	\$305,167
5002000 District Attorney	\$2,020,980	\$2,211,792	\$2,170,291	\$2,325,885
5002100 Adult Probation	\$133,215	\$118,945	\$110,345	\$127,487
5002110 Juvenile Court	\$511,207	\$614,006	\$620,146	\$668,334
5002115 Juvenile Court Clerk	\$160,119	—	—	—
5002125 Circuit Wide Juvenile Court	\$295,543	\$286,300	\$292,093	\$325,647
5002140 Jury Manager	\$420,573	\$466,443	\$442,077	\$447,575
5002150 Judge Mullins	\$206,687	\$203,734	\$198,460	\$204,009
5002160 Judge Rumer	\$148,220	\$146,623	\$140,459	\$145,390
5002170 Judge Smith	\$151,425	\$148,770	\$145,104	\$142,522
5002180 Judge Peters	\$144,782	\$152,859	\$143,244	\$142,973
5002190 Judge Jordan	\$217,151	\$200,807	\$214,494	\$207,476
5002195 Judge Gottfried	\$139,100	\$135,338	\$136,271	\$142,973
5002200 Victim Witness Program	\$173,487	\$168,394	\$173,562	\$186,243
5003000 Clerk of Superior Court	\$1,981,691	\$1,938,629	\$1,897,056	\$1,896,450
5003310 Board of Equalization	\$68,154	\$80,813	\$78,734	\$86,761
Total	\$7,072,415	\$7,175,656	\$7,057,668	\$7,354,892
% CHANGE		1.4%	-1.7%	4.0%

*Unaudited

Expenditures by Category

Category Name	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Personal Services	\$6,226,969	\$6,279,213	\$6,160,293	\$6,401,424
Operating Expenditures	\$842,848	\$883,740	\$894,896	\$953,468

Expenditures by Category *(continued)*

Category Name	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Capital Projects	\$2,599	\$12,704	\$2,479	—
Total	\$7,072,415	\$7,175,656	\$7,057,668	\$7,354,892
% CHANGE		1.4%	-1.7%	4.0%

*Unaudited

Positions by Division

	FY2016 Actual	FY2017 Actual	FY2018 Adopted
Chief Judge - Superior Court	17/6	17/6	17/6
Case Manager	1	1	1
Chief Judge Superior Court	1	1	1
Court Reporters	7	7	7
Judge Superior Court	6	6	6
Law Clerk	2	2	2
Secretary (PT Supplement)	1	1	1
Senior Judge Superior Court	4	4	4
Superior Court Coordinator (Seasonal Supplement)	1	1	1
District Attorney	31/0	31/0	33/0
Administrative Assistant	1	1	1
Assistant District Attorney I/II/III*	10	10	11
Chief Assistant District Attorney	1	1	1
Deputy Assistant District Attorney	2	2	2
District Attorney	1	1	1
Investigator - District Attorney*	7	7	8
Investigator Supervisor - DA	1	1	1
Legal Administrative Clerk	7	7	7
Paralegal	1	1	1
Adult Probation	2/1	2/1	2/1
Accounting Clerk	1	1	1
Accounting Clerk (PT)	1	1	1
Child Support Enforcement Manager	1	1	1
Juvenile Court	11/0	11/0	11/0
Administrative Secretary	1	1	1
Case Manager**	2	3	3
Custody Investigator**	3	2	2
Custody Investigator/Judicial Review Coordinator	1	1	1
Deputy Clerk II	2	2	2
Juvenile Court Coordinator***	1	1	1
Juvenile Court Director	1	1	1
Circuit Wide Juvenile Court	3/0	3/0	3/0
Judge Juvenile Court Circuit Wide	2	2	2
Presiding Judge Juvenile Court Circuit Wide	1	1	1
Jury Manager	2/1	2/1	2/1
Admin Clerk I (PT)	1	1	1
Deputy Clerk II	1	1	1
Jury Manager	1	1	1
Victim Witness Program	3/0	3/0	3/0
Victim Advocate	2	2	2
Victim/Witness Program Administrator	1	1	1
Clerk of Superior Court	35/2	35/2	35/2
Assistant Chief Deputy Clerk	3	3	3

Positions by Division *(continued)*

	FY2016 Actual	FY2017 Actual	FY2018 Adopted
Chief Deputy Clerk	1	1	1
Clerk of Superior Court	1	1	1
Deputy Clerk I	2	2	2
Deputy Clerk II (PT)	2	2	2
Deputy Clerk II	21	21	21
Senior Deputy Clerk	7	7	7
Board of Equalization	1/0	1/0	1/0
Board of Equalization Administrator	1	1	1
Total Full Time/Part Time Positions	105/10	105/10	107/10

** One (1) Assistant District Attorney position and One (1) Investigator - District Attorney position was added in FY18 for Recorder's Court*

*** Custody Investigator (G13) reclassified to Case Manager (G16) in FY17*

**** Juvenile Court Coordinator position has been unfunded since FY16*

Chief Judge - Superior Court

Program Description:

The Superior Courts are presided over by seven judges, elected by the voters of the six counties making up the Chattahoochee Judicial Circuit. These counties are Muscogee, Chattahoochee, Harris, Marion, Talbot, and Taylor. Sessions of the Court, both civil and criminal, are held in the county courthouse of each county. Felony cases, divorce/ alimony, child custody, equity cases, and cases involving land titles must be tried in the Superior Court. The Superior Court has concurrent jurisdiction with the other courts to try other civil cases and misdemeanor criminal cases. In addition, this court determines appeals from the Probate Court, and in certain instances, from the Juvenile and Municipal Court.

District Attorney

Program Description:

The District Attorney is elected for a four-year term and is the prosecuting attorney for the Superior Courts in the Chattahoochee Judicial Circuit. The duties of this office are by statute and include the prosecution of criminal cases in Superior Court. The District Attorney and their staff prosecute a broad range of felony criminal cases, in the Superior and Juvenile courts, representing the State of Georgia.

Goal	To prosecute cases and charges presented from all sources.		
Objective	To keep an accounting of cases and charges presented for prosecution.		
	2016 Actual	2017 Actual	2018 Projected
Total cases bound over.	3,516	3,838	3,900
Total charges bound over.	8,204	9,726	9,000
Goal	To efficiently and aggressively dispose of all cases and charges in a timely manner.		
Objective	Keep an accounting of dispositions of cases and charges.		
	2016 Actual	2017 Actual	2018 Projected
Total cases disposed.	3,489	3,900	3,600
Total charges disposed.	7,070	6,617	8,000

Adult Probation

Program Description:

The Adult Probation Office is responsible for receiving, recording and disbursing monies received pursuant to court orders from Superior, State and Municipal Courts on child support, alimony, attorney fees and other miscellaneous charges. The unit is responsible for computing arrears on court orders and must appear in court to testify on behalf of the State, plaintiff or defendant. Other responsibilities are as follows: initiates and testifies on revocation hearings on abandonment of illegitimate children charges, brings citations for contempt charges against respondents in other states, collects restitutions on criminal charges.

Juvenile Court

Program Description:

The Juvenile Court has jurisdiction over cases involving children under the age of 17 who are alleged to be unruly, delinquent, deprived, in need of treatment (i.e., mentally, emotionally ill, or mentally retarded), or who are alleged to have committed a traffic offense. The judge, who is appointed by the Superior Court judges for a term of four years, presides over these cases as well as contested divorce custody cases transferred to the Juvenile Court by the Superior Court judges. In FY03, a Circuit-wide Juvenile Court was established per GA 15-11-18. This includes one full-time judge and 2 part-time judges who hold preliminary/detention, shelter, and

traffic hearings, assess and sign bonds, warrants and other legal documents. The support staff ensures that all cases have been properly handled by conferring with attorneys, and other professionals. The Georgia Department of Children and Youth Services provides intake and probation officers for the court. The Intake Department is located in the Juvenile Court facility. A Protective Services Coordinator is provided by the Georgia Department of Human Resources with courtesy supervision provided by the court coordinator.

Juvenile Court Clerk

Program Description:

The Juvenile Court has jurisdiction over cases involving children under the age of 17 who are alleged to be unruly, delinquent, deprived, in need of treatment (i.e. mentally or emotionally ill and mentally retarded), or who are alleged to have committed a traffic offense.

Jury Manager

Program Description:

It is the responsibility of the Jury Manager to furnish jurors to all nine trial courts, including grand jurors. This responsibility necessitates accompanying duties such as subpoenas, payroll, deferment, orientation and oath of jurors. The effective utilization of the services of jurors is more economical for the taxpayer and more efficient for the Courts.

Victim Witness Program

Program Description:

The Victim Witness Assistance Program (VWAP) works directly with the District Attorney's Office and is responsible for helping the victims, families, and witnesses through the criminal justice system. The program informs families of the status of criminal prosecutions and helps the District Attorney's Office track the vital witnesses for their cases.

Goal	To identify and assist victims and witnesses in their time of need.		
Objective	Send out victim packages, victim notification: Make telephone calls to gather information on victims and witnesses, inform them of upcoming court date and offer support. Enter data into Tracker for accurate documentation and reference.		
	2016 Actual	2017 Actual	2018 Projected
Services performed.	180,320	212,941	220,000

Clerk of Superior Court

Program Description:

The Clerk of Superior Court serves in the capacity as Clerk of Superior Court, Juvenile Court, and as Clerk of State Courts. This is an elected person with a term of four years. The Clerk's main responsibility is to serve as the recorder of all real estate transactions for Muscogee County, and to collect delinquent fines.

Board of Equalization

Program Description:

The Board of Equalization is required by State Law to allow all property owners of Muscogee County, Georgia citizen's the opportunity to contest property tax valuations by the Tax Assessor's Office.



State Court

DEPARTMENT MISSION STATEMENT

To conduct a thorough, fair, vigorous and just prosecution of all misdemeanor cases bound over from Recorder's and Municipal Courts in Muscogee County.

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
5101000 State Court Judges	\$601,509	\$590,073	\$586,374	\$591,741
5102000 State Court Solicitor	\$1,070,772	\$1,071,798	\$1,068,011	\$1,084,414
Total	\$1,672,281	\$1,661,870	\$1,654,385	\$1,676,155
% CHANGE		-0.6%	-0.5%	1.3%

*Unaudited

Expenditures by Category

Category Name	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Personal Services	\$1,630,067	\$1,614,528	\$1,600,433	\$1,601,342
Operating Expenditures	\$42,214	\$47,342	\$53,952	\$74,813
Total	\$1,672,281	\$1,661,870	\$1,654,385	\$1,676,155
% CHANGE		-0.6%	-0.5%	1.3%

*Unaudited

Positions by Division

	FY2016 Actual	FY2017 Actual	FY2018 Adopted
State Court Judges	6/0	6/0	6/0
Court Reporter	2	2	2
Senior Deputy Clerk	2	2	2
State Court Judges	2	2	2
State Court Solicitor	14/0	14/0	14/0
Assistant Solicitor General	4	4	4
Chief Assistant Solicitor General	1	1	1
Court Coordinator	1	1	1
Deputy Clerk II*	1	0	0
Investigator - Solicitor General	4	4	4
Investigator Supervisor	1	1	1
Judicial Admin Tech II	1	1	1
Senior Deputy Clerk*	0	1	1
Solicitor State Court	1	1	1
Total Full Time/Part Time Positions	20/0	20/0	20/0

State Court Judges

Program Description:

The State Courts are presided over by two judges who are elected for a term of four years. The Court tries both civil and criminal cases with a jury composed of twelve persons. Criminal cases tried in this Court are limited to misdemeanors and appeals from Recorder's Court by the Georgia State Constitution.

State Court Solicitor

Program Description:

The State Court Solicitor's Office prosecutes all Muscogee County misdemeanor and City Ordinance violations appealed from Recorder's Court. Investigators collect all warrants, citations, reports, documents, records, histories and evidence, including witness interviews. Recommendations for disposition and sentencing are made and cases are presented to a Judge for pleas. The Solicitor's Office coordinates jail pleas and arraignment dockets before a State Court Judge. The Solicitor's Office works in tandem with a State Court judge-appointed probation company to ensure fine payments, community service performance, jail reporting and restitution. The Solicitor's Office originates warrants for a variety of reasons including probation violations and failure to appear for court dates.



Public Defender

DEPARTMENT MISSION STATEMENT

To process cases through the criminal justice system as expediently as possible while providing high quality and professional representation of clients.

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
5201000 Circuit Wide Public Defender	\$1,165,006	\$1,398,182	\$1,552,513	\$1,772,952
5202000 Muscogee County Public Defender	\$212,710	\$218,263	\$242,831	\$164,250
Total	\$1,377,716	\$1,616,445	\$1,795,344	\$1,937,202
% CHANGE		14.8%	10.0%	7.3%

*Unaudited

Expenditures by Category

Category Name	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Personal Services	\$508,814	\$476,431	\$509,439	\$454,182
Operating Expenditures	\$868,903	\$1,062,991	\$1,285,905	\$1,483,020
Capital Projects	—	\$77,022	—	—
Total	\$1,377,716	\$1,616,445	\$1,795,344	\$1,937,202
% CHANGE		14.8%	10.0%	7.3%

*Unaudited

Positions by Division

	FY2016 Actual	FY2017 Actual	FY2018 Adopted
Circuit Wide Public Defender	9/1	9/1	9/1
Assistant Public Defender (PT)*	1	1	1
Assistant Public Defender*	1	1	1
Investigator - Public Defender	6	6	6
Legal Administrative Clerk I	1	1	1
Legal Administrative Clerk II	1	1	1
Total Full Time/Part Time Positions	9/1	9/1	9/1

** Assistant Public Defender (FT & PT) positions that were funded in 520-2000 have been unfunded in FY18 due to revised Circuit Wide Public Defender contract.*

Circuit Wide Public Defender

Program Description:

The Office of the Public Defender, Chattahoochee Judicial Circuit, is a unit of the Georgia Public Defender Standards Council. The Public Defender represents indigent persons who have criminal cases pending in the Superior Courts of Chattahoochee, Harris, Marion, Muscogee, Talbot, and Taylor counties.



Municipal Court

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
5301000 Municipal Court Judge	\$372,603	\$363,479	\$367,879	\$365,146
5302000 Clerk of Municipal Court	\$770,125	\$703,774	\$719,458	\$740,803
5303000 Marshal	\$1,235,078	\$1,087,671	\$1,037,959	\$1,051,170
Total	\$2,377,806	\$2,154,923	\$2,125,296	\$2,157,119
% CHANGE		-10.3%	-1.4%	1.5%

*Unaudited

Expenditures by Category

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Personal Services	\$2,171,596	\$2,033,631	\$2,013,672	\$2,017,641
Operating Expenditures	\$206,210	\$121,293	\$108,877	\$139,478
Capital Projects	—	—	\$2,747	—
Total	\$2,377,806	\$2,154,923	\$2,125,296	\$2,157,119
% CHANGE		-10.3%	-1.4%	1.5%

*Unaudited

Positions by Division

	FY2016 Actual	FY2017 Actual	FY2018 Adopted
Municipal Court Judge	5/1	5/1	5/1
Associate Judge (PT Supplement)	1	1	1
Court Coordinator	1	1	1
Deputy Clerk II	2	2	2
Municipal Court Judge	1	1	1
Senior Deputy Clerk	1	1	1
Clerk of Municipal Court	14/0	14/0	14/0
Administrative Assistant	1	1	1
Clerk of Municipal Court	1	1	1
Court Coordinator I	1	1	1
Deputy Clerk I	1	1	1
Deputy Clerk II	9	9	8
Senior Deputy Clerk	1	1	2
Marshal	14/7	14/7	14/7
Administrative Assistant	1	1	1
Chief Deputy Marshal	1	1	1
Communication Technician III	1	1	1
Deputy Marshal	4	4	4
Deputy Marshal Captain	2	2	2
Deputy Marshal Corporal	2	2	2
Deputy Marshal Lieutenant	1	1	1
Deputy Marshal Sergeant	1	1	1
Municipal Court Marshal	1	1	1
Reserve Deputy Bailiff*	7	7	7
Total Full Time/Part Time Positions	33/8	33/8	33/8

In FY2016, Council decreased funding in the Marshal's Office by deleting three (3) positions. The Marshal's Office deleted two (2) PS14 Deputy Marshal positions and one (1) PS16 Deputy Marshal Sergeant position.

** The number of Reserve Bailiff positions varies.*

Municipal Court Judge

Program Description:

The Magistrate Court of Muscogee County has jurisdiction of civil claims where exclusive jurisdiction is not vested in superior court. Magistrate court is confined in most cases to a monetary limit of \$15,000. The Court handles the issuance of summons, trial of issues, and issuance of writs and judgements in dispossessory proceedings and distress warrants. This Court also handles: garnishments, abandoned vehicles and interrogatories. The Magistrate Court provides for the filing of answers, counterclaims, and other pleadings, directly related to Magistrate Court cases The Court handles all of its scheduling if hearings in conjunction with those hearings set for Municipal Court.

Goal	The Municipal Court of Columbus shall maintain less than 175 docketed cases per monthly docket.		
Objective	To have hearings on cases that have answers filed in a timely manner.		
	2016 Actual	2017 Actual	2018 Projected
Number of cases that went to trial.	590	600	600

Clerk of Municipal Court

Program Description:

The voters of Muscogee County elect the Clerk of Municipal Court to a four-year term. Municipal Court has jurisdiction of civil cases when the amount does not exceed \$15,000 including suits for damages, breach of contract, and garnishments and writs of possession up to \$15,000. In addition, all dispossessory proceedings, attachment levies, foreclosure liens and distress warrants are handled in Municipal Court. The Clerk of Municipal Court must record and maintain minutes and pleadings; collect and disburse court monies and costs to litigants. Warrants are also issued for bad checks, peace, criminal charges and good behavior.

Marshal

Program Description:

The Marshal's Department enforces the orders, writs and precepts of the Municipal Court. The Department has original jurisdiction to enforce all orders and directives of the Municipal and Magistrate Courts.

Goal	To increase the service and quality of all processes of Municipal Court and provide superior service.		
Objective	To ensure all civil papers are served in a timely manner and deputies are providing law.		
	2016 Actual	2017 Actual	2018 Projected
Number of Civil Papers served.	20,424	19,569	20,000
Number of Evictions completed.	5,111	5,038	5,150
Schedules and Monies taken in.	66,134	44,287	48,000



Probate Court

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
5401000 Judge of Probate	\$445,494	\$436,998	\$444,187	\$439,886
Total	\$445,494	\$436,998	\$444,187	\$439,886
% CHANGE		-1.9%	1.6%	-1.0%

*Unaudited

Expenditures by Category

Category Name	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Personal Services	\$401,641	\$390,181	\$395,698	\$393,446
Operating Expenditures	\$43,853	\$46,818	\$48,489	\$46,440
Total	\$445,494	\$436,998	\$444,187	\$439,886
% CHANGE		-1.9%	1.6%	-1.0%

*Unaudited

Positions by Division

	FY2016 Actual	FY2017 Actual	FY2018 Adopted
Judge of Probate	6/0	6/0	6/0
Deputy Clerk	1	1	1
Deputy Clerk II	3	3	3
Law Clerk/Fiduciary Compliance Officer	1	1	1
Probate Judge	1	1	1
Total Full Time/Part Time Positions	6/0	6/0	6/0

Judge of Probate

Program Description:

The Judge of Probate is elected to a four-year term. Legal issues regarding the probate of wills; administration of estates; marriage licenses; mental health statutes; and guardians for minors are handled by this court.

Goal	To timely process all petitions and applications in a consistent manner as required by law.		
Objective	To conduct all court matters courteously, efficiently, and in full accordance with the applicable law, equally and without bias.		
	2016 Actual	2017 Actual	2018 Projected
Number of petitions filed.	973	1,060	1,060
Marriage licenses issued.	2,002	2,179	2,200
Pistol licenses issued.	2,706	2,784	2,800



Sheriff

DEPARTMENT MISSION STATEMENT

We, the members of the Muscogee County Sheriff's Office, are dedicated to safeguarding the lives and property of our community through fair and impartial treatment of all citizens. We strive to protect the community and to operate the Muscogee County Jail within the boundaries of the state and U.S. Constitutions while providing safe, humane and secure environment for both the staff and inmates. We are committed to effectively serving the Judiciary needs of all the Courts within our jurisdiction. We seek to strengthen our partnerships with all facets of our community and will fulfill our duties by adapting to the changing needs of our citizens and by adhering to the highest standards of integrity, ethics and professionalism when performing our duties as employees of Muscogee County Sheriff's Office.

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
5501000 Sheriff	\$2,275,080	\$2,201,838	\$2,145,027	\$2,155,655
5502100 Uniform Division	\$4,162,233	\$4,146,457	\$4,223,759	\$3,760,600
5502400 Motor Transport	\$298,226	\$267,092	\$301,908	\$280,000
5502500 Recorder's Court	\$110,492	\$109,371	\$69,582	\$108,616
5502600 Jail	\$14,944,393	\$14,502,820	\$14,359,098	\$14,118,944
5502650 Medical Director	\$4,199,606	\$4,356,078	\$4,407,525	\$4,400,357
Total	\$25,990,031	\$25,583,656	\$25,506,899	\$24,824,172
% CHANGE		-1.6%	-0.3%	-2.8%

*Unaudited

Expenditures by Category

Category Name	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Personal Services	\$18,903,781	\$18,445,906	\$18,238,556	\$17,584,105
Operating Expenditures	\$7,086,251	\$7,137,750	\$7,268,343	\$7,240,067
Total	\$25,990,031	\$25,583,656	\$25,506,899	\$24,824,172
% CHANGE		-1.6%	-0.3%	-2.8%

*Unaudited

Positions by Division

	FY2016 Actual	FY2017 Actual	FY2018 Adopted
Sheriff	36/2	35/2	33/2
Judicial Administrative Technician II	3	3	3
Accounting Technician	1	1	1
Administrative Clerk I	1	1	1
Administrative Clerk II	1	1	1
Administrative Coordinator	1	1	1
Administrative Secretary	3	3	3
Administrative Secretary (PT)	2	2	2
Captain	1	1	2
Chief Deputy Sheriff	1	1	1
Criminal Record Technician	1	1	1
Deputy Sheriff	5	5	4
Deputy Sheriff Field Training Officer	2	2	2
Deputy Sheriff Technician	5	5	4
Investigator	1	1	1
Lieutenant	3	2	1
Major	2	2	3
Sergeant	4	4	3
Sheriff	1	1	1
Uniform Division	55/86	56/86	57/86
Accounting Clerk	1	1	1
Administrative Coordinator	1	1	1
Bailiffs PT	45	45	45
Communication Technician III	3	3	3
Deputy Sheriff	19	19	19
Deputy Sheriff Field Training Officer	2	2	2
Deputy Sheriff Technician	7	7	8
Investigator	7	7	7
Lieutenant	5	6	5
Major	1	1	1
Reserve Deputy PT	41	41	41
Security Guards	2	2	2
Sergeant	7	7	7
Captain	0	0	1
Recorder's Court	1/0	1/0	0/0
Jail Commander	1	1	0
Jail	236/0	236/0	238/0
Accounting Clerk	1	1	1
Captain	2	2	2
Criminal Records Technician	5	5	5
Deputy Sheriff	109	109	109
Deputy Sheriff Field Training Officers	7	7	7
Deputy Sheriff Technician	1	1	1
Health Service Administrator	1	1	1

Positions by Division *(continued)*

	FY2016 Actual	FY2017 Actual	FY2018 Adopted
Identification Technician	8	8	8
Jail Commander	1	1	1
Lieutenant	6	6	6
Sergeant	20	20	21
Sheriff Correctional Officer	74	74	75
Sheriff Human Resources Technician	1	1	1
Total Full Time/Part Time Positions	328/88	328/88	328/88

Sheriff

Program Description:

The Administrative Bureau provides Administrative support to the various divisions within the Sheriff's Office. This division performs numerous tasks on a daily basis in order to provide this support. We seek to strengthen our partnership and relationship in all aspects of our community and fulfill our duties by adapting to changing needs of our community and by adhering to the highest standards of Integrity, ethics and professionalism when in the performance of our duties as Deputy Sheriff's of Muscogee County.

Goal	To provide for the expedient service of civil process and criminal warrants, manage and track all sex offenders, maintain security and safety of the courts and all government buildings, and maintain readiness of all special operations units for quick and effective deployment.		
Objective	To attempt service all civil process within two days of receipt.		
	2016 Actual	2017 Actual	2018 Projected
Number of civil documents processed.	71,105	31,330	32,000
Goal	To promptly, efficiently, and politely answer all calls received by the Sheriff's Office.		
Objective	To attempt execution of criminal warrants within two days of receipt.		
	2016 Actual	2017 Actual	2018 Projected
Number of criminal warrants executed.	41,528	2,240	3,500

Uniform Division

Program Description:

The Operations Bureau of the Muscogee County Sheriff's Office is responsible for the following: Patrol Services, Courts Services, Investigative/Felony Apprehension Services (internal and external), Civil Processes, Misdemeanor warrant apprehension and services, Canine services, Sex Offenders registration and verification, Special Events, Special Response Teams, out of town transports, and Mobile Command Deployment.

Goal	To provide continuous patrol services for the citizens and government of Muscogee County, Georgia, and to ensure vital support to all Divisions and Bureau's of the Muscogee County Sheriff's Office. Render these services by adhering to the highest standards of professionalism and integrity that meets the expectations of all our customers.
Objective	To provide a safe and secure environment in the courts.
Objective	To minimize the number of inmates being transported from the County Jail to the Government Center for court.
Objective	To minimize the number of out-of-town juvenile transports.
Objective	To provide for a quick response of a well-trained Special Response Team for tactical situations.
Objective	To receive and process all civil and criminal processes on the date they are received and forward to Operations Bureau for service within a maximum of two days.
Objective	To enhance and expand recruiting efforts and to gain entry level position parity with the Columbus Police Department.

	2016 Actual	2017 Actual	2018 Projected
Court cases requiring coverage.	8,991	34,214	35,000
Prisoners transported to court from the jail.	1,484	4,400	4,500
Juveniles transported out-of-town (Jan 17 - Jun 17)	0	169	340
Special Response Team Call Outs (Jan 17 - Jun 17)	0	63	100
Civil Process/Criminal warrants received	0	26,677	27,513
Number of deputy sheriff/correctional officer vacancies	0	25	5

Goal	Protect and serve all Courts that operate judicially within Muscogee County.
Objective	Provide protection for judges, attorneys, court staff, jurors, citizens, and prisoners. Ensure courtrooms are monitored and well maintained. Maintain order and enforce court directives that ensure the courts can function judicially prudent lending to operational efficiency and preserving the integrity and legal methods of the Judicial System.

	2016 Actual	2017 Actual	2018 Projected
Court cases attended	0	1,400	1,400

Motor Transport

Program Description:

The main function of the Motor Transport Division is to ensure that all departmental vehicles are in proper operating condition and meet prescribed safety standards. Motor transport is responsible for monitoring vehicle activity and scheduling preventative maintenance and needed repairs.

Jail

Program Description:

The Muscogee County Detention Center is a housing facility for pretrial state, local, federal, and sentenced misdemeanants/city ordinance inmates. In addition, the Detention Center on average holds 100-150 state inmates.

Goal	To provide a safe and secure environment for our staff and inmates.		
Objective	Proactive supervision and quality control of processes.		
	2016 Actual	2017 Actual	2018 Projected
Increased participation in inmate programs.	349	600	600

Medical Director

Program Description:

The Medical Bureau provides medical/dental and mental health care to all inmates of the Muscogee County Jail and Muscogee County Prison.



Tax Commissioner

DEPARTMENT MISSION STATEMENT

To provide tag and tax services that are accessible and responsive to the needs of the citizens of Muscogee County through innovation, technology, and a professional workforce.

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
5601000 Tax Commissioner	\$1,590,196	\$1,605,337	\$1,493,568	\$1,591,336
Total	\$1,590,196	\$1,605,337	\$1,493,568	\$1,591,336
% CHANGE		0.9%	-7.5%	6.1%

*Unaudited

Expenditures by Category

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Personal Services	\$1,407,147	\$1,381,070	\$1,281,491	\$1,394,491
Operating Expenditures	\$171,836	\$199,267	\$202,517	\$196,845
Capital Projects	\$11,214	\$25,000	\$9,560	—
Total	\$1,590,196	\$1,605,337	\$1,493,568	\$1,591,336
% CHANGE		0.9%	-7.5%	6.1%

*Unaudited

Positions by Division

	FY2016 Actual	FY2017 Actual	FY2018 Adopted
Tax Commissioner	28/2	28/2	28/2
Accounting Operations Administrator	1	1	1
Administrative Technician	1	1	1
Chief Deputy Tax Commissioner	1	1	1
Deputy Tax Commissioner	3	3	3
Support Clerk (PT)	2	2	2
Tax Clerk I	12	12	12
Tax Clerk II	7	7	7
Tax Commissioner	1	1	1
Tax Specialist	2	2	2
Total Full Time/Part Time Positions	28/2	28/2	28/2

Tax Commissioner

Program Description:

The Tax Commissioner's primary job is to collect ad valorem taxes due by the residents of Muscogee County for the State of Georgia, Columbus Consolidated Government and Muscogee County School District. The Tax Commissioner is responsible for the receiving of tax returns and homestead exemption application and the certification of the real and personal property digest to the State of Georgia, Department of Revenue, and Property Tax Division. Intangible taxes are also the responsibility of this office.

Goal	To provide courteous, prompt, and efficient service to citizens and government in the collection and remission of revenue. (property taxes, MV registration, fees and penalties, etc.)		
Objective	Implement new motor vehicle and property tax laws.		
Objective	Obtain 99% property tax collection rate.		
Objective	Implement motor vehicle internet registration renewal.		
Objective	Improve property tax billing and collection technology.		
	2016 Actual	2017 Actual	2018 Projected
Motor vehicle services.	262,525	264,069	260,000
Title transactions.	61,588	41,511	40,000
Property tax billing.	154,253	154,342	110,000
Telephone calls.	145,000	150,000	150,000



Coroner

Coroner

DEPARTMENT MISSION STATEMENT

The Coroner's Office exists to serve the residents and visitors of Muscogee County by conducting thorough medicolegal death investigations. The Coroner's Office will remain diligent in our effort to seek the truth, establish accurate conclusions, produce prompt reports and function with integrity and compassion in all aspects of our specialized professional expertise and dedicate ourselves to continuous progress towards excellence.

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
5701000 Coroner	\$288,308	\$282,545	\$291,605	\$295,878
Total	\$288,308	\$282,545	\$291,605	\$295,878
% CHANGE		-2.0%	3.1%	1.4%

*Unaudited

Expenditures by Category

Category Name	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Personal Services	\$259,040	\$259,328	\$264,130	\$273,264
Operating Expenditures	\$29,268	\$23,217	\$27,475	\$22,614
Capital Projects	—	—	—	—
Total	\$288,308	\$282,545	\$291,605	\$295,878
% CHANGE		-2.0%	3.1%	1.4%

*Unaudited

Positions by Division

	FY2016 Actual	FY2017 Actual	FY2018 Adopted
Coroner	4/1	4/1	4/1
Administrative Assistant	1	1	1
Chief Deputy Coroner*	0	0	1
Coroner	1	1	1
Deputy Coroner*	2	2	1
Driver (Temporary)	1	1	1
Total Full Time/Part Time Positions	4/1	4/1	4/1

**One (1) Deputy Coroner position reclassified to Chief Deputy Coroner in FY18*

Coroner

Program Description:

The Coroner is elected for a four-year term and is charged with the responsibility of investigating deaths from unknown or violent causes, and deaths that occur while unattended by a physician. The Coroner is also charged with holding inquests, assisting law enforcement agencies with investigations, locating, advising, and counseling with families of the deceased, maintaining an up-to-date and complete record system on each case, and the responsibility of transporting bodies to the Medical Examiner's Lab in Atlanta for autopsy.

Goal	To provide highest level of training and working conditions possible for investigators for safety and efficiency.		
Objective	Assure investigators attend classes in their area of expertise.		
	2016 Actual	2017 Actual	2018 Projected
Percentage of completion.	97%	97%	97%
Goal	To properly conduct body transport to maintain a high standard in establishing accurate conclusion of time of death, cause of death, and other applicable factors.		
Objective	To maintain a low level of incidents during body transports.		
	2016 Actual	2017 Actual	2018 Projected
Percentage of transports without incident.	100%	100%	100%



Recorder's Court

DEPARTMENT MISSION STATEMENT

Recorder's Court hears traffic, criminal and City ordinance cases made by the Columbus Police Department, Special Enforcement, Airport Police, Housing Authority, Metro Narcotic Task Force, Fire Department and the Georgia State Patrol. The Court's functional responsibility is to set bail, issue warrants, collect fines/bonds, hear and determine if probable cause exists for Superior/State Court offenses, and adjudicate City ordinances and certain state offenses. The Treasury Division collects all fines/bonds and other monies directed by the Courts.

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
5801000 Recorder's Court	\$903,463	\$863,846	\$902,054	\$870,678
Total	\$903,463	\$863,846	\$902,054	\$870,678
% CHANGE		-4.6%	4.2%	-3.6%

*Unaudited

Expenditures by Category

Category Name	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Personal Services	\$725,671	\$703,382	\$724,150	\$696,513
Operating Expenditures	\$177,792	\$160,465	\$177,904	\$174,165
Total	\$903,463	\$863,846	\$902,054	\$870,678
% CHANGE		-4.6%	4.2%	-3.6%

*Unaudited

Positions by Division

	FY2016 Actual	FY2017 Actual	FY2018 Adopted
Recorder's Court	15/2	15/2	14/3
Accounting Clerk	2	2	2
Chief Recorder's Court Clerk**	0	0	1
Chief Recorder's Court Judge**	0	0	1
Court Coordinator*	1	1	0
Judicial Administration Technician I	2	2	2
Judicial Administration Technician II	7	7	7
Judicial Administration Technician III	1	1	1
Recorder's Court Judge Pro Tem*	2	2	0
Recorder's Court Judge Pro Tem (PT)*	2	2	3
Total Full Time/Part Time Positions	15/2	15/2	14/3

* Court Coordinator position was deleted in FY18. Also Recorder's Court Judge Pro Tem FT positions was deleted and PT.

**New Chief Recorder's Court Clerk and Chief Recorder's Court Judge full time positions were added in FY18

Recorder's Court

Program Description:

Recorder's Court hears traffic, criminal and City ordinance cases made by the Columbus Police Department, Special Enforcement, Airport Police, Housing Authority, Metro Narcotic Task Force, Fire Department and the Georgia State Patrol. The court's functional responsibility is to set bail, issue warrants, collect fines/bonds, hear and determine if probable cause exists for Superior/State Court offenses, and adjudicate City Ordinances and certain state offenses. The Treasury Division collects all fines/bonds and other monies directed by the Courts.



Non-Departmental

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
5901000 Agency Appropriations	\$1,344,047	\$1,297,637	\$1,273,728	\$1,256,879
5902000 Contingency	\$114,174	\$95,586	\$69,267	\$1,215,186
5903000 Non-Categorical	\$10,151,502	\$10,933,863	\$9,252,550	\$7,565,711
5904000 Interfund Transfers	\$1,497,394	\$1,548,511	\$1,149,944	\$1,100,000
5906500 Naval Museum	\$196,951	—	—	—
Total	\$13,304,067	\$13,875,598	\$11,745,489	\$11,137,776
% CHANGE		4.1%	-18.1%	-5.5%

*Unaudited

Expenditures by Category

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Personal Services	\$251,016	—	\$1,719	\$990,186
Operating Expenditures	\$13,053,051	\$13,875,598	\$11,743,770	\$10,097,590
Capital Projects	—	—	—	\$50,000
Total	\$13,304,067	\$13,875,598	\$11,745,489	\$11,137,776
% CHANGE		4.1%	-18.1%	-5.5%

*Unaudited

Agency Appropriations

Program Description:

The Consolidated Government provides funds to agencies that provide services to the community. The chart below shows the agency appropriations for each organization.

<u>Agency Appropriation</u>	<u>FY17 Appropriation</u>	<u>FY18 Adopted</u>
Health Department Services	\$502,012	\$502,012
Health Department Rent	319,397	327,856
Department of Family & Children Services	41,500	41,500
Airport Commission	40,000	40,000
River Valley Development Planning Commission	200,887	200,579
New Horizons Community Service Board	144,932	144,932
Uptown Columbus	25,000	-
TOTAL	\$1,273,728	\$1,256,879

Contingency

Program Description:

The Contingency Fund is an amount established in each annual budget to finance unusual items, which cannot be anticipated in the budget preparation. As these items occur during the year, transferring the required funds to the appropriate account reduces the contingency.

<u>Project Description</u>	<u>FY18 Adopted</u>
Street Lighting Energy	\$3,475,240
Workers Compensation	2,922,162
Uninsured Losses	233,309
Peace Officer's Annuity	840,000
Litigation and Court Costs	-
All Other Non-Categorical Expenditures	95,000
TOTAL	\$7,565,711

Non-Categorical

Program Description:

Appropriations and expenditures, which pertain solely to a specific department, are budgeted by that department. However, there are certain expenditures, which are not applicable to a specific department, and the Non-Categorical section has been established for recording these appropriations and expenditures.

<u>Project Description</u>	<u>FY18 Adopted</u>
Transfer to Multi Governmental Fund	\$300,000
Transfer to Medical Center Fund	600,000
Transfer to Civic Center	-
Transfer to Oxbow Creek Golf Course	150,000
Transfer to Parking Management Fund	-
Transfer to Bull Creek Golf Course	50,000
TOTAL	\$1,100,000

Interfund Transfers

Program Description:

This activity accounts for operating transfers from the General Fund to other funds. Transfers are made to provide required matching funds for federal and/or state grants. Also, this activity accounts for resources transferred to other funds where actual costs are recorded with funding assistance from the General Fund, such as the Civic Center and Golf Courses. Finally, this activity accounts for transfers of funds allocated to the Capital Improvement Program.



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OLOST - PUBLIC SAFETY FUND

The Other Local Option Sales Tax Fund is an operating fund of the government that accounts for all financial resources related to the 70% portion for Public Safety of the Other Local Option Sales Tax implemented in 2009.

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OLOST - Public Safety / Executive

DEPARTMENT MISSION STATEMENT

The purpose of the Crime Prevention and Intervention Program is to identify and recommend long-term initiatives that will assist in preventing crime in Columbus, Georgia. It is much more cost efficient in the long run to prevent crime than for the public to bear the costs of incarceration. There will be five areas of emphasis that the program will focus on including Recreation, Education, Drug and Alcohol Prevention and Intervention, Employment and Jobs, and Community Policing.

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
1109900 Crime Prevention - LOST	\$84,110	\$82,295	\$82,253	\$838,121
1109903 Crime Prevention Programs	\$447,000	\$583,907	\$647,000	—
1109904 Crime Prev - Dare To Be Great	\$62,426	\$72,074	\$21,973	—
1109905 Crime Prev - Juvenile Drug Court	\$23,670	\$31,125	\$8,715	—
1109906 LOST Boxwood Recreation Center	\$59,440	\$77,089	—	—
1109908 LOST Adult Drug Court	\$53,055	\$59,292	\$12,447	—
1109909 LOST Jr Marshal Program	\$21,970	\$28,673	\$9,255	—
1109910 LOST Mental Health Court	\$6,277	—	—	—
1109911 LOST Office of Dispute Resolution	—	\$17,520	\$10,000	—
Total	\$757,947	\$951,974	\$791,643	\$838,121
% CHANGE		20.4%	-20.3%	5.5%

*Unaudited

Expenditures by Category

Category Name	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Personal Services	\$181,302	\$212,317	\$91,027	\$78,421
Operating Expenditures	\$568,191	\$739,657	\$698,649	\$759,700
Capital Projects	\$8,454	—	\$1,967	—
Total	\$757,947	\$951,974	\$791,643	\$838,121
% CHANGE		20.4%	-20.3%	5.5%

*Unaudited

--During the course of the Fiscal Year, the Office of Crime Prevention allocates funding to specified Crime Prevention Programs from its total appropriation.

Positions by Division

	FY2016 Actual	FY2017 Actual	FY2018 Adopted
Crime Prevention - LOST	1/0	1/0	1/0
Crime Prevention Director - LOST Funded	1	1	1
Total Full Time/Part Time Positions	1/0	1/0	1/0

OLOST - Public Safety / Public Works

DEPARTMENT MISSION STATEMENT

The Department of Public Works strives to serve the community by providing street and road maintenance, storm drainage, environmental enforcement, urban forest maintenance, waste disposal and maintenance of City-owned properties in a safe and efficient manner, which is sensitive to the environment. The Department is committed to doing its part to enhance the high quality of life for the current and future generations.

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
2609900 Public Works - LOST	\$121,159	\$124,892	\$116,813	\$128,896
Total	\$121,159	\$124,892	\$116,813	\$128,896
% CHANGE		3.0%	-6.9%	9.4%

*Unaudited

Expenditures by Category

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Personal Services	\$121,159	\$124,892	\$116,813	\$128,896
Total	\$121,159	\$124,892	\$116,813	\$128,896
% CHANGE		3.0%	-6.9%	9.4%

*Unaudited

Budget Notes:

\$3,906 (including benefits) Annual Supplement for 34 Sworn Officers

- Supplement funding for 1 unfunded General Fund Correctional Officer position is not included in FY18 budget.

OLOST - Public Safety / Parks And Recreation

DEPARTMENT MISSION STATEMENT

The Columbus Parks and Recreation Department strives to enhance the quality of life for all citizens of this community by providing passive and active recreational, educational and cultural programming services for all age groups. It is our objective to provide parks and recreation facilities that are safe, accessible and aesthetically pleasing to the entire community. This division will strive for continual improvement of its broad-based, recreational programs to ensure opportunities for all citizens in order to maintain its leadership among comparable sized cities in the United States.

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
2709900 Parks & Rec - LOST	\$50,428	\$47,925	\$45,671	\$50,777
Total	\$50,428	\$47,925	\$45,671	\$50,777
% CHANGE		-5.2%	-4.9%	10.1%

*Unaudited

Expenditures by Category

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Personal Services	\$50,428	\$47,925	\$45,671	\$50,777
Total	\$50,428	\$47,925	\$45,671	\$50,777
% CHANGE		-5.2%	-4.9%	10.1%

*Unaudited

Budget Notes:

\$3,906 (including benefits) Annual Supplement for 13 Sworn Officers

OLOST - Public Safety / Police

DEPARTMENT MISSION STATEMENT

The Columbus Police Department will deliver effective and responsive law enforcement to all citizens of the City of Columbus in a fair and equitable manner. As an integral part of the Columbus Community, we are committed to communicate with those we serve and to join with them in establishing priorities to enhance the quality of life for the entire community.

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
4009900 Police - LOST	\$8,187,363	\$9,864,576	\$8,918,448	\$9,159,460
4009902 E-911 - LOST	\$698,975	\$708,815	\$713,213	\$715,411
Total	\$8,886,338	\$10,573,390	\$9,631,661	\$9,874,871
% CHANGE		16.0%	-9.8%	2.5%

*Unaudited

Expenditures by Category

Category Name	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Personal Services	\$7,910,891	\$7,576,596	\$7,649,685	\$8,436,406
Operating Expenditures	\$706,192	\$668,289	\$633,328	\$788,344
Capital Projects	\$269,256	\$2,328,506	\$1,348,648	\$650,121
Total	\$8,886,338	\$10,573,390	\$9,631,661	\$9,874,871
% CHANGE		16.0%	-9.8%	2.5%

*Unaudited

Budget Notes:

\$3,906 (including benefits) Annual Supplement for 488 Sworn Officers

Police Operations: \$435,866

Education/Training = \$24,926
 Operating Materials = \$56,643
 Motor Fuel = \$309,297
 Uniforms = \$45,000

Police Capital Outlay: \$650,121

Ten (10) Pursuit Vehicles with Technology Packages = \$531,940
 Three (3) Unmarked Vehicles = \$63,681
 Two (2) Motorcycles w/ Radar Units = \$54,500

E911 Operations: \$352,478

Contractual Services for System Upgrade (Year 4 of 5) = \$352,478

Positions by Division

	FY2016 Actual	FY2017 Actual	FY2018 Adopted
E-911 - LOST	9/0	9/0	9/0
Communication Technician I/II/III	9	9	9
Police - LOST	110/0	110/0	110/0
Corporal	14	14	14
Officer*	84	84	84
Sergeant	12	12	12
Total Full Time/Part Time Positions	119/0	119/0	119/0

* For FY14 to FY18, ten (10) Police Officers were temporarily transferred from General Fund to LOST Fund

OLOST - Public Safety / Fire & EMS

DEPARTMENT MISSION STATEMENT

The mission of this Department is to ensure a safe community to work and raise a family, by providing the most efficient response and mitigation of fires, hazardous materials, medical, natural disasters and other emergencies that threaten the welfare of our citizens.

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
4109900 Fire/EMS - LOST	\$2,739,427	\$3,310,007	\$2,821,121	\$2,824,343
Total	\$2,739,427	\$3,310,007	\$2,821,121	\$2,824,343
% CHANGE		17.2%	-17.3%	0.1%

*Unaudited

Expenditures by Category

Category Name	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Personal Services	\$2,612,697	\$2,573,347	\$2,543,402	\$2,568,343
Operating Expenditures	\$86,607	\$97,677	\$45,191	\$100,000
Capital Projects	\$40,123	\$638,983	\$232,528	\$156,000
Total	\$2,739,427	\$3,310,007	\$2,821,121	\$2,824,343
% CHANGE		17.2%	-17.3%	0.1%

*Unaudited

Budget Notes:

\$3,906 (including benefits) Annual Supplement for 376 Sworn Officers

Operations: \$100,000

Monthly Maintenance for Metro E Connections = \$100,000

Capital Outlay: \$156,000

Four (4) Thermal Imaging Cameras = \$24,000

Protective Clothing (Replacement) = \$81,000

Image Trend Hosting = \$19,000

Mobile Terminals = \$20,000

Relocate Cascade System = \$12,000

Positions by Division

	FY2016 Actual	FY2017 Actual	FY2018 Adopted
Fire/EMS - LOST	20/0	20/0	20/0
Firefighter/EMT/Fire Medic*	20	20	20
Total Full Time/Part Time Positions	20/0	20/0	20/0

* For FY14 to FY18, fourteen (14) Firefighters were temporarily transferred from General Fund to LOST Fund

OLOST - Public Safety / MCP

DEPARTMENT MISSION STATEMENT

As a work prison, the mission is three-fold: To protect the public through effective control and custody of inmates, provide effective methods of self-improvement for inmates, and provide a safe and professional work environment for our staff.

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
4209900 MCP - LOST	\$690,451	\$687,250	\$672,949	\$754,309
Total	\$690,451	\$687,250	\$672,949	\$754,309
% CHANGE		-0.5%	-2.1%	10.8%

*Unaudited

Expenditures by Category

Category Name	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Personal Services	\$596,068	\$579,617	\$629,317	\$679,507
Capital Projects	\$94,382	\$107,633	\$43,632	\$74,802
Total	\$690,451	\$687,250	\$672,949	\$754,309
% CHANGE		-0.5%	-2.1%	10.8%

*Unaudited

Budget Notes:

\$3,906 (including benefits) Annual Supplement for 112 Sworn Officers

Operations: N/A

Capital Outlay: \$74,802

Freezer/Cooler Replacement = \$74,802

Positions by Division

	FY2016 Actual	FY2017 Actual	FY2018 Adopted
MCP - LOST	3/0	3/0	5/0
Correctional Officer*	2	2	4
Corrections Sergeant	1	1	1
Total Full Time/Part Time Positions	3/0	3/0	5/0

* Two (2) Correctional Officer (PS12) positions approved in FY17

OLOST - Public Safety / District Attorney

DEPARTMENT MISSION STATEMENT

The mission of the District Attorney's Office is to prepare a file for each case, identify the evidence and witnesses needed, research the pertinent law and determine the correct charges. The District Attorney's Office strives to stay ahead of, and on top of the legal burdens placed upon the prosecutors, to protect the rights of all citizens, victims and defendants.

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
5009900 District Attorney - LOST	\$137,800	\$133,469	\$165,612	\$185,714
Total	\$137,800	\$133,469	\$165,612	\$185,714
% CHANGE		-3.2%	19.4%	10.8%

*Unaudited

Expenditures by Category

Category Name	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Personal Services	\$137,800	\$133,469	\$165,612	\$185,714
Total	\$137,800	\$133,469	\$165,612	\$185,714
% CHANGE		-3.2%	19.4%	10.8%

*Unaudited

Positions by Division

	FY2016 Actual	FY2017 Actual	FY2018 Adopted
District Attorney - LOST	2/0	2/0	2/0
Assistant District Attorney	2	2	2
Total Full Time/Part Time Positions	2/0	2/0	2/0

OLOST - Public Safety / Clerk of Superior Court

DEPARTMENT MISSION STATEMENT

The Clerk of Superior Court serves in the capacity as Clerk of Superior Court, State Court, and Juvenile Court. This is an elected position with a term of four years. The major responsibilities of the Clerk's Office is to serve as the recorder of all real estate transactions for Muscogee County and collect fees and fines.

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
5009902 LOST - Clerk of Superior Court	—	—	—	\$42,224
Total	—	—	—	\$42,224
% CHANGE				100.0%

*Unaudited

Expenditures by Category

Category Name	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Personal Services	—	—	—	\$42,224
Total	—	—	—	\$42,224
% CHANGE				100.0%

*Unaudited

Positions by Division

	FY2016 Actual	FY2017 Actual	FY2018 Adopted
LOST - Clerk of Superior Court	0/0	0/0	1/0
Deputy Clerk II	0	0	1
Total Full Time/Part Time Positions	0/0	0/0	1/0

One (1) new Deputy Clerk II position approved in FY18

OLOST - Public Safety / State Court

DEPARTMENT MISSION STATEMENT

The State Court Solicitor's Office prosecutes all Muscogee County misdemeanor and City ordinance violations appealed from Recorder's Court. Investigators collect all warrants, citations, reports, documents, records, histories and evidence, including witness interviews. Recommendations for disposition and sentencing are made and cases are presented to a Judge for pleas. The Solicitor's Office coordinates jail pleas and arraignment dockets before a State Court Judge.

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
5109900 Solicitor General - LOST	\$236,615	\$219,821	\$202,624	\$219,040
Total	\$236,615	\$219,821	\$202,624	\$219,040
% CHANGE		-7.6%	-8.5%	7.5%

*Unaudited

Expenditures by Category

Category Name	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Personal Services	\$225,865	\$210,377	\$185,731	\$205,040
Operating Expenditures	\$10,750	\$9,443	\$16,893	\$14,000
Total	\$236,615	\$219,821	\$202,624	\$219,040
% CHANGE		-7.6%	-8.5%	7.5%

*Unaudited

Positions by Division

	FY2016 Actual	FY2017 Actual	FY2018 Adopted
Solicitor General - LOST	3/0	3/0	3/0
Assistant Solicitor	2	2	2
Deputy Clerk II-Solicitor General	1	1	1
Total Full Time/Part Time Positions	3/0	3/0	3/0

OLOST - Public Safety / Public Defender

DEPARTMENT MISSION STATEMENT

To process cases through the criminal justice system as expediently as possible while providing high quality and professional representation of clients.

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
5209900 Public Defender - LOST	\$128,712	\$144,846	\$146,710	\$157,653
Total	\$128,712	\$144,846	\$146,710	\$157,653
% CHANGE		11.1%	1.3%	6.9%

*Unaudited

Expenditures by Category

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Operating Expenditures	\$128,712	\$144,846	\$146,710	\$157,653
Total	\$128,712	\$144,846	\$146,710	\$157,653
% CHANGE		11.1%	1.3%	6.9%

*Unaudited

Positions by Division

	FY2016 Actual	FY2017 Actual	FY2018 Adopted
Public Defender - LOST	2/0	2/0	2/0
Assistant Public Defender	2	2	2
Total Full Time/Part Time Positions	2/0	2/0	2/0

OLOST - Public Safety / Marshal

DEPARTMENT MISSION STATEMENT

The Marshal's Department enforces the orders, writs and precepts of the Municipal Court. The Department has original jurisdiction to enforce all orders and directives of the Municipal and Magistrate Courts.

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
5309900 Marshal - LOST	\$331,006	\$325,765	\$311,244	\$374,513
Total	\$331,006	\$325,765	\$311,244	\$374,513
% CHANGE		-1.6%	-4.7%	16.9%

*Unaudited

Expenditures by Category

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Personal Services	\$331,006	\$325,765	\$311,244	\$321,223
Operating Expenditures	—	—	—	\$2,200
Capital Projects	—	—	—	\$51,090
Total	\$331,006	\$325,765	\$311,244	\$374,513
% CHANGE		-1.6%	-4.7%	16.9%

*Unaudited

Budget Notes:

\$3,906 (including benefits) Annual Supplement for 16 Sworn Officers

Operations: N/A

Capital Outlay: \$53,290

License Plate Reader Renewal = \$2,200

Two (2) Pursuit Vehicles without Technology Packages = \$51,090

Positions by Division

	FY2016 Actual	FY2017 Actual	FY2018 Adopted
Marshal - LOST	5/0	5/0	5/0
Deputy Marshal	5	5	5
Total Full Time/Part Time Positions	5/0	5/0	5/0

OLOST - Public Safety / Clerk Of Municipal Court

DEPARTMENT MISSION STATEMENT

The voters of Muscogee County elect the Clerk of Municipal Court to a four-year term. Municipal Court has jurisdiction of civil cases when the amount does not exceed \$15,000 including suits for damages, breach of contract, and garnishments and writs of possession up to \$15,000. In addition, all dispossessory proceedings, attachment levies, foreclosure liens and distress warrants are handled in Municipal Court. The Clerk of Municipal Court must record and maintain minutes and pleadings; collect and disburse court monies and costs to litigants. Warrants are also issued for bad checks, peace, criminal charges and good behavior.

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
5309902 Clerk Of Municipal Court - LOST	\$96,337	\$86,307	\$93,332	\$93,428
Total	\$96,337	\$86,307	\$93,332	\$93,428
% CHANGE		-11.6%	7.5%	0.1%

*Unaudited

Expenditures by Category

Category Name	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Personal Services	\$96,337	\$86,307	\$93,332	\$93,428
Total	\$96,337	\$86,307	\$93,332	\$93,428
% CHANGE		-11.6%	7.5%	0.1%

*Unaudited

Positions by Division

	FY2016 Actual	FY2017 Actual	FY2018 Adopted
Clerk Of Municipal Court - LOST	2/0	2/0	2/0
Deputy Clerk II	1	1	1
Senior Deputy Clerk	1	1	1
Total Full Time/Part Time Positions	2/0	2/0	2/0

OLOST - Public Safety / Probate Court

DEPARTMENT MISSION STATEMENT

The Judge of Probate is elected to a four-year term. Legal issues regarding the probate of wills, administration of estates, marriage licenses, mental health statutes, and guardians for minors are handled by this court.

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
5409900 Probate Court - LOST	\$44,844	\$43,769	\$43,435	\$43,133
Total	\$44,844	\$43,769	\$43,435	\$43,133
% CHANGE		-2.5%	-0.8%	-0.7%

*Unaudited

Expenditures by Category

Category Name	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Personal Services	\$44,844	\$43,769	\$43,435	\$43,133
Total	\$44,844	\$43,769	\$43,435	\$43,133
% CHANGE		-2.5%	-0.8%	-0.7%

*Unaudited

Positions by Division

	FY2016 Actual	FY2017 Actual	FY2018 Adopted
Probate Court - LOST	1/0	1/0	1/0
Deputy Clerk II	1	1	1
Total Full Time/Part Time Positions	1/0	1/0	1/0

OLOST - Public Safety / Sheriff

DEPARTMENT MISSION STATEMENT

We, the members of the Muscogee County Sheriff's Office, are dedicated to safeguarding the lives and property of our community through fair and impartial treatment of all citizens. We strive to protect the community and to operate the Muscogee County Jail within the boundaries of the state and U.S. Constitutions while providing safe, humane and secure environment for both the staff and inmates. We are committed to effectively serving the Judiciary needs of all the Courts within our jurisdiction. We seek to strengthen our partnerships with all facets of our community and will fulfill our duties by adapting to the changing needs of our citizens and by adhering to the highest standards of integrity, ethics and professionalism when performing our duties as employees of Muscogee County Sheriff's Office.

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
5509900 Sheriff - LOST	\$2,703,317	\$2,738,254	\$2,669,350	\$3,566,849
Total	\$2,703,317	\$2,738,254	\$2,669,350	\$3,566,849
% CHANGE		1.3%	-2.6%	25.2%

*Unaudited

Expenditures by Category

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Personal Services	\$2,703,317	\$2,563,964	\$2,457,951	\$3,149,999
Operating Expenditures	—	—	—	\$80,000
Capital Projects	—	\$174,290	\$211,399	\$336,850
Total	\$2,703,317	\$2,738,254	\$2,669,350	\$3,566,849
% CHANGE		1.3%	-2.6%	25.2%

*Unaudited

Budget Notes:

\$3,906 (including benefits) Annual Supplement for 327 Sworn Officers

Operations: N/A

Capital Outlay: \$416,850

Inmate Video Visitation System= \$80,000 (Year 1 of 4)

Other Capital Items to be prioritized by the Sheriff = \$336,850

Positions by Division

	FY2016 Actual	FY2017 Actual	FY2018 Adopted
Sheriff - LOST	26/0	26/0	26/0
Deputy Sheriff	13	13	13
Lieutenant	2	2	2
Sergeant	2	2	2
Sheriff Correctional Officers	9	9	9
Total Full Time/Part Time Positions	26/0	26/0	26/0

OLOST - Public Safety / Coroner

DEPARTMENT MISSION STATEMENT

The Coroner's Office exists to serve the residents and visitors of Muscogee County by conducting thorough medicolegal death investigations. The Coroner's Office will remain diligent in our effort to seek the truth, establish accurate conclusions, produce prompt reports and function with integrity and compassion in all aspects of our specialized professional expertise and dedicate ourselves to continuous progress towards excellence.

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
5709900 Coroner - LOST	\$32,273	\$8,046	\$7,927	\$7,812
Total	\$32,273	\$8,046	\$7,927	\$7,812
% CHANGE		-301.1%	-1.5%	-1.5%

*Unaudited

Expenditures by Category

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Personal Services	\$8,109	\$8,046	\$7,927	\$7,812
Capital Projects	\$24,164	—	—	—
Total	\$32,273	\$8,046	\$7,927	\$7,812
% CHANGE		-301.1%	-1.5%	-1.5%

*Unaudited

Budget Notes:

\$3,906 (including benefits) Annual Supplement for 2 Sworn Officers

OLOST - Public Safety / Recorder's Court

DEPARTMENT MISSION STATEMENT

Recorder's Court hears traffic, criminal and City ordinance cases made by the Columbus Police Department, Special Enforcement, Airport Police, Housing Authority, Metro Narcotic Task Force, Fire Department and the Georgia State Patrol. The Court's responsibility is to set bail, issue warrants, collect fines/bonds, hear and determine if probable cause exists for Superior/State Court offenses, and adjudicate City Ordinances and certain state offenses. The Treasury Division collects all fines/bonds and other monies directed by the Courts.

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
5809900 Recorder's Court - LOST	\$81,823	\$78,662	\$68,153	\$77,615
Total	\$81,823	\$78,662	\$68,153	\$77,615
% CHANGE		-4.0%	-15.4%	12.2%

*Unaudited

Expenditures by Category

Category Name	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Personal Services	\$81,823	\$78,662	\$68,153	\$77,615
Total	\$81,823	\$78,662	\$68,153	\$77,615
% CHANGE		-4.0%	-15.4%	12.2%

*Unaudited

Positions by Division

	FY2016 Actual	FY2017 Actual	FY2018 Adopted
Recorder's Court - LOST	2/0	2/0	2/0
Judicial Admin. Technician II	2	2	2
Total Full Time/Part Time Positions	2/0	2/0	2/0

OLOST - Public Safety / Non-Departmental

DEPARTMENT MISSION STATEMENT

Appropriations and expenditures, which pertain solely to a specific department, are budgeted by that department. However, there are certain expenditures, which are not applicable to a specific department, and the Non-Categorical section has been established for recording these appropriations and expenditures.

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
5902000 Contingency	—	—	—	\$466,993
5903000 Non-Categorical	\$786,479	\$1,649,488	\$1,756,033	\$1,804,512
5904000 Interfund Transfers	\$853,406	\$2,793,232	\$2,364,471	\$2,327,618
Total	\$1,639,885	\$4,442,720	\$4,120,504	\$4,599,123
% CHANGE		63.1%	-7.8%	10.4%

*Unaudited

Expenditures by Category

Category Name	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Personal Services	—	—	—	\$91,959
Operating Expenditures	\$1,639,885	\$4,442,720	\$4,120,504	\$4,507,164
Total	\$1,639,885	\$4,442,720	\$4,120,504	\$4,599,123
% CHANGE		63.1%	-7.8%	10.4%

*Unaudited

Budget Notes:

Personnel Benefits - \$91,959

Cost Allocation/Risk Management/Worker's Compensation - \$857,646

Debt Service - \$1,081,998

800 MHz Radio System Upgrade and Maintenance, Motorola Migration Assurance Plan (MAP)

(Public Safety Portion) Year 3 of 10 - \$946,866

Transfer to Capital Improvement Project - \$250,000

Transfer to Emergency Telephone Fund - \$995,620

Reserve - \$375,034

OLOST - Public Safety / Transportation

DEPARTMENT MISSION STATEMENT

METRA's mission is to provide safe, reliable, dependable and cost-effective transit service with a professional team of employees, dedicated to their customer needs and committed to excellence.

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
6109900 Metra - LOST	\$4,022	\$3,978	\$3,967	\$3,906
Total	\$4,022	\$3,978	\$3,967	\$3,906
% CHANGE		-1.1%	-0.3%	-1.6%

*Unaudited

Expenditures by Category

Category Name	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Personal Services	\$4,022	\$3,978	\$3,967	\$3,906
Total	\$4,022	\$3,978	\$3,967	\$3,906
% CHANGE		-1.1%	-0.3%	-1.6%

*Unaudited

Budget Notes:

\$3,906 (including benefits) Annual Supplement for 1 Sworn Officer

OLOST - INFRASTRUCTURE FUND

The Other Local Option Sales Tax Fund is an operating fund of the government that accounts for all financial resources related to the 30% portion for Infrastructure of the Other Local Option Sales Tax implemented in 2009.

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OLOST - Infrastructure / Information Technology

DEPARTMENT MISSION STATEMENT

To provide efficient, innovative, and cost effective Information Technology Services necessary to support and enhance the daily business operations of the Consolidated Government so as to better serve the citizens of Columbus, Georgia.

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
2109901 Infrastructure - LOST	\$316,817	\$512,893	\$1,106,158	\$1,115,321
Total	\$316,817	\$512,893	\$1,106,158	\$1,115,321
% CHANGE		38.2%	53.6%	0.8%

*Unaudited

Expenditures by Category

Category Name	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Operating Expenditures	—	—	—	—
Capital Projects	\$316,817	\$512,893	\$1,106,158	\$1,115,321
Total	\$316,817	\$512,893	\$1,106,158	\$1,115,321
% CHANGE		38.2%	53.6%	0.8%

*Unaudited

Budget Notes:

\$250,000 will be used for Computer Equipment

\$206,254 will be used for Core Switch

\$659,067 will be used for Finance/Payroll/HR System Upgrade (Year 3 of 4)

OLOST - Infrastructure / Engineering

DEPARTMENT MISSION STATEMENT

To provide an enhanced quality of life for all citizens who live and work in the region by: the delivery of an effective/safe transportation system to move people and goods throughout the community; provide management that is environmentally sensitive to our natural resources through the oversight of Storm Water and Drainage structure, and to provide data, construction, and communication support to other City departments by the effective and efficient delivery of Geographical Information, Construction Management, and Radio Communications.

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
2509901 Infrastructure - LOST	\$2,929,068	\$2,224,254	\$1,908,532	\$1,800,000
Total	\$2,929,068	\$2,224,254	\$1,908,532	\$1,800,000
% CHANGE		-31.7%	-16.5%	-6.0%

*Unaudited

Expenditures by Category

Category Name	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Personal Services	\$23,773	—	—	—
Operating Expenditures	\$100,898	\$103,262	\$1,332,083	—
Capital Projects	\$2,804,397	\$2,120,992	\$576,449	\$1,800,000
Total	\$2,929,068	\$2,224,254	\$1,908,532	\$1,800,000
% CHANGE		-31.7%	-16.5%	-6.0%

*Unaudited

Budget Notes:

Flood Abatement/Stormwater - \$400,000

Roads/Bridges - \$1,400,000

-Temporary Project Engineer position (G22) funded in 0109 - Infrastructure was deleted in FY15.

OLOST - Infrastructure / Public Works

DEPARTMENT MISSION STATEMENT

The Department of Public Works strives to serve the community by providing street and road maintenance, storm drainage, environmental enforcement, urban forest maintenance, waste disposal and maintenance of City-owned properties in a safe and efficient manner, which is sensitive to the environment. The Department is committed to doing its part to enhance the high quality of life for the current and future generations.

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
2609901 Infrastructure - LOST	\$988,647	\$727,723	\$1,110,210	\$876,967
Total	\$988,647	\$727,723	\$1,110,210	\$876,967
% CHANGE		-35.9%	34.5%	-26.6%

*Unaudited

Expenditures by Category

Category Name	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Operating Expenditures	\$313,047	\$585,131	\$1,050,210	—
Capital Projects	\$675,601	\$142,592	\$60,000	\$876,967
Total	\$988,647	\$727,723	\$1,110,210	\$876,967
% CHANGE		-35.9%	34.5%	-26.6%

*Unaudited

Budget Notes:

Facility Improvements - \$376,967

Cooper Creek Expansion (MOU with CORTA/CSU) - \$500,000 (Year 3 of 3)

OLOST - Infrastructure / Non-Departmental

DEPARTMENT MISSION STATEMENT

Appropriations and expenditures, which pertain solely to a specific department, are budgeted by that department. However, there are certain expenditures, which are not applicable to a specific department, and the non-categorical section has been established for recording these appropriations and expenditures.

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
5903000 Non-Categorical	\$100,981	\$341,203	\$322,738	\$299,440
5904000 Interfund Transfers	\$5,379,735	\$5,964,117	\$6,004,909	\$6,008,272
Total	\$5,480,716	\$6,305,320	\$6,327,647	\$6,307,712
% CHANGE		13.1%	0.4%	-0.3%

*Unaudited

Expenditures by Category

Category Name	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Operating Expenditures	\$5,480,716	\$6,305,320	\$6,327,647	\$6,307,712
Total	\$5,480,716	\$6,305,320	\$6,327,647	\$6,307,712
% CHANGE		13.1%	0.4%	-0.3%

*Unaudited

Budget Notes:

Debt Service - \$6,008,272

Cost Allocation/Risk Management/Workers' Compensation - \$38,960

800 MHz Radio System Upgrade and Maintenance, Motorola Migration Assurance Plan (MAP)
(General Government Portion) Year 3 of 10 - 260,480



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STORMWATER FUND

The Stormwater (Sewer)Fund accounts for the operations, maintenance and improvement of the storm and sanitary sewer systems.

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Stormwater (Sewer) Fund

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
2502300 Drainage	\$348,447	\$336,327	\$431,918	\$394,913
2502600 Stormwater	\$281,881	\$251,369	\$263,117	\$284,931
2603210 Sewer Maintenance	\$2,981,511	\$3,199,707	\$3,202,757	\$3,495,907
2603710 Other Maintenance/Repairs	—	—	—	\$5,000
5902000 Contingency	—	—	—	\$28,287
5903000 Non-Categorical	\$335,969	\$326,510	\$347,290	\$330,255
5904000 Interfund Transfers	\$859,212	\$1,013,711	\$1,003,179	\$1,087,642
Total	\$4,807,020	\$5,127,625	\$5,248,261	\$5,626,935
% CHANGE		6.3%	2.3%	6.7%

*Unaudited

Expenditures by Category

Category Name	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Personal Services	\$2,950,619	\$2,871,095	\$2,819,753	\$3,012,312
Operating Expenditures	\$1,824,598	\$1,865,697	\$1,852,138	\$2,056,896
Capital Projects	\$31,803	\$390,833	\$576,370	\$557,727
Total	\$4,807,020	\$5,127,625	\$5,248,261	\$5,626,935
% CHANGE		6.3%	2.3%	6.7%

*Unaudited

Positions by Division

	FY2016 Actual	FY2017 Actual	FY2018 Adopted
Drainage	6/0	6/0	5/0
Engineer Inspector	2	2	2
Project Engineer	2	2	2
Survey Crew Worker*	1	1	0
Survey Technician	1	1	1
Sewer Maintenance	55/0	55/0	55/0
Administrative Technician	1	1	1
Assistant Stormwater Manager	1	1	1
Chemical Application Supervisor	1	1	1
Chemical Application Technician	2	2	2
Correctional Detail Officer Supervisor**	0	0	1
Correctional Officer - Stormwater***	12	12	11
Crew Leader - Stormwater***	4	4	5
Equipment Operator Crew Leader	1	1	1
Equipment Operator I	3	3	3
Equipment Operator II	4	4	4
Equipment Operator III	8	8	8
Maintenance Worker I	14	14	14
Stormwater Crew Supervisor**	2	2	1
Stormwater Drainage Technician	1	1	1
Stormwater Manager	1	1	1
Stormwater	4/0	4/0	5/0
Stormwater Data Inspector*	1	1	2
Stormwater Data Technician I	1	1	1
Stormwater Data Technician II	1	1	1
Stormwater Management Engineer	1	1	1
Total Full Time/Part Time Positions	65/0	65/0	65/0

*One Survey Crew Worker (G9) reclassified to Stormwater Data Inspector (G16) in FY18

** One Stormwater Crew Supervisor (G15) reclassified to Correctional Officer Detail Supervisor (PS15) in FY18

*** One Correctional Officer (PS12) reclassified to Crew Leader Stormwater (G12) in FY18

Drainage

Program Description:

The Drainage Division is responsible for review and inspection of site development construction projects. These duties include but are not limited to: insuring proper handling of Stormwater runoff and compliance with the new Unified Development Ordinance.

Goal	To review plans within a timely manner and provide onsite inspection.		
Objective	To ensure compliance with Federal, State, and local regulations.		
	2016 Actual	2017 Actual	2018 Projected
Number of plans reviewed.	62	60	63

Stormwater

Program Description:

The Stormwater Division, managed by the Engineering Department of the Development Resource Center is responsible for providing engineering services for the Columbus Consolidated Government. Services include reporting and monitoring Stormwater activity, meeting federal and state Stormwater mandates.

Goal	To document in-stream water quality trends and pollutant removal efficiencies of stormwater Best Management Practices (BMPs) through our GaEPD-approved Stormwater Management Program to include wet weather, 303(d) creek program.		
Objective	Perform required water quality monitoring for the wet weather, 303(d) program.		
	2016 Actual	2017 Actual	2018 Projected
Number of samples collected for two monitoring programs.	392	400	400

Goal	To educate our citizens and promote environmental stewardship through our Public Information & Education Program and perform required inlet marking as part of the Community Rating System (Floodplain Management Program).		
Objective	Storm sewer inlets marked.		
	2016 Actual	2017 Actual	2018 Projected
Number of inlets marked.	250	260	260

Sewer Maintenance

Program Description:

The Stormwater/Sewer Maintenance Division, managed by Public Works Department, is responsible for maintaining storm easements including ditches, inlets, drain pipes, watersheds, detention and retention ponds, construction and installation of storm sewers and ensuring the free flow of storm water.

Goal	To improve the flow of water in storm drain pipes.		
Objective	Pressure clean 19.9 miles of storm drainpipes to help prevent blockage.		
	2016 Actual	2017 Actual	2018 Projected
Miles of storm drain pipes pressured cleaned annually.	19	20	20

Other Maintenance/Repairs

Program Description:

The Facilities Maintenance Division is responsible for maintaining City facilities, including minor renovations. This cost center is established to account for maintenance and repair activities specific to the Sewer Fund Divisions.

Contingency

Program Description:

The Contingency Fund is an amount established in each annual budget to finance unusual items, which cannot be anticipated in the budget preparation. As these items occur during the year, transferring the required funds to the appropriate account reduces the contingency.

Non-Categorical

Program Description:

Appropriations and expenditures, which pertain solely to a specific department, are budgeted by that department. However, there are certain expenditures, which are not applicable to a specific department, and the non-categorical section has been established for recording these appropriations and expenditures.

Interfund Transfers

Program Description:

This activity accounts for operating transfers from the General Fund to other funds. Transfers are made to provide required matching funds for federal and/or state grants. Also, this activity accounts for resources transferred to other funds where actual costs are recorded with funding assistance from the General Fund, such as the Civic Center and Golf Courses. Finally, this activity accounts for transfers of funds allocated to the Capital Improvement Program.

<u>Project Description</u>	<u>Budget</u>
Pipe Rehabilitation/Replacement*	\$1,087,642
TOTAL	\$1,087,642

* The detail for these projects can be found in the Capital Improvement Program Budget Book.

Budget Notes:

The following capital was approved in this budget:

250-2300 Drainage

Four (4) iPad Air 2 128 GB = \$2,920

260-3210 Stormwater Maintenance

Back Hoe (Replacement) = \$180,000

Equipment Trailer (Replacement) = \$6,000

Eductor Truck (Replacement) = \$349,083

Mid Size Extended Cab Pickup Truck (Replacement) = \$19,724



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PAVING FUND

The Paving Fund accounts for maintenance of and improvements to the City's roads and bridges.

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Paving Fund

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
2502200 Highways & Roads	\$895,944	\$907,945	\$928,572	\$1,112,076
2603110 Repairs & Maintenance	\$3,900,728	\$3,755,703	\$4,035,598	\$4,509,862
2603120 Right of Way Maintenance	\$6,182,477	\$6,374,478	\$6,240,183	\$7,347,931
2603130 Community Services - Row Maintnc	\$243,119	\$222,059	\$230,575	\$241,188
2603710 Other Maintenance/Repairs	\$2,262	\$419	—	\$5,000
5902000 Contingency	—	—	—	\$71,679
5903000 Non-Categorical	\$987,619	\$1,115,104	\$1,090,347	\$1,078,941
5904000 Interfund Transfers	\$2,000,091	\$2,259,747	\$8,023,274	\$1,669,570
Total	\$14,212,241	\$14,635,454	\$20,548,549	\$16,036,247
% CHANGE		2.9%	28.8%	-28.1%

*Unaudited

Expenditures by Category

Category Name	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Personal Services	\$7,724,156	\$7,305,752	\$7,387,268	\$7,677,446
Operating Expenditures	\$6,295,818	\$6,630,104	\$12,573,270	\$6,918,527
Capital Projects	\$192,266	\$699,598	\$588,011	\$1,440,274
Total	\$14,212,241	\$14,635,454	\$20,548,549	\$16,036,247
% CHANGE		2.9%	28.8%	-28.1%

*Unaudited

Positions by Division

	FY2016 Actual	FY2017 Actual	FY2018 Adopted
Community Services - ROW Maintenance	3/13	3/13	3/13
Community Service Coordinator	1	1	1
Maintenance Worker I - Part Time	13	13	13
Public Works Crew Leader	2	2	2
Highways & Roads	14/0	15/0	15/0
Administrative Assistant***	1	1	0
Administrative Secretary	1	1	1
Engineering Director	1	1	1
Engineering Inspection Coordinator	1	1	1
Engineering Inspector	3	3	3
GIS Technician	1	1	1
Office Manager***	0	0	1
Project Engineer*	0	1	1
Senior Engineer Technician	1	1	1
Survey Crew Leader	2	2	2
Survey Crew Worker	1	1	1
Survey Supervisor	1	1	1
Survey Technician	1	1	1
Repairs & Maintenance	70/15	70/15	70/15
Administrative Technician I	2	2	2
Assistant Street Maintenance Manager	1	1	1
Correctional Officer - Heavy Equipment	1	1	1
Correctional Officer - Streets	3	3	3
Equipment Operator I	6	6	6
Equipment Operator II	5	5	5
Equipment Operator III	10	10	10
Heavy Equipment Operator	2	2	2
Heavy Equipment Supervisor	2	2	2
Inmate Labor	15	15	15
Maintenance Worker I	17	17	17
Maintenance Worker II	4	4	4
Maintenance Worker III	6	6	6
Public Works Crew Leader	6	6	6
Public Works Crew Supervisor	2	2	2
Senior Heavy Equipment Operator	2	2	2
Street Maintenance Manager	1	1	1
Right of Way Maintenance	84/2	84/2	84/2
Administrative Technician I	2	2	2
Assistant Manager - Beautification	1	1	1
Assistant Manager - Forestry	1	1	1

Positions by Division (continued)

	FY2016 Actual	FY2017 Actual	FY2018 Adopted
Chemical Applications Supervisor**	1	0	0
Chemical Applications Technician	2	2	2
Contract Inspector	1	1	1
Correctional Officer - Forestry	10	7	7
Correctional Officer - Stormwater	0	2	2
Correctional Officer - Street Maintenance	0	1	1
Equipment Operator I	8	8	8
Equipment Operator II	11	11	11
Equipment Operator III	16	16	16
Forestry & Beautification Manager	1	1	1
Forestry Administrator	1	1	1
Maintenance Worker I	15	15	15
Maintenance Worker I (Temporary)	2	2	2
Public Works Crew Leader	4	4	4
Public Works Supervisor**	1	2	2
Tree Trimmer Crew Leader	5	5	4
Tree Trimmer Crew Leader II	1	1	2
Tree Trimmer I	1	1	1
Tree Trimmer II	1	1	1
Urban Forestry Supervisor	1	1	1
Total Full Time/Part Time Positions	171/30	172/30	172/30

*Project Engineer Position G22 transferred from General Fund 0101 to Paving Fund 0203 in FY17

**Reclassified Chemical Applications Supervisor (G13) to Public Works Supervisor (G15) and Reclassified Public Works Supervisor (G13) to Public Works Supervisor (G15) in FY17

***One (1) Administrative Assistant (G12) reclassified to Office Manager (G14) in FY18

Highways & Roads

Program Description:

The Highway and Roads Division, managed by the Engineering Department, provides engineering services to agencies of the Columbus Consolidated Government. Services include street acceptance, preparation of engineering reports and studies, identifying easements and public right of ways, drafting construction plans, contracts and specifications, inspecting construction projects and administering construction contracts. The Division manages the pavement management program.

Goal	To increase the citizen satisfaction of the City's roadways.		
Objective	To reduce the number of calls for unsatisfactory utility repairs through permit management.		
	2016 Actual	2017 Actual	2018 Projected
Number of permits.	1,993	1,800	1,800

Repairs & Maintenance

Program Description:

To repair right-of-way areas; i.e. potholes, asphalt maintenance, curbs/gutters, sidewalks, guardrails, inlet tops and fences.

Right of Way Maintenance

Program Description:

To cut vegetation along City right-of-ways and City property, to apply herbicides to reduce the amount of unwanted vegetation, to provide landscaping activities along City right-of-ways and City property, to provide emergency response services for removal of debris, spills, and ice on the roadways, and to assist other divisions as needed. Also, to provide urban forestry services to include removing, pruning, and planting of City trees. The Division also provides contract inspection on the City's gateways and enforces the Tree Preservation and Replacement Ordinance.

Goal	To maintain a neat appearance within the City's small median type parks.		
Objective	Service an average of 62 parks once every two weeks.		
	2016 Actual	2017 Actual	2018 Projected
Average number of parks maintained every two weeks during peak growth months.	69	69	69
Goal	To maintain a well cut appearance of the City's right of ways and other property.		
Objective	To increase the amount of miles right of ways and other property cut each year.		
	2016 Actual	2017 Actual	2018 Projected
Annual miles of vegetation cut.	2,533	2,600	2,600
Goal	To prune trees on City properties.		
Objective	Increase the number of trees pruned by 3%.		
	2016 Actual	2017 Actual	2018 Projected
Number of trees pruned.	4,835	3,708	3,708

Community Services - Row Maintenance

Program Description:

Maintains two (2) City cemeteries and 40-50 City-owned properties. Provide support for various City supported activities such as Riverfest Weekend, Help the Hooch, Christmas tree and telephone book recycling programs. Clean the City's right-of-way of litter and debris.

Goal	To pick up litter on the City's rights-of-ways.		
Objective	To increase the number of miles policed by 3% every year.		
	2016 Actual	2017 Actual	2018 Projected
Number of miles policed.	11,296	12,000	12,000
Goal	To increase the number of probationers assigned.		
Objective	Coordinate directly with the courts to increase by 5% the number of sentenced individuals and assigning them to the Department of Public Services.		
	2016 Actual	2017 Actual	2018 Projected
Number of probationers assigned.	306	340	340

Other Maintenance/Repairs

Program Description:

The Facilities Maintenance Division is responsible for maintaining city facilities, including minor renovations. This cost center is established to account for maintenance and repair activities specific to the Sewer Fund Divisions.

Contingency

Program Description:

The Contingency Fund is an amount established in each annual budget to finance unusual items, which cannot be anticipated in the budget preparation. As these items occur during the year, transferring the required funds to the appropriate account reduces the contingency.

Non-Categorical

Program Description:

Appropriations and expenditures, which pertain solely to a specific department, are budgeted by that department. However, there are certain expenditures, which are not applicable to a specific department, and the non-categorical section has been established for recording these appropriations and expenditures.

Interfund Transfers

Program Description:

This activity accounts for operating transfers from the General Fund to other funds. Transfers are made to provide required matching funds for federal and/or state grants. Also, this activity accounts for resources transferred to other funds where actual costs are recorded with funding assistance from the General Fund, such as the Civic Center and Golf Courses. Finally, this activity accounts for transfers of funds allocated to the Capital Improvement Program.

<u>Project Description</u>	<u>Budget</u>
Resurfacing/Road Improvements*	\$1,525,596
TOTAL	\$1,525,596

* The detail for these projects can be found in the Capital Improvement Program Budget Book.

Budget Notes:

The following capital was approved in this budget:

250-2200 Highways & Roads

iPad Air 2 128 GB

MetroCount Traffic Counters & Tubing

Mid Size SUV 4x4 Explorer (Replacement)

3/4 Ton Regular Cab 2-Wheel Drive

260-3110 Streets

18 Yard Tandem Dumptruck w/ Swing Gate (Replacement)

Tri Axle 50 Ton Lowboy Trailer (Replacement)

4x4 Back Hoe (Replacement)

Single Sided Self Propelled Road Widener (Replacement)

7 yard Dump Truck w/ Swing Gate

260-3120 Urban Forestry & Beautification

Crew Cab F-750 Truck with Chipper Dump Body (Replacement)

Bucket Truck

Large Chipper

MEDICAL CENTER FUND

The Medical Center Fund accounts for funding indigent hospital care for the residents of Columbus.

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DEPARTMENT MISSION STATEMENT

The Consolidated Government and the Medical Center have a contractual agreement whereby hospital services are provided to indigent Muscogee County residents. The Medical Center receives an amount equal to the revenue produced by three mills of property tax to cover such services after the approval of said patient bills by the Consolidated Government.

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
2003000 Medical Center	\$14,483,053	\$14,690,698	\$14,565,995	\$14,701,529
Total	\$14,483,053	\$14,690,698	\$14,565,995	\$14,701,529
% CHANGE		1.4%	-0.9%	0.9%

*Unaudited

Expenditures by Category

Category Name	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Operating Expenditures	\$14,483,053	\$14,690,698	\$14,565,995	\$14,701,529
Total	\$14,483,053	\$14,690,698	\$14,565,995	\$14,701,529
% CHANGE		1.4%	-0.9%	0.9%

*Unaudited

INTEGRATED WASTE MANAGEMENT FUND

The Integrated Waste Fund accounts for the expenses associated with the collection and disposal of solid waste and recycling.

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Integrated Waste Fund

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
2603510 Solid Waste Collection	\$6,298,774	\$6,362,903	\$5,537,305	\$5,989,720
2603520 Recycling	\$1,191,212	\$1,277,667	\$921,327	\$1,187,199
2603540 Granite Bluff Inert Landfill	\$233,254	\$250,251	\$251,381	\$254,695
2603550 Oxbow Meadow Inert Landfill	\$3,117	\$2,990	—	—
2603560 Pine Grove Landfill	(\$574,743)	\$1,501,345	\$1,711,566	\$1,671,909
2603570 Recycling Center	\$919,256	\$1,084,531	\$1,031,965	\$982,689
2603580 Recycling - Fort Benning	\$89,344	\$124,619	\$14,307	—
2603710 Other Maintenance/Repairs	\$9,651	\$7,682	\$12,419	\$13,580
2703150 Refuse Collection - Parks	\$91,414	\$89,058	\$114,770	\$84,284
5902000 Contingency	—	—	—	\$48,900
5903000 Non-Categorical	\$1,365,292	\$1,254,115	\$1,113,740	\$1,172,049
5904000 Interfund Transfers	—	—	—	\$1,196,975
Total	\$9,626,571	\$11,955,161	\$10,708,780	\$12,602,000
% CHANGE		19.5%	-11.6%	15.0%

*Unaudited

Expenditures by Category

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Personal Services	\$6,158,346	\$6,026,469	\$5,798,520	\$5,633,569
Operating Expenditures	\$5,425,862	\$5,788,208	\$4,647,923	\$6,288,289
Capital Projects	(\$1,957,638)	\$140,484	\$262,337	\$680,142
Total	\$9,626,571	\$11,955,161	\$10,708,780	\$12,602,000
% CHANGE		19.5%	-11.6%	15.0%

*Unaudited

Positions by Division

	FY2016 Actual	FY2017 Actual	FY2018 Adopted
Granite Bluff Inert Landfill	3/0	3/0	3/0
Landfill Operator	2	2	2
Landfill Supervisor	1	1	1
Pine Grove Landfill	13/0	13/0	13/0
Assistant Waste Disposal Manager	1	1	1
Heavy Equipment Operator	4	4	4
Landfill Maintenance Technician	1	1	1
Landfill Operator	5	5	5
Senior Landfill Operator	1	1	1
Waste Disposal Manager	1	1	1
Recycling	13/0	13/0	14/0
Recycling Route Supervisor	1	1	2
Recycling Truck Driver	8	8	8
Waste Equipment Operator	4	4	4
Recycling Center	10/0	10/0	10/0
Compost Manager	1	1	1
Correctional Detail Officer	4	4	4
Dropoff Site Operator	1	1	1
Keep Columbus Beautiful Director	1	1	1
Line Supervisor	1	1	1
Recycling Center Manager	1	1	1
Scale Operator	1	1	1
Refuse Collection - Parks	1/0	1/0	1/0
Motor Equipment Operator III	1	1	1
Solid Waste Collection	71/0	71/0	71/0
Animal Control Officer I	1	1	1
Assistant Public Works Director	1	1	1
Asst Division Mgr - Solid Waste & Recycling	1	1	1
Solid Waste & Recycling Manager	1	1	1
Waste Collection Route Supervisor	5	5	5
Waste Collection Worker	4	4	4
Waste Equipment Operator	58	58	58
Total Full Time/Part Time Positions	111/0	111/0	112/0

Solid Waste Collection

Program Description:

The Solid Waste Collection Division collects household garbage, yard waste and bulky waste.

Goal	To lower the number of collection stops missed.		
Objective	To reduce the number of missed pick-ups by 3% annually.		
	2016 Actual	2017 Actual	2018 Projected
Annual number of stops.	3,960	4,000	3,800

Goal	To reduce the number of customer complaints.		
Objective	To reduce the number of customer complaints by 3% annually.		
	2016 Actual	2017 Actual	2018 Projected
Annual number of general complaints.	27	5	4

Recycling

Program Description:

This Division is responsible for the collection of Recyclable Commodities.

Goal	To promote the concept of recycling to the general public.		
Objective	Increase the tonnage of recyclables collected.		
	2016 Actual	2017 Actual	2018 Projected
Tons of Recyclables collected.	4,399	6,000	6,200

Goal	Improve the multi-family housing recycling program.		
Objective	Increase the number of apartment complexes participating in the multi-family housing recycling program.		
	2016 Actual	2017 Actual	2018 Projected
Number of complexes participating.	15	22	24

Granite Bluff Inert Landfill

Program Description:

The Granite Bluff Inert Landfill site is responsible to operate a state of the art inert landfill in compliance with Federal, State, and local directives.

Oxbow Meadow Inert Landfill

Program Description:

The Oxbow Meadows Inert Landfill gives the City of Columbus an increased disposal capacity, and therefore an increased life span for this critical disposal element. The landfill is operated five days a week in full compliance with all State and Federal regulating statutes.

Pine Grove Landfill

Program Description:

The Pine Grove Landfill responsibility is to operate a state of the art Municipal Solid Waste Landfill in compliance with Federal, State and local directives.

Goal	To increase diversion rate by 1% each year.		
Objective	Increasing diversion will extend the life of the landfill by decreasing the material tonnage which would otherwise be placed in the landfill.		
	2016 Actual	2017 Actual	2018 Projected
Annual Diversion and Recycling Rates.	12%	19%	20%

Recycling Center

Program Description:

This Division is responsible for the collection of Recyclable Commodities.

Recycling - Fort Benning

Program Description:

This Division is responsible for the collection of Recyclable Commodities for the Fort Benning area.

Other Maintenance/Repairs

Program Description:

The Facilities Maintenance Division is responsible for maintaining City facilities, including minor renovations. This cost center is established to account for maintenance and repair activities specific to the Sewer Fund Divisions.

Refuse Collection - Parks

Program Description:

The Parks and Recreation Department is responsible for the pick-up of waste deposited in trash receptacles in parks around the city. Operating with one truck, this Division picks up trash from over 2,000 cans in 62 parks including South Commons and the River Walk. The Parks Refuse Division operates seven days a week from April 1 to November 1, and five days a week the remaining 5 months per year. During the week, the Division is able to utilize inmate labor. The truck makes two trips per day to the landfill except for Saturday when the landfill closes at noon and on Sunday when the landfill is closed.

Contingency

Program Description:

The Contingency Fund is an amount established in each annual budget to finance unusual items, which cannot be anticipated in the budget preparation. As these items occur during the year, transferring the required funds to the appropriate account reduces the contingency.

Non-Categorical

Program Description:

Appropriations and expenditures, which pertain solely to a specific department, are budgeted by that department. However, there are certain expenditures, which are not applicable to a specific department, and the non-categorical section has been established for recording these appropriations and expenditures.

Interfund Transfers

Program Description:

This activity accounts for operating transfers from the General Fund to other funds. Transfers are made to provide required matching funds for federal and/or state grants. Also, this activity accounts for resources transferred to other funds where actual costs are recorded with funding assistance from the General Fund, such as the Civic Center and Golf Courses. Finally, this activity accounts for transfers of funds allocated to the Capital Improvement Program.

Budget Notes:

The following capital was approved in this budget:

260-3510 Solid Waste Collection

Full Size 4x4 1/2 ton Crew Cab 4 Door = \$31,142

Grab-All Trash Loader = \$119,000

Refuse Collection Truck = \$250,000

Wheel Loader WA 380 = \$280,000



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EMERGENCY TELEPHONE FUND

The Emergency Telephone Fund accounts for expenses for the Emergency 911 System that ensures public safety departments respond quickly to emergency situations.

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DEPARTMENT MISSION STATEMENT

The 911 Center will provide effective and responsive emergency and non-emergency communication services in a professional and efficient manner for public safety and other agencies. As an integral part of the Columbus Community, we are committed to communicate with those we serve and to join with them in establishing priorities to enhance the quality of life for the entire community.

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
4003220 E-911	\$3,473,308	\$3,541,249	\$3,663,186	\$3,709,166
5902000 Contingency	—	—	—	\$22,177
5903000 Non-Categorical	\$202,555	\$209,735	\$209,232	\$211,277
Total	\$3,675,863	\$3,750,984	\$3,872,418	\$3,942,620
% CHANGE		2.0%	3.1%	1.8%

*Unaudited

Expenditures by Category

Category Name	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Personal Services	\$2,450,373	\$2,319,828	\$2,212,579	\$2,455,815
Operating Expenditures	\$1,217,842	\$1,413,827	\$1,425,813	\$1,486,805
Capital Projects	\$7,648	\$17,328	\$234,026	—
Total	\$3,675,863	\$3,750,984	\$3,872,418	\$3,942,620
% CHANGE		2.0%	3.1%	1.8%

*Unaudited

Positions by Division

	FY2016 Actual	FY2017 Actual	FY2018 Adopted
E-911	53/1	53/1	53/1
911 Center Supervisor	6	6	6
Administrative Clerk (PT)	1	1	1
Administrative Secretary	1	1	1
Communication Technician III	22	22	22
Communications Technician I	15	15	15
Communications Technician II	8	8	8
Police Lieutenant	1	1	1
Total Full Time/Part Time Positions	53/1	53/1	53/1

E-911

Program Description:

The 911 Center is divided into two areas: the Public Safety Message Center and the Emergency Operations Center. The Public Safety Message Center is the administrative telephone-answering unit for the Police and Fire Departments. The 911 Operations Center is responsible for receiving requests for emergency services and dispatching the appropriate units to the emergency; monitoring and dispatching the Police, State Sheriff's, Fire and EMS radio channels; the Civil Defense National Warning System; all bank alarms, the FBI and National Guard Alarms; and implementing emergency procedures in concert with other agencies.

Goal	To provide emergency and non-emergency communication services in a professional and efficient manner for public safety and other agencies.		
Objective	To dispatch all calls for service in a timely, accurate, and professional manner.		
	2016 Actual	2017 Actual	2018 Projected
Police Calls Dispatched.	169,316	177,818	177,818
Fire Calls Dispatched.	21,291	19,710	19,710
EMS Calls Dispatched.	29,602	28,710	28,710

Contingency

Program Description:

The Contingency Fund is an amount established in each annual budget to finance unusual items, which cannot be anticipated in the budget preparation. As these items occur during the year, transferring the required funds to the appropriate account reduces the contingency.

Non-Categorical

Program Description:

Appropriations and expenditures, which pertain solely to a specific department, are budgeted by that department. However, there are certain expenditures, which are not applicable to a specific department, and the non-categorical section has been established for recording these appropriations and expenditures.



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COMMUNITY DEVELOPMENT BLOCK GRANT FUND

The Community Development Block Grant Fund accounts for grant monies received from the Department of Housing and Urban Development under the Community Development Block Grant Program.

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DEPARTMENT MISSION STATEMENT

The Community Reinvestment provides comprehensive CDBG reinvestment opportunities while providing services for the homeless and providing safe, affordable, and decent housing to the citizens of Muscogee County.

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
2451000 CDBG Administration	\$143,246	\$240,030	\$272,691	\$346,076
2452100 Neighborhood Redevelopment	\$3,423	\$360,073	\$639,927	\$850,000
2452300 Aid To Other Agencies	\$250,469	\$378,716	\$228,665	\$334,805
2453130 Columbus Rehab Loan Program	\$78,191	\$469,881	\$113,844	\$116,800
5902000 Contingency	—	—	—	\$2,634
5904000 Interfund Transfers	\$831,600	\$799,838	\$547,510	—
Total	\$1,306,928	\$2,248,538	\$1,802,637	\$1,650,315
% CHANGE		41.9%	-24.7%	-9.2%

*Unaudited

Expenditures by Category

Category Name	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Personal Services	\$120,386	\$197,506	\$225,712	\$269,658
Operating Expenditures	\$1,186,543	\$1,672,992	\$927,969	\$518,657
Capital Projects	—	\$378,040	\$648,956	\$862,000
Total	\$1,306,928	\$2,248,538	\$1,802,637	\$1,650,315
% CHANGE		41.9%	-24.7%	-9.2%

*Unaudited

Positions by Division

	FY2016 Actual	FY2017 Actual	FY2018 Adopted
CDBG Administration	4/0	5/1	5/1
Administrative Clerk I Part Time****	0	1	1
Community Reinvestment Coordinator*****	0	2	2
Community Reinvestment Director*	0	1	1
Community Reinvestment Division Manager	1	0	0
Community Reinvestment Planner***	0	1	1
Community Reinvestment Technician I	1	0	0
Community Reinvestment Technician II	2	0	0
Finance Manager**	0	1	1
Total Full Time/Part Time Positions	4/0	5/1	5/1

*Reclassified from Division Manager to Director in FY17 funded 71% in CDBG Fund 0210, 8% from HOME Fund 0213 and 21% from General Fund 0101.

** Funded 91% in CDBG Fund 0210 and 9% from HOME Fund 0213.

*** Funded 55% in CDBG Fund 0210 and 45% from General Fund 0101.

****Reclassified from Community Reinvestment Tech. I to Administrative Clerk I Part Time funded 50% in CDBG Fund 0210 and 50% in HOME Fund 0213.

*****Reclassified one (1) Community Reinvestment Tech. II to Community Reinvestment Coordinator funded 100% in HOME Fund 0213 and reclassified one (1) Community Reinvestment Tech. II to Community Reinvestment Coordinator funded 95% in CDBG Fund 0210 and 5% in HOME Fund 0213.

CDBG Administration

Program Description:

Provide reinvestment opportunities including the promotion of providing decent, safe, affordable housing for all citizens by collaboration with non-profit housing developers.

Goal	To provide decent housing and create a viable living environment.		
Objective	To demolish previously cited code violations for unsafe housing units that create and/ or contribute to slum and blight conditions.		
Objective	To aid the elderly and/ or disabled citizens with emergency repairs through the Project Care Program.		
	2016 Actual	2017 Actual	2018 Projected
Number of code violations/citations/notices resulting in demolitions.	35	10	10
Number of project care rehabilitation.	10	0	0

Budget Notes:

The following capital was approved in this budget:

245-1000 CDBG Administration

Desk Furniture = \$12,000



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ECONOMIC DEVELOPMENT - DEVELOPMENT AUTHORITY FUND

The Economic Development Authority
Fund accounts for dedicated millage for
economic development within the City.

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Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
5901000 Agency Appropriations	\$1,150,078	\$1,153,499	\$1,167,281	\$1,175,128
5902000 Contingency	—	—	—	\$375,127
5903000 Non-Categorical	\$948,000	\$800,000	\$800,000	\$800,000
Total	\$2,098,078	\$1,953,499	\$1,967,281	\$2,350,255
% CHANGE		-7.4%	0.7%	16.3%

*Unaudited

Expenditures by Category

Category Name	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Operating Expenditures	\$2,098,078	\$1,953,499	\$1,967,281	\$2,350,255
Total	\$2,098,078	\$1,953,499	\$1,967,281	\$2,350,255
% CHANGE		-7.4%	0.7%	16.3%

*Unaudited

Agency Appropriations

Program Description:

The Consolidated Government provides funds to agencies that provide services to the community.

Budget Notes:

NCR Payment (Year 3 of 10) - \$800,000
 .25 mills to Development Authority - \$1,175,128
 Economic Development Reserve - \$375,127

Contingency

Program Description:

The Contingency Fund is an amount established in each annual budget to finance unusual items, which cannot be anticipated in the budget preparation. As these items occur during the year, transferring the required funds to the appropriate account reduces the contingency.

Non-Categorical

Program Description:

Appropriations and expenditures, which pertain solely to a specific department, are budgeted by that department. However, there are certain expenditures, which are not applicable to a specific department, and the non-categorical section has been established for recording these appropriations and expenditures.

DEBT SERVICE FUND

The Debt Service Fund accounts for debt payments to meet the obligations for revenue bonds.

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Debt Service

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
2003477 2010A Lease Revenue Bonds	\$3,157,862	\$3,154,994	\$3,148,361	\$2,604,200
2003478 2010B Taxable Lease Revenue Bonds	\$4,177,691	\$4,177,691	\$4,177,691	\$4,177,692
2003479 2010C Lease Revenue Bonds	\$125,400	\$125,400	\$125,400	\$125,400
2003480 2012A Lease Revenue Refunding Bonds	\$1,698,997	\$1,701,904	\$1,699,210	\$1,694,595
2003481 2012B Taxable Lease Revenue Refunding Bonds	\$1,359,205	\$1,359,105	\$1,368,605	\$1,362,505
2003610 City Lease/Purchase Program	\$589,650	\$1,174,657	\$1,777,165	\$3,521,338
Total	\$11,108,805	\$11,693,752	\$12,296,432	\$13,485,730
% CHANGE		5.0%	4.9%	8.8%

*Unaudited

Expenditures by Category

Category Name	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Operating Expenditures	\$11,108,805	\$11,693,752	\$12,296,432	\$13,485,730
Total	\$11,108,805	\$11,693,752	\$12,296,432	\$13,485,730
% CHANGE		5.0%	4.9%	8.8%

*Unaudited

Overview and Debt Financing Principles:

The Columbus Consolidated Government maintains a Debt Service Fund. This fund is used to service debt from four sources: General Obligation Debt, Columbus Building Authority contractual debt, the Board of Water Commissioners revolving loan contract, and lease purchase programs with the Georgia Municipal Association. Proceeds of a dedicated property tax form the primary source of revenue for the Debt Service Fund; a 1% Special Purpose Local Option Sales Tax provides the primary source of revenue for the Sales Tax Proceeds Account Fund.

All local governments must determine how capital projects will be financed. It is the policy of the Columbus Consolidated Government (CCG) to use debt sparingly to retain the capacity to issue additional debt if the need arises. Currently, CCG is currently well below the 20% level that is considered by the credit industry to be a danger signal. In addition, the CCG is well below the legal debt ceiling for general obligation debt (details on Debt Margin below).

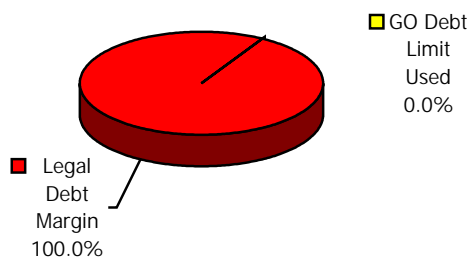
Debt Margin:

The Columbus Consolidated Government remains below the debt ceiling of 10% of assessed value of taxable property established by the State of Georgia’s Constitution. CCG uses none of its established legal debt limit.

The current general obligation bond rating:
 Standard & Poor’s: AA +
 Moody’s Investors Service: Aa2

	Moody’s	Standard & Poor’s
Best Quality	Aaa	AAA
High Quality	Aa1 Aa2 Aa3	AA+ AA AA-
Upper Medium Grade	A1 A2 A3	A+ A A-
Medium Grade	Baa1 Baa2 Baa3	BBB+ BBB BBB-

Breakdown of Debt Limit



**Computation of Legal Debt Margin
For Fiscal Year Ending June 30, 2018**

Assessed value of taxable property*	\$ 6,354,521,487
Debt Limit: 10% of assessed value	635,452,148
Less: Amount of debt applicable to debt limit	0
Legal Debt Margin Available	\$635,452,148

*Based on 2017 State Approved Gross Assessed Digest as of 09/14/2017.

Contractual Debt: Columbus Building Authority -

The Columbus Building Authority was created to provide a means to issue revenue bonds to acquire, construct, equip, maintain, and operate self-liquidating projects. The Consolidated Government has an agreement with the Columbus Building Authority whereby all assets purchased through the Columbus Building Authority are leased to the Consolidated Government. The Consolidated Government services the Building Authority's debt in lieu of making rental payments. The Consolidated Government has directly or indirectly guaranteed the Authority's debt. In 2012, new bonds were issued, proceeds from which in part repaid outstanding balances from the Series 1999 and Series 2003 bonds.

For FY18, debt service fund expenditures are summarized as follows:

<i>Debt Service Summary:</i>	Principal Payments	Interest Payments	Total Payments
2010 A	\$ 2,315,000	\$ 289,200	\$ 2,604,200
2010 B	0	4,177,692	4,177,692
2010 C	0	125,400	125,400
2012 A	1,004,710	689,885	1,694,595
2012 B	<u>1,070,000</u>	<u>292,505</u>	<u>1,362,505</u>
Total Bond Payments	\$ 4,389,710	\$5,574,682	\$ 9,964,392
Lease Payments	\$ 3,140,755	\$ 380,583	\$ 3,521,338
Total Debt Service Fund 0405	\$ 7,530,465	\$ 5,955,265	\$13,485,730
Trade Center (2012)	\$ 170,290	\$ 116,929	\$ 287,219
Oxbow (2012)	<u>0</u>	<u>0</u>	<u>0</u>
Total Other Funds Debt Service	\$ 170,290	\$ 116,929	\$ 287,219
Total Debt Service, FY18	\$ 7,700,755	\$6,072,194	\$13,772,949

The amortization schedule for open bonds is outlined below:

Columbus Building Authority Contractual Debt –

Fiscal Year	2010A Lease Revenue Bond		2010B Taxable Lease Revenue Bond		2010C Lease Revenue Bond	
	Principal	Interest** 1.0-4.0%	Principal	Interest 4.7-6.0%	Principal	Interest 6.0%
2015	2,637,650	520,212	0	4,177,691	0	125,400
2016	2,687,677	467,317	0	4,177,691	0	125,400
2017	2,761,994	386,367	0	4,177,691	0	125,400
2018	2,315,000	289,200	0	4,177,691	0	125,400
2019	2,410,000	196,600	0	4,177,691	0	125,400
2020	2,505,000	100,200	0	4,177,691	0	125,400
2021	0	0	2,605,000	4,177,691	0	125,400
2022	0	0	2,685,000	4,055,256	0	125,400
2023	0	0	2,770,000	3,923,691	0	125,400
2024	0	0	2,860,000	3,783,806	0	125,400
2025	0	0	2,960,000	3,635,086	0	125,400
2026	0	0	3,065,000	3,473,766	0	125,400
2027	0	0	3,175,000	3,302,126	0	125,400
2028	0	0	3,290,000	3,121,151	0	125,400
2029	0	0	3,415,000	2,930,331	0	125,400
2030	0	0	3,545,000	2,729,700	0	125,400
2031	0	0	3,685,000	2,517,000	0	125,400
2032	0	0	3,830,000	2,295,900	0	125,400
2033	0	0	3,980,000	2,066,100	0	125,400
2034	0	0	4,135,000	1,827,300	0	125,400
2035	0	0	4,295,000	1,579,200	0	125,400
2036	0	0	4,460,000	1,321,500	0	125,400
2037	0	0	4,635,000	1,053,900	0	125,400
2038	0	0	4,815,000	775,800	0	125,400
2039	0	0	5,005,000	486,900	0	125,400
2040	0	0	3,110,000	186,600	2,090,000	125,400
Total	\$15,317,321	\$ 1,959,896	\$72,320,000	\$74,308,950	\$2,090,000	\$3,260,400

Columbus Building Authority Contractual Debt –continued

Fiscal Year	2012A Lease Revenue Refunding Bonds		2012B Taxable Lease Revenue Refunding Bonds		2012 Oxbow		2012 Trade Center	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2015	923,478	775,519	1,005,000	354,205	92,350	7,413	156,522	131,443
2016	944,855	757,049	1,025,000	334,105	97,323	5,708	160,145	128,313
2017	970,507	728,703	1,055,000	313,605	103,006	3,108	164,493	123,509
2018	1,004,710	689,883	1,070,000	292,505	0	0	170,290	116,929
2019	1,047,464	649,695	1,100,000	271,105	0	0	177,536	110,118
2020	1,098,768	607,796	1,120,000	249,105	0	0	186,232	103,016
2021	1,145,797	563,846	405,000	215,505	0	0	194,203	95,567
2022	1,197,102	518,014	415,000	203,355	0	0	202,899	87,799
2023	1,248,406	470,130	435,000	190,905	0	0	211,594	79,683
2024	1,303,986	420,193	450,000	177,855	0	0	221,014	71,219
2025	1,351,015	381,074	470,000	165,705	0	0	228,985	64,589
2026	1,398,044	340,543	485,000	151,605	0	0	236,956	57,719
2027	1,449,348	298,602	505,000	137,055	0	0	245,652	50,611
2028	1,487,826	262,368	525,000	121,400	0	0	252,174	44,469
2029	1,539,131	225,173	550,000	104,600	0	0	260,870	38,165
2030	1,581,884	186,694	580,000	86,450	0	0	268,116	31,643
2031	1,633,188	143,193	600,000	66,150	0	0	276,812	24,270
2032	1,680,217	98,280	630,000	45,150	0	0	284,783	16,658
2033	1,735,797	52,074	660,000	23,100	0	0	294,203	8,826
2034	0	0	0	0	0	0	0	0
2035	0	0	0	0	0	0	0	0
2036	0	0	0	0	0	0	0	0
2037	0	0	0	0	0	0	0	0
2038	0	0	0	0	0	0	0	0
2039	0	0	0	0	0	0	0	0
2040	0	0	0	0	0	0	0	0
Total	\$24,741,523	\$8,168,828	\$13,085,000	\$3,503,465	\$292,679	\$ 16,229	\$4,193,479	\$1,384,546

TRANSPORTATION FUND

The Transportation Fund accounts for all expenses related to METRA, including administration and operation.

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DEPARTMENT MISSION STATEMENT

METRA's mission is to provide safe, reliable, dependable and cost-effective transit service with a professional team of employees, dedicated to their customer needs and committed to excellence.

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
2603710 Other Maintenance/Repairs	\$1,421	\$9,063	\$2,497	\$15,000
5902000 Contingency	—	—	—	\$167,130
5903000 Non-Categorical	\$503,879	(\$103,038)	\$316,514	\$312,457
6101000 Director	\$178,859	\$172,132	\$174,520	\$197,639
6102100 Operations	\$2,129,624	\$1,994,302	\$1,989,589	\$2,079,228
6102200 Maintenance	\$1,322,821	\$1,110,629	\$1,140,145	\$1,499,679
6102300 Dial-A-Ride	\$229,819	\$228,842	\$214,439	\$236,932
6102400 FTA	\$985,378	\$1,150,072	\$1,157,009	\$1,742,813
6102500 TSPLOST Capital	\$38,875	\$100,456	\$155,134	—
6102510 TSPLOST Administration	—	\$495	\$64,657	\$65,152
6102520 TSPLOST Operations	—	\$10,190	\$565,172	\$787,961
6102530 TSPLOST Maintenance	—	\$2,673	\$99,011	\$225,449
6102540 TSPLOST Dial-A-Ride	—	\$14,042	\$137,322	\$163,894
6102900 Charter Services	\$17,269	\$11,270	\$11,618	\$18,000
6103410 Planning - FTA (5303)	\$68,605	\$68,462	\$84,941	\$76,693
6103420 Planning - FTA (5307)	\$170,603	\$168,614	\$153,818	\$179,521
Total	\$5,647,152	\$4,938,203	\$6,266,386	\$7,767,548
% CHANGE		-14.4%	21.2%	19.3%

*Unaudited

Expenditures by Category

Category Name	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Personal Services	\$3,832,143	\$3,099,181	\$4,258,168	\$4,684,599
Operating Expenditures	\$1,753,295	\$1,658,808	\$1,746,471	\$2,304,799
Capital Projects	\$61,713	\$180,214	\$261,747	\$778,150
Total	\$5,647,152	\$4,938,203	\$6,266,386	\$7,767,548
% CHANGE		-14.4%	21.2%	19.3%

*Unaudited

Positions by Division

	FY2016 Actual	FY2017 Actual	FY2018 Adopted
Dial-A-Ride	5/0	5/0	5/0
Bus Operator Dial-A-Ride	5	5	5
Director	1/0	1/0	1/0
Office Manager	1	1	1
FTA	7/0	7/0	7/0
ADA Coordinator	1	1	1
Bus Operator	1	1	1
Bus Operator Dial-A-Ride	1	1	1
Correctional Officer - Transportation	1	1	1
Fleet Maintenance Tech III	1	1	1
Maintenance Manager	1	1	1
Transit Specialist	1	1	1
Maintenance	13/0	13/0	13/0
Fleet Maintenance Technician I*	4	4	4
Fleet Maintenance Technician II	7	7	7
Fleet Maintenance Technician III	2	2	2
Operations	44/0	44/0	44/0
Bus Operator	41	41	41
Safety Training Coordinator	1	1	1
Transit Manager	1	1	1
Transit Supervisor	1	1	1
Planning - FTA (5303)	1/0	1/0	1/0
Director of Transportation	1	1	1
Planning - FTA (5307)	3/0	3/0	3/0
Administration Specialist	1	1	1
Transit Specialist	2	2	2
TSPLOST Administration	0/0	1/0	1/0
Principal Transit Planner**	0	1	1
TSPLOST Dial-A-Ride	0/0	4/0	4/0
Bus Operator Dial-A-Ride**	0	4	4
TSPLOST Maintenance	0/0	1/0	2/0
Correctional Officer - TSPLOST**	0	0	1
Fleet Maintenance Tech II**	0	1	1
TSPLOST Operations	0/0	17/0	17/0
Bus Operator**	0	16	16
Transportation Supervisor**	0	1	1
Total Full Time/Part Time Positions	74/0	97/0	98/0

* One of the Fleet Maintenance Tech I full-time positions is shared by 2 employees who work part-time.

** Positions funded with TSPLOST monies allocated to the Metra Transit System.

Other Maintenance/Repairs

Program Description:

The Facilities Maintenance Division is responsible for maintaining City facilities, including minor renovations. This cost center is established to account for maintenance and repair activities specific to the Sewer Fund Divisions.

Contingency

Program Description:

The Contingency Fund is an amount established in each annual budget to finance unusual items, which cannot be anticipated in the budget preparation. As these items occur during the year, transferring the required funds to the appropriate account reduces the contingency.

Non-Categorical

Program Description:

Appropriations and expenditures, which pertain solely to a specific department, are budgeted by that department. However, there are certain expenditures, which are not applicable to a specific department, and the non-categorical section has been established for recording these appropriations and expenditures.

Director

Program Description:

To provide safe, reliable, dependable and cost effective service with a professional team of employees dedicated to our customers needs and committed to excellence. Also, to provide administrative support for the mission of each division.

Goal	To maintain accurate payroll records.		
Objective	To maintain and update payroll information for all employees. To stay within state and federal guidelines. Keep accurate files for all divisions.		
	2016 Actual	2017 Actual	2018 Projected
Audited Payroll Files.	100%	100%	100%
Goal	Overall policy and program guidance for transit services.		
Objective	To develop and implement transit service in keeping with guidelines set forth by the City, FTA, and GDOT.		
	2016 Actual	2017 Actual	2018 Projected
Annual Audits, Federal Triennial Reviews and GDOT site visits.	100%	100%	100%

Operations

Program Description:

To ensure that all employees perform their job in a way that reflects favorably toward METRA and allows the opportunity to exercise a favorable influence on every customer served.

Goal	Implement new bus service recommendations from TSPLOST Transit Assessment.		
Objective	Provide improved services to METRA's current customers and attract new riders to public transit.		
	2016 Actual	2017 Actual	2018 Projected
Implement new bus service recommendations from the TSPLOST Transit Assessment.	0%	0%	75%
Goal	Reduce chargeable accidents and incidents.		
Objective	Provide semi-annual Refresher Training to all bus operators.		

	2016 Actual	2017 Actual	2018 Projected
Bus operators in refresher training.	80%	95%	98%

Maintenance

Program Description:

Perform preventative maintenance, scheduled repairs and emergency repairs on all METRA motorized equipment.

Goal	To manage inventory, repairs/supplies, and accounting for all items by using the computerized Fleet Maintenance System (Shopfax).		
Objective	Conduct monthly inventory of parts and supplies.		
	2016 Actual	2017 Actual	2018 Projected
Fleet System report plus or minus 3% accuracy.	85%	90%	95%
Goal	To communicate maintenance values, directions, and performance expectations.		
Objective	Explain to each employee the division goals and objectives. The goals provide clean and reliable vehicles to the customers.		
	2016 Actual	2017 Actual	2018 Projected
Periodic refresher training.	80%	90%	95%

Dial-A-Ride

Program Description:

The Dial-A-Ride Division screens, schedules and provides reliable curbside transit service to elderly and/or disable persons that lack the ability to use the regular transit system. The program ensures transportation services for the physically challenged persons according to the Americans With Disabilities Act.

Goal	To reduce incidents and accidents.		
Objective	Monitor drivers and their destinations. Continue to provide refresher training for all Dial-A-Ride operators.		
	2016 Actual	2017 Actual	2018 Projected
View cameras and perform operator checks.	100%	100%	100%
Goal	Provide safe transportation to persons with disabilities.		
Objective	Operators will pre-trip and inspect their vehicles to make sure they are safe for the customers.		
	2016 Actual	2017 Actual	2018 Projected
Survey locations before new service to ensure the safety of the customers and the operators.	75%	90%	90%

FTA (5309)

Program Description:

Develop, purchase, and receive capital items needed to support public transportation in Columbus and Fort Benning.

Goal	To purchase capital items that support the public transit divisions and the parking division of METRA by following the purchasing regulations as prescribed by the Federal Transit Administration (FTA), the Georgia Department of Transportation (GDOT), and the Columbus Consolidate Government (CCG).		
Objective	Bids to purchase capital items greater than \$5,000 and secure quote documentation on purchase items less than \$5,000 as delineated in the CCG Purchasing Procedures Manual.		
	2016 Actual	2017 Actual	2018 Projected
Purchase capital items before the end of the fiscal year.	100%	100%	100%
Goal	To develop the local capital budget and contact the FTA and GDOT for capital funding.		
Objective	Local budgeting approval process and inclusion in the Transportation Improvement Program, FTA, Grant Program, and the GDOT Capital Grant.		
	2016 Actual	2017 Actual	2018 Projected
Local budget approval process and execute contracts with FTA and GDOT.	100%	100%	100%

Charter Services

Program Description:

The Charter Services of METRA purpose is to provide special transportation services to private/public groups at a fixed rate for the sole benefit of group or organization.

Planning - FTA (5303)

Program Description:

Transit planning consists of these basic components: research, data analysis and planning, and maintenance of the transit grants. We accomplish research and forecasting according to Federal Transportation Administration (FTA) requirements using established guidelines. Statistical ridership populations, socioeconomic factors and employment patterns are the primary variables in data analysis. This division is project oriented: annual reports, special studies, videos, transit information and related activities with a primary focus on mass transit. FTA provides federal dollars for planning at 80% of expenses. The GA DOT provides State dollars for planning at 10% of expenses. The city must apply for both.

Goal	To maintain transit strategies that are pro environment.		
Objective	To update the short range and long range transit planning to reflect the changes in demographics, destinations, and other issues affecting public transportation (i.e. security, environmental, congestion).		
	2016 Actual	2017 Actual	2018 Projected
The Unified planning Work Program (UPWP), Transportation Improvement Program (TIP), congestion mitigation strategies, participation in environmental impact assessments, ridership demands, and demographic data.	100%	100%	100%
Transit, traffic and transportation agencies, MPO planning certification, 3C planning process, and environmental impacts, surveys, and driver information.	100%	100%	100%

Planning - FTA (5307)

Program Description:

Transit planning consists of these basic components: research, data analysis and planning, and maintenance of the transit grants. We accomplish research and forecasting according to Federal Transportation Administration (FTA) requirements using established guidelines. Statistical rider ship populations, socioeconomic factors and employment patterns are the primary variables in data analysis. The Federal Transit Administration (FTA) is the Federal Agency working with the Georgia Department of Transportation (GA DOT) addressing mass transit. FTA provides federal dollars for planning at 80% of expenses. The GA DOT provides State dollars for planning at 10% of expenses. The city must apply for both.

Goal	To administer and manage transit grants and contracts from FTA, GDOT, and other funding sources of capital, planning, and planning expenses.		
Objective	Make application for, receive, and manage transit funded grants and contracts from FTA, GDOT, and other similar public funding sources.		
	2016 Actual	2017 Actual	2018 Projected
Executed contracts, quarterly reports, FTA and GDOT quarterly reports, FTA Triennial reviews, annual audits and capital items over \$5,000.	100%	100%	100%
Revenue reports, MIS reports, Georgia Transit Fact Report, City manager's report, FTA Triennial report data, General Farebox Information reports and other management reports.	100%	100%	100%

Budget Notes:

The following capital was approved in this budget:

- 35ft Clean Diesel Bus (Replacement) = \$470,000
- Operations Equipment = \$208,150
- Rebuilt Engines = \$50,000
- Rebuilt Transmissions = \$50,000



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PARKING MANAGEMENT FUND

The Parking Management Fund accounts for all expenses related to Columbus' Uptown Parking District, including enforcement and operation.

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Parking Management Fund

DEPARTMENT MISSION STATEMENT

To provide a safe, reliable, dependable and cost effective transit service with a professional team of employees, dedicated to our customers needs and committed to excellence.

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
5902000 Contingency	—	—	—	\$1,794
5903000 Non-Categorical	\$29,212	\$34,673	\$21,891	\$18,062
6102800 Parking Management	\$336,271	\$305,336	\$272,904	\$301,923
Total	\$365,483	\$340,009	\$294,795	\$321,779
% CHANGE		-7.5%	-15.3%	8.4%

*Unaudited

Expenditures by Category

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Personal Services	\$206,363	\$205,356	\$160,502	\$188,939
Operating Expenditures	\$159,120	\$134,653	\$134,293	\$132,840
Total	\$365,483	\$340,009	\$294,795	\$321,779
% CHANGE		-7.5%	-15.3%	8.4%

*Unaudited

Positions by Division

	FY2016 Actual	FY2017 Actual	FY2018 Adopted
Parking Management	4/0	4/0	4/0
Parking Division Manager	1	1	1
Parking Enforcement Officer	2	2	2
Parking Enforcement Supervisor	1	1	1
Total Full Time/Part Time Positions	4/0	4/0	4/0

Contingency

Program Description:

The Contingency Fund is an amount established in each annual budget to finance unusual items, which cannot be anticipated in the budget preparation. As these items occur during the year, transferring the required funds to the appropriate account reduces the contingency.

Non-Categorical

Program Description:

Appropriations and expenditures, which pertain solely to a specific department, are budgeted by that department. However, there are certain expenditures, which are not applicable to a specific department, and the non-categorical section has been established for recording these appropriations and expenditures.

Parking Management

Program Description:

The Division responsibility is to enforce the Parking Ordinances.

Goal	To enforce ordinances regarding parking in the Uptown Management Area, Lakebottom, 9th Street, and North Lake business district.		
Objective	To monitor Uptown Enforcement Area, Lakebottom, 9th Street and North Lake Business District and issue citations when parking violations occur.		
	2016 Actual	2017 Actual	2018 Projected
Increased revenue from issued tickets for violations and payments processed.	93%	95%	98%
Goal	To collect revenue for outstanding unpaid citations written by Metra and other law enforcement agencies of the City.		
Objective	To ensure that repeat violators pay outstanding, unpaid citations, which includes notifying violator via certified mail, and depending upon the violator, could include immobilization and eventual towing of the vehicle.		
	2016 Actual	2017 Actual	2018 Projected
Increased revenue for outstanding unpaid citations.	88%	90%	95%



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COLUMBUS IRON WORKS TRADE CENTER FUND

The Columbus Ironworks Convention & Trade Center Fund provides for the administration, operation and maintenance of the Trade Center.

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DEPARTMENT MISSION STATEMENT

To serve as an organization dedicated to excellence in its operation and service delivery, act as a catalyst for economic development and stability for Columbus, and serve as a positive force for community identity and City image.

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
5902000 Contingency	—	—	—	\$13,095
5903000 Non-Categorical	\$150,728	\$66,061	\$140,514	\$128,992
6201000 Trade Center	\$565,316	\$574,832	\$499,839	\$553,759
6202100 Sales	\$222,237	\$224,098	\$324,543	\$355,177
6202200 Operations	\$545,423	\$542,279	\$556,022	\$650,773
6202300 Building Maintenance	\$855,631	\$1,303,282	\$2,206,852	\$949,908
6202600 Trade Center - Bonded Debt	\$137,325	\$134,194	\$129,390	\$287,219
Total	\$2,476,660	\$2,844,747	\$3,857,160	\$2,938,923
% CHANGE		12.9%	26.2%	-31.2%

*Unaudited

Expenditures by Category

Category Name	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Personal Services	\$1,195,541	\$1,095,856	\$1,198,352	\$1,402,723
Operating Expenditures	\$1,178,977	\$1,291,762	\$1,256,006	\$1,464,560
Capital Projects	\$102,142	\$457,129	\$1,402,802	\$71,640
Total	\$2,476,660	\$2,844,747	\$3,857,160	\$2,938,923
% CHANGE		12.9%	26.2%	-31.2%

*Unaudited

Positions by Division

	FY2016 Actual	FY2017 Actual	FY2018 Adopted
Building Maintenance	4/0	4/0	4/1
Facilities Engineer	1	1	1
Facilities Maintenance Worker I	3	3	3
Facilities Maintenance Worker I (PT)	0	0	1
Operations	10/3	12/3	12/5
Administrative Secretary	0	1	1
Event Attendant (FT)	8	8	8
Event Attendant (PT)	3	3	5
Event Attendant Crew Leader	1	2	2
Event Operations Supervisor	1	1	1
Sales	3/0	3/0	3/0
Conference Facilitator	3	3	3
Trade Center	6/2	6/2	6/2
Accounting Technician	1	1	1
Administrative Assistant	1	1	0
Administrative Clerk I	1	1	1
Assistant Director- Trade Center	1	1	1
Event Attendants (PT)	2	2	2
Executive Director- Trade Center	1	1	1
Finance Manager- Trade Center	1	1	1
Office Manager	0	0	1
Total Full Time/Part Time Positions	23/5	25/5	25/8

Budget Notes:

- In FY16, One (1) new Facilities Engineer (G23) position was added and One (1) Facilities Maintenance Supervisor (G15) was reclassified to Facilities Maintenance Worker I (G11)
- In FY17, One (1) new Administrative Secretary (G10) position and One (1) Event Attendant Crew Leader (G12) position was added
- In FY18, One (1) Administrative Assistant (G12) was reclassified to Office Manager (G14) and One (1) Facilities Maintenance Worker I - PT position and Two (2) Event Attendant - PT positions were added

Trade Center

Program Description:

Administration maintains accounts receivable, accounts payable, prepares yearly budget and monthly reports and prepares bids for purchases of equipment and services as needed.

Goal	To increase economic impact of the City by promoting out-of-town convention business.
Objective	Increase number of conventions booked.

	2016 Actual	2017 Actual	2018 Projected
Number of convention days booked.	96	115	110
Goal	To reduce accrual of aged receivables by implementing methods to improve collection procedures.		
Objective	To have no aged receivables in the 90 days and over category by the end of the fiscal year.		
	2016 Actual	2017 Actual	2018 Projected
Dollar amount of aged receivables over 90 days.	750	1,500	8,433

Sales

Program Description:

The Sales Division is responsible for talking with potential clients, scheduling events held in the facility, and following up on bookings by processing the necessary paperwork. They coordinate events such as room layout, equipment needed and special requests with staff members.

Goal	Track all customer inquiries and outgoing calls to maximize events booked as well as provide for quality customer service.		
Objective	Conduct follow-up communication with all sales leads to achieve increased number of event days booked.		
	2016 Actual	2017 Actual	2018 Projected
Total event days booked.	690	696	740
Goal	Increase revenue for facility by encouraging meal services or buffets for all events.		
Objective	Work with clients on an individual basis to suggest meal plans.		
	2016 Actual	2017 Actual	2018 Projected
Number of meals served.	100,770	127,013	130,000

Operations

Program Description:

The Service Operations Division services the exterior of the facility as related to landscaping and maintains the cleanliness of the interior of the facility. They set up and break down all meeting rooms and exhibit halls for each event. They are also responsible for maintaining the audio and visual equipment for each event.

Goal	Provide quality equipment and responsive staff to all customers and events.		
Objective	To reduce employee injuries due to unsafe work practices or environment.		
	2016 Actual	2017 Actual	2018 Projected
Number of employee injuries.	1	3	0
Goal	To maintain 100% customer satisfaction with respect to cleanliness and attractiveness of facility.		
Objective	To receive no negative remarks on customer comment cards concerning the cleanliness or appearance of the facility.		

	2016 Actual	2017 Actual	2018 Projected
Number of negative comment cards received concerning cleanliness.	0	1	0

Building Maintenance

Program Description:

The Building Maintenance Division oversees the operation and maintenance of all fixed assets (equipment).

Goal	Perform required duties of this department while employing proper rules and techniques to ensure safety to both the employees and the customers.		
Objective	To reduce employee injuries due to unsafe work practices or environment.		
	2016 Actual	2017 Actual	2018 Projected
Number of employee injuries.	0	0	0

Trade Center - Bonded Debt

Program Description:

The debt service cost center accounts for the retirement of general obligation, revenue bonds, and capital leases of the Trade Center.

Budget Notes:

The following capital was approved in this budget:

- ALC Web CTRL Upgrade = \$4,000
- Genie Lift Roundabout = \$15,000
- Bathroom Tile Cleaner = \$5,000
- Studio Piano = \$4,500
- Electronic Keyboard = \$1,000
- Wide Area Vacuum Cleaners = \$5,200
- 9x12 Screen Kits = \$1,950
- 10x10 Screen Kits = \$1,900
- 42" Mity-Lite Round Sweetheart Tables = \$1,500
- 36" Mity-Lite Round Sweetheart Tables \$2,500
- 18x96 Tables = \$5,125
- 30x96 Tables = \$5,625
- 30x72 Tables = \$4,100
- 30x96 Carts = \$520
- 30x72 Carts = \$520
- 6' Round Tables = \$3,200
- 6' Round Table Dolly = \$1,625
- 5' Round Tables = \$6,750
- 5' Round Table Dolly = \$1,625



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BULL CREEK GOLF COURSE FUND

The Bull Creek Golf Course Fund provides for administration, operation and maintenance of Bull Creek Golf Course.

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DEPARTMENT MISSION STATEMENT

To provide the best possible product at an affordable price to the citizens of Columbus, Ga.

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
5902000 Contingency	—	—	—	\$7,093
5903000 Non-Categorical	\$112,901	(\$32,614)	\$71,180	\$61,164
6302100 Bull Creek Golf Course Maintenance	\$749,993	\$669,808	\$735,822	\$635,645
6302200 Bull Creek Golf Course Operations	\$560,666	\$523,014	\$492,494	\$533,448
Total	\$1,423,560	\$1,160,208	\$1,299,496	\$1,237,350
% CHANGE		-22.7%	10.7%	-5.0%

*Unaudited

Expenditures by Category

Category Name	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Personal Services	\$713,487	\$535,696	\$636,518	\$653,340
Operating Expenditures	\$710,073	\$624,512	\$662,978	\$584,010
Capital Projects	—	—	—	—
Total	\$1,423,560	\$1,160,208	\$1,299,496	\$1,237,350
% CHANGE		-22.7%	10.7%	-5.0%

*Unaudited

Positions by Division

	FY2016 Actual	FY2017 Actual	FY2018 Adopted
Bull Creek Golf Course Maintenance	7/1	7/1	7/1
Assistant Superintendent	1	1	1
Irrigation Technician	1	1	1
Laborer	1	1	1
Laborer (PT)	1	1	1
Mechanic	1	1	1
Prison Labor Foreman	2	2	2
Superintendent	1	1	1
Bull Creek Golf Course Operations	3/9	3/9	3/9
Assistant Golf Professional	1	1	1
Golf Professional	1	1	1
Laborer (PT)	1	1	1
Shop Clerk (PT)	4	4	4
Snackbar Clerk	1	1	1
Snackbar Clerk (PT)	4	4	4
Total Full Time/Part Time Positions	10/10	10/10	10/10

Contingency

Program Description:

The Contingency Fund is an amount established in each annual budget to finance unusual items, which cannot be anticipated in the budget preparation. As these items occur during the year, transferring the required funds to the appropriate account reduces the contingency.

Non-Categorical

Program Description:

Appropriations and expenditures, which pertain solely to a specific department, are budgeted by that department. However, there are certain expenditures, which are not applicable to a specific department, and the non-categorical section has been established for recording these appropriations and expenditures.

Bull Creek Golf Course Maintenance

Program Description:

The overall goal of the maintenance section is to maintain Bull Creek Golf Course as one of the top 25 golf courses in the United States. The maintenance staff is responsible for Golf Course turf grass maintenance such as fertilizer and chemical application, irrigation installation and repair, tree management, cart path repair and the daily task of grooming 36 holes.

Bull Creek Golf Course Operations

Program Description:

The operations section strives to provide an efficient operation to the public. They create an atmosphere of service and maintain a price range suitable to attract all public golf players in the area. The activities consist of numerous golf tournaments for couples, juniors, individuals and teams, as well as company outings designed to benefit the company, their customers and employees.



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OXBOW CREEK GOLF COURSE FUND

The Oxbow Creek Golf Course Fund provides for administration, operation and maintenance of Oxbow Creek Golf Course.

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DEPARTMENT MISSION STATEMENT

To provide the best possible product at an affordable price to the citizens of Columbus, Ga.

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
5902000 Contingency	—	—	—	\$2,379
5903000 Non-Categorical	\$34,091	(\$48,989)	\$30,985	\$24,913
6402100 Oxbow Creek Pro Shop	\$194,999	\$184,447	\$158,097	\$174,768
6402200 Oxbow Creek Maintenance	\$200,465	\$185,955	\$192,632	\$182,940
6402300 Oxbow Creek Debt Service	\$7,413	\$5,708	\$3,108	—
Total	\$436,967	\$327,122	\$384,822	\$385,000
% CHANGE		-33.6%	15.0%	0.0%

*Unaudited

Expenditures by Category

Category Name	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Personal Services	\$255,537	\$149,691	\$225,460	\$237,117
Operating Expenditures	\$181,430	\$177,431	\$159,362	\$147,883
Total	\$436,967	\$327,122	\$384,822	\$385,000
% CHANGE		-33.6%	15.0%	0.0%

*Unaudited

Positions by Division

	FY2016 Actual	FY2017 Actual	FY2018 Adopted
Oxbow Creek Golf Course Maintenance	3/4	3/4	3/4
Assistant Manager	1	1	1
Bookkeeper	1	1	1
Cart Attendant (PT)	2	2	2
Manager- Golf Pro Shops	1	1	1
Shop Clerk (PT)	1	1	1
Snackbar Clerk (PT)	1	1	1
Oxbow Creek Golf Course Operations	2/0	2/0	2/0
Prison Labor Foreman	1	1	1
Superintendent	1	1	1
Total Full Time/Part Time Positions	5/4	5/4	5/4

Contingency

Program Description:

The Contingency Fund is an amount established in each annual budget to finance unusual items, which cannot be anticipated in the budget preparation. As these items occur during the year, transferring the required funds to the appropriate account reduces the contingency.

Non-Categorical

Program Description:

Appropriations and expenditures, which pertain solely to a specific department, are budgeted by that department. However, there are certain expenditures, which are not applicable to a specific department, and the non-categorical section has been established for recording these appropriations and expenditures.

Oxbow Creek Pro Shop

Program Description:

The operations section strives to provide an efficient operation to the public. They create an atmosphere of service and maintain a price range suitable to attract all public golf players in the area. The activities consist of numerous golf tournaments for couples, juniors, individuals and teams, as well as company outings designed to benefit the company, their customers and employees.

Oxbow Creek Maintenance

Program Description:

The overall goal of the maintenance section is to maintain Oxbow Creek Golf Course. The maintenance staff is responsible for Golf Course turf grass maintenance such as fertilizer and chemical application, irrigation installation and repair, tree management, cart path repair and the daily task of grooming 9 holes.

Oxbow Creek Debt Service

Program Description:

The debt service cost center accounts for the repayment of loans made by Oxbow Creek Golf Course.



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CIVIC CENTER FUND

The Civic Center Fund accounts for the operation of the multi-functional recreational facility.

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Civic Center Fund

DEPARTMENT MISSION STATEMENT

To provide events with quality professional services, while progressively managing clean, safe, well maintained and self-supporting facilities.

Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
1601000 Civic Center Operations	\$2,807,574	\$2,000,932	\$1,898,514	\$1,943,668
1602100 Hockey	\$746,732	\$340,272	\$354,916	—
1602200 Football	\$181,698	\$111,254	\$67,666	\$108,178
1602500 Other Events	\$6,198,487	\$4,289,340	\$3,813,706	\$2,256,642
1602700 Civic Center Ice Rink Ops	\$532,579	\$135,099	\$150,655	\$160,724
1602750 Civic Center Ice Rink Events	\$180,806	\$91,769	\$69,678	\$73,473
1602800 Civic Center Concessions	\$354,688	\$183,360	\$226,277	\$166,056
2603710 Other Maintenance/Repairs	\$155,596	\$88,592	\$127,688	\$100,000
5902000 Contingency	—	—	—	\$10,996
5903000 Non-Categorical	\$293,024	\$41,492	\$189,995	\$174,708
Total	\$11,451,185	\$7,282,111	\$6,899,095	\$4,994,445
% CHANGE		-57.3%	-5.6%	-38.1%

*Unaudited

Expenditures by Category

Category Name	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Personal Services	\$2,411,763	\$1,624,456	\$1,793,350	\$1,527,258
Operating Expenditures	\$8,969,709	\$5,587,942	\$5,091,926	\$3,467,187
Capital Projects	\$69,713	\$69,713	\$13,819	—
Total	\$11,451,185	\$7,282,111	\$6,899,095	\$4,994,445
% CHANGE		-57.3%	-5.6%	-38.1%

*Unaudited

Positions by Division

	FY2016 Actual	FY2017 Actual	FY2018 Adopted
Civic Center Operations	23/7	23/0	23/0
Box Office Representative	1	1	1
Accounting Technician	1	1	1
Administrative Clerk I	1	1	1
Administrative Secretary	1	1	1
Arena Technician (PT)*	2	0	0
Arena Technician I	5	5	5
Arena Technician I (PT)*	5	0	0
Arena Technician II	2	2	2
Box Office Coordinator	1	1	1
Civic Center Director	1	1	1
Civic Center Finance Manager	1	1	1
Correctional Detail Officer	1	1	1
Event Services Manager**	0	0	1
Events Coordinator	2	2	1
Facilities Maintenance Supervisor	2	1	1
Facilities Maintenance Worker I	1	1	1
Food and Beverage Coordinator	0	1	1
Marketing Manager	1	1	1
Operations Manager	1	1	1
Ticketing Operations Manager	1	1	1
Total Full Time/Part Time Positions	23/7	23/0	23/0

*Seven (7) Arena Technician (PT) positions were deleted for Operations and Ice Rink in FY17

**One (1) Event Coordinator (G15) position reclassified to Event Services Manager (G17) in FY18

Civic Center Operations

Program Description:

The Columbus Civic Center is multi-purpose public assembly facility with 10,000 arena seats, 23,000 square feet of flat floor space and 5,000 square feet of hospitality suites. The Civic Center is the premiere venue in a large sports complex known as the "The South Commons Sports and Entertainment Complex." In addition to hosting a variety of special events, family shows, and concerts, the Civic Center is home to one professional arena football team and one professional hockey team that called the Civic Center home until 2017.

Goal	Develop annualized events to support the programming of the Civic Center.		
Objective	Increase the number of annual events such as Christmas parties, summer programs, etc. to help fill the slower periods in the calendar.		
	2016 Actual	2017 Actual	2018 Projected
Number of annual events.	2	5	7
Goal	Increase ancillary revenues.		
Objective	Increase sponsorships and event-related revenues.		
	2016 Actual	2017 Actual	2018 Projected
Percentage of increase in sponsorships.	0%	10%	10%

Goal	To support the Civic Center with an increase in revenue thru concessions at events and sponsorships from vendored services.		
Objective	Increase revenues per person at all events in food and beverage purchases and alcohol and soda contracts.		
	2016 Actual	2017 Actual	2018 Projected
Percentage of increase in concessions.	0%	4%	5%
Percentage of increase in vendor sponsorships.	0%	0%	5%

Hockey

Program Description:

The Columbus Civic Center was the home of the Southern Professional Hockey League (SPHL) Columbus Cottonmouths. A tenant since the building's opening in 1996 and ending in 2017. The Cottonmouths, formerly of the East Coast Hockey League (ECHL), also had offices housed in the Civic Center.

Football

Program Description:

Professional football has returned to Columbus with the Columbus Lions. The Southern Indoor Football League (SIFL) began its season in 2006. Over the course of the season, the SIFL plays 8 home games at the Civic Center.

Other Events

Program Description:

The Civic Center is focused on providing space for approximately 250 event days throughout the year. The Civic Center works to bring various events such as concerts, ice shows, fairs, and variety of other attractions to Columbus while also providing additional conference space to the area.

Civic Center Ice Rink Ops

Program Description:

The Columbus Ice Rink is a multipurpose public assembly facility with 38,122 square feet including a single NHL regulation-sized ice surface, measuring 200' x 85' with a comfortable seating capacity of 713 guests. The facility is capable of handling ice events as well as social events. The capacity for social events when the ice floor is covered, is 1,440. The facility features a state-of-the-art Bose Sound System, private VIP area overlooking the rink, a spacious lobby, Pro Shop, and Snack Bar

Goal	Increase revenue during the months of June, July, and August each year.		
Objective	Utilize facility to increase revenues from non-traditional rentals by removing the ice during these months.		
	2016 Actual	2017 Actual	2018 Projected
Percentage of increase in revenues.	N/A	0%	5%

Other Maintenance/Repairs

Program Description:

The Facilities Maintenance Division is responsible for maintaining city facilities, including minor renovations. This cost center is established to account for maintenance and repair activities specific to the Sewer Fund divisions.

Contingency

Program Description:

The Contingency Fund is an amount established in each annual budget to finance unusual items, which cannot be anticipated in the budget preparation. As these items occur during the year, transferring the required funds to the appropriate account reduces the contingency.

Non-Categorical

Program Description:

Appropriations and expenditures, which pertain solely to a specific department, are budgeted by that department. However, there are certain expenditures, which are not applicable to a specific department, and the non-categorical section has been established for recording these appropriations and expenditures.



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EMPLOYEE HEALTH INSURANCE FUND

The Employee Health Care Fund accounts for the self-funded employee health care program.

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Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
2203310 Health Insurance Claims	\$19,413,577	\$17,444,145	\$19,181,339	\$20,554,283
2203320 Health Insurance Fees	\$1,604,269	\$1,441,472	\$1,537,831	\$1,493,000
2203330 Health Wellness Center	\$1,098,922	\$1,047,331	\$1,715,507	\$1,600,000
Total	\$22,116,768	\$19,932,947	\$22,434,677	\$23,647,283
% CHANGE		-11.0%	11.2%	5.1%

*Unaudited

Expenditures by Category

Category Name	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Operating Expenditures	\$22,116,768	\$19,932,947	\$22,434,677	\$23,647,283
Total	\$22,116,768	\$19,932,947	\$22,434,677	\$23,647,283
% CHANGE		-11.0%	11.2%	5.1%

*Unaudited

Health Insurance Claims

Program Description:

The Employee Health & Life Insurance Fund is established to account for the self-funded employee health care program and employee life insurance program.

WORKFORCE INNOVATION & OPPORTUNITY ACT FUND

The Workforce Innovation and Opportunity Act Fund accounts for grant monies received from the Georgia Department of Economic Development under the Job Training Partnership Act.

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Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
6806000 WIOA Administration	\$1,920,744	\$1,800,210	\$1,903,332	\$3,691,125
Total	\$1,920,744	\$1,800,210	\$1,903,332	\$3,691,125
% CHANGE		-6.7%	5.4%	48.4%

*Unaudited

Expenditures by Category

Category Name	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Operating Expenditures	\$1,920,744	\$1,800,210	\$1,903,332	\$3,691,125
Total	\$1,920,744	\$1,800,210	\$1,903,332	\$3,691,125
% CHANGE		-6.7%	5.4%	48.4%

*Unaudited

Positions by Division

	FY2016 Actual	FY2017 Actual	FY2018 Adopted
WIOA Administration	13/0	13/0	13/0
Accounting Clerk	1	1	1
Administrative Technician	1	1	1
Assistant WIOA Director	1	1	1
Data Control Supervisor	1	1	1
Finance Manager- WIOA	1	1	1
Program Monitor/Job Developer	1	1	1
Program Specialist I	3	3	3
Program Specialist II	2	2	2
Support Clerk	1	1	1
Workforce Innovation & Opportunity Act Director	1	1	1
Total Full Time/Part Time Positions	13/0	13/0	13/0

WIOA Administration

Program Description

The Workforce Innovation and Opportunity Act (WIOA) Program accounts for grant monies received from the Department of Economic Development to carry out the federal objectives formerly carried out by the Job Training Partnership Act (JTPA) Program: To authorize and fund different employment and training programs. To establish programs that provide job-training services for dislocated workers, economically disadvantaged adults and youth facing significant employment barriers.



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RISK MANAGEMENT FUND

The Risk Management Fund accounts for vehicle accidents and workers' compensation claim management and related costs.

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Expenditures by Division

	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
2203820 Workers Compensation	\$3,066,647	\$2,953,664	\$2,426,619	\$3,604,904
2203830 Risk Management	\$487,198	\$615,405	\$1,087,547	\$647,076
5902000 Contingency	—	—	—	\$502,494
Total	\$3,553,845	\$3,569,069	\$3,514,166	\$4,754,474
% CHANGE		0.4%	-1.6%	26.1%

*Unaudited

Expenditures by Category

Category Name	2015 Actual	2016 Actual	2017 Actual*	2018 Adopted
Personal Services	\$2,209,678	\$2,000,881	\$1,545,772	\$2,495,828
Operating Expenditures	\$1,344,167	\$1,568,187	\$1,968,394	\$2,258,646
Total	\$3,553,845	\$3,569,069	\$3,514,166	\$4,754,474
% CHANGE		0.4%	-1.6%	26.1%

*Unaudited

Positions by Division

	FY2016 Actual	FY2017 Actual	FY2018 Adopted
Risk Management	1/6	1/6	2/6
Administrative Services Coordinator	1	1	1
Risk Coordinator (PT)	6	6	6
Risk Management Analyst	0	0	1
Workers Compensation	1/0	1/0	1/0
Risk Manager	1	1	1
Total Full Time/Part Time Positions	2/6	2/6	3/6

* One (1) Risk Management Analyst (G19) position was approved in FY18

Workers Compensation

Program Description:

The Risk Management Fund is established for the purposes of providing self-insurance funding for vehicle claims and worker's compensation management. This division identifies and measures all exposures to loss, development of risk management policy, negotiates insurance, adjust claims, maintains records, provides statistical analysis of data, and oversees critical lost control activities.

Risk Management

Program Description:

This division identifies and measures all exposures to loss, development of risk management policy, negotiates insurance, adjust claims, maintains records, provides statistical analysis of data, and oversees critical lost control activities.

Contingency

Program Description:

The Contingency Fund is an amount established in each annual budget to finance unusual items, which cannot be anticipated in the budget preparation. As these items occur during the year, transferring the required funds to the appropriate account reduces the contingency.



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SECTION E:
APPENDIX

This section includes information not otherwise located in the Budget including a glossary and a capital outlay requests.

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GLOSSARY OF TERMS

The Annual Operating Budget contains specialized and technical terminology that is unique to public finance and budgeting as well as unique to the Columbus Georgia area. The following glossary has been included in this document to assist the reader in understanding these terms.

ACCOUNT NUMBER: A line item code defining an appropriation.

ACCRUAL ACCOUNTING: A basis of accounting in which revenues are recognized in the accounting period in which they are earned, and expenses are recognized in the period in which they are incurred.

ADOPTED BUDGET: The operating budget plan which is presented to City Council by the Mayor and approved by City Council.

APPRAISED VALUE: The estimate of fair market value assigned to property by an appraiser or tax assessor. For tax assessment purposes, such value is stated as of the last countrywide reappraisal date.

APPROPRIATION: Authorization given by Council to make expenditures or incur obligations for approved work programs with specific limitations.

ASSESSED VALUATION: A valuation set upon real estate or other property by a government as a basis for levying taxes. Taxable valuation is calculated from an assessed valuation.

BALANCED BUDGET: A budget is considered "balanced" when Total Revenues equal Total Expenditures within each fund and for all funds in aggregate. Fund balance (reserves) may be used as a Revenue Source to balance the fund so that Revenues equal Expenditures.

BASE BUDGET: The minimum amount of funding necessary to continue the current level of service including inflation and equipment replacement schedules.

BENCHMARK POSITION: Positions to be used as points of reference; here, when measuring our employees' pay with pay levels in our labor market.

BOND: A long-term obligation or promise to pay. It is a promise to repay a specified amount of money (the face amount of the bond) on a particular date (the maturity date). Bonds are primarily used to finance capital projects.

BOND DEFEASANCE OR BOND REFINANCING: The payoff and re-issuance of bonds to obtain better interest rates and/or bond conditions.

BUDGET: A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing. The term "budget" is used in two senses in practice. The budget, once adopted, is the legal authorization to expend City funds during the fiscal year. The budget may be amended during the fiscal year by the governing body and/or management in accordance with procedures specified by law and/or administrative rules and regulations.

BUDGET ADJUSTMENT: A legal procedure utilized by the budget staff to revise a budget appropriation. The Budget Officer has the authority to adjust expenditures within or between departmental budgets according to budget policy. No increase in the total budget can occur without approval of Council.

BUDGET CONTROL: The control or management of a governmental unit or enterprise in accordance and within the limitations of available appropriations and available revenues.

GLOSSARY OF TERMS

BUDGET MESSAGE: A general discussion of the proposed budget as presented in writing to the legislative body.

CCG: The acronym for Columbus Consolidated Government.

CAPITAL IMPROVEMENTS: Building, infrastructure, and other attachments or annexations to land and facilities which are intended to remain so attached or annexed.

CAPITAL IMPROVEMENTS PROGRAM (CIP): A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from the long-term work program or otherwise. It sets forth each project or other contemplated expenditure in which the government is to have a part and specifies the full resources estimated to be available to finance the projected expenditures.

CAPITAL OUTLAY: Capital items are defined as tangible items such as tools, desks, machinery, and vehicles costing more than \$500 each and having a useful life of more than one year.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG): A federal domestic assistance grant to develop viable urban communities by providing decent housing and a suitable living environment as well as expanding economic opportunities for persons of low and moderate income.

CODE: A group of numbers that may identify a fund, department/division, line item or project.

CONSOLIDATED GOVERNMENT: A county and city whose governments are combined into a single entity.

CONSUMER PRICE INDEX (CPI): An index of items used to measure the change in prices over time.

CONTINGENCY: A budgetary reserve set aside for emergencies or expenditures not otherwise budgeted.

COST ALLOCATION: Method designed to recover indirect costs from non-general fund activities for the administration of specific General Fund services provided to those activities.

DEBT SERVICE: Payment of interest and repayment of principal on city debt.

DEPARTMENT: A major administrative organizational unit of the City that indicates overall management responsibility for one or more divisions.

DEPRECIATION: (1) Expiration in the service life of fixed assets, other than wasting assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy and obsolescence. (2) The portion of the cost of a fixed asset other than a wasting asset that is charged as an expense during a particular period. In accounting for depreciation, the cost of a fixed asset, less any salvage value, is prorated over the estimated service life of such an asset, and each period is charged with a portion of such cost. Through this process, the entire cost of the asset is ultimately charged off as an expense.

DIVISION: A major administrative organizational unit of the City that indicates overall management responsibility for one or more activities.

D.O.T. – Department of Transportation.

GLOSSARY OF TERMS

ELECTED OFFICIAL: In Columbus/Muscogee County, these are: Mayor, Sheriff, Marshal, certain Judicial Officials (District Attorney, Judges, Solicitor), Clerk of Superior Court, Coroner, and Tax Commissioner.

ENTERPRISE FUND: A fund established to account for operations financed and operated in a manner similar to private business enterprises.

EXPENDITURES: Disbursements or outlays of cash which decrease the City's net financial resources. Expenditures include current operating expenses that require the current or future use of net current assets, debt service and capital outlays.

EXPENSES: Decreases in net total assets. Expenses represent the total cost of operations during period regardless of the timing of related expenditures.

FISCAL YEAR: A twelve-month period of which the annual operating budget applies and, at the end of which, a government determines its financial position and the results of its operations.

FIXED ASSETS: Assets of a long-term character that are intended to continue to be held or used, such as land, buildings, improvements other than buildings, machinery and equipment.

FRANCHISE FEE: A fee paid by public service utilities for use of public property in providing their services to the citizens of the community.

FUND: A fiscal and accounting entity with a self-balancing set of accounts which record cash and other financial resources, together with all related liabilities and residual equities or balances and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations.

FUND BALANCE: The unused balance of governmental funds and expendable trust funds, which include certain reservations of funds established for control purposes. It is what is "left over" after obligations have been repaid and all expenditures have been completed.

GENERAL FUND: The principal fund operating the city that accounts for most of the financial resources of the government. General fund revenues include property taxes, licenses and permits, local taxes, service charges and other types of revenues. This fund includes most of the basic operating services, such as fire and police protection, finance and records, leisure services, public services and general administration.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP): Uniform minimum standards of and guidelines for financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. GAAP incorporates the conventions, rules, and procedures necessary to define accepted accounting practices at a particular time. GAAP provides a standard by which to measure financial presentations.

GENERAL OBLIGATION (G.O.) BOND: This type of bond is backed by the full faith, credit and taxing power of the government.

GENERAL SERVICES DISTRICT: District accounting for the governmental services pertaining to the consolidated City of Columbus, GA. The revenues from this district's millage rate support the General Fund.

GFOA: Government Finance Officers Association.

GLOSSARY OF TERMS

GIS: Geographical Information Systems.

GRANTS: Contributions or gifts or cash or other assets from another government (usually from state or federal agencies) and are normally restricted to expenditure or use for a specified purpose, activity, or facility.

HAZMAT: An abbreviation for Hazardous Materials.

IMPROVEMENT: Any amount of service or request above the current level of service.

INFRASTRUCTURE: The physical foundation of a community and capital assets of a permanent nature. For example: land, streets, roads, highways, bridges, buildings, water pipes & sewer lines.

INTERFUND CHARGES: Charges for services rendered by a non-internal service activity to a user in a different fund.

INTERFUND REIMBURSEMENTS: Receipt of funds as reimbursement for charges for services rendered by a non-internal service activity to a user in a different fund.

INTERFUND TRANSFERS: See "Transfers In/Out".

INTERGOVERNMENTAL REVENUE: Revenue collected by one government and distributed to another level of government(s).

INTERMENT: Placing of a corpse in a grave.

LEGALLY ADOPTED BUDGET: The Adopted Budget or operating plan which is approved by City Council. Typically the "Adopted Budget" refers to the total of all city operating funds, including all revenues, expenditures, and transfers between and among funds.

LIABILITIES: Debts or other legal obligations arising out of transactions in the past that must be liquidated, renewed, or refunded at some future date.

LINE ITEM: A method in which a unit of appropriate is expressed or defined.

LONG TERM DEBT: Debt with a maturity of more than one year after the date of issuance.

LOCAL OPTION SALES TAX (LOST): State legislation allows local governments to levy an additional sales tax within its jurisdiction. The City of Columbus currently collects proceeds based on a 1% approved local option. Use of these funds is unrestricted.

MCP: The acronym for Muscogee County Prison.

MILLAGE RATE: The ad valorem property tax rate expressed in terms of the levy per thousand dollars of taxable assessed value.

MODIFIED ACCRUAL BASIS: The accrual basis of accounting adapted to the governmental fund type Spending Measurement Focus. Under it, revenues are recognized when they become both "measurable" and "available" to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred except for: (1) inventories of materials and supplies which may be

GLOSSARY OF TERMS

which need not be reported; (3) accumulated unpaid vacation, sick pay and other employee benefit amounts which need not be recognized in the current period, but for which larger than normal accumulations must be disclosed in the notes to the financial statements; (4) interest on special assessment indebtedness which may be recorded when due rather than accrued, if approximately offset by interest earnings on special assessment levies; and (5) principal and interest on long-term debts which are generally recognized when due. All governmental funds and Trust Funds are accounted for using this method.

NET BUDGET: The legally adopted budget less all interfund transactions. Interfund transactions representing transfers and interfund reimbursements are subtracted from the legally adopted budget amount to prevent being double counted from the perspective of the entire budget.

NONDEPARTMENTAL: Functions and accounts that are not directly related to a department's primary service activities, or which are separate from departmental operations for control purposes.

ORDINANCE: A formal legislative enactment by the City Council and has the full force and effect of law within the boundaries of the City.

OPERATING BUDGET – Planned expenditures and revenues for the continued regular operations and maintenance of basic governmental functions and services. Includes personnel, supplies, services and capital items. All funds lapse at the fiscal year end. The operating budget for CCG includes the following funds: General, Sewer, Paving, Integrated Waste Management, Emergency Telephone, Medical Center, Debt Service, Economic Development, METRA, Parking Management, Trade Center, Bull Creek Golf Courses, Oxbow Creek Golf Course, and Civic Center.

OPERATING EXPENSES: The cost for personnel, materials and equipment required for the City to provide services to its citizens or for a department to fulfill its mission.

ORDINANCE – A formal legislative enactment by the governing body of a municipality. Enactment of an ordinance by the CCG requires two weeks for final approval.

OTHER LOCAL OPTION SALES TAX: (also referred to as "Other LOST") The Local Option Sales Tax which followed the original LOST. As with the original LOST, use of these funds is unrestricted, however, City Council has made an administrative decision to utilize 70% of Other LOST proceeds for Public Safety and the remaining 30% for Infrastructure investment and refurbishment.

PERFORMANCE MEASURES: Specific quantitative measures of work performed within an activity or program. They may also measure results obtained through an activity or program.

PERSONAL SERVICES: Expenditures for salaries, wages and fringe benefits for personnel.

PRO FORMA (PROJECTIONS): Estimated future budgets which are based on actual historical activity and budget information.

PROGRAM: The collection of services being performed to achieve a desired goal.

PROJECTED: Estimation of revenues and expenditures based on past trends, current and expected economic conditions, and future financial forecasts.

PROPERTY TAX: A tax levied on the assessed value of real, public utility and personal property. Generally, assessed value is 40% of fair market value.

GLOSSARY OF TERMS

PUBLIC HEARING: The portions of open meetings held to present evidence and provide information on both sides of an issue.

REALLOCATION – Project budgets in excess of project expenditures may be transferred to finance or assist in financing other projects.

RESERVE: An account used to indicate that a portion of a fund balance is restricted for a specific purpose.

RESOLUTION – A special order of a legislative body requiring less legal formality than an ordinance. Approval of a resolution by the CCG requires one week for approval.

REVENUE: Money or income received by the Consolidated Government from external sources such as taxes collected or an amount received for performing a service.

REVENUE BOND: A revenue bond is backed only by the revenues received from a specific enterprise or project, such as a hospital or toll road.

REVISED BUDGET: The revised budget is the budget that has been modified from the Adopted Budget and which includes carryover funds from the previous year and approved changes from the mid-year adjustments.

RISK MANAGEMENT: The coordinated and continuous effort to minimize the potential financial and human resource losses arising from workers compensation, liability and property exposures.

SELF-INSURANCE: The formal assumption or partial assumption of risks and the accounting of results. Specific accounts or funds are set aside to fund the risks, and losses that do occur are charged against those accounts or funds.

STATUTE: A written law enacted by a duly organized and constituted legislative body.

STRUCTURALLY BALANCED BUDGET: The budget considered “structurally balanced” when Total Revenues equal Total Expenditures *and* the source of Revenues is equivalent to the use of Expenditures in nature, length of maturity, and content without reliance on use of reserves or fund balance to balance the budget.

SUPPLEMENTAL: Any amount of service or request about the current level of service.

TAXABLE VALUE: This is calculated as 40% of the assessed value.

TAX RATE: The amount of tax stated in terms of a unit of the tax base; for example, five mills equal five dollars per thousand of taxable value.

PERSONAL SERVICES: Expenditures for salaries, wages and fringe benefits for personnel.

PROGRAM: The collection of services being performed to achieve a desired goal.

PUBLIC HEARING: The portions of open meetings held to present evidence and provide information on both sides of an issue.

SELF-INSURANCE: The formal assumption or partial assumption of risks and the accounting of results. Specific accounts or funds are set aside to fund the risks. Any losses that do occur are charged against

GLOSSARY OF TERMS

those accounts are funds.

SPECIAL PURPOSE LOCAL OPTION SALES TAX (SPLOST): A voter approved 1% Sales Tax used for specified Capital Improvement Projects.

TAXES: Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments. Neither does the term include charges for services rendered only to those paying such charges as, for example, sewer service charges.

TRANSFERS IN/OUT: Amounts transferred from one fund to another to assist in financing the services of the recipient fund. Transfers do not constitute revenues or expenditures of the governmental unit but only of the individual funds. Thus, they are budgeted and accounted for separately from other revenues and expenditures.

TRANSPORTATION SPECIAL PURPOSE LOCAL OPTION SALES TAX ("TSPLOST"): A regionally voter approved and adopted SPLOST, proceeds from which are used for specified transportation related projects. Columbus is in the River Valley region for purposes of TSPLOST.

USEFUL LIFE: Period or time-span an item is expected to continue providing financial service.

ACRONYMS

Acronyms of Budget specialized and technical terminology that is unique to public finance and budgeting as well as unique to the Columbus Georgia area. The following acronyms have been compiled to assist the reader in understanding these terms.

CAFR: Comprehensive Annual Financial Report

CBA: Columbus Building Authority

CCG: Columbus Consolidated Government.

CDBG: Community Development Block Grant.

CIP: Capital Improvement Program.

CPI: Consumer Price Index.

DFACS: Department of Family and Children Services.

D.O.T. – Department of Transportation.

EMS: Emergency Medical Service.

GASB: Governmental Accounting Standards Board.

G. O. Bond: General Obligation Bond.

GFOA: Government Finance Officers Association.

GIS: Geographical Information Systems.

HAZMAT: Hazardous Materials.

LOST: Local Option Sales Tax.

MCP: Muscogee County Prison.

OLOST: Other Local Option Sales Tax.

SPLOST: Special Purpose Local Option Sales Tax.

TSPLOST: Transportation Special Purpose Local Option Sales Tax.

WIA: Workforce Investment Act.

FY18 ADOPTED CAPITAL OUTLAY

DESCRIPTION	Unit Price	Qty	FY18 ADOPTED
GENERAL FUND			
	\$ -		\$ -
	Subtotal		\$ -
GENERAL FUND			
	TOTAL		\$ -
OTHER LOCAL OPTION SALES TAX FUND			
400 Police			
Pursuit Vehicles with Technology Packages (Replacement)	\$ 53,194	10	\$ 531,940
Unmarked Vehicles	\$ 21,227	3	\$ 63,681
Motorcycles w/ Radar Units	\$ 27,250	2	\$ 54,500
	Subtotal		\$ 650,121
410 Fire			
Protective Clothing (Replacement)			\$ 81,000
Thermal Imaging Cameras	\$ 6,000	4	\$ 24,000
Image Trend Hosting	\$ 19,000	1	\$ 19,000
Mobile Terminals			\$ 20,000
Relocate Cascade System	\$ 12,000	1	\$ 12,000
	Subtotal		\$ 156,000
420 MCP			
Freezer/Cooler (Replacement)	\$ 74,802	1	\$ 74,802
	Subtotal		\$ 74,802
530 Marshal			
License Plate Reader Renewal	\$ 2,200	1	\$ 2,200
Pursuit Vehicles without Technology Packages (Replacement)	\$ 25,545	2	\$ 51,090
	Subtotal		\$ 53,290
550 Sheriff			
Capital Items (To be prioritized by the Sheriff)	\$ 416,850	1	\$ 416,850
	Subtotal		\$ 416,850
OTHER LOCAL OPTION SALES TAX FUND			
	TOTAL		\$ 1,351,063
STORMWATER FUND			
250-2300 Drainage			
iPad Air 2 128 GB	\$ 730	4	\$ 2,920
	Subtotal		\$ 2,920
260-3210 Stormwater Maintenance			
Back Hoe (Replacement)	\$ 90,000	2	\$ 180,000
Equipment Trailer (Replacement)	\$ 6,000	1	\$ 6,000
Eductor Truck (Replacement)	\$ 349,083	1	\$ 349,083
Mid Size Extended Cab Pickup Truck (Replacement)	\$ 19,724	1	\$ 19,724
			\$ 554,807
STORMWATER FUND			
	TOTAL		\$ 557,727

FY18 ADOPTED CAPITAL OUTLAY

DESCRIPTION	Unit Price	Qty	FY18 ADOPTED
PAVING FUND			
250-2200 Highways & Roads			
iPad Air 2 128 GB	\$ 730	6	\$ 4,380
MetroCount Traffic Counters & Tubing	\$ 1,200	20	\$ 24,000
Mid Size SUV 4x4 Explorer (Replacement)	\$ 27,940	1	\$ 27,940
3/4 Ton Regular Cab 2-Wheel Drive	\$ 31,875	1	\$ 31,875
	Subtotal		\$ 88,195
260-3110 Streets			
18 Yard Tandem Dumptruck w/ Swing Gate (Replacement)	\$ 185,000	1	\$ 185,000
Tri Axle 50 Ton Lowboy Trailer (Replacement)	\$ 85,000	1	\$ 85,000
4x4 Back Hoe (Replacement)	\$ 88,735	1	\$ 88,735
Single Sided Self Propelled Road Widener (Replacement)	\$ 140,000	1	\$ 140,000
7 yard Dump Truck w/ Swing Gate	\$ 99,000	2	\$ 198,000
	Subtotal		\$ 696,735
260-3120 Urban Forestry & Beautification			
Crew Cab F-750 Truck with Chipper Dump Body (Replacement)	\$ 94,000	3	\$ 282,000
Bucket Truck	\$ 138,672	2	\$ 277,344
Large Chipper	\$ 48,000	2	\$ 96,000
	Subtotal		\$ 655,344
PAVING FUND	TOTAL		\$ 1,440,274
INTEGRATED WASTE FUND			
260-3510 Solid Waste Collection			
Full Size 4x4 1/2 ton Crew Cab 4 Door	\$ 31,142	1	\$ 31,142
Grab-All Trash Loader	\$ 119,000	1	\$ 119,000
Refuse Collection Truck	\$ 250,000	1	\$ 250,000
Wheel Loader WA 380	\$ 280,000	1	\$ 280,000
	Subtotal		\$ 680,142
INTEGRATED WASTE FUND	TOTAL		\$ 680,142
CDBG Fund			
245-1000 CDBG Administration			
Desk Furniture	\$ 2,000	6	\$ 12,000
	Subtotal		\$ 12,000
CDBG FUND	TOTAL		\$ 12,000

FY18 ADOPTED CAPITAL OUTLAY

DESCRIPTION	Unit Price	Qty	FY18 ADOPTED
TRANSPORTATION FUND			
0751 METRA			
35ft Clean Diesel Bus (Replacement)	\$ 470,000	1	\$ 470,000
Operations Equipment	\$ 208,150	1	\$ 208,150
Rebuilt Engines	\$ 50,000	1	\$ 50,000
Rebuilt Transmissions	\$ 50,000	1	\$ 50,000
	Subtotal		\$ 778,150
0751 TSPLOST Funded			
			\$ -
	Subtotal		\$ -
TRANSPORTATION FUND	TOTAL		\$ 778,150
TRADE CENTER FUND			
620-2200 Trade Center Operations			
ALC Web CTRL Upgrade	\$ 4,000	1	\$ 4,000
Genie Lift Roundabout	\$ 15,000	1	\$ 15,000
Bathroom Tile Cleaner	\$ 5,000	1	\$ 5,000
Studio Piano	\$ 4,500	1	\$ 4,500
Electronic Keyboard	\$ 1,000	1	\$ 1,000
Wide Area Vacuum Cleaners	\$ 2,600	2	\$ 5,200
9x12 Screen Kits	\$ 975	2	\$ 1,950
10x10 Screen Kits	\$ 950	2	\$ 1,900
42" Mity-Lite Round Sweetheart Tables	\$ 300	5	\$ 1,500
36" Mity-Lite Round Sweetheart Tables	\$ 250	10	\$ 2,500
18x96 Tables	\$ 205	25	\$ 5,125
30x96 Tables	\$ 225	25	\$ 5,625
30x72 Tables	\$ 205	20	\$ 4,100
30x96 Carts	\$ 260	2	\$ 520
30x72 Carts	\$ 260	2	\$ 520
6' Round Tables	\$ 320	10	\$ 3,200
6' Round Table Dolly	\$ 325	5	\$ 1,625
5' Round Tables	\$ 270	25	\$ 6,750
5' Round Table Dolly	\$ 325	5	\$ 1,625
	Subtotal		\$ 71,640
TRADE CENTER FUND	TOTAL		\$ 71,640
ALL CAPITAL OUTLAY	TOTAL		\$ 4,890,996

POSITION CLASSIFICATIONS

Columbus Consolidated Government Classification Position List by Department Updated 07/27/2017

DEPT.	POSITION	GRADE
ADULT DRUG COURT		
AD/1	Case Manager	16
CHILD SUPPORT ENFORCEMENT		
CSE1	Child Support Enforcement Manager	14
CSE2	Accounting Clerk	10
CITY ATTORNEY		
CA1	City Attorney	28
CA2	Assistant City Attorney	26
CA3	Legal Assistant	14
CA4	Paralegal	15
CITY MANGER		
CMO1	City Manager	29
CMO2	Deputy City Manager	28
CMO3	Deputy City Manager – Operations	28
CMO4	Assistant to the City Manager	22
CMO5	Executive Assistant	14
CMO6	Administrative Assistant	12
CMO8	TV Station Manager	19
CMO10	Records Specialist	14
CMO11	Citizen Service Center Coordinator	14
CMO12	Citizen Service Center Technician	10
CMO13	Administrative Assistant – Citizen Service Center	12
CMO14	Mailroom Supervisor	12
CMO15	Mail Clerk	7
CMO16	Communication & Multimedia Specialist	14
CMO17	Print Shop Supervisor	17
CMO18	Graphic Designer	12
CMO19	Print Shop Technician	11
CMO20	Duplicating Service Technician	9
CIVIC CENTER		
CIV1	Civic Center Director	25
CIV2	Operations Manager	20
CIV3	Civic Center Finance Manager	17
CIV4	Marketing Manager	20
CIV5	Ticketing Operations Manager	17
CIV6	Maintenance Supervisor – Civic Center	15

POSITION CLASSIFICATIONS

DEPT.	POSITION	GRADE
CIV7	Events Coordinator	15
CIV8	Carpenter I – Civic Center	13 ³
CIV9	Office Manager	14
CIV10	Administrative Secretary	10
CIV11	Arena Technician I	9 ¹
CIV12	Box Office Coordinator	12
CIV13	Box Office Representative	9
CIV14	Administrative Clerk I	9
CIV15	Building Service Worker	6
CIV16	Electrician I	13 ³
CIV21	Food and Beverage Coordinator	15
CIV22	Event Services Manager	17

¹ May be designated “II” or “Senior” and placed at grade 10.

² May be designated “II” and placed at grade 12.

³ May be designated “II” and placed at grade 14.

CLERK OF COUNCIL

CC1	Clerk of Council	23
CC2	Deputy Clerk of Council	14
CC3	Administrative Secretary	10

COLUMBUS TRADE CENTER

CTC1	Executive Director	UNC
CTC2	Assistant Trade Center Director	21
CTC3	Trade Center Finance Manager	17
CTC4	Events Operations Supervisor	15
CTC6	Conference Facilitator	15
CTC7	Office Manager	14
CTC8	Administrative Assistant – Citizen Service Center	12
CTC9	Facilities Maintenance Worker I	11 ¹
CTC10	Events Attendant Crew Leader	12
CTC11	Administrative Clerk I	9
CTC12	Events Attendant I	8 ²
CTC13	Facilities Engineer	23
CTC14	Administrative Secretary	10

¹ May be designated “II” and placed at grade 12.

² May be designated “II” and placed at grade 9.

COMMUNITY REINVESTMENT

CR2	Assistant Community Reinvestment Director	21
CR3	Program Manager	19
CR4	Finance Manager – Community Reinvestment	17
CR5	Construction Services Specialist	15
CR6	Administrative Clerk	10
CR6	Community Reinvestment Coordinator	14
CR7	Administrative Technician	12

POSITION CLASSIFICATIONS

DEPT.	POSITION	GRADE
CR8	Community Reinvestment Clerk	9
CR1	Community Reinvestment Director	24
CR10	Community Reinvestment Planner	17 ¹

¹ May be designated "Senior" and placed at grade 18; "Principal" and placed at grade 20.

CORONER

COR1	Deputy Coroner	16
COR2	Administrative Assistant	12
COR3	Chief Deputy Coroner	18

DISTRICT ATTORNEY

DA1	Assistant District Attorney	21 ¹
DA2	Investigator Supervisor – District Attorney	19
DA3	Investigator – District Attorney	16 ²
DA4	Victim Advocate	14
DA5	Administrative Assistant	12
DA6	Legal Administrative Clerk	11
DA7	Victim Witness Program Administrator	18
DA8	Paralegal	15

¹ May be designated "II" and placed at grade 22; "III" and placed at grade 23.

² May be designated "Senior" and placed at grade 17.

ELECTIONS & REGISTRATION

ER1	Elections and Registration Director	24
ER3	Assistant Director of Elections & Registration	21
ER4	Elections Technician	11 ¹
ER5	Elections Specialist	12

¹ May be designated "II" or "Senior" and placed at grade 12.

ENGINEERING

ENG1	Engineering Director	25 ¹
ENG2	Office Manager	14
ENG3	Administrative Secretary	10
ENG4	Stormwater Management Engineer	22 ²
ENG6	Assistant Engineer Director/Traffic Eng. Mgr.	23 ³
ENG7	Traffic Engineer	22 ²
ENG8	Traffic Operations Supervisor	19
ENG9	Traffic Signal Supervisor	17
ENG10	Senior Traffic Signal Technician	14
ENG11	Traffic Signal Technician	12 ⁴
ENG12	Traffic Signal Construction Specialist	12
ENG13	Traffic Sign and Marking Supervisor	16
ENG14	Traffic Control Technician	10
ENG18	Senior Traffic Engineering Technician	16
ENG19	Traffic Engineering Technician	14
ENG20	Traffic Analyst	14

POSITION CLASSIFICATIONS

DEPT.	POSITION	GRADE
ENG21	Administrative Technician	12
ENG22	Administrative Clerk I	9
ENG23	Engineering Inspection Coordinator	17
ENG24	Engineering Inspector	16 ⁵
ENG25	Survey Supervisor	17
ENG26	Survey Crew Leader	14
ENG27	Survey Technician	12
ENG28	Survey Crew Worker	9
ENG29	Engineering Technician	14 ⁶
ENG30	Stormwater Technician	12
ENG34	CAD Technician	14
ENG35	Stormwater Data Inspector	16
ENG36	Stormwater Data Technician I	12
ENG37	Stormwater Data Technician II	14
ENG38	Stormwater Technician	12

¹ Place at grade 26 if Professional Engineer in the State of Georgia.

² Place at grade 23 if Professional Engineer in the State of Georgia.

³ Place at grade 24 if Professional Engineer in the State of Georgia.

⁴ May be designated "II" and placed at grade 13.

⁵ May be designated "Senior" and placed at grade 17.

⁶ May be designated "Senior" and placed at grade 16.

FINANCE

FIN1	Finance Director	26
FIN2	Assistant Finance Director	24
FIN3	Budget and Management Analyst	17 ¹
FIN4	Accounting Manager	23
FIN5	Senior Accountant	19
FIN6	Grant Compliance Accountant	19
FIN7	Payroll Supervisor	18
FIN8	Payroll Coordinator	14
FIN9	Senior Accounts Payable Technician	13
FIN10	Accounts Payable Technician	12
FIN11	Purchasing Manager	23
FIN12	Buyer Specialist	17
FIN13	Buyer	14 ²
FIN14	Purchasing Technician	12
FIN15	Purchasing Clerk	9
FIN16	Revenue Manager	23
FIN17	Investment Officer	20
FIN18	Tax Supervisor	18
FIN19	Collections Supervisor	16
FIN20	Revenue Auditor	17
FIN21	Collections Technician	12
FIN22	Accounting Technician	12
FIN23	Administrative Assistant	12

POSITION CLASSIFICATIONS

DEPT.	POSITION	GRADE
FIN24	Customer Service Representative	9 ³
FIN25	Financial Analyst	17 ¹

¹ May be designated "Senior" and placed at grade 19.

² May be designated "Senior" with CPPB Certification and placed at grade 16.

³ May be designated "Senior" and placed at grade 10.

FIRE & EMS

FD1	Fire Chief/EMA Director	27
FD2	Assistant Fire Chief	24
FD3	Deputy Fire Chief	23
FD4	Deputy Fire Chief – Homeland Security	23
FD5	Emergency Management Deputy Director	23
FD6	Division Chief – Health, Safety, and Information Systems	22
FD7	Training Chief	22
FD8	Battalion Chief	22
FD9	Fire Marshal	22
FD10	Captain – EMS Coordinator	20 ¹
FD11	Captain – Rescue	20 ¹
FD12	Captain – Logistics/EMS/EMT	20 ¹
FD13	Captain – Training	20 ¹
FD14	Fire Captain	20 ¹
FD15	Captain – Logistics	20 ¹
FD16	Lieutenant – EMS/EMT	18 ¹
FD17	Lieutenant – Training	18 ¹
FD18	Fire Lieutenant	18 ¹
FD19	Assistant Fire Marshal	20 ¹
FD20	Lieutenant – Fire Inspector	18 ¹
FD21	Lieutenant – Investigator	18 ¹
FD22	Lieutenant – Logistics	18 ¹
FD23	Fire Sergeant – EMT/Medic	16 ¹
FD24	Sergeant – Investigations	16 ¹
FD25	Firefighter – Medic	15 ¹
FD26	Firefighter – EMT	14 ¹
FD27	Firefighter	12
FD28	Firefighter – Logistics	12
FD29	Support Technician – Logistics	12
FD30	Administrative Coordinator	14
FD31	Fire Payroll Technician	12
FD32	Administrative Secretary	10
FD33	Administrative Clerk I	9
FD34	EMA Planner	17

¹ May add supplemental pay for current EMT and/or Paramedic certification when certified.

HUMAN RESOURCES

HR1	Human Resources Director	26
HR2	Assistant Human Resources Director	24

POSITION CLASSIFICATIONS

DEPT.	POSITION	GRADE
HR3	Human Resources Analyst	19 ¹
HR4	Human Resources Specialist	16
HR5	Human Resources Technician II	14
HR6	Human Resources Technician I	12
HR7	Administrative Secretary	10
HR8	Training Coordinator	18
HR9	Administrative Services Coordinator	14
HR10	Risk Manager	23
HR11	Risk Management Analyst	19

¹ May be designated "Senior" and placed at grade 20.

INFORMATION TECHNOLOGY

IT1	Information Technology Director	26
IT2	Technical Operations Manager	23
IT3	Application Development and Support Manager	23
IT4	Network Operations Manager	22
IT5	Web Development Manager	22
IT6	Program and Development Administrator	21
IT7	Systems and Enterprise Application Administrator	21
IT8	Application Support Analyst	19
IT9	Application Developer	19
IT10	Web Developer	17
IT11	Telecommunications Supervisor	19
IT12	Telecommunications Technician	14
IT13	Lead Host Computer Operator	13
IT14	Host Computer Operator	12
IT15	Data Control Technician	12
IT16	Personal Computer Services Supervisor	17
IT18	Personal Computer Technician	12
IT19	Network Engineer	21
IT20	GIS Coordinator	21
IT21	GIS Analyst	17
IT22	GIS Technician	14

INSPECTIONS & CODES

IC1	Building Inspection and Codes Director	25
IC2	Office Manager	14
IC3	Assistant Building Inspection and Codes Director	23
IC4	Plans Examiner	19
IC5	Building Inspection Coordinator	18
IC6	Building Inspector	16 ¹
IC7	Electrical Inspection Coordinator	18
IC8	Electrical Inspector	16 ¹
IC9	Property Maintenance Coordinator	18
IC10	Property Maintenance Inspector	16 ¹
IC11	Sign and Codes Inspector	15 ²

POSITION CLASSIFICATIONS

DEPT.	POSITION	GRADE
IC12	Mechanical Inspection Coordinator	18
IC13	Mechanical Inspector	16 ¹
IC14	Inspection Services Coordinator	14
IC15	Permit Technician	10
IC16	Zoning Technician	10
IC17	Communication Officer	10
IC18	GIS Technician	14

¹ May be designated "II" and placed at grade 17; "III" and advanced 5% within range.

² May be designated "II" and placed at grade 16; "III" and advanced 5% within range.

JURY MANAGER

JM1	Jury Manager	16
JM2	Deputy Clerk II – Jury Management	12
JM3	Administrative Clerk I	9

JUVENILE COURT/JUVENILE DRUG COURT

JC1	Drug Court Coordinator	18
JC2	Case Manager	16
JC3	Juvenile Court Coordinator	16
JC4	Senior Deputy Clerk – Juvenile	14
JC5	Custody Investigator	13
JC6	Deputy Clerk II – Juvenile/Court Clerk	12
JC7	Deputy Clerk I – Juvenile	10
JC8	Administrative Secretary	10
JC9	Support Clerk	7
JC10	Custody Investigator Coordinator	16
JC11	Juvenile Court Director	20

MAGISTRATE & MUNICIPAL COURT

MMC1	Court Coordinator/Associate Magistrate	18
MMC2	Senior Deputy Clerk – Magistrate/Municipal Court	14
MMC3	Deputy Clerk II – Magistrate/Municipal Court	12

MARSHAL

MAR1	Chief Deputy Marshal	23
MAR2	Lieutenant	20
MAR3	Sergeant	18
MAR4	Deputy Marshal	14
MAR5	Administrative Assistant	12
MAR7	Captain	22
MAR8	Communication Technician III	10
MAR8	Corporal	16

MAYOR

MO1	Public Information Officer/Calendar Clerk	16
MO3	Coordinator of Policy and Research	16

POSITION CLASSIFICATIONS

DEPT.	POSITION	GRADE
MO4	Internal Auditor/Compliance Officer	25
MO5	Director, Office of Crime Prevention	22
MO6	Forensic Auditor	21

MUNICIPAL COURT CLERK

MC1	Court Coordinator – Municipal Court	18
MC2	Senior Deputy Clerk – Municipal Court	14
MC3	Deputy Clerk II – Municipal Court	12
MC4	Administrative Assistant	12

MUSCOGEE COUNTY PRISON

CD1	Warden	25
CD2	Deputy Warden – Administration	23
CD3	Deputy Warden – Security	23
CD4	Lieutenant – Corrections	20
CD5	Sergeant – Corrections	18
CD6	Counselor – Corrections	16 ¹
CD7	Technician – Corrections	14
CD8	Correctional Officer	12 ²
CD9	Administrative Coordinator	14
CD10	Accounting Technician	12
CD11	Accounting Clerk	10
CD12	Administrative Clerk I	9

¹ May be designated “Senior” and placed at grade 17.

² May be designated “Senior” and placed at grade 13.

POLICE

PD1	Chief of Police	27
PD2	Deputy Chief of Police	24
PD3	Police Major	23
PD4	Police Captain	22
PD5	Police Lieutenant	20
PD6	Command Sergeant	19
PD7	Police Sergeant	18
PD8	Records Manager	16
PD/9	Police Finance Manager	17
PD11	Police Corporal	16
PD13	911 Center Supervisor	14
PD14	Police Officer	14
PD15	Records Supervisor	14
PD16	Asset Forfeiture Coordinator	14
PD17	Emergency Communications Technician III	12
PD18	Facilities Maintenance Technician	12
PD19	Emergency Communications Technician II	11
PD20	Police Cadet	10
PD21	Criminal Records Technician	10

POSITION CLASSIFICATIONS

DEPT.	POSITION	GRADE
PD22	Building Service Crew Leader	10
PD23	Administrative Secretary	10
PD24	Administrative Clerk II	10
PD25	Emergency Communications Technician I	10
PD26	Accounting Clerk	10
PD27	Administrative Clerk I	9
PD28	Support Clerk	7
PD29	Building Service Worker	6
PD30	Administrative Assistant	12
PD31	Crime Analyst	16

PLANNING

PL1	Planning Director	25
PL2	Planning Manager	22
PL3	Planner	17 ¹
PL4	Right-of-Way/Transportation Planning Coordinator	20
PL5	Transportation Planner	17 ¹
PL6	Administrative Secretary	10
PL7	Planning Technician	11
PL8	Transportation Planner Trainee	15

¹ May be designated "Senior" and placed at grade 18; "Principal" and placed at grade 20.

PARKS & RECREATION

PR1	Parks and Recreation Director	25
PR2	Assistant Parks and Recreation Director	23
PR3	Athletic Division Manager	19
PR4	Recreation Services Division Manager	19
PR5	Recreation Program Manager – Cultural Arts	17
PR6	Parks Services Division Manager	19
PR7	Administrative Operations Manager	18
PR8	Parks Services Manager	17
PR9	Athletic Program Supervisor – Aquatics	16
PR10	Community Schools District Supervisor	16
PR11	Athletic Program Supervisor	16
PR12	Recreation Program Supervisor – Therapeutics	16
PR13	Recreation Program Supervisor – Recreation Services	16
PR14	Recreation Program Supervisor – Cultural Arts	16
PR15	Parks Crew Supervisor	14
PR16	Recreation Program Specialist III	14
PR17	Correctional Detail Officer – Parks	12
PR18	Employment Coordinator	14
PR19	RSVP Recreation Program Specialist III	14
PR20	Athletic Program Specialist	14
PR21	Recreation Program Specialist II	13
PR22	Accounting Technician	12
PR23	Chemical Application Technician	11

POSITION CLASSIFICATIONS

DEPT.	POSITION	GRADE
PR24	Tennis Supervisor	12
PR25	Motor Equipment Operator III	12
PR26	Motor Equipment Operator II	11
PR27	Administrative Secretary	10
PR28	Parks Crew Leader	10
PR29	Tennis Specialist II	10
PR30	Motor Equipment Operator I	10
PR31	Administrative Clerk I	9
PR32	Tennis Specialist I	9
PR33	Chemical Application Supervisor	13
PR33	Parks Maintenance Worker I	7 ¹
PR34	Custodian	6
PR35	Marina Technician	9
PR36	Assistant Parks and Recreation Aquatic Center Director	23
PR37	Aquatic Center Facility Supervisor	16
PR38	Aquatic Center Program Supervisor	16

¹ May be designated "II" and placed at grade 8.

PUBLIC DEFENDER

PDEF1	Investigator – Public Defender	16 ¹
PDEF2	Legal Administrative Clerk	11

¹ May be designated "Senior" and placed at grade 17.

PUBLIC WORKS-ADMIN

PS-ADM1	Public Services Director	26
PS-ADM2	Assistant Public Services Director	24
PS-ADM3	Safety Coordinator	17
PS-ADM4	Public Services Coordinator	18
PS-ADM5	Administrative Supervisor	13
PS-ADM6	Administrative Technician	12
PS-ADM7	Support Clerk	7

PUBLIC WORKS-CEMETERIES

CEM1	Cemeteries Manager	19
CEM2	Public Services Crew Leader	12
CEM3	Correctional Detail Officer – Cemeteries	12
CEM4	Equipment Operator I	10
CEM5	Maintenance Worker I	7 ¹
CEM6	Equipment Operator II	11

¹ May be designated "II" and placed at grade 8; "III" and placed at grade 9.

PUBLIC WORKS-COMMUNITY SERVICES ROW MAINTENANCE

CS1	Community Service Coordinator	19
CS2	Public Works Crew Leader	12
CS3	Maintenance Worker I	7 ¹

¹ May be designated "II" and placed at grade 8; "III" and placed at grade 9.

POSITION CLASSIFICATIONS

DEPT.	POSITION	GRADE
PUBLIC WORKS-FACILITIES MAINTENANCE		
FAC1	Facilities Maintenance Manager	23
FAC2	Assistant Facilities Maintenance Manager	19
FAC3	Facilities Maintenance Supervisor – Carpentry	16
FAC4	Facilities Maintenance Supervisor – Electrical	16
FAC5	Facilities Maintenance Supervisor – HVAC	16
FAC6	Facilities Maintenance Supervisor – Plumbing	16
FAC7	Facilities Maintenance Supervisor – Government Center	16
FAC8	Facilities Maintenance Supervisor – County Jail	16
FAC9	Custodial Services Supervisor	16
FAC10	Correctional Detail Officer – Facilities	12
FAC11	Irrigation Technician	12
FAC12	Carpenter I	13 ¹
FAC13	Electrician I	13 ¹
FAC14	HVAC Technician I	13 ¹
FAC15	Plumber I	13 ¹
FAC16	Facilities Maintenance Worker I	11 ²
FAC17	Administrative Technician	12
FAC18	Custodial Operations Assistant	12
FAC19	Building Service Worker	6
FAC20	Facilities Maintenance Supervisor –MCP	16
¹ May be designated “II” and placed at grade 14. ² May be designated “II” and placed at grade 12.		
PUBLIC WORKS-FLEET MANAGEMENT		
FM1	Assistant Director/Fleet Maintenance Manager	24
FM2	Assistant Fleet Manager	19
FM3	Automotive and Tire Shop Supervisor	17
FM4	Truck Shop Supervisor	16
FM5	Body Shop Supervisor	16
FM6	Heavy Equipment Shop Supervisor	16
FM7	Small Engine Shop Supervisor	15
FM8	Contract Warranty Specialist	15
FM9	Fleet Maintenance Buyer	12
FM10	Fleet Maintenance Technician III	14
FM11	Fleet Maintenance Technician II	12
FM12	Fleet Maintenance Technician I	10
FM13	Inventory Control Technician	10
FM14	Support Clerk	7
PUBLIC WORKS- LANDFILLS		
WD1	Waste Disposal Manager	21
WD2	Assistant Waste Disposal Manager	19
WD3	Landfill Supervisor	16
WD4	Senior Landfill Operator	14

POSITION CLASSIFICATIONS

DEPT.	POSITION	GRADE
WD5	Landfill Maintenance Technician	14
WD6	Heavy Equipment Operator	13
WD7	Landfill Operator	12

PUBLIC WORKS – RECYCLING CENTER

RC1	Recycling Center Line Supervisor	15
RC2	Recycling Center Manager	19
RC3	Recycling Center Scale Operator	12
RC4	Recycling Center Drop Off Operator	12
RC5	Recycling Center Compost Supervisor	16
RC6	Recycling Center Correctional Detail Officer	12
RC7	Keep Columbus Beautiful Executive Director	20

PUBLIC WORKS-REPAIRS & MAINTENANCE

HED2	Heavy Equipment Supervisor	15
HED3	Senior Heavy Equipment Operator	14
HED4	Correctional Detail Officer – Heavy Equipment	12
HED5	Heavy Equipment Operator	13
HED6	Equipment Operator III	12
HED7	Equipment Operator II	11
HED8	Maintenance Worker I	7
HED9	Administrative Technician	12
SMD1	Street Division Manager	23
SMD2	Assistant Street Maintenance Manager	19
SMD3	Public Works Crew Supervisor	15
SMD4	Correctional Detail Officer – Street Maintenance	12
SMD5	Public Works Crew Leader	12

PUBLIC WORKS-RIGHT OF WAY MAINTENANCE

FB1	Forestry and Beautification Manager	23
FB2	Assistant Manager – Forestry	19
FB3	Assistant Manager – Beautification	19
FB4	Forestry Administrator	18 ¹
FB5	Urban Forestry Supervisor	15
FB6	Public Works Supervisor	14
FB7	Chemical Application Supervisor	13
FB8	Contract Inspector	14
FB9	Correctional Detail Officer – Forestry	12
FB10	Public Services Crew Leader	12
FB11	Tree Trimmer Crew Leader	13 ²
FB12	Administrative Technician	12
FB13	Tree Evaluator	12
FB14	Equipment Operator III	12
FB15	Tree Trimmer II	12
FB16	Tree Trimmer I	10
FB17	Equipment Operator II	11

POSITION CLASSIFICATIONS

DEPT.	POSITION	GRADE
FB18	Chemical Application Technician	11
FB19	Equipment Operator III	12
FB20	Equipment Operator I	10
FB21	Maintenance Worker I	7 ³

¹ Place at grade 19 with ISA certification.

² Place at grade 14 if Certified Arborist in the State of Georgia and/or equivalent experience.

³ May be designated "II" and placed at grade 8; "III" and placed at grade 9.

PUBLIC WORKS-SEWER MAINTENANCE

STWTR1	Stormwater Manager	21
STWTR2	Assistant Stormwater Manager	19
STWTR3	Stormwater Crew Supervisor	15
STWTR4	Chemical Application Supervisor	13
STWTR5	Stormwater Drainage Technician	15
STWTR6	Correctional Detail Officer – Stormwater	12
STWTR7	Crew Leader – Stormwater	12
STWTR8	Equipment Operator III	12
STWTR9	Equipment Operator II	11
STWTR10	Chemical Application Technician	11
STWTR11	Equipment Operator I	10
STWTR12	Maintenance Worker I	7
STWTR13	Equipment Operator Crew Leader	13

PUBLIC WORKS-SOLID WASTE COLLECTION & RECYCLING

SW1	Solid Waste and Recycling Manager	23
SW2	Assistant Division Manager – Solid Waste and Recycling	19
SW3	Waste Collection Route Supervisor	15
SW4	Recycling Route Supervisor	15
SW5	Waste Equipment Operator	12
SW6	Recycling Truck Driver	12
SW7	Waste Collection Worker	8
SW8	MRF Technician	11
SW9	MRF Supervisor	12
SW10	Equipment Operator II	11
SW11	Equipment Operator III	12

PUBLIC WORKS-SPECIAL ENFORCEMENT

SE1	Special Enforcement Manager	21
SE2	Special Enforcement Supervisor	16
SE3	Animal Resource Center Supervisor	16
SE4	Administrative Coordinator	14
SE5	Special Enforcement Officer	13
SE6	Animal Control Officer II	13
SE7	Animal Control Officer I	12
SE8	Communications Officer	10

POSITION CLASSIFICATIONS

DEPT.	POSITION	GRADE
SE9	Administrative Clerk I	9
SE10	Animal Control Tech	10

PROBATE COURT

PC1	Fiduciary Compliance Officer	19 ¹
PC2	Deputy Clerk II – Probate Court	12
PC3	Permit/Licensing Supervisor	14
PC4	Senior Deputy Clerk	14
PC5	Chief Clerk/License Supervisor	16

¹ Place at grade 20 with Juris Doctorate Degree.

RECORDERS COURT

RC/1	Chief Recorder's Court Clerk*	18
RC/2	Accounting Clerk	10
RC/3	Judicial Admin Technician I	9
RC/4	Judicial Admin Technician II	10
RC/4	Judicial Admin Technician III	12

*Resolution No. 143-17

SHERIFF

SD1	Chief Deputy Sheriff	24
SD2	Jail Commander	23 ¹
SD3	Major	23
SD4	Captain	22
SD5	Health Services Administrator	21
SD6	Lieutenant	20
SD7	Sergeant	18
SD8	Registered Nurse	18
SD9	Deputy Sheriff Technician	16
SD10	Investigator	16 ²
SD11	ID Technician	16
SD12	Clinic Manager	16
SD13	Licensed Practical Nurse	14
SD14	Deputy Sheriff	14
SD15	Medical Technician	12
SD16	Sheriff Correctional Officer	12
SD17	Accounting Technician	12
SD18	Communication Technician III	10
SD19	Criminal Records Technician	10
SD20	Administrative Clerk II	10
SD21	Accounting Clerk	10
SD22	Judicial Administrative Technician II	10
SD23	Administrative Secretary	10
SD24	Administrative Clerk I	9
SD25	Judicial Administrative Technician I	9
SD26	Medical Records Clerk	9

POSITION CLASSIFICATIONS

DEPT.	POSITION	GRADE
SD27	Security Guard	9
SD28	Administrative Coordinator	14
SD29	Sheriff Human Resources Technician	12

¹ Advance 5% in grade for Jail Commander.

² May be designated "Senior" and placed at grade 17

SOLICITOR GENERAL

SG1	Chief Assistant Solicitor General	22 ¹
SG2	Assistant Solicitor General	21 ¹
SG3	Victim Witness Program Administrator	18
SG4	Court Coordinator – Solicitor General	17
SG5	Investigator Supervisor – Solicitor General	18
SG6	Victim Advocate Investigator	15
SG7	Investigator – Solicitor General	16 ²
SG8	Deputy Clerk II – Solicitor General	12
SG9	Deputy Clerk I – Solicitor General	10

¹ Until incumbent attains 5 years of practice experience as an attorney and qualifies for state-mandated salaries.

² May be designated "Senior" and placed at grade 17.

SUPERIOR COURT

SC1	Senior Deputy Clerk	14
SC2	Law Clerk	19 ¹

¹ Place at grade 20 with Juris Doctorate Degree.

SUPERIOR COURT CLERK

CSC1	Chief Deputy Clerk	21
CSC2	Assistant Chief Deputy Clerk	18
CSC3	Senior Deputy Clerk – Administration	14
CSC4	Senior Deputy Clerk – Real Estate	14
CSC5	Senior Deputy Clerk	14
CSC6	Deputy Clerk II – Civil	12
CSC7	Deputy Clerk II – Criminal	12
CSC8	Deputy Clerk II – Imaging	12
CSC9	Deputy Clerk II – Real Estate	12
CSC10	Deputy Clerk II	12
CSC11	Deputy Clerk I – Real Estate	10
CSC12	Deputy Clerk I	10
CSC13	Senior Deputy Clerk – Civil	14
CSC14	Senior Deputy Clerk – Criminal	14

TAX ASSESSOR

TA1	Chief Appraiser	25
TA2	Personal Property Manager	19
TA3	Administrative Manager	19
TA4	Residential Property Manager	19
TA5	Commercial Property Manager	19

POSITION CLASSIFICATIONS

DEPT.	POSITION	GRADE
TA6	Appraiser I – Personal Property	14 ¹
TA7	Appraiser I – Real Property	14 ¹
TA8	Administrative Assistant	12
TA9	Appraisal Technician	10
TA10	Chief Deputy Appraiser	23

¹ May be designated “II” and placed at grade 15; “III” and placed at grade 17.

TAX COMMISSIONER

TC1	Chief Deputy Tax Commissioner	21
TC2	Accounting Operations Administrator	20
TC3	Deputy Tax Commissioner	18
TC4	Administrative Technician	12
TC5	Tax Clerk II	11
TC6	Tax Clerk I	10
TC7	Tax Specialist	16

TRANSPORTATION-METRA

TR1	Director of Transportation	25
TR2	Deputy Transportation Director	23
TR3	Transit Manager	22
TR4	Maintenance Manager	20
TR5	ADA Coordinator	18
TR6	Parking Division Manager	18
TR7	Transit Supervisor	16
TR8	Safety/Training Coordinator	16
TR9	Parking Enforcement Supervisor	14
TR10	Transit Specialist	14
TR11	Fleet Maintenance Technician III	14
TR12	Office Manager	14
TR13	Correctional Detail Officer – Transportation	12
TR14	Bus Operator Dial-A-Ride (without CDL)	10 ¹
TR15	Bus Operator (with CDL)	12
TR16	Administrative Secretary	10
TR17	Fleet Maintenance Technician II	12
TR18	Fleet Maintenance Technician I	10
TR19	Maintenance Worker III	9
TR20	Parking Enforcement Officer	10
TR21	Customer Service Representative	9 ¹
TR22	Principal Transit Planner	20

¹ May be placed at grade 12 after acquisition of Commercial Driver’s License issued by the State of Georgia.

² May be designated “II” or “Senior” and placed at grade 10.

WORKFORCE INVESTMENT-JOB TRAINING PARTNERSHIP ACT

WIA1	Workforce Investment Act Director	24
WIA2	Finance Manager – WIA	17
WIA3	Program Specialist II	17

POSITION CLASSIFICATIONS

DEPT.	POSITION	GRADE
WIA4	Data Control Supervisor	17
WIA5	Program Specialist I	16
WIA6	Program Monitor/Job Developer	16
WIA7	Accounting Technician	12
WIA8	Accounting Clerk	10
WIA9	Administrative Technician	12
WIA10	Support Clerk	7
WIA11	Assistant WIA Director	21

**Columbus Consolidated Government Pay Plan - Effective 01/01/2018
 ANNUAL SALARY - NON-PENSION MEMBERS**

**Columbus Consolidated Government Pay Plan - Effective 01/01/2018
 ANNUAL SALARY - NON-PENSION MEMBERS**

Grade	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q	R
1	17,509.83	17,947.57	18,396.27	18,856.17	19,327.57	19,810.77	20,306.04	20,813.69	21,334.02	21,867.38	22,414.06	22,974.41	23,548.77	24,137.49	24,740.93	25,359.45	25,993.43	26,643.28
2	18,396.27	18,856.17	19,327.57	19,810.77	20,306.04	20,813.69	21,334.02	21,867.38	22,414.06	22,974.41	23,548.77	24,137.49	24,740.93	25,359.45	25,993.43	26,643.28	27,309.36	27,992.10
3	19,327.57	19,810.77	20,306.04	20,813.69	21,334.02	21,867.38	22,414.06	22,974.41	23,548.77	24,137.49	24,740.93	25,359.45	25,993.43	26,643.28	27,309.36	27,992.10	28,691.89	29,409.18
4	20,306.04	20,813.69	21,334.02	21,867.38	22,414.06	22,974.41	23,548.77	24,137.49	24,740.93	25,359.45	25,993.43	26,643.28	27,309.36	27,992.10	28,691.89	29,409.18	30,144.42	30,898.03
5	21,334.02	21,867.38	22,414.06	22,974.41	23,548.77	24,137.49	24,740.93	25,359.45	25,993.43	26,643.28	27,309.36	27,992.10	28,691.89	29,409.18	30,144.42	30,898.03	31,670.47	32,462.24
6	22,414.06	22,974.41	23,548.77	24,137.49	24,740.93	25,359.45	25,993.43	26,643.28	27,309.36	27,992.10	28,691.89	29,409.18	30,144.42	30,898.03	31,670.47	32,462.24	33,273.80	34,105.65
7	23,548.77	24,137.49	24,740.93	25,359.45	25,993.43	26,643.28	27,309.36	27,992.10	28,691.89	29,409.18	30,144.42	30,898.03	31,670.47	32,462.24	33,273.80	34,105.65	34,958.28	35,832.24
8	24,740.93	25,359.45	25,993.43	26,643.28	27,309.36	27,992.10	28,691.89	29,409.18	30,144.42	30,898.03	31,670.47	32,462.24	33,273.80	34,105.65	34,958.28	35,832.24	36,728.05	37,646.26
9	25,993.43	26,643.28	27,309.36	27,992.10	28,691.89	29,409.18	30,144.42	30,898.03	31,670.47	32,462.24	33,273.80	34,105.65	34,958.28	35,832.24	36,728.05	37,646.26	38,587.41	39,552.09
10	27,309.36	27,992.10	28,691.89	29,409.18	30,144.42	30,898.03	31,670.47	32,462.24	33,273.80	34,105.65	34,958.28	35,832.24	36,728.05	37,646.26	38,587.41	39,552.09	40,540.90	41,554.41
11	28,691.89	29,409.18	30,144.42	30,898.03	31,670.47	32,462.24	33,273.80	34,105.65	34,958.28	35,832.24	36,728.05	37,646.26	38,587.41	39,552.09	40,540.90	41,554.41	42,593.28	43,658.11
12	30,144.42	30,898.03	31,670.47	32,462.24	33,273.80	34,105.65	34,958.28	35,832.24	36,728.05	37,646.26	38,587.41	39,552.09	40,540.90	41,554.41	42,593.28	43,658.11	44,749.57	45,868.31
13	31,670.47	32,462.24	33,273.80	34,105.65	34,958.28	35,832.24	36,728.05	37,646.26	38,587.41	39,552.09	40,540.90	41,554.41	42,593.28	43,658.11	44,749.57	45,868.31	47,015.01	48,190.38
14	33,273.80	34,105.65	34,958.28	35,832.24	36,728.05	37,646.26	38,587.41	39,552.09	40,540.90	41,554.41	42,593.28	43,658.11	44,749.57	45,868.31	47,015.01	48,190.38	49,395.14	50,630.01
15	34,958.28	35,832.24	36,728.05	37,646.26	38,587.41	39,552.09	40,540.90	41,554.41	42,593.28	43,658.11	44,749.57	45,868.31	47,015.01	48,190.38	49,395.14	50,630.01	51,895.77	53,193.17
16	36,728.05	37,646.26	38,587.41	39,552.09	40,540.90	41,554.41	42,593.28	43,658.11	44,749.57	45,868.31	47,015.01	48,190.38	49,395.14	50,630.01	51,895.77	53,193.17	54,523.00	55,886.07
17	38,587.41	39,552.09	40,540.90	41,554.41	42,593.28	43,658.11	44,749.57	45,868.31	47,015.01	48,190.38	49,395.14	50,630.01	51,895.77	53,193.17	54,523.00	55,886.07	57,283.22	58,715.30
18	40,540.90	41,554.41	42,593.28	43,658.11	44,749.57	45,868.31	47,015.01	48,190.38	49,395.14	50,630.01	51,895.77	53,193.17	54,523.00	55,886.07	57,283.22	58,715.30	60,183.18	61,687.76
19	42,593.28	43,658.11	44,749.57	45,868.31	47,015.01	48,190.38	49,395.14	50,630.01	51,895.77	53,193.17	54,523.00	55,886.07	57,283.22	58,715.30	60,183.18	61,687.76	63,229.96	64,810.70
20	44,749.57	45,868.31	47,015.01	48,190.38	49,395.14	50,630.01	51,895.77	53,193.17	54,523.00	55,886.07	57,283.22	58,715.30	60,183.18	61,687.76	63,229.96	64,810.70	66,430.98	68,091.74
21	49,395.14	50,630.01	51,895.77	53,193.17	54,523.00	55,886.07	57,283.22	58,715.30	60,183.18	61,687.76	63,229.96	64,810.70	66,430.98	68,091.74	69,794.04	71,538.89	73,327.36	75,160.55
22	54,523.00	55,886.07	57,283.22	58,715.30	60,183.18	61,687.76	63,229.96	64,810.70	66,430.98	68,091.74	69,794.04	71,538.89	73,327.36	75,160.55	77,039.55	78,965.55	80,939.68	82,963.19
23	60,183.18	61,687.76	63,229.96	64,810.70	66,430.98	68,091.74	69,794.04	71,538.89	73,327.36	75,160.55	77,039.55	78,965.55	80,939.68	82,963.19	85,037.26	87,163.19	89,342.28	91,575.84
24	66,430.98	68,091.74	69,794.04	71,538.89	73,327.36	75,160.55	77,039.55	78,965.55	80,939.68	82,963.19	85,037.26	87,163.19	89,342.28	91,575.84	93,865.22	96,211.86	98,617.15	101,082.58
25	73,327.36	75,160.55	77,039.55	78,965.55	80,939.68	82,963.19	85,037.26	87,163.19	89,342.28	91,575.84	93,865.22	96,211.86	98,617.15	101,082.58	103,609.64	106,199.89	108,854.88	111,576.25
26	80,939.68	82,963.19	85,037.26	87,163.19	89,342.28	91,575.84	93,865.22	96,211.86	98,617.15	101,082.58	103,609.64	106,199.89	108,854.88	111,576.25	114,365.67	117,224.80	120,155.42	123,159.31
27	89,342.28	91,575.84	93,865.22	96,211.86	98,617.15	101,082.58	103,609.64	106,199.89	108,854.88	111,576.25	114,365.67	117,224.80	120,155.42	123,159.31	126,238.29	129,394.24	132,629.11	135,944.83
28	103,609.64	106,199.89	108,854.88	111,576.25	114,365.67	117,224.80	120,155.42	123,159.31	126,238.29	129,394.24	132,629.11	135,944.83	139,343.45	142,827.04	146,397.71	150,057.66	153,809.11	157,654.32
29	126,238.29	129,394.24	132,629.11	135,944.83	139,343.45	142,827.04	146,397.71	150,057.66	153,809.11	157,654.32	161,595.69	165,635.58	169,776.47	174,020.88	178,371.40	182,830.69	187,401.46	192,086.49

.5% Pay adjustment from UGA Pay Plan Non-Pension Members Effective 01-01-18

Columbus Consolidated Government Pay Plan - Effective 01/01/2018
ANNUAL SALARY - PENSION MEMBERS

Grade	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q	R
1	18,217.22	18,672.66	19,139.48	19,617.95	20,108.41	20,611.12	21,126.40	21,654.56	22,195.92	22,750.82	23,319.59	23,902.57	24,500.14	25,112.64	25,740.47	26,383.98	27,043.57	27,719.66
2	19,139.48	19,617.95	20,108.41	20,611.12	21,126.40	21,654.56	22,195.92	22,750.82	23,319.59	23,902.57	24,500.14	25,112.64	25,740.47	26,383.98	27,043.57	27,719.66	28,412.66	29,122.98
3	20,108.41	20,611.12	21,126.40	21,654.56	22,195.92	22,750.82	23,319.59	23,902.57	24,500.14	25,112.64	25,740.47	26,383.98	27,043.57	27,719.66	28,412.66	29,122.98	29,851.04	30,597.32
4	21,126.40	21,654.56	22,195.92	22,750.82	23,319.59	23,902.57	24,500.14	25,112.64	25,740.47	26,383.98	27,043.57	27,719.66	28,412.66	29,122.98	29,851.04	30,597.32	31,362.25	32,146.31
5	22,195.92	22,750.82	23,319.59	23,902.57	24,500.14	25,112.64	25,740.47	26,383.98	27,043.57	27,719.66	28,412.66	29,122.98	29,851.04	30,597.32	31,362.25	32,146.31	32,949.97	33,773.72
6	23,319.59	23,902.57	24,500.14	25,112.64	25,740.47	26,383.98	27,043.57	27,719.66	28,412.66	29,122.98	29,851.04	30,597.32	31,362.25	32,146.31	32,949.97	33,773.72	34,618.06	35,483.52
7	24,500.14	25,112.64	25,740.47	26,383.98	27,043.57	27,719.66	28,412.66	29,122.98	29,851.04	30,597.32	31,362.25	32,146.31	32,949.97	33,773.72	34,618.06	35,483.52	36,370.59	37,279.87
8	25,740.47	26,383.98	27,043.57	27,719.66	28,412.66	29,122.98	29,851.04	30,597.32	31,362.25	32,146.31	32,949.97	33,773.72	34,618.06	35,483.52	36,370.59	37,279.87	38,211.86	39,167.16
9	27,043.57	27,719.66	28,412.66	29,122.98	29,851.04	30,597.32	31,362.25	32,146.31	32,949.97	33,773.72	34,618.06	35,483.52	36,370.59	37,279.87	38,211.86	39,167.16	40,146.33	41,150.00
10	28,412.66	29,122.98	29,851.04	30,597.32	31,362.25	32,146.31	32,949.97	33,773.72	34,618.06	35,483.52	36,370.59	37,279.87	38,211.86	39,167.16	40,146.33	41,150.00	42,178.75	43,233.21
11	29,851.04	30,597.32	31,362.25	32,146.31	32,949.97	33,773.72	34,618.06	35,483.52	36,370.59	37,279.87	38,211.86	39,167.16	40,146.33	41,150.00	42,178.75	43,233.21	44,314.04	45,421.90
12	31,362.25	32,146.31	32,949.97	33,773.72	34,618.06	35,483.52	36,370.59	37,279.87	38,211.86	39,167.16	40,146.33	41,150.00	42,178.75	43,233.21	44,314.04	45,421.90	46,557.44	47,721.39
13	32,949.97	33,773.72	34,618.06	35,483.52	36,370.59	37,279.87	38,211.86	39,167.16	40,146.33	41,150.00	42,178.75	43,233.21	44,314.04	45,421.90	46,557.44	47,721.39	48,914.41	50,137.28
14	34,618.06	35,483.52	36,370.59	37,279.87	38,211.86	39,167.16	40,146.33	41,150.00	42,178.75	43,233.21	44,314.04	45,421.90	46,557.44	47,721.39	48,914.41	50,137.28	51,390.70	52,675.47
15	36,370.59	37,279.87	38,211.86	39,167.16	40,146.33	41,150.00	42,178.75	43,233.21	44,314.04	45,421.90	46,557.44	47,721.39	48,914.41	50,137.28	51,390.70	52,675.47	53,992.36	55,342.17
16	38,211.86	39,167.16	40,146.33	41,150.00	42,178.75	43,233.21	44,314.04	45,421.90	46,557.44	47,721.39	48,914.41	50,137.28	51,390.70	52,675.47	53,992.36	55,342.17	56,725.72	58,143.87
17	40,146.33	41,150.00	42,178.75	43,233.21	44,314.04	45,421.90	46,557.44	47,721.39	48,914.41	50,137.28	51,390.70	52,675.47	53,992.36	55,342.17	56,725.72	58,143.87	59,597.47	61,087.41
18	42,178.75	43,233.21	44,314.04	45,421.90	46,557.44	47,721.39	48,914.41	50,137.28	51,390.70	52,675.47	53,992.36	55,342.17	56,725.72	58,143.87	59,597.47	61,087.41	62,614.58	64,179.94
19	44,314.04	45,421.90	46,557.44	47,721.39	48,914.41	50,137.28	51,390.70	52,675.47	53,992.36	55,342.17	56,725.72	58,143.87	59,597.47	61,087.41	62,614.58	64,179.94	65,784.45	67,429.06
20	46,557.44	47,721.39	48,914.41	50,137.28	51,390.70	52,675.47	53,992.36	55,342.17	56,725.72	58,143.87	59,597.47	61,087.41	62,614.58	64,179.94	65,784.45	67,429.06	69,114.79	70,842.65
21	51,390.70	52,675.47	53,992.36	55,342.17	56,725.72	58,143.87	59,597.47	61,087.41	62,614.58	64,179.94	65,784.45	67,429.06	69,114.79	70,842.65	72,613.73	74,429.07	76,289.79	78,197.04
22	56,725.72	58,143.87	59,597.47	61,087.41	62,614.58	64,179.94	65,784.45	67,429.06	69,114.79	70,842.65	72,613.73	74,429.07	76,289.79	78,197.04	80,151.96	82,155.76	84,209.64	86,314.89
23	62,614.58	64,179.94	65,784.45	67,429.06	69,114.79	70,842.65	72,613.73	74,429.07	76,289.79	78,197.04	80,151.96	82,155.76	84,209.64	86,314.89	88,472.77	90,684.58	92,951.70	95,275.50
24	69,114.79	70,842.65	72,613.73	74,429.07	76,289.79	78,197.03	80,151.96	82,155.76	84,209.64	86,314.89	88,472.77	90,684.58	92,951.70	95,275.50	97,657.37	100,098.81	102,601.28	105,166.32
25	76,289.79	78,197.03	80,151.96	82,155.76	84,209.64	86,314.89	88,472.77	90,684.58	92,951.70	95,275.50	97,657.37	100,098.81	102,601.28	105,166.32	107,795.48	110,490.36	113,252.62	116,083.94
26	84,209.64	86,314.89	88,472.77	90,684.58	92,951.70	95,275.50	97,657.37	100,098.81	102,601.28	105,166.32	107,795.48	110,490.36	113,252.62	116,083.94	118,986.03	121,960.68	125,009.70	128,134.95
27	92,951.70	95,275.50	97,657.37	100,098.81	102,601.28	105,166.32	107,795.48	110,490.36	113,252.62	116,083.94	118,986.03	121,960.68	125,009.70	128,134.95	131,338.32	134,621.77	137,987.32	141,437.00
28	107,795.48	110,490.36	113,252.62	116,083.94	118,986.03	121,960.68	125,009.70	128,134.95	131,338.32	134,621.77	137,987.32	141,437.00	144,972.93	148,597.26	152,312.18	156,119.99	160,022.99	164,023.57
29	131,338.32	134,621.77	137,987.32	141,437.00	144,972.93	148,597.26	152,312.18	156,119.99	160,022.99	164,023.57	168,124.15	172,327.26	176,635.44	181,051.32	185,577.61	190,217.05	194,972.48	199,846.79

Above schedule includes:

.5% Pay adjustment as of 01/01/2018 (COLA)

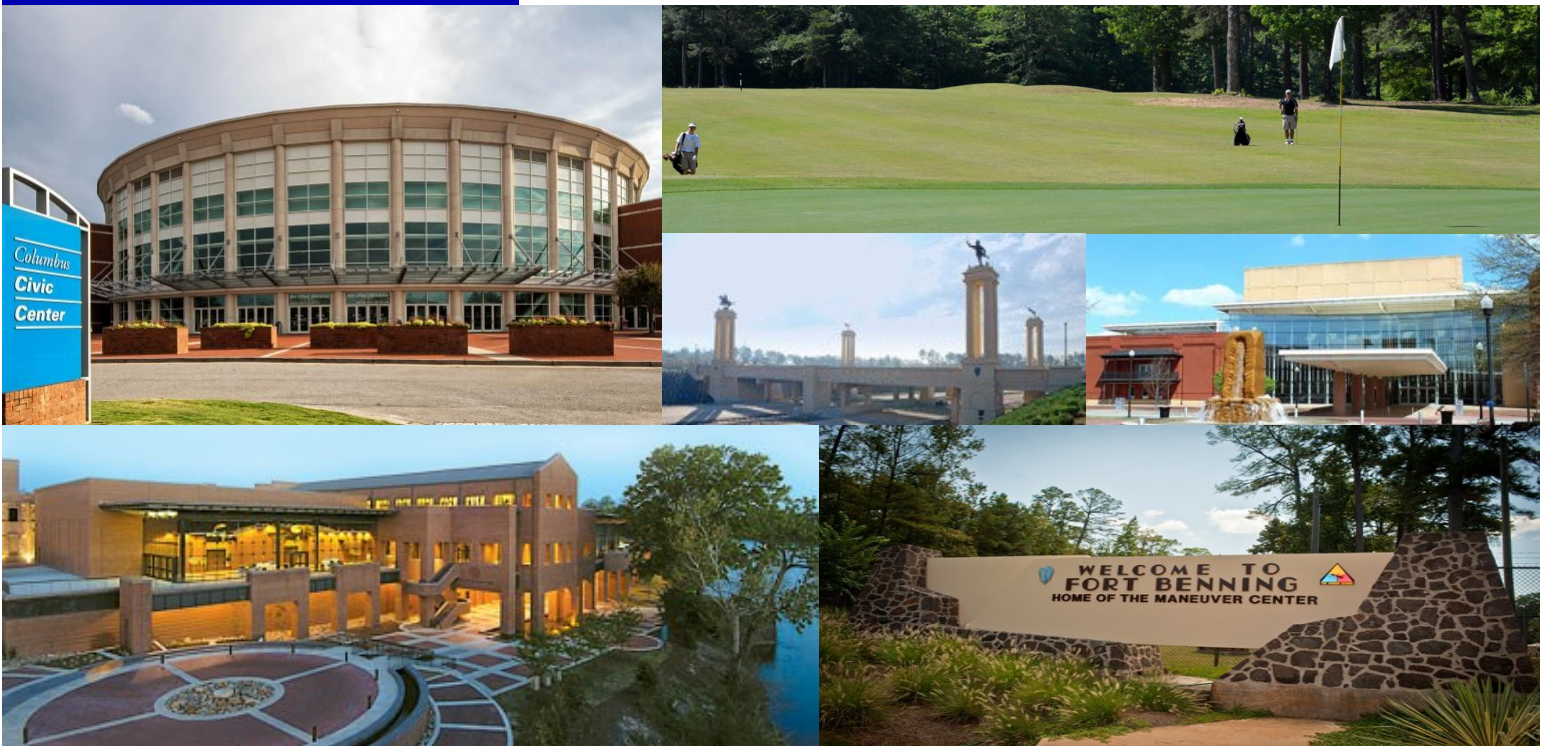


Columbus, Georgia Consolidated Government



"What progress has preserved."

Fiscal Year 2018 Capital Improvement Program





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INTRODUCTION

CAPITAL PROJECTS BACKGROUND

The Columbus Consolidated Government (“CCG”) has operated a capital program since its consolidation in 1971. The program, which was originally supported by the General, Sewer and Paving operating funds, has historically been used for infrastructure such as road construction, drainage improvements, technology support and miscellaneous project fund reserve. Today, the Sewer and Paving Funds are supported primarily by property tax revenue, while the General Fund is funded from property, utility, sales and other taxes, as well as miscellaneous other revenues.

The Integrated Waste Management Fund was added in 1994 to account for capital projects related to the construction and expansion of landfills. This fund is supported by service charges from residential and commercial waste collection and management.

In addition to Capital Improvement Project (CIP) Funds which are supported by Operating Funds, from time to time CCG finances projects either through debt issuance or contractual debt issued through the Columbus Building Authority (the “Authority”). The Authority was created by Article VII, Sec. VI, Pa. 1 of the Constitution of Georgia of 1945, as amended and ratified at the general election of November 5, 1968 (Ga. L. 1966, Pg. 946). The Authority provides a means to issue revenue certificates to acquire, construct, equip, maintain, and operate self-liquidating projects embracing buildings and facilities for use by the Consolidated Government of Columbus, Georgia. Debt service for Authority issued bonds is funded through the Debt Service Fund, an Operating Fund of CCG.

In 1999, the citizens of Columbus voted to renew the 1993 1¢ Special Local Option Sales Tax (“SPLOST”). The renewed SPLOST provided funding for approximately \$255,000,000 of capital projects used for public safety, economic development, recreation, transportation, a citizens’ service center, storm water drainage improvements, flood abatement, road, street, and bridge construction/repair, a county library, and governmental, proprietary, and administrative purposes of the SPLOST. The projects were financed with equally distributed revenues and constructed as SPLOST cash flow allowed over a nine-year time span. In 2010, SPLOST collections ended.

In July of 2008, the citizens of Columbus voted to approve a new Local Option Sales Tax (referred to as the “Other LOST”) that would allocate a one-cent sales tax to help raise funding for the city. Seventy percent of the tax revenue is devoted to Public Safety. Public safety expenditures have included the addition of 100 police officers, adding new patrol zones, building police precincts, replacing fire stations, building a jail addition, hiring Sheriff personnel, and annually paying every city law enforcement officer a supplement (this year, \$3,121). The remaining thirty percent has been dedicated toward roads, bridges and other much needed infrastructure projects. The tax went into effect on January 1st, 2009.

On July 31, 2012 voters in the River Valley special district, of which Columbus is a part, approved a regional Transportation Special Local Option Sales Tax (“TSPLOST”). Enacted as the Transportation Investment Act of 2010, this legislation authorized the funding of designated transportation projects as determined by a regional roundtable committee of local elected officials from the region and approved by its citizens.

INTRODUCTION

CAPITAL PROJECTS BUDGET/FUNDING PROCESS

During the operating budget process, departments submit funding requests for new projects. In order to get a total project cost, budget procedure requires requests to be presented over a five-year period to include anticipated operating costs after project completion.

The CIP Committee reviews the funding requests. This Committee is comprised of the department heads associated with the ongoing capital improvement projects. These funding requests are ranked by importance and need in the community, and are then forwarded to the City Manager with funding recommendations to be included in the overall Operating Budget.

All funding sources are approved by the City Council. Projects financed by the operating funds are presented in the Annual Operating Budget as inter-fund transfers or within specific departmental budgets. The appropriations are transferred to the relevant CIP funds. Projects may be financed with a variety of sources and, unlike the operating funds, CIP appropriations do not lapse at year-end.

The funding for the **\$148,135,476** of Capital Improvements Projects for the FY2018 budget is financed through the following methods (See summary of financing and projects by service type):

- **\$24,005,910** Operating fund supported:
 - **\$1,087,642** from the Sewer Fund
 - **\$105,596** from the Paving Fund
 - **\$22,812,672** from Prior Years' Fund Balances
- **\$11,998,202** from the 1999 Special Purpose Local Option Sales Tax (1999 SPLOST)
- **\$7,514,741** from Columbus Building Authority – Contractual Debt (2003A, 2003B, 2010B, 2010C Issues)
- **\$8,878,235** from the 2009 Other Local Option Sales Tax (2009 Other LOST)
- **\$95,738,388** from the 2012 Transportation Special Purpose Local Option Sales Tax (TSPLOST)

The total financing for a given project may be available at one time, while the project may take more than one fiscal year to complete. Therefore, financing sources may be higher than the project cost for that fiscal year. In this case, the total financing sources are earmarked and recorded for that project and any balance carried forward to the next fiscal year. For the TSPLOST projects, the anticipated amount to be expended in each of the next five (5) fiscal years has been shown in the detailed section, although the entire amount of the remaining funding for FY18 and beyond has been included in the total financing sources. For recurring expenditures that are anticipated for each of the next five (5) fiscal years, the estimated amount that is expected to be allocated in those future years has been shown. However, it is important to note that **ONLY** the FY18 apportionment has been adopted as part of the FY2018 Adopted Budget, because according to the City's charter, only one year of budget appropriations can be officially adopted each budget cycle by Council. Apportionment for future years has not yet been approved or adopted and is presented for discussion and planning purposes only.

INTRODUCTION

CAPITAL PROJECTS OVERVIEW

This document is a comprehensive overview of projects currently funded by the Consolidated Government. The projects are grouped by service type. The project groups are:

\$5,945,122

MANAGEMENT – Incorporated in this group are projects which will impact the general function and management of CCG. Projects may include land acquisition and development, facilities and infrastructure construction and renovation not directly associated with any other service classification. These projects are typically funded with contributions to the CIP Fund from the operating funds. The summary and each service type category and detail pages of the individual projects composing the service type are behind the Management tab.

\$560,837

PARKS, RECREATION & LEISURE – All costs associated with the land acquisition and park development, facilities construction and renovation of gymnasiums, museums, recreation centers, marinas, courts, and fields and other facilities and infrastructure associated with recreational and leisure activities. These projects have been primarily financed by the SPLOST but also receive funding from the General Fund, grants and private contributions. The summary and each service type category and detail pages of the individual projects composing the service type are behind the Parks, Recreation & Leisure tab.

\$3,610,944

PUBLIC SAFETY/CRIMINAL JUSTICE – All projects related to the delivery of Courts, Police, Fire, Sheriff, Marshal, Emergency Medical and Correction services are recorded in this section. These projects are typically funded by the General Fund but may be financed through debt and other sources. The summary and each service type category and detail pages of the individual projects composing the service type are behind the Public Safety/Criminal Justice tab.

\$8,263,281

DRAINAGE – Projects classified as drainage are primarily concerned with storm water control, flood prevention and soil conservation. Sewer construction and renovations, open ditch and stream bank stabilization, and retention pond improvements are found in this section. The summary and each service type category and detail pages of the individual projects composing the service type are behind the Drainage tab.

\$33,651,004

TRANSPORTATION - All modes of transportation for motorized and non-motorized vehicular and pedestrian traffic are included here. Projects may be land and right-of-way acquisition, traffic signalization, road, sidewalks, and path or trail construction. Road projects are primarily funded through contributions from the Paving Fund. Other financing sources may include SPLOST or bond issues. The summary and each service type category and detail pages of the individual projects composing the service type are behind the Transportation tab.

INTRODUCTION

\$95,738,388

TSPLOST- All of the projects included in this category have been specifically identified as TSPLOST projects. In 2012, three regions approved by referendum the adoption of the TSPLOST, or Transportation Special Local Option Sales Tax. Columbus/Muscogee lies within the 16-county region known as the River Valley region (T-08). Each month, Muscogee receives a distribution equating to an apportioned amount of TSPLOST collections in the River Valley region as part of its discretionary funding under this tax referendum. Discretionary funds may be used at Council's direction and discretion for transportation projects. The majority of TSPLOST funding is non-discretionary and is allocated according to those projects specifically approved under this taxation program.

\$365,900

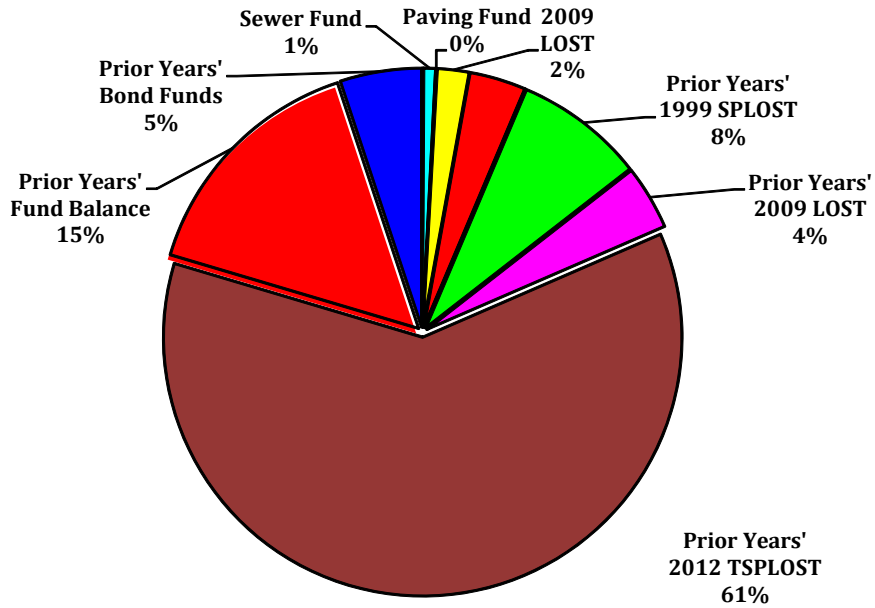
ENVIRONMENTAL – This category primarily shows projects associated with the landfills. Other projects may include urban re-forestation, streetscapes and gateway projects. The summary and each service type category and detail pages of the individual projects composing the service type are behind the Environmental tab.

Capital Improvement Projects project budgets may include any of the following basic costs commonly associated with a CIP Project:

- Renovation or expansion of existing facilities
- Initial feasibility study for new facilities/infrastructure
- Land acquisition, site improvements, development
- Construction of new facility/infrastructure
- Management/administrative costs
- Equipment and furnishings associated with the project

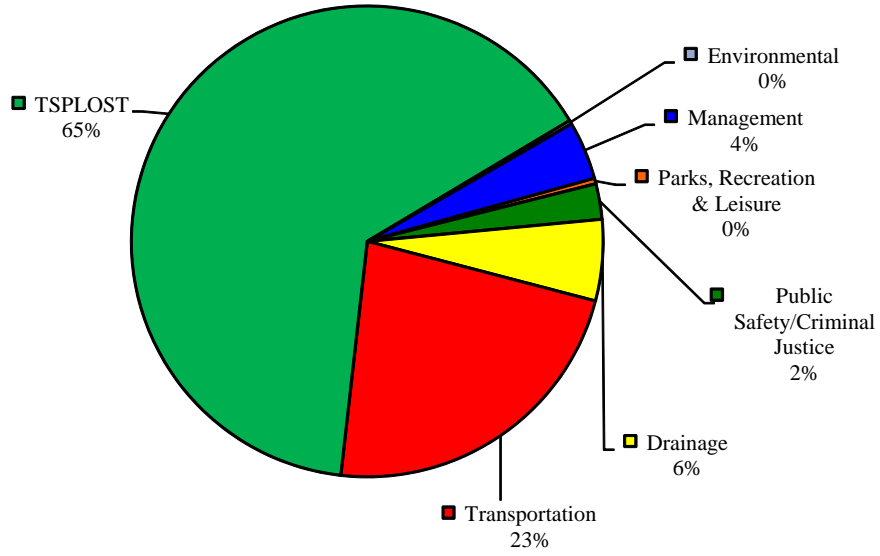
ALL Projects

FY18 FINANCING METHOD



Method/Source	Amount
General Fund	\$108,806
Sewer Fund	\$1,087,642
Paving Fund	\$105,596
Integrated Waste Fund	—
Bond Proceeds	—
2009 LOST	\$2,926,967
2012 TSPLOST	\$5,200,000
1999 Sales Tax	—
Prior Years' 1999 SPLOST	\$11,998,202
Prior Years' 2009 LOST	\$5,951,268
Prior Years' 2012 TSPLOST	\$90,538,388
Prior Years' Fund Balance	\$22,703,866
Prior Years' Bond Funds	\$7,514,741
FY18 TOTAL	\$148,135,476

FY18 PROJECT COSTS



Method/Source	Amount
Management	\$5,945,122
Parks, Recreation & Leisure	\$560,837
Public Safety/Criminal Justice	\$3,610,944
Drainage	\$8,263,281
Transportation	\$33,651,004
TSPLOST Transportation	\$95,738,388
Environmental	\$365,900
FY18 TOTAL	\$148,135,476

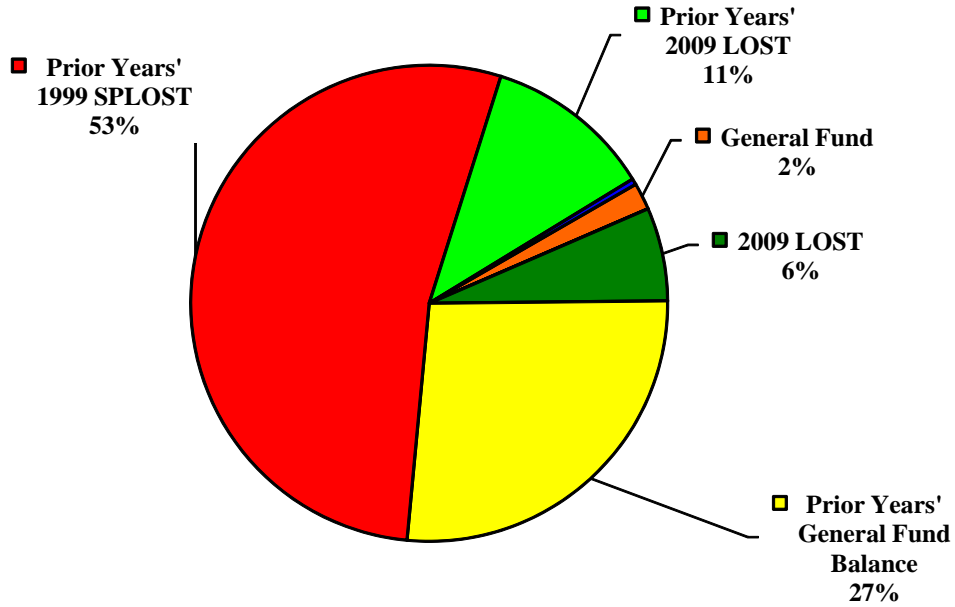
5 Year Forecast ALL Projects Summary

Five Year Forecast

	Carryforward/ Prior Years	FY2018	FY2019	FY2020	FY2021	FY2022	Total
FUNDING SOURCES							
Operating Funds (General Fund, Paving, Sewer)	\$22,703,866	\$1,302,044	\$3,650,000	\$3,650,000	\$3,650,000	\$4,100,000	\$39,055,910
Bond Proceeds	\$7,514,741	—	—	—	—	—	\$7,514,741
Sales Tax (2009 LOST)	\$5,951,268	\$2,926,967	\$2,857,922	\$2,907,530	\$2,006,254	\$1,750,000	\$18,399,941
Sales Tax (1999 SPLOST)	\$11,998,202	—	—	—	—	—	\$11,998,202
TSPLOST	\$90,538,388	\$5,200,000	\$2,500,000	\$2,500,000	\$2,500,000	\$2,500,000	\$105,738,388
TOTAL FUNDING	\$138,706,465	\$9,429,011	\$9,007,922	\$9,057,530	\$8,156,254	\$8,350,000	\$182,707,182
PROJECT COSTS							
MANAGEMENT PROJECTS	—	\$5,945,122	\$1,557,992	\$2,107,530	\$1,206,254	\$1,000,000	\$11,816,898
PARKS, RECREATION AND LEISURE	—	\$560,837	\$500,000	—	—	—	\$1,060,837
PUBLIC SAFETY/CRIMINAL JUSTICE	—	\$3,610,944	\$300,000	\$300,000	\$300,000	—	\$4,510,944
DRAINAGE/STORMWATER PROJECTS	—	\$8,263,281	\$1,300,000	\$1,300,000	\$1,300,000	\$1,550,000	\$13,713,281
TRANSPORTATION PROJECTS	—	\$33,651,004	\$2,000,000	\$2,000,000	\$2,000,000	\$2,450,000	\$42,101,004
TSPLOST PROJECTS	—	\$95,738,388	\$2,500,000	\$2,500,000	\$2,500,000	\$2,500,000	\$105,738,388
ENVIRONMENTAL/ INTEGRATED WASTE	—	\$365,900	\$850,000	\$850,000	\$850,000	\$850,000	\$3,765,900
TOTAL PROJECT COSTS	\$0	\$148,135,476	\$9,007,992	\$9,057,530	\$8,156,254	\$8,350,000	\$182,707,252
* Please note this schedule presumes that TSPLOST projects will take up to 5 years to complete, although their entire costs are included in the FY2018 CIP Budget.							

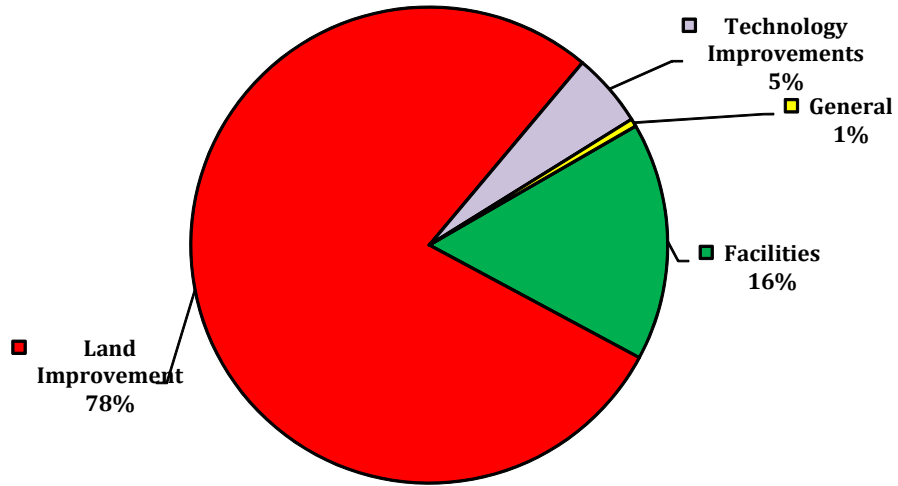
Management Summary

FY18 FINANCING METHOD



Method/Source	Amount
General Fund	\$108,806
1999 SPLOST	—
2009 LOST	\$376,967
Prior Years' General Fund Balance	\$1,584,198
Prior Years' 1999 SPLOST	\$3,173,370
Prior Years' 2009 LOST	\$677,701
Prior Years' Bond Funds	\$24,080
FY18 TOTAL	\$5,945,122

FY18 PROJECT COSTS



Method/Source	Amount
Facilities	\$961,727
Land Improvement	\$4,652,896
Technology Improvements	\$298,670
General	\$31,829
FY18 TOTAL	\$5,945,122

Management Summary

Five Year Forecast

		Carryforward/ Prior Years	FY2018	FY2019	FY2020	FY2021	Total
FUNDING SOURCES							
Fund Balance		\$1,584,198	\$108,806	—	—	—	\$1,693,004
Bond Proceeds		\$24,080	—	—	—	—	\$24,080
Sales Tax (2009 LOST)		\$677,701	\$376,967	\$1,557,922	\$2,107,530	\$1,206,254	\$5,926,374
Sales Tax (1999 SPLOST)		\$3,173,370	—	—	—	—	\$3,173,370
Balance Forward		—	—	—	—	—	—
TOTAL FUNDING		\$5,459,349	\$485,773	\$1,557,922	\$2,107,530	\$1,206,254	\$10,816,828
PROJECT COSTS							
MCSO Library	Facilities	\$43,214,957	—	—	—	—	\$43,214,957
Bull Creek Golf Course	Facilities	\$2,230,475	\$8,606	—	—	—	\$2,239,081
Oxbow Meadows Development	Facilities	\$15,906,781	\$25,954	—	—	—	\$15,932,735
LOST Facilities	Facilities	—	\$476,967	\$466,668	\$487,405	\$500,000	\$1,931,040
Various General Fund	General	—	\$31,829	—	—	—	\$31,829
Tree Preservation and Replace	Land Improvement	\$104,424	\$14,085	—	—	—	\$118,509
Property Acquisition	Land Improvement	\$3,713,899	\$45,501	—	—	—	\$3,759,400
NFL Improvements	Land Improvement	\$6,288,586	\$1,746,565	—	—	—	\$8,035,151
Enterprise Zone	Land Improvement	\$3,830,585	\$1,353,894	—	—	—	\$5,184,479
Liberty District Redevelopment	Land Improvement	\$3,615,955	\$1,384,045	—	—	—	\$5,000,000
Upgrade of LGFS/GHRS System	Technology	\$1,608,118	\$105,194	—	—	—	\$1,713,312
Health and Pension Reporting	Technology	\$98,025	\$65,975	—	—	—	\$164,000
LOST Information Technology	Technology	\$3,067,034	\$57,755	\$1,220,321	\$1,020,125	\$706,254	\$6,071,489
Asset Management Software	Technology	—	\$50,000	—	—	—	\$50,000
Radio System Maintenance	Technology	\$30,254	\$19,746	—	—	—	\$50,000

Five Year Forecast (continued)

		Carryforward/ Prior Years	FY2018	FY2019	FY2020	FY2021	Total
Government Center Elevator	Facilities	\$467,800	\$200	—	—	—	\$468,000
FEMA-GEMA Lindsey	Land Improvement	—	\$43,099	—	—	—	\$43,099
FEMA-GEMA Riverwalk	Land Improvement	—	\$17,249	—	—	—	\$17,249
FEMA-GEMA Bradley Circle	Land Improvement	—	\$48,458	—	—	—	\$48,458
Public Works Building Roof Replacement	Facilities	—	\$100,000	—	—	—	\$100,000
Government Center Pipe Repair	Facilities	—	\$350,000	—	—	—	\$350,000
Government Center Generator	Facilities	\$149,570	—	—	—	—	\$149,570
TOTAL PROJECT COSTS		\$84,326,463	\$5,945,122	\$1,686,989	\$1,507,530	\$1,206,254	\$94,672,358

MUSCOGEE COUNTY SCHOOL DISTRICT LIBRARY

PROJECT NAME:	MCS D Library		
PROJECT DESCRIPTION:	Construct new 100,000 sf state-of-the-art library to replace 50-yr old facility		
BENEFIT TO THE COMMUNITY:	Improved access to resources for educational, leisure and research purposes for all citizens and students in the Muscogee County area		
OPERATING BUDGET IMPACT:	No impact on operational budget		
MANAGING DEPARTMENT:	PLANNING	PROJECT TYPE:	QUALITY OF LIFE
ACCOUNT CODE:	0540 695 2120, 0556 200 2451	PROJECT NO:	50500

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	—	—	—
Bond Proceeds	—	—	—
Sales Tax (1999 SPLOST)	\$43,214,957	—	\$43,214,957
Other	—	—	—
Balance Forward	—	—	—
TOTAL FUNDING SOURCES	\$43,214,957	—	\$43,214,957
PROJECT COSTS			
Professional Services	\$155,723	—	\$155,723
Legal	\$211,607	—	\$211,607
Architect/Engineering	\$1,774,528	—	\$1,774,528
Appraisal/Negotiations	—	—	—
Construction	\$25,390,979	—	\$25,390,979
Land Acquisition	\$2,995,435	—	\$2,995,435
Furnishings & Equipment	\$12,686,685	—	\$12,686,685
BUDGETED EXPENDITURES	\$43,214,957	—	\$43,214,957
BALANCE	—	—	—

BULL CREEK GOLF COURSE

PROJECT NAME:	Bull Creek Golf Course		
PROJECT DESCRIPTION:	Renovation of Bull Creek Golf Course, including upgrades to irrigation systems, drainage, turf, sand bunkers, tee boxes, greens and cart paths		
BENEFIT TO THE COMMUNITY:	Improved public golf course amenity for citizens and visitors to Columbus for recreational and instructional purposes, as well as practice for local teams		
OPERATING BUDGET IMPACT:	Reduced operational risk for repairs or maintenance to golf course		
MANAGING DEPARTMENT:	BULL CREEK	PROJECT TYPE:	MANAGEMENT
ACCOUNT CODE:	0540 695 2129	PROJECT NO:	50502

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	—	—	—
Bond Proceeds	—	—	—
Sales Tax (1999 SPLOST)	\$2,239,081	—	\$2,239,081
Other	—	—	—
Balance Forward	—	\$8,606	—
TOTAL FUNDING SOURCES	\$2,239,081	\$8,606	\$2,239,081
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	\$179,716	—	\$179,716
Appraisal/Negotiations	—	—	—
Construction	\$2,050,759	\$8,606	\$2,059,365
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$2,230,475	\$8,606	\$2,239,081
BALANCE	\$8,606	—	—

OXBOW MEADOW DEVELOPMENT

PROJECT NAME:	Oxbow Meadow Redevelopment		
PROJECT DESCRIPTION:	Redevelopment projects around the Oxbow Meadows complex		
BENEFIT TO THE COMMUNITY:	Improved amenities for citizens and property owners to attract patrons and visitors for recreational, instructional and educational purposes		
OPERATING BUDGET IMPACT:	No impact on operational budget		
MANAGING DEPARTMENT:	REAL ESTATE	PROJECT TYPE:	ECONOMIC DEVELOPMENT
ACCOUNT CODE:	0540 695 2135	PROJECT NO:	50605, 50610, 50611

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	—	—	—
Bond Proceeds	—	—	—
Sales Tax (1999 SPLOST)	\$15,932,735	—	\$15,932,735
Other	—	—	—
Balance Forward	—	\$25,954	—
TOTAL FUNDING SOURCES	\$15,932,735	\$25,954	\$15,932,735
PROJECT COSTS			
Professional Services	—	—	—
Legal	\$2,497	—	\$2,497
Architect/Engineering	\$1,719,112	—	\$1,719,112
Appraisal/Negotiations	—	—	—
Construction	\$12,475,604	\$25,954	\$12,501,558
Land Acquisition	\$1,709,568	—	\$1,709,568
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$15,906,781	\$25,954	\$15,932,735
BALANCE	\$25,954	\$0	\$0

2009 LOST: FACILITIES MAINTENANCE

PROJECT NAME:	LOST Facilities		
PROJECT DESCRIPTION:	Funding for repairs, long term maintenance, and upgrades to facilities owned and operated by the City		
BENEFIT TO THE COMMUNITY:	Maintains facilities for use by citizens and visitors as well as employees of City		
OPERATING BUDGET IMPACT:	Reduced repair and maintenance costs		
MANAGING DEPARTMENT:	PUBLIC WORKS	PROJECT TYPE:	INFRASTRUCTURE
ACCOUNT CODE:	0109 260 9901	PROJECT NO:	96001

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	—	—	—
Bond Proceeds	—	—	—
Sales Tax (2009 LOST)	\$100,000	\$376,967	\$476,967
Other	—	—	—
Balance Forward	—	\$100,000	—
TOTAL FUNDING SOURCES	\$100,000	\$476,967	\$476,967
PROJECT COSTS			
Professional Services	—	\$25,000	\$25,000
Legal	—	\$25,000	\$25,000
Architect/Engineering	—	\$50,000	\$50,000
Appraisal/Negotiations	—	—	—
Construction	—	\$376,967	\$376,967
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	—	\$476,967	\$476,967
BALANCE	\$100,000	—	—

VARIOUS MANAGEMENT PROJECTS

PROJECT NAME:	Various		
PROJECT DESCRIPTION:	Funds set aside periodically from the General Fund to finance management projects of the City		
BENEFIT TO THE COMMUNITY:	Meet the needs and requirements of citizens and property owners		
OPERATING BUDGET IMPACT:	General Fund allocations		
MANAGING DEPARTMENT:	Various	PROJECT TYPE:	MANAGEMENT
ACCOUNT CODE:	0508 660 1000	PROJECT NO:	20100

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	\$31,829	—	\$31,829
Bond Proceeds	—	—	—
Sales Tax	—	—	—
Other	—	—	—
Balance Forward	—	\$31,829	—
TOTAL FUNDING SOURCES	\$31,829	\$31,829	\$31,829
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	—	—	—
Appraisal/Negotiations	—	—	—
Construction	—	\$31,829	\$31,829
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	—	\$31,829	\$31,829
BALANCE	\$31,829	—	—

TREE PRESERVATION AND REPLACEMENT

PROJECT NAME:	Tree Preservation and Replacement		
PROJECT DESCRIPTION:	Funding for the replacement and preservation of trees throughout Muscogee County		
BENEFIT TO THE COMMUNITY:	Preserves environmental integrity of Columbus/Muscogee County by planting or preserving existing tree population; improves aesthetics and environmental health for citizens and property owners		
OPERATING BUDGET IMPACT:	No impact on operational budget		
MANAGING DEPARTMENT:		PROJECT TYPE:	MANAGEMENT
ACCOUNT CODE:	0508 660 1000	PROJECT NO:	22193

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance- General Fund	\$118,509	—	\$118,509
Bond Proceeds	—	—	—
Sales Tax	—	—	—
Other	—	—	—
Balance Forward	—	\$14,085	—
TOTAL FUNDING SOURCES	\$118,509	\$14,085	\$118,509
PROJECT COSTS			
Professional Services	\$104,424	\$14,085	\$118,509
Legal	—	—	—
Architect/Engineering	—	—	—
Appraisal/Negotiations	—	—	—
Construction	—	—	—
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$104,424	\$14,085	\$118,509
BALANCE	\$14,085	—	—

PROPERTY ACQUISITION

PROJECT NAME:	Property Acquisition		
PROJECT DESCRIPTION:	Funding to facilitate City's real estate purchases, including legal fees, surveys, appraisals, environmental assessments, demolitions, and site costs		
BENEFIT TO THE COMMUNITY:	Necessary element of community development and improvement		
OPERATING BUDGET IMPACT:	No impact on operational budget		
MANAGING DEPARTMENT:	PLANNING/REAL ESTATE	PROJECT TYPE:	MANAGEMENT
ACCOUNT CODE:	0508 660 1000	PROJECT NO:	22194

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance- GENERAL FUND	\$3,759,400	—	\$3,759,400
Bond Proceeds	—	—	—
Sales Tax	—	—	—
Other	—	—	—
Balance Forward	—	\$45,501	—
TOTAL FUNDING SOURCES	\$3,759,400	\$45,501	\$3,759,400
PROJECT COSTS			
Professional Services	—	—	—
Legal	\$11,714	—	\$11,714
Architect/Engineering	—	—	—
Appraisal/Negotiations	\$17,673	—	\$17,673
Construction	—	—	—
Land Acquisition	\$3,649,512	\$45,501	\$3,695,013
Furnishings & Equipment	\$35,000	—	\$35,000
BUDGETED EXPENDITURES	\$3,713,899	\$45,501	\$3,759,400
BALANCE	\$45,501	—	—

NEED FOR LAND (FT BENNING) IMPROVEMENTS

PROJECT NAME:	NFL Improvements		
PROJECT DESCRIPTION:	Acquisition of approximately 2,500 acres of land which was part of the Fort Benning Military Reservation and construction of roads and utilities there		
BENEFIT TO THE COMMUNITY:	Spur industrial, commercial and residential growth and development in the area		
OPERATING BUDGET IMPACT:	No impact on operational budget		
MANAGING DEPARTMENT:	REAL ESTATE	PROJECT TYPE:	ECONOMIC DEVELOPMENT
ACCOUNT CODE:	0540 695 2133	PROJECT NO:	50601

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	—	—	—
Bond Proceeds	—	—	—
Sales Tax (1999 SPLOST)	\$8,035,151	—	\$8,035,151
Other	—	—	—
Balance Forward	—	\$1,746,565	—
TOTAL FUNDING SOURCES	\$8,035,151	\$1,746,565	\$8,035,151
PROJECT COSTS			
Professional Services	\$38,184	—	\$38,184
Legal	\$13,929	\$10,000	\$23,929
Architect/Engineering	\$1,326,028	\$50,000	\$1,376,028
Appraisal/Negotiations	\$27,546	—	\$27,546
Construction	\$2,315,413	\$787,292	\$3,102,705
Land Acquisition	\$2,567,486	\$899,273	\$3,466,759
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$6,288,586	\$1,746,565	\$8,035,151
BALANCE	\$1,746,565	\$0	\$0

ENTERPRISE ZONE

PROJECT NAME:	Enterprise Zone		
PROJECT DESCRIPTION:	Acquire and develop land for commercial and industrial purposes, infrastructure improvements, relocation assistance, demolition and site preparation.		
BENEFIT TO THE COMMUNITY:	Improved commercial, industrial and residential development to facilitate economic growth as well as improved working and living environments for citizens and property owners.		
OPERATING BUDGET IMPACT:	No impact on operational budget		
MANAGING DEPARTMENT:	PLANNING/REAL ESTATE	PROJECT TYPE:	ECONOMIC DEVELOPMENT
ACCOUNT CODE:	0508 660 1000 0540 695 2131 and 0559 800 2160	PROJECT NO:	22942, 50603 and 82070

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	\$1,623,713	—	\$1,623,713
Bond Proceeds	\$24,079	—	\$24,079
Sales Tax (1999 SPLOST)	\$3,536,687	—	\$3,536,687
Other	—	—	—
Balance Forward	—	\$1,353,894	—
TOTAL FUNDING SOURCES	\$5,184,479	\$1,353,894	\$5,184,479
PROJECT COSTS			
Professional Services	\$121,842	—	\$121,842
Legal	\$62,708	\$15,000	\$77,708
Architect/Engineering	\$453,438	\$7,500	\$460,938
Appraisal/Negotiations	\$15,348	\$13,000	\$28,348
Construction	\$715,824	\$150,000	\$865,824
Land Acquisition	\$2,461,425	\$1,168,394	\$3,629,819
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$3,830,585	\$1,353,894	\$5,184,479
BALANCE	\$1,353,894	—	—

LIBERTY DISTRICT REDEVELOPMENT

PROJECT NAME:	Liberty District Redevelopment		
PROJECT DESCRIPTION:	Redevelopment of Liberty District, the area surrounding the historically and culturally significant Liberty Theater.		
BENEFIT TO THE COMMUNITY:	Improved residential and commercial amenities to attract patrons and visitors which enhances economic vitality of the area		
OPERATING BUDGET IMPACT:	No impact on operational budget		
MANAGING DEPARTMENT:	REAL ESTATE	PROJECT TYPE:	ECONOMIC DEVELOPMENT
ACCOUNT CODE:	0540 695 2134	PROJECT NO:	50604, 50620, 50621, 50622, 50623

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	—	—	—
Bond Proceeds	—	—	—
Sales Tax (1999 SPLOST)	\$5,000,000	—	\$5,000,000
Other	—	—	—
Balance Forward	—	\$1,384,045	—
TOTAL FUNDING SOURCES	\$5,000,000	\$1,384,045	\$5,000,000
PROJECT COSTS			
Professional Services	\$40	—	\$40
Legal	\$39,439	\$10,000	\$49,439
Architect/Engineering	\$102,044	\$10,000	\$112,044
Appraisal/Negotiations	\$10,900	—	\$10,900
Construction	\$1,138,607	\$1,058,675	\$2,197,282
Land Acquisition	\$2,323,934	\$305,370	\$2,629,304
Furnishings & Equipment	\$991	—	\$991
BUDGETED EXPENDITURES	\$3,615,955	\$1,384,045	\$5,000,000
BALANCE	\$1,384,045	—	—

UPGRADE OF LGFS/GHRS SYSTEMS

PROJECT NAME:	LGFS/GHRS Conversion/Implementation		
PROJECT DESCRIPTION:	Consultation and implementation services for upgrade of LGFS/GHRS system to Advantage3.0, including AP, AR, Purchasing, Accounting, and HR		
BENEFIT TO THE COMMUNITY:	Allows City to provide citizens and other stakeholders information in a timely and accurate manner		
OPERATING BUDGET IMPACT:	Reduced resource requirement due to efficiencies of newer system		
MANAGING DEPARTMENT:	FINANCE/HR/IT	PROJECT TYPE:	MANAGEMENT
ACCOUNT CODE:	0508 660 1000	PROJECT NO:	22187

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance- GENERAL FUND	\$1,713,312	—	\$1,713,312
Bond Proceeds	—	—	—
Sales Tax	—	—	—
Other	—	—	—
Balance Forward	—	\$105,194	—
TOTAL FUNDING SOURCES	\$1,713,312	\$105,194	\$1,713,312
PROJECT COSTS			
Professional Services	\$1,348,191	\$105,194	\$1,453,385
Legal	—	—	—
Architect/Engineering	—	—	—
Appraisal/Negotiations	—	—	—
Construction	—	—	—
Land Acquisition	—	—	—
Furnishings & Equipment	\$259,927	—	\$259,927
BUDGETED EXPENDITURES	\$1,608,118	\$105,194	\$1,713,312
BALANCE	\$105,194	—	—

HEALTH AND PENSION REPORTING

PROJECT NAME:	Health and Pension Reports		
PROJECT DESCRIPTION:	Funding for actuarial services for Other Post Employment Benefits (OPEB)		
BENEFIT TO THE COMMUNITY:	Provides employees and retirees necessary information regarding postemployment benefits and ensures compliance with statutory and other requirement		
OPERATING BUDGET IMPACT:	No impact on operational budget		
MANAGING DEPARTMENT:	HUMAN RESOURCES/ FINANCE	PROJECT TYPE:	MANAGEMENT
ACCOUNT CODE:	0508 660 1000	PROJECT NO:	22234

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance- GENERAL FUND	\$164,000	—	\$164,000
Bond Proceeds	—	—	—
Sales Tax	—	—	—
Other	—	—	—
Balance Forward	—	\$65,975	—
TOTAL FUNDING SOURCES	\$164,000	\$65,975	\$164,000
PROJECT COSTS			
Professional Services	\$98,025	\$65,975	\$164,000
Legal	—	—	—
Architect/Engineering	—	—	—
Appraisal/Negotiations	—	—	—
Construction	—	—	—
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$98,025	\$65,975	\$164,000
BALANCE	\$65,975	—	—

2009 OTHER LOST: INFORMATION TECHNOLOGY

PROJECT NAME:	LOST Information Technology		
PROJECT DESCRIPTION:	Funding for technological investment and improvement at the City		
BENEFIT TO THE COMMUNITY:	Improves operational efficiencies of staff to provide better quality service to citizens		
OPERATING BUDGET IMPACT:	No impact on operational budget		
MANAGING DEPARTMENT:	INFORMATION TECHNOLOGY	PROJECT TYPE:	MANAGEMENT
ACCOUNT CODE:	0109 210 9901	PROJECT NO:	90001, 90002

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	—	—	—
Bond Proceeds	—	—	—
Sales Tax (2009 LOST)	\$3,124,789	—	\$3,124,789
Other	—	—	—
Balance Forward	—	\$57,755	—
TOTAL FUNDING SOURCES	\$3,124,789	\$57,755	\$3,124,789
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	—	—	—
Appraisal/Negotiations	—	—	—
Construction	—	—	—
Land Acquisition	—	—	—
Furnishings & Equipment	\$3,067,034	\$57,755	\$3,124,789
BUDGETED EXPENDITURES	\$3,067,034	\$57,755	\$3,124,789
BALANCE	\$57,755	—	—

ASSET MANAGEMENT SOFTWARE

PROJECT NAME:	Asset Management Software		
PROJECT DESCRIPTION:	Fund purchase and implementation of Asset Management software for City		
BENEFIT TO THE COMMUNITY:	Improved efficiencies and accuracies for recording and tracking City assets		
OPERATING BUDGET IMPACT:	No impact on operational budget		
MANAGING DEPARTMENT:	PUBLIC WORKS	PROJECT TYPE:	MANAGEMENT
ACCOUNT CODE:	0109 260 9901	PROJECT NO:	98001

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	—	—	—
Bond Proceeds	—	—	—
Sales Tax (2009 LOST)	\$50,000	—	\$50,000
Other	—	—	—
Balance Forward	—	\$50,000	—
TOTAL FUNDING SOURCES	\$50,000	\$50,000	\$50,000
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	—	—	—
Appraisal/Negotiations	—	—	—
Construction	—	—	—
Land Acquisition	—	—	—
Furnishings & Equipment	—	\$50,000	\$50,000
BUDGETED EXPENDITURES	—	\$50,000	\$50,000
BALANCE	\$50,000	—	—

RADIO SYSTEM MAINTENANCE

PROJECT NAME:	Radio System Maintenance		
PROJECT DESCRIPTION:	Funding for maintenance and repairs for City's emergency communication system		
BENEFIT TO THE COMMUNITY:	Improved communication accessibility for emergencies and City operations		
OPERATING BUDGET IMPACT:	No impact on operational budget		
MANAGING DEPARTMENT:	PUBLIC WORKS	PROJECT TYPE:	MANAGEMENT
ACCOUNT CODE:	0109 260 9901	PROJECT NO:	98002

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	—	—	—
Bond Proceeds	—	—	—
Sales Tax (2009 LOST)	\$50,000	—	\$50,000
Other	—	—	—
Balance Forward	—	\$19,746	—
TOTAL FUNDING SOURCES	\$50,000	\$19,746	\$50,000
PROJECT COSTS			
Professional Services	\$30,254	—	\$30,254
Legal	—	—	—
Architect/Engineering	—	—	—
Appraisal/Negotiations	—	—	—
Construction	—	—	—
Land Acquisition	—	—	—
Furnishings & Equipment	—	\$19,746	\$19,746
BUDGETED EXPENDITURES	\$30,254	\$19,746	\$50,000
BALANCE	\$19,746	—	—

GOVERNMENT CENTER ELEVATORS

PROJECT NAME:	Govt Center Elevator		
PROJECT DESCRIPTION:	Repair or replace existng elevator systems in the Government Center,which are so old replacement parts and service are no longer available		
BENEFIT TO THE COMMUNITY:	Improved safety and convenience for citizens and visitors using the Government Centers as well as employees who work in the building		
OPERATING BUDGET IMPACT:	No impact on operational budget		
MANAGING DEPARTMENT:	PUBLIC WORKS	PROJECT TYPE:	MANAGEMENT
ACCOUNT CODE:	0109 260 9901	PROJECT NO:	96023

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	—	—	—
Bond Proceeds	—	—	—
Sales Tax (2009 LOST)	\$468,000	—	\$468,000
Other	—	—	—
Balance Forward	—	\$200	—
TOTAL FUNDING SOURCES	\$468,000	\$200	\$468,000
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	—	—	—
Appraisal/Negotiations	—	—	—
Construction	\$467,800	\$200	\$468,000
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$467,800	\$200	\$468,000
BALANCE	\$200	—	—

FEMA/GEMA - LINDSEY DEC 2015 STORM DAMAGE

PROJECT NAME:	FEMA/GEMA - Lindsey Dec 2015 Storm Damage		
PROJECT DESCRIPTION:	Maintenance, repair, and reconstruction due from storm damage in December 2015 to the integrity of certain roadways		
BENEFIT TO THE COMMUNITY:	Provides a safer and more efficient roadway system for citizens, commuters, property owners and residents		
OPERATING BUDGET IMPACT:	Funds are leveraged with State of Georgia Department of Transportation (DOT) funds. Programmatic funding and matching reduces pressure on operating funds		
MANAGING DEPARTMENT:	Engineering/Public Works	PROJECT TYPE:	MANAGEMENT
ACCOUNT CODE:	0508 660 1000	PROJECT NO:	22946

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	—	\$43,099	\$43,099
Bond Proceeds	—	—	—
Sales Tax (2009 LOST)	—	—	—
Other	—	—	—
Balance Forward	—	—	—
TOTAL FUNDING SOURCES	—	\$43,099	\$43,099
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	—	\$43,099	\$43,099
Appraisal/Negotiations	—	—	—
Construction	—	—	—
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	—	\$43,099	\$43,099
BALANCE	—	—	—

FEMA/GEMA - RIVERWALK DEC 2015 STORM DAMAGE

PROJECT NAME:	FEMA/GEMA - RIVERWALK DEC 2015 STORM DAMAGE		
PROJECT DESCRIPTION:	Maintenance, repair, and reconstruction due from storm damage in December 2015 to the Riverwalk which includes lights		
BENEFIT TO THE COMMUNITY:	Maintain and improve extensive network of walking and biking trails which are used for recreation, sport and leisure by residents, visitors and citizens		
OPERATING BUDGET IMPACT:	Funds are leveraged with State of Georgia Department of Transportation (DOT) funds. Programmatic funding and matching reduces pressure on operating funds		
MANAGING DEPARTMENT:	Engineering/Public Works	PROJECT TYPE:	MANAGEMENT
ACCOUNT CODE:	0508 660 1000	PROJECT NO:	22947

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	—	\$17,249	\$17,249
Bond Proceeds	—	—	—
Sales Tax (2009 LOST)	—	—	—
Other	—	—	—
Balance Forward	—	—	—
TOTAL FUNDING SOURCES	—	\$17,249	\$17,249
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	—	\$17,249	\$17,249
Appraisal/Negotiations	—	—	—
Construction	—	—	—
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	—	\$17,249	\$17,249
BALANCE	—	—	—

FEMA/GEMA BRADLEY CIRLCE DEC. 2015 STORM DAMAGE

PROJECT NAME:	FEMA/GEMA BRADLEY CIRLCE DEC. 2015 STORM DAMAGE		
PROJECT DESCRIPTION:	Maintenance, repair, and reconstruction due from storm damage in December 2015 to the integrity of certain roadways		
BENEFIT TO THE COMMUNITY:	Provides a safer and more efficient roadway system for citizens, commuters, property owners and residents		
OPERATING BUDGET IMPACT:	Funds are leveraged with State of Georgia Department of Transportation (DOT) funds. Programmatic funding and matching reduces pressure on operating funds		
MANAGING DEPARTMENT:	Engineering/Public Works	PROJECT TYPE:	MANAGEMENT
ACCOUNT CODE:	0508 660 1000	PROJECT NO:	22948

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	—	\$48,458	\$48,458
Bond Proceeds	—	—	—
Sales Tax (2009 LOST)	—	—	—
Other	—	—	—
Balance Forward	—	—	—
TOTAL FUNDING SOURCES	—	\$48,458	\$48,458
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	—	\$48,458	\$48,458
Appraisal/Negotiations	—	—	—
Construction	—	—	—
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	—	\$48,458	\$48,458
BALANCE	—	—	—

GOVERNMENT CENTER PIPE REPAIR

PROJECT NAME:	Government Center Pipe Repair		
PROJECT DESCRIPTION:	Repair or replace existng pipe in hot water systems in the GovernmentCenter due to corrosion over time		
BENEFIT TO THE COMMUNITY:	Improved safety and convenience for citizens and visitors using the Government Centers as well as employees who work in the building		
OPERATING BUDGET IMPACT:	No impact on operational budget		
MANAGING DEPARTMENT:	Engineering/Public Works	PROJECT TYPE:	MANAGEMENT
ACCOUNT CODE:	0109 260 9901	PROJECT NO:	96049

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	—	—	—
Bond Proceeds	—	—	—
Sales Tax (2009 LOST)	\$350,000	—	\$350,000
Other	—	—	—
Balance Forward	—	\$350,000	—
TOTAL FUNDING SOURCES	\$350,000	\$350,000	\$350,000
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	—	—	—
Appraisal/Negotiations	—	—	—
Construction	—	\$350,000	\$350,000
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	—	\$350,000	\$350,000
BALANCE	\$350,000	—	—

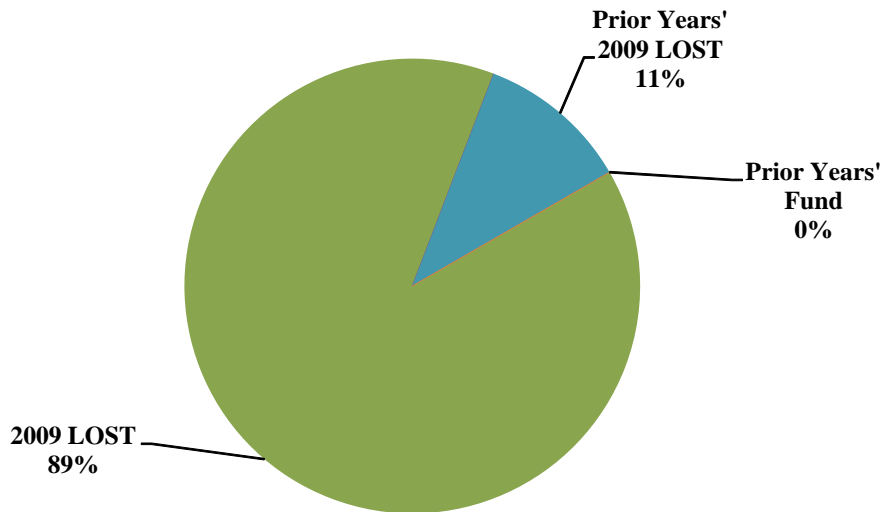
PUBLIC WORKS BUILDING ROOF REPLACEMENT

PROJECT NAME:	Public Works Building Roof Replacement		
PROJECT DESCRIPTION:	Repair building roof at 11th Avenue facility		
BENEFIT TO THE COMMUNITY:	Improved safety for citizens and visitors using the Public Works Buildings as well as employees who work in the building		
OPERATING BUDGET IMPACT:	No impact on operational budget		
MANAGING DEPARTMENT:	PUBLIC WORKS	PROJECT TYPE:	MANAGEMENT
ACCOUNT CODE:	0109 260 9901	PROJECT NO:	96048

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	—	—	—
Bond Proceeds	—	—	—
Sales Tax (2009 LOST)	\$100,000	—	\$100,000
Other	—	—	—
Balance Forward	—	\$100,000	—
TOTAL FUNDING SOURCES	\$100,000	\$100,000	\$100,000
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	—	—	—
Appraisal/Negotiations	—	—	—
Construction	—	\$100,000	\$100,000
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	—	\$100,000	\$100,000
BALANCE	\$100,000	—	—

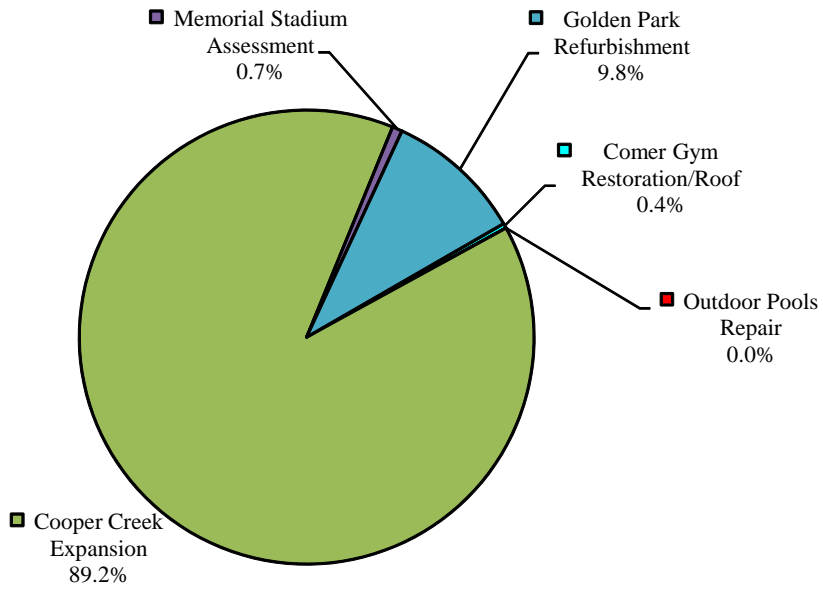
Parks and Recreation Summary

FY18 FINANCING METHOD



Method/Source	Amount
1999 SPLOST	—
Prior Years' Fund	—
2009 LOST	\$500,000
Prior Years' 1999 SPLOST	—
Prior Years' 2009 LOST	\$60,837
Prior Years' Bond Funds	—
FY18 TOTAL	\$560,837

FY18 PROJECT COSTS



Method/Source	Amount
Comer Gym Restoration/Roof	\$1,975
Outdoor Pools Repair	—
Cooper Creek Expansion	\$500,000
Memorial Stadium Assessment	\$4,000
Golden Park Refurbishment	\$54,862
FY18 TOTAL	\$560,837

Parks and Recreation Summary

Five Year Forecast

		Carryforward/ Prior Years	FY2018	FY2019	FY2020	FY2021	Total
FUNDING SOURCES							
Fund Balance		—	—	—	—	—	—
Bond Proceeds		—	—	—	—	—	—
Sales Tax (2009 LOST)		\$60,837	\$500,000	—	—	—	\$560,837
Sales Tax (1999 SPLOST)		—	—	—	—	—	—
Balance Forward		—	—	—	—	—	—
TOTAL FUNDING		\$60,837	\$500,000	\$0	\$0	\$0	\$560,837
PROJECT COSTS							
Comer Gym Restoration	Parks & Rec	\$2,577,608	\$1,975	—	—	—	\$2,579,583
Outdoor Pools Repair	Parks & Rec	\$600,000	—	—	—	—	\$600,000
Cooper Creek Expansion	Parks & Rec	\$1,000,000	\$500,000	—	—	—	\$1,500,000
Memorial Stadium Assessment	Parks & Rec	\$2,000	\$4,000	—	—	—	\$6,000
Golden Park Refurbishment	Parks & Rec	\$25,716	\$54,862	—	—	—	\$80,578
TOTAL PROJECT COSTS		\$4,205,324	\$560,837	\$0	\$0	\$0	\$4,766,161

COMER GYM RESTORATION

PROJECT NAME:	Comer Gym Restoration		
PROJECT DESCRIPTION:	Restoration of Comer Gym. The current budget provides for a new roof.		
BENEFIT TO THE COMMUNITY:	Citizens benefit from the use of an improved recreational facility with both historic and cultural significance. Facility provides recreation and other citizen activities		
OPERATING BUDGET IMPACT:	No impact on operational budget		
MANAGING DEPARTMENT:	PARKS AND RECREATION	PROJECT TYPE:	PARKS, RECREATION AND LEISURE
ACCOUNT CODE:	0508 660 1000 and 0109 260 9901	PROJECT NO:	22928, 96017, 96028

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance -General Fund	\$766,924	—	\$766,924
Bond Proceeds	—	—	—
Sales Tax (2009 LOST)	\$1,812,659	—	\$1,812,659
Other	—	—	—
Balance Forward	—	\$1,975	—
TOTAL FUNDING SOURCES	\$2,579,583	\$1,975	\$2,579,583
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	\$11,154	—	\$11,154
Appraisal/Negotiations	—	—	—
Construction	\$2,556,467	\$1,975	\$2,558,442
Land Acquisition	—	—	—
Furnishings & Equipment	\$9,987	—	\$9,987
BUDGETED EXPENDITURES	\$2,577,608	\$1,975	\$2,579,583
BALANCE	\$1,975	—	—

OUTDOOR POOL REPAIRS

PROJECT NAME:	Shirley Winston Pool, Rigdon Park Pool, Psalmnd Rd Pool and Dbl Churches Pool		
PROJECT DESCRIPTION:	Structural repairs for Shirley Winston, Rigdon Park, Psalmnd Rd and Dbl Churches Pools.		
BENEFIT TO THE COMMUNITY:	Provide a more comfortable, safe and enjoyable amenity facility for citizens		
OPERATING BUDGET IMPACT:	No impact on operational budget		
MANAGING DEPARTMENT:	PARKS AND RECREATION	PROJECT TYPE:	PARKS, RECREATION AND LEISURE
ACCOUNT CODE:	0109 260 9901	PROJECT NO:	96035,96036,96037,96038

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	—	—	—
Bond Proceeds	—	—	—
Sales Tax (2009 LOST)	\$600,000	—	\$600,000
Other	—	—	—
Balance Forward	—	—	—
TOTAL FUNDING SOURCES	\$600,000	—	\$600,000
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	—	—	—
Appraisal/Negotiations	—	—	—
Construction	\$600,000	—	\$600,000
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$600,000	—	\$600,000
BALANCE	—	—	—

COOPER CREEK EXPANSION CONSTRUCTION

PROJECT NAME:	Cooper Creek Expansion Construction		
PROJECT DESCRIPTION:	Expansion of the Cooper Creek Tennis Courts		
BENEFIT TO THE COMMUNITY:	Provide a club house and additional tennis courts to citizens.		
OPERATING BUDGET IMPACT:	No impact on operational budget		
MANAGING DEPARTMENT:	PARKS AND RECREATION	PROJECT TYPE:	PARKS, RECREATION AND LEISURE
ACCOUNT CODE:	0109 260 9901	PROJECT NO:	96039

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	—	—	—
Bond Proceeds	—	—	—
Sales Tax (2009 LOST)	\$1,000,000	\$500,000	\$1,500,000
Other	—	—	—
Balance Forward	—	—	—
TOTAL FUNDING SOURCES	\$1,000,000	\$500,000	\$1,500,000
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	—	—	—
Appraisal/Negotiations	—	—	—
Construction	\$1,000,000	\$500,000	\$1,500,000
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$1,000,000	\$500,000	\$1,500,000
BALANCE	—	—	—

MEMORIAL STADIUM STRUCTURAL ASSESSMENT

PROJECT NAME:	Memorial Stadium Structural Assessment		
PROJECT DESCRIPTION:	Structural Assessment of football stadium for repairs		
BENEFIT TO THE COMMUNITY:	Provide a more comfortable, safe and enjoyable amenity facility for citizens		
OPERATING BUDGET IMPACT:	No impact on operational budget		
MANAGING DEPARTMENT:	PARKS AND RECREATION	PROJECT TYPE:	PARKS, RECREATION AND LEISURE
ACCOUNT CODE:	0109 260 9901	PROJECT NO:	96029

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	—	—	—
Bond Proceeds	—	—	—
Sales Tax (2009 LOST)	\$6,000	—	\$6,000
Other	—	—	—
Balance Forward	—	\$4,000	—
TOTAL FUNDING SOURCES	\$6,000	\$4,000	\$6,000
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	\$2,000	\$4,000	\$6,000
Appraisal/Negotiations	—	—	—
Construction	—	—	—
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$2,000	\$4,000	\$6,000
BALANCE	\$4,000	—	—

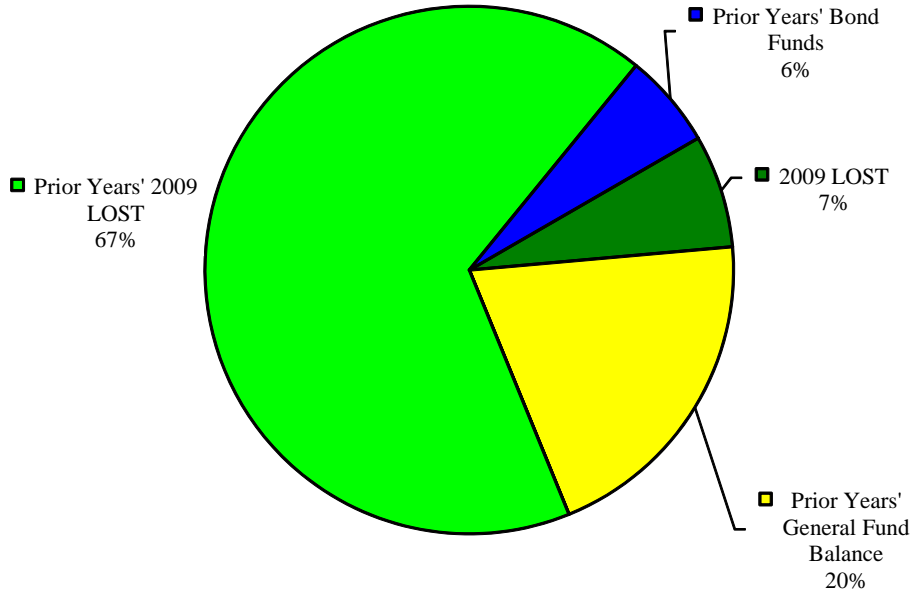
GOLDEN PARK REFURBISHMENT

PROJECT NAME:	Golden Park Refurbishment		
PROJECT DESCRIPTION:	Structural repairs to recreational facility.		
BENEFIT TO THE COMMUNITY:	Provide a more comfortable, safe and enjoyable facility for citizens		
OPERATING BUDGET IMPACT:	No impact on operational budget		
MANAGING DEPARTMENT:	PARKS AND RECREATION	PROJECT TYPE:	PARKS, RECREATION AND LEISURE
ACCOUNT CODE:	0109 260 9901	PROJECT NO:	96047

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	—	—	—
Bond Proceeds	—	—	—
Sales Tax (2009 LOST)	\$80,578	—	\$80,578
Other	—	—	—
Balance Forward	—	\$54,862	—
TOTAL FUNDING SOURCES	\$80,578	\$54,862	\$80,578
PROJECT COSTS			
Professional Services	\$3,000	—	\$3,000
Legal	—	—	—
Architect/Engineering	\$3,216	—	\$3,216
Appraisal/Negotiations	—	—	—
Construction	\$19,500	\$54,862	\$74,362
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$25,716	\$54,862	\$80,578
BALANCE	\$54,862	—	—

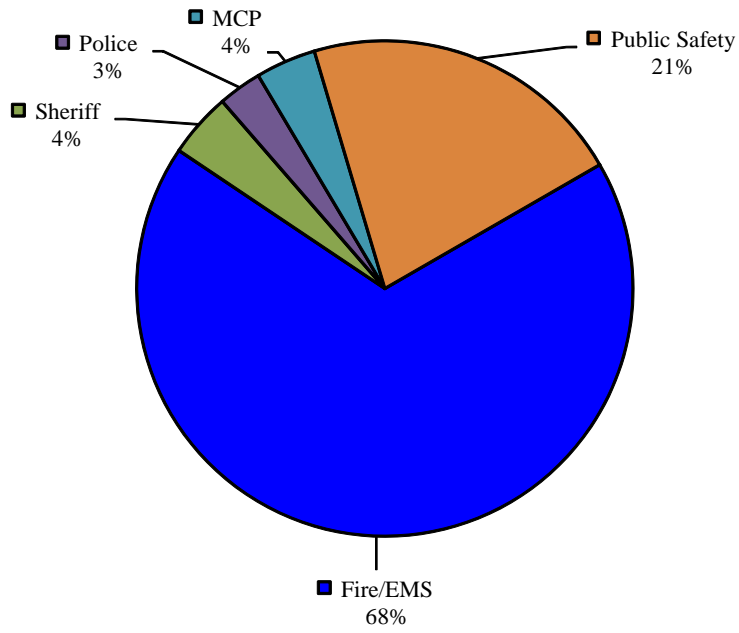
Public Safety Summary

FY18 FINANCING METHOD



Method/Source	Amount
Fund Balance	—
1999 SPLOST	—
2009 LOST	\$250,000
Prior Years' General Fund Balance	\$731,270
Prior Years' 1999 SPLOST	—
Prior Years' 2009 LOST	\$2,420,787
Prior Years' Bond Funds	\$208,887
FY18 TOTAL	\$3,610,944

FY18 PROJECT COSTS



Method/Source	Amount
Fire/EMS	\$2,446,196
Sheriff	\$152,295
Police	\$102,953
MCP	\$142,000
Public Safety	\$767,500
FY18 TOTAL	\$3,610,944

Public Safety Summary

Five Year Forecast

		Carryforward/ Prior Years	FY2018	FY2019	FY2020	FY2021	Total
FUNDING SOURCES							
Fund Balance and Other		\$731,270	—	—	—	—	\$731,270
Bond Proceeds		\$208,887	—	—	—	—	\$208,887
Sales Tax (2009 LOST)		\$2,420,787	\$250,000	\$300,000	\$300,000	\$300,000	\$3,570,787
Sales Tax (1999 SPLOST)		—	—	—	—	—	—
Balance Forward		—	—	—	—	—	—
TOTAL FUNDING		\$3,360,944	\$250,000	\$300,000	\$300,000	\$300,000	\$4,510,944
PROJECT COSTS							
Fire Station No. 9	Fire/EMS	\$3,089,972	\$208,887	—	—	—	\$3,298,859
Fire Burn Building	Fire/EMS	\$611,929	\$1,548,071	—	—	—	\$2,160,000
Fire Station No. 11 Repairs	Fire/EMS	—	\$563,513	—	—	—	\$563,513
N Police Station Improvements	Police	—	\$77,197	—	—	—	\$77,197
Court Management System	Public Safety	—	\$750,000	\$300,000	\$300,000	\$300,000	\$1,650,000
State Criminal Assistance	Sheriff	\$532,099	\$47,304	—	—	—	\$579,403
Ga Job TIPS	Police	\$33,525	\$25,756	—	—	—	\$59,281
Fire Station No. 4 Roof	Fire/EMS	\$4,275	\$125,725	—	—	—	\$130,000
MCP Air Handler Replacement	MCP	—	\$72,000	—	—	—	\$72,000
Jail Water Heater Storage Tank	Sheriff	\$5,009	\$54,991	—	—	—	\$60,000
Jail Structure Assessment	Sheriff	—	\$50,000	—	—	—	\$50,000
MCP Air Conditioner Replacement	MCP	—	\$70,000	—	—	—	\$70,000
Recorder's Court Renovations	Public Safety	\$2,500	\$17,500	—	—	—	\$20,000
TOTAL PROJECT COSTS		\$1,189,337	\$3,610,944	\$300,000	\$300,000	\$300,000	\$8,790,253

FIRE STATION NO. 9

PROJECT NAME:	Fire Station No. 9		
PROJECT DESCRIPTION:	Construct new Firehouse facility to replace existing facility on 29th ST		
BENEFIT TO THE COMMUNITY:	Improved facility will enhance capacity of firefighters and improve quality of facilities for Fire/EMS services to the area		
OPERATING BUDGET IMPACT:	No change to operating budget of Fire/EMS		
MANAGING DEPARTMENT:	Fire/EMS	PROJECT TYPE:	PUBLIC SAFETY
ACCOUNT CODE:	0559 800 2100	PROJECT NO:	82001

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	—	—	—
Bond Proceeds	\$3,298,859	—	\$3,298,859
Sales Tax	—	—	—
Other	—	—	—
Balance Forward	—	\$208,887	—
TOTAL FUNDING SOURCES	\$3,298,859	\$208,887	\$3,298,859
PROJECT COSTS			
Professional Services	—	—	—
Legal	\$11,712	—	\$11,712
Architect/Engineering	\$328,546	—	\$328,546
Appraisal/Negotiations	—	—	—
Construction	\$1,973,714	\$208,887	\$2,182,601
Land Acquisition	\$776,000	—	\$776,000
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$3,089,972	\$208,887	\$3,298,859
BALANCE	\$208,887	\$0	\$0

FIRE BURN BUILDING

PROJECT NAME:	Fire Burn Building		
PROJECT DESCRIPTION:	Construct new burn building to replace existing facility on Jackson St.		
BENEFIT TO THE COMMUNITY:	Improved facility will enhance training of firefighters and improve quality of facilities for Fire/EMS services to the area		
OPERATING BUDGET IMPACT:	No change to operating budget of Fire/EMS		
MANAGING DEPARTMENT:	Fire/EMS	PROJECT TYPE:	PUBLIC SAFETY
ACCOUNT CODE:	0508 660 1000	PROJECT NO:	22941

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	—	—	—
Bond Proceeds	—	—	—
Sales Tax (2009 LOST)	\$2,160,000	—	\$2,160,000
Other	—	—	—
Balance Forward	—	\$1,548,071	—
TOTAL FUNDING SOURCES	\$2,160,000	\$1,548,071	\$2,160,000
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	\$57,795	—	\$57,795
Appraisal/Negotiations	—	—	—
Construction	\$554,134	\$1,548,071	\$2,102,205
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$611,929	\$1,548,071	\$2,160,000
BALANCE	\$1,548,071	—	—

FIRE STATION NO. 11 BUILDING REPAIRS

PROJECT NAME:	Fire Station No. 11 Building Repairs		
PROJECT DESCRIPTION:	Repair Fire Station damaged by fire		
BENEFIT TO THE COMMUNITY:	Infrastructure improvement at the fire station		
OPERATING BUDGET IMPACT:	No operating impact.		
MANAGING DEPARTMENT:	Fire/EMS	PROJECT TYPE:	PUBLIC SAFETY
ACCOUNT CODE:	0508 660 1000	PROJECT NO:	22943

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	\$563,513	—	\$563,513
Bond Proceeds	—	—	—
Sales Tax (2009 LOST)	—	—	—
Other	—	—	—
Balance Forward	—	\$563,513	—
TOTAL FUNDING SOURCES	\$563,513	\$563,513	\$563,513
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	—	—	—
Appraisal/Negotiations	—	—	—
Construction	—	\$563,513	\$563,513
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	—	\$563,513	\$563,513
BALANCE	\$563,513	—	—

N. POLICE STATION IMPROVEMENTS

PROJECT NAME:	N. Police Station Improvements		
PROJECT DESCRIPTION:	Building improvements to Police Station		
BENEFIT TO THE COMMUNITY:	Improve quality of facilities for Police services to the area		
OPERATING BUDGET IMPACT:	No operating impact.		
MANAGING DEPARTMENT:	POLICE DEPT	PROJECT TYPE:	PUBLIC SAFETY
ACCOUNT CODE:	0508 660 1000	PROJECT NO:	22944

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	\$77,197	—	\$77,197
Bond Proceeds	—	—	—
Sales Tax (2009 LOST)	—	—	—
Other	—	—	—
Balance Forward	—	\$77,197	—
TOTAL FUNDING SOURCES	\$77,197	\$77,197	\$77,197
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	—	—	—
Appraisal/Negotiations	—	—	—
Construction	—	\$77,197	\$77,197
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	—	\$77,197	\$77,197
BALANCE	\$77,197	—	—

COURT MANAGEMENT SYSTEM

PROJECT NAME:	Court Management System		
PROJECT DESCRIPTION:	Integrate all court related systems into one cloud based application		
BENEFIT TO THE COMMUNITY:	Enhances services provided by public safety agencies to citizens		
OPERATING BUDGET IMPACT:	No operating impact.		
MANAGING DEPARTMENT:	Information Tech	PROJECT TYPE:	PUBLIC SAFETY
ACCOUNT CODE:	0508 660 1000	PROJECT NO:	22945

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	—	—	—
Bond Proceeds	—	—	—
Sales Tax (2009 LOST)	\$500,000	\$250,000	\$750,000
Other	—	—	—
Balance Forward	—	\$500,000	—
TOTAL FUNDING SOURCES	\$500,000	\$750,000	\$750,000
PROJECT COSTS			
Professional Services	—	\$750,000	\$750,000
Legal	—	—	—
Architect/Engineering	—	—	—
Appraisal/Negotiations	—	—	—
Construction	—	—	—
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	—	\$750,000	\$750,000
BALANCE	\$500,000	—	—

STATE CRIMINAL ALIEN ASSISTANCE PROGRAM

PROJECT NAME:	State Criminal Alien Assistance Program		
PROJECT DESCRIPTION:	US Bureau of Justice program which recompensates municipalities for correctional officers associated with incarcerating illegal immigrants		
BENEFIT TO THE COMMUNITY:	Reduced taxpayer burden for cost of incarcerating certain inmates		
OPERATING BUDGET IMPACT:	Reduced cost of correctional officer detail		
MANAGING DEPARTMENT:	CRIMINAL JUSTICE	PROJECT TYPE:	PUBLIC SAFETY
ACCOUNT CODE:	0508 660 1000	PROJECT NO:	22180

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	—	—	—
Bond Proceeds	—	—	—
Sales Tax	—	—	—
Other-State	\$579,403	—	\$579,403
Balance Forward	—	\$47,304	—
TOTAL FUNDING SOURCES	\$579,403	\$47,304	\$579,403
PROJECT COSTS			
Program costs	\$532,099	\$47,304	\$579,403
Legal	—	—	—
Architect/Engineering	—	—	—
Appraisal/Negotiations	—	—	—
Construction	—	—	—
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$532,099	\$47,304	\$579,403
BALANCE	\$47,304	—	—

GA JOBS T.I.P.S PROGRAM

PROJECT NAME:	Ga Jobs T.I.P.S Program		
PROJECT DESCRIPTION:	State of Georgia program for workforce reintegration or counseling		
BENEFIT TO THE COMMUNITY:	Provides workforce resources to the community		
OPERATING BUDGET IMPACT:	No impact on operational budget		
MANAGING DEPARTMENT:	WIA	PROJECT TYPE:	PUBLIC SAFETY
ACCOUNT CODE:	0508 660 1000	PROJECT NO:	22202

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	—	—	—
Bond Proceeds	—	—	—
Sales Tax	—	—	—
Other-State	\$59,281	—	\$59,281
Balance Forward	—	\$25,756	—
TOTAL FUNDING SOURCES	\$59,281	\$25,756	\$59,281
PROJECT COSTS			
Program costs	\$33,525	\$25,756	\$59,281
Legal	—	—	—
Architect/Engineering	—	—	—
Appraisal/Negotiations	—	—	—
Construction	—	—	—
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$33,525	\$25,756	\$59,281
BALANCE	\$25,756	—	—

JAIL WATER HEATER WITH GAS PACKAGE

PROJECT NAME:	Fire Station No. 4 Roof Replacement		
PROJECT DESCRIPTION:	Replace roof at Fire Station No. 4		
BENEFIT TO THE COMMUNITY:	Infrastructure improvement at the fire station		
OPERATING BUDGET IMPACT:	No operating impact.		
MANAGING DEPARTMENT:	PUBLIC WORKS	PROJECT TYPE:	PUBLIC SAFETY
ACCOUNT CODE:	0109 260 9901	PROJECT NO:	96043

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	—	—	—
Bond Proceeds	—	—	—
Sales Tax (2009 LOST)	\$130,000	—	\$130,000
Other	—	—	—
Balance Forward	—	\$125,725	—
TOTAL FUNDING SOURCES	\$130,000	\$125,725	\$130,000
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	—	—	—
Appraisal/Negotiations	—	—	—
Construction	\$4,275	\$125,725	\$130,000
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$4,275	\$125,725	\$130,000
BALANCE	\$125,725	—	—

MCP AIR HANDLER REPLACEMENT

PROJECT NAME:	MCP Air Handler Replacement		
PROJECT DESCRIPTION:	Replace air handler at the Muscogee County Prison.		
BENEFIT TO THE COMMUNITY:	Improved air quality at Muscogee County Prison.		
OPERATING BUDGET IMPACT:	No operating impact.		
MANAGING DEPARTMENT:	PUBLIC WORKS	PROJECT TYPE:	PUBLIC SAFETY
ACCOUNT CODE:	0109 260 9901	PROJECT NO:	96044

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	—	—	—
Bond Proceeds	—	—	—
Sales Tax (2009 LOST)	\$72,000	—	\$72,000
Other	—	—	—
Balance Forward	—	\$72,000	—
TOTAL FUNDING SOURCES	\$72,000	\$72,000	\$72,000
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	—	—	—
Appraisal/Negotiations	—	—	—
Construction	—	\$72,000	\$72,000
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	—	\$72,000	\$72,000
BALANCE	\$72,000	—	—

JAIL WATER HEATER STORAGE TANK

PROJECT NAME:	Jail Water Heater Storage Tank		
PROJECT DESCRIPTION:	Replace water heater storage tank at the Muscogee County Jail.		
BENEFIT TO THE COMMUNITY:	Improved water control at Muscogee County Jail.		
OPERATING BUDGET IMPACT:	No operating impact.		
MANAGING DEPARTMENT:	PUBLIC WORKS	PROJECT TYPE:	PUBLIC SAFETY
ACCOUNT CODE:	0109 260 9901	PROJECT NO:	96045

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	—	—	—
Bond Proceeds	—	—	—
Sales Tax (2009 LOST)	\$60,000	—	\$60,000
Other	—	—	—
Balance Forward	—	\$54,991	—
TOTAL FUNDING SOURCES	\$60,000	\$54,991	\$60,000
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	—	—	—
Appraisal/Negotiations	—	—	—
Construction	\$5,009	\$54,991	\$60,000
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$5,009	\$54,991	\$60,000
BALANCE	\$54,991	—	—

JAIL STRUCTURE ASSESSMENT

PROJECT NAME:	Jail Structure Assessment		
PROJECT DESCRIPTION:	Structural Assessment of the Muscogee County Jail.		
BENEFIT TO THE COMMUNITY:	Ensure Muscogee County Jail is structurally sound and safe.		
OPERATING BUDGET IMPACT:	No operating impact.		
MANAGING DEPARTMENT:	PUBLIC WORKS	PROJECT TYPE:	PUBLIC SAFETY
ACCOUNT CODE:	0109 260 9901	PROJECT NO:	96046

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	—	—	—
Bond Proceeds	—	—	—
Sales Tax (2009 LOST)	\$50,000	—	\$50,000
Other	—	—	—
Balance Forward	—	\$50,000	—
TOTAL FUNDING SOURCES	\$50,000	\$50,000	\$50,000
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	—	\$50,000	\$50,000
Appraisal/Negotiations	—	—	—
Construction	—	—	—
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	—	\$50,000	\$50,000
BALANCE	\$50,000	—	—

MCP AIR CONDITIONER REPLACEMENT

PROJECT NAME:	MCP Air Conditioner Replacement		
PROJECT DESCRIPTION:	Replace air conditioner at the Muscogee County Prison.		
BENEFIT TO THE COMMUNITY:	Ensure compliance with health and safety codes at MCP.		
OPERATING BUDGET IMPACT:	No operating impact.		
MANAGING DEPARTMENT:	PUBLIC WORKS	PROJECT TYPE:	PUBLIC SAFETY
ACCOUNT CODE:	0109 260 9901	PROJECT NO:	96050

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	—	—	—
Bond Proceeds	—	—	—
Sales Tax (2009 LOST)	\$70,000	—	\$70,000
Other	—	—	—
Balance Forward	—	\$70,000	—
TOTAL FUNDING SOURCES	\$70,000	\$70,000	\$70,000
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	—	—	—
Appraisal/Negotiations	—	—	—
Construction	—	\$70,000	\$70,000
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	—	\$70,000	\$70,000
BALANCE	\$70,000	—	—

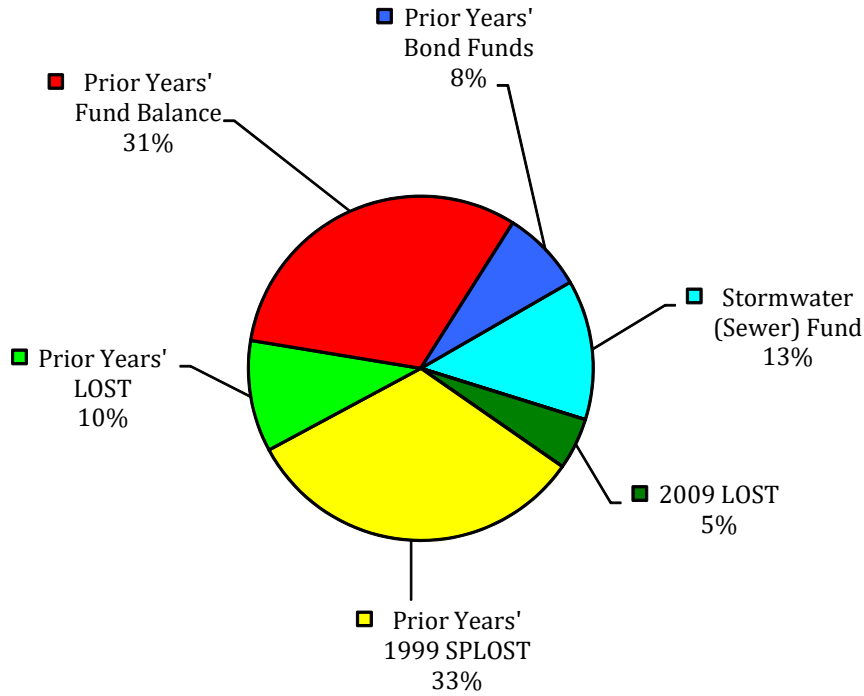
RECORDER'S COURT RENOVATIONS

PROJECT NAME:	Recorder's Court Renovations		
PROJECT DESCRIPTION:	Repair and renovate courtroom at Recorder's Court		
BENEFIT TO THE COMMUNITY:	Ensure compliance with health and safety codes		
OPERATING BUDGET IMPACT:	No operating impact.		
MANAGING DEPARTMENT:	PUBLIC SAFETY	PROJECT TYPE:	PUBLIC SAFETY
ACCOUNT CODE:	0508 660 1000	PROJECT NO:	22949

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	\$20,000	—	\$20,000
Bond Proceeds	—	—	—
Sales Tax	—	—	—
Other	—	—	—
Balance Forward	—	\$17,500	—
TOTAL FUNDING SOURCES	\$20,000	\$17,500	\$20,000
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	\$2,500	—	\$2,500
Appraisal/Negotiations	—	—	—
Construction	—	\$17,500	\$17,500
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$2,500	\$17,500	\$20,000
BALANCE	\$17,500	—	—

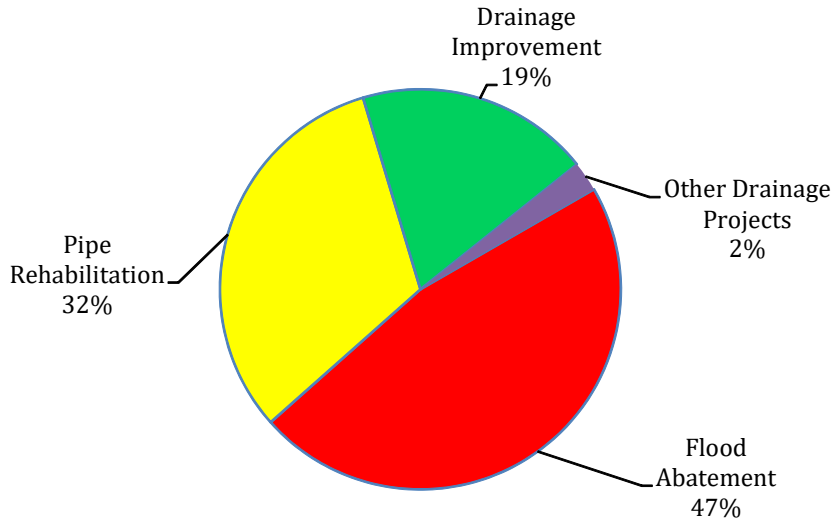
Drainage Summary

FY18 FINANCING METHOD



Method/Source	Amount
Stormwater (Sewer) Fund	\$1,087,642
1999 SPLOST	—
2009 LOST	\$400,000
Bond Proceeds	—
Prior Years' 1999 SPLOST	\$2,682,448
Prior Years' LOST	\$864,285
Prior Years' Fund Balance	\$2,592,037
Prior Years' Bond Funds	\$636,869
FY18 TOTAL	\$8,263,281

FY18 PROJECT COSTS



Method/Source	Amount
Flood Abatement	\$3,864,974
Pipe Rehabilitation	\$2,639,149
Drainage Improvement	\$1,559,301
Other Drainage Projects	\$199,857
FY18 TOTAL	\$8,263,281

Drainage Summary

Five Year Forecast

		Carryforward/ Prior Years	FY2018	FY2019	FY2020	FY2021	Total
FUNDING SOURCES							
Stormwater (Sewer) Fund		\$2,592,037	\$1,087,642	\$800,000	\$800,000	\$800,000	\$6,079,679
Bond Proceeds		\$636,869	—	—	—	—	\$636,869
Sales Tax (2009 LOST)		\$864,285	\$400,000	\$500,000	\$500,000	\$500,000	\$2,764,285
Sales Tax (1999 SPLOST)		\$2,682,448	—	—	—	—	\$2,682,448
Balance Forward		—	—	—	—	—	—
TOTAL FUNDING		\$6,775,639	\$1,487,642	\$1,300,000	\$1,300,000	\$1,300,000	\$12,163,281
PROJECT COSTS							
Sewer Fund Contingency	Other	\$6,086	\$145,341	—	—	—	\$151,427
6th Ave Flood Abatement	Flood Abatement	\$24,076,171	—	—	—	—	\$24,076,171
19th St Flood Abatement	Flood Abatement	\$523,645	\$3,808,693	—	—	—	\$4,332,338
Cherokee Retaining Wall	Improvement	\$1,769,662	\$79,026	—	—	—	\$1,848,688
Cusseta Road Fold Pack	Flood Abatement	\$593,812	\$56,281	—	—	—	\$650,093
Oakland Park Drainage	Improvement	\$1,684,081	\$139,047	—	—	—	\$1,823,128
Breeds Hill Loop	Improvement	\$29,230	—	—	—	—	\$29,230
LOST Stormwater	Improvement	\$878,836	\$1,186,616	\$500,000	\$500,000	\$500,000	\$3,565,452
Riverwalk Renovations	Improvement	\$3,320,774	—	—	—	—	\$3,320,774
Fleet Management/EPA	Other	\$1,083,267	\$54,516	—	—	—	\$1,137,783
Bay Avenue Sewer Replace	Pipe Rehab	\$787,884	\$36,666	—	—	—	\$824,550
Pipe Rehabilitation	Pipe Rehab	\$4,820,574	\$2,577,060	\$800,000	\$800,000	\$800,000	\$9,797,634
Talbotton Rd Stormwater	Pipe Rehab	\$145,377	\$25,423	—	—	—	\$170,800
Mobley Road Drainage Study	Other	\$30,407	—	—	—	—	\$30,407
Psalmnd Rd Sewer System	Improvement	\$1,500	\$128,500	—	—	—	\$130,000
Linwood Blvd Sewer Work	Improvement	—	\$26,112	—	—	—	\$26,112
TOTAL PROJECT COSTS		\$39,751,306	\$8,263,281	\$1,300,000	\$1,300,000	\$1,300,000	\$51,914,587

SEWER FUND CONTINGENCY

PROJECT NAME:	Sewer Fund Contingency		
PROJECT DESCRIPTION:	Funds set aside annually to cover various expenditures related to Stormwater and Flood Abatement within Muscogee County		
BENEFIT TO THE COMMUNITY:	Prevention risk of stormwater overflow damage to adjacent areas and to comply with established State and Federal requirements		
OPERATING BUDGET IMPACT:	No impact on Operating Budget		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	DRAINAGE
ACCOUNT CODE:	0508 660 2000	PROJECT NO:	20200

	Prior Years	FY2018	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund	\$151,427	—	\$151,427
Bond Proceeds	—	—	—
Sales Tax	—	—	—
Other	—	—	—
Balance Forward	—	\$145,341	—
TOTAL FUNDING SOURCES	\$151,427	\$145,341	\$151,427
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	—	—	—
Appraisal/Negotiations	—	—	—
Construction	\$6,086	\$15,341	\$21,427
Land Acquisition	—	\$130,000	\$130,000
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$6,086	\$145,341	\$151,427
BALANCE	\$145,341	—	—

6TH AVENUE FLOOD ABATEMENT

PROJECT NAME:	6th Avenue Flood Abatement		
PROJECT DESCRIPTION:	Construct enhancements to the stormwater infrastructure in the area surrounding 6th Avenue, including planning, design, and construction.		
BENEFIT TO THE COMMUNITY:	Improved infrastructure for citizens and property owners in area surrounding 6th Avenue and reduced exposure to liability for potential damage caused by deteriorated systems.		
OPERATING BUDGET IMPACT:	Reduces exposure for maintenance and repair costs and potential liability from damage caused by failed infrastructure.		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	FLOOD ABATEMENT
ACCOUNT CODE:	0508 660 2000, 0540 695 2127, 0558 800 2170, 0559 800 2171	PROJECT NO:	20797,53054, 81002, 82007

	Prior Years	FY2018	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund	\$2,149,236	—	\$2,149,236
Bond Proceeds	\$21,737,109	—	\$21,737,109
Sales Tax (1999 SPLOST)	\$189,826	—	\$189,826
Other	—	—	—
Balance Forward	—	—	—
TOTAL FUNDING SOURCES	\$24,076,171	—	\$24,076,171
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	\$1,658,809	—	\$1,658,809
Appraisal/Negotiations	\$949	—	\$949
Construction	\$22,416,413	—	\$22,416,413
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$24,076,171	—	\$24,076,171
BALANCE	—	—	—

19TH STREET FLOOD ABATEMENT (MERITAS)

PROJECT NAME:	19th Street Flood Abatement (Meritas)		
PROJECT DESCRIPTION:	Research, design and construct roadways to prevent flooding of area surrounding 19th Street near Meritas		
BENEFIT TO THE COMMUNITY:	Reduced risk exposure for citizens and property owners from potential damage caused by flooding as well as improved quality of road accessibility for commuting citizens		
OPERATING BUDGET IMPACT:	Reduced exposure for repair and maintenance costs that could result from flooding		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	FLOOD ABATEMENT
ACCOUNT CODE:	0508 660 2000, 0554 200 2439 and 0540 695 2127	PROJECT NO:	21120, 40243, 53032

	Prior Years	FY2018	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund	\$628,423	—	\$628,423
Bond Proceeds	\$1,160,514	—	\$1,160,514
Sales Tax (1999 SPLOST)	\$2,543,401	—	\$2,543,401
Other	—	—	—
Balance Forward	—	\$3,808,693	—
TOTAL FUNDING SOURCES	\$4,332,338	\$3,808,693	\$4,332,338
PROJECT COSTS			
Professional Services	—	—	—
Legal	\$5,159	—	\$5,159
Architect/Engineering	\$200,000	\$250,000	\$450,000
Appraisal/Negotiations	—	—	—
Construction	\$285,656	\$3,458,693	\$3,744,349
Land Acquisition	\$32,830	\$100,000	\$132,830
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$523,645	\$3,808,693	\$4,332,338
BALANCE	\$3,808,693	—	—

CHEROKEE RETAINING WALL

PROJECT NAME:	Cherokee Retaining Wall		
PROJECT DESCRIPTION:	Replace existing retaining wall, constructed in the 1950's, which supports the banks on either side of the ravine along Cherokee Avenue, portions of which collapsed.		
BENEFIT TO THE COMMUNITY:	Protect citizens and property owners from safety hazards and property damage caused by wall failure		
OPERATING BUDGET IMPACT:	Reduction of maintenance costs and reduced liability exposure		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	DRAINAGE
ACCOUNT CODE:	0508 660 2000 and 0540 695 2127	PROJECT NO:	20757, 50805, 21129

	Prior Years	FY2018	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund	\$1,265,118	—	\$1,265,118
Bond Proceeds	—	—	—
Sales Tax (1999 SPLOST)	\$583,570	—	\$583,570
Other	—	—	—
Balance Forward	—	\$79,026	—
TOTAL FUNDING SOURCES	\$1,848,688	\$79,026	\$1,848,688
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	\$55,007	—	\$55,007
Appraisal/Negotiations	—	—	—
Construction	\$1,714,655	\$79,026	\$1,793,681
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$1,769,662	\$79,026	\$1,848,688
BALANCE	\$79,026	—	—

CUSSETA ROAD FOLD PACK

PROJECT NAME:	Cusseta Road Fold Pack		
PROJECT DESCRIPTION:	Research, design, and construction of roadways to prevent flooding of surrounding areas		
BENEFIT TO THE COMMUNITY:	Reduces exposure to future liability from risk of damage to nearby structures caused by flooding		
OPERATING BUDGET IMPACT:	Reduces exposure for repair and maintenance costs		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	FLOOD ABATEMENT
ACCOUNT CODE:	0508 660 2000 and 0540 695 2127	PROJECT NO:	21121, 21122 and 50803

	Prior Years	FY2018	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund	\$496,925	—	\$496,925
Bond Proceeds	—	—	—
Sales Tax (1999 SPLOST)	\$153,168	—	\$153,168
Other	—	—	—
Balance Forward	—	\$56,281	—
TOTAL FUNDING SOURCES	\$650,093	\$56,281	\$650,093
PROJECT COSTS			
Professional Services	\$1,980	—	\$1,980
Legal	\$2,065	—	\$2,065
Architect/Engineering	\$3,877	—	\$3,877
Appraisal/Negotiations	\$2,040	—	\$2,040
Construction	\$575,850	\$56,281	\$632,131
Land Acquisition	\$8,000	—	\$8,000
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$593,812	\$56,281	\$650,093
BALANCE	\$56,281	—	—

OAKLAND PARK DRAINAGE

PROJECT NAME:	Oakland Park Drainage		
PROJECT DESCRIPTION:	Repair or replace existing pipes to improve drainage flow		
BENEFIT TO THE COMMUNITY:	Reduces exposure to liability for damages to nearby structures caused by failed pipe systems or drainage.		
OPERATING BUDGET IMPACT:	Reduced exposure for repair or maintenance costs.		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	DRAINAGE
ACCOUNT CODE:	0508 660 2000 and 0540 695 2127	PROJECT NO:	21110 and 53041

	Prior Years	FY2018	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund	\$441,388	—	\$441,388
Bond Proceeds	—	—	—
Sales Tax (1999 SPLOST)	\$1,381,740	—	\$1,381,740
Other	—	—	—
Balance Forward	—	\$139,047	—
TOTAL FUNDING SOURCES	\$1,823,128	\$139,047	\$1,823,128
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	\$461,331	\$10,000	\$471,331
Appraisal/Negotiations	—	—	—
Construction	\$1,222,750	\$129,047	\$1,351,797
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$1,684,081	\$139,047	\$1,823,128
BALANCE	\$139,047	—	—

BREEDS HILL LOOP

PROJECT NAME:	Breeds Hill Loop		
PROJECT DESCRIPTION:	Conduct study for prevention of flooding and associated flood damage in the area of Breeds Hill Loop		
BENEFIT TO THE COMMUNITY:	Reduces exposure to citizens and property owners for risk of property damage or other injury caused by flooding or failed drainage systems		
OPERATING BUDGET IMPACT:	Reduced exposure to repair or maintenance costs		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	DRAINAGE
ACCOUNT CODE:	0508 660 2000	PROJECT NO:	21113, 21123

	Prior Years	FY2018	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund	\$29,230	—	\$29,230
Bond Proceeds	—	—	—
Sales Tax	—	—	—
Other	—	—	—
Balance Forward	—	—	—
TOTAL FUNDING SOURCES	\$29,230	—	\$29,230
PROJECT COSTS			
Professional Services	\$29,230	—	\$29,230
Legal	—	—	—
Architect/Engineering	—	—	—
Appraisal/Negotiations	—	—	—
Construction	—	—	—
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$29,230	—	\$29,230
BALANCE	—	—	—

LOCAL OPTION SALES TAX STORMWATER FUNDS

PROJECT NAME:	LOST Stormwater Funds		
PROJECT DESCRIPTION:	Systematic funding of necessary and prudent investment in stormwater systems. Specified project budgets are established out of the LOST Stormwater Funds.		
BENEFIT TO THE COMMUNITY:	Sustained investment in infrastructure to ensure safety for citizens and property owners from risks associated with deteriorated or failed stormwater drainage systems		
OPERATING BUDGET IMPACT:	Reduced exposure for unexpected repair or maintenance costs associated with system failures or flooding		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	DRAINAGE
ACCOUNT CODE:	0109 250 9901	PROJECT NO:	94001

	Prior Years	FY2018	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund	—	—	—
Bond Proceeds	—	—	—
Sales Tax (2009 LOST)	\$1,665,452	\$400,000	\$2,065,452
Other	—	—	—
Balance Forward	—	\$786,616	—
TOTAL FUNDING SOURCES	\$1,665,452	\$1,186,616	\$2,065,452
PROJECT COSTS			
Professional Services	—	\$50,000	\$50,000
Legal	—	\$50,000	\$50,000
Architect/Engineering	—	\$100,000	\$100,000
Appraisal/Negotiations	—	—	—
Construction	\$878,836	\$503,078	\$1,381,914
Land Acquisition	—	\$483,538	\$483,538
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$878,836	\$1,186,616	\$2,065,452
BALANCE	\$786,616	\$0	\$0

RIVERWALK RENOVATIONS

PROJECT NAME:	Riverwalk Renovations		
PROJECT DESCRIPTION:	Stabilization and renovation of banks along the Chattahoochee Riverwalk		
BENEFIT TO THE COMMUNITY:	Improved infrastructure for Chattahoochee Riverwalk which accrues environmental, recreational and industrial benefit to citizens and property owners; reduced safety risk		
OPERATING BUDGET IMPACT:	Reduced exposure to liability resulting from failed riverbank stability		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	DRAINAGE
ACCOUNT CODE:	0109 250 9901	PROJECT NO:	94003

	Prior Years	FY2018	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund	—	—	—
Bond Proceeds	—	—	—
Sales Tax (2009 LOST)	\$3,320,774	—	\$3,320,774
Other	—	—	—
Balance Forward	—	—	—
TOTAL FUNDING SOURCES	\$3,320,774	—	\$3,320,774
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	\$196,373	—	\$196,373
Appraisal/Negotiations	—	—	—
Construction	\$3,124,401	—	\$3,124,401
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$3,320,774	—	\$3,320,774
BALANCE	—	—	—

FLEET MANAGEMENT EPA

PROJECT NAME:	Fleet Management EPA		
PROJECT DESCRIPTION:	Bring the Fleet Maintenance Complex into compliance with EPA Clean Water Act, Includes installation of oil/water separator drainage system connected to sanitary sewer		
BENEFIT TO THE COMMUNITY:	Oil/water separators will prevent contaminated water from polluting the area's streams and rivers and help protect wildlife and the environment		
OPERATING BUDGET IMPACT:	Ensures compliance with U.S. EPA requirements and reduces exposure to risk of violations of the Clean Water Act. Such violations can cost \$20,000 per day in fines.		
MANAGING DEPARTMENT:	PUBLIC WORKS	PROJECT TYPE:	OTHER
ACCOUNT CODE:	0508 660 2000	PROJECT NO:	20771

	Prior Years	FY2018	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund	\$1,137,783	—	\$1,137,783
Bond Proceeds	—	—	—
Sales Tax	—	—	—
Other	—	—	—
Balance Forward	—	\$54,516	—
TOTAL FUNDING SOURCES	\$1,137,783	\$54,516	\$1,137,783
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	\$531,404	\$54,516	\$585,920
Appraisal/Negotiations	—	—	—
Construction	\$551,863	—	\$551,863
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$1,083,267	\$54,516	\$1,137,783
BALANCE	\$54,516	—	—

BAY AVENUE SEWER REPLACEMENT

PROJECT NAME:	Bay Avenue Sewer Replacement		
PROJECT DESCRIPTION:	Repair and/or replace sewer pipeline on Bay Avenue		
BENEFIT TO THE COMMUNITY:	Improved infrastructure for citizens and property owners		
OPERATING BUDGET IMPACT:	Reduced exposure to maintenance and repair costs		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	PIPE REHAB
ACCOUNT CODE:	0508 660 2000	PROJECT NO:	21125

	Prior Years	FY2018	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund	\$824,550	—	\$824,550
Bond Proceeds	—	—	—
Sales Tax (2009 LOST)	—	—	—
Other	—	—	—
Balance Forward	—	\$36,666	—
TOTAL FUNDING SOURCES	\$824,550	\$36,666	\$824,550
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	\$8,505	\$10,000	\$18,505
Appraisal/Negotiations	\$1,327	—	\$1,327
Construction	\$778,052	\$26,666	\$804,718
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$787,884	\$36,666	\$824,550
BALANCE	\$36,666	—	—

PIPE REHABILITATION

PROJECT NAME:	Pipe Rehab		
PROJECT DESCRIPTION:	Funding set aside annually for the repair and/or replacement of deteriorated combined sewers in Columbus		
BENEFIT TO THE COMMUNITY:	Reduced exposure for citizens and property owners for safety hazards or property damage caused by deteriorating or collapsing storm sewer systems.		
OPERATING BUDGET IMPACT:	Reduced exposure for City right-of-way, building or other property damage as well as reduced liability exposure		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	PIPE REHAB
ACCOUNT CODE:	0508 660 2000 and 0109 250 9901	PROJECT NO:	20770, 21126,94005,94009

	Prior Years	FY2018	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund	\$5,054,622	\$1,087,642	\$6,142,264
Bond Proceeds	—	—	—
Sales Tax (2009 LOST)	\$1,255,370	—	\$1,255,370
Other	—	—	—
Balance Forward	—	\$1,489,418	—
TOTAL FUNDING SOURCES	\$6,309,992	\$2,577,060	\$7,397,634
PROJECT COSTS			
Professional Services	—	\$25,000	\$25,000
Legal	—	\$25,000	\$25,000
Architect/Engineering	\$119,922	\$125,000	\$244,922
Appraisal/Negotiations	—	—	—
Construction	\$4,700,652	\$2,402,060	\$7,102,712
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$4,820,574	\$2,577,060	\$7,397,634
BALANCE	\$1,489,418	—	—

TALBOTTON ROAD STORMWATER

PROJECT NAME:	Talbotton Road Stormwater		
PROJECT DESCRIPTION:	Repair and/or replace sewer pipeline on Talbotton Rd		
BENEFIT TO THE COMMUNITY:	Improved infrastructure for citizens and property owners		
OPERATING BUDGET IMPACT:	Reduced exposure to maintenance and repair costs		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	PIPE REHAB
ACCOUNT CODE:	0109 250 9901	PROJECT NO:	94012

	Prior Years	FY2018	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund	—	—	—
Bond Proceeds	—	—	—
Sales Tax (2009 LOST)	\$170,800	—	\$170,800
Other	—	—	—
Balance Forward	—	\$25,423	—
TOTAL FUNDING SOURCES	\$170,800	\$25,423	\$170,800
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	\$145,377	\$25,423	\$170,800
Appraisal/Negotiations	—	—	—
Construction	—	—	—
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$145,377	\$25,423	\$170,800
BALANCE	\$25,423	—	—

MOBLEY ROAD DRAINAGE STUDY

PROJECT NAME:	Mobley Road Drainage Study		
PROJECT DESCRIPTION:	To conduct a study in this area of the City in order to prevent flood damage.		
BENEFIT TO THE COMMUNITY:	Prevents future liability to the City for damages to nearby structures.		
OPERATING BUDGET IMPACT:	Reduces repair and maintenance costs to the area.		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	OTHER
ACCOUNT CODE:	0508 660 2000	PROJECT NO:	21119

	Prior Years	FY2018	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund	\$30,407	—	\$30,407
Bond Proceeds	—	—	—
Sales Tax	—	—	—
Other	—	—	—
Balance Forward	—	—	—
TOTAL FUNDING SOURCES	\$30,407	—	\$30,407
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	\$30,407	—	\$30,407
Appraisal/Negotiations	—	—	—
Construction	—	—	—
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$30,407	—	\$30,407
BALANCE	—	—	—

PSALMOND RD SEWER SYSTEM

PROJECT NAME:	Psalmond Rd Sewer System		
PROJECT DESCRIPTION:	To repair sewer system in this area of the City to alleviate drainage issues.		
BENEFIT TO THE COMMUNITY:	Prevents future liability to the City for damages to nearby structures.		
OPERATING BUDGET IMPACT:	Reduces repair and maintenance costs to the area.		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	OTHER
ACCOUNT CODE:	0508 660 2000	PROJECT NO:	21130

	Prior Years	FY2018	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund	\$130,000	—	\$130,000
Bond Proceeds	—	—	—
Sales Tax	—	—	—
Other	—	—	—
Balance Forward	—	\$128,500	—
TOTAL FUNDING SOURCES	\$130,000	\$128,500	\$130,000
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	\$1,500	—	\$1,500
Appraisal/Negotiations	—	—	—
Construction	—	\$128,500	\$128,500
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$1,500	\$128,500	\$130,000
BALANCE	\$128,500	—	—

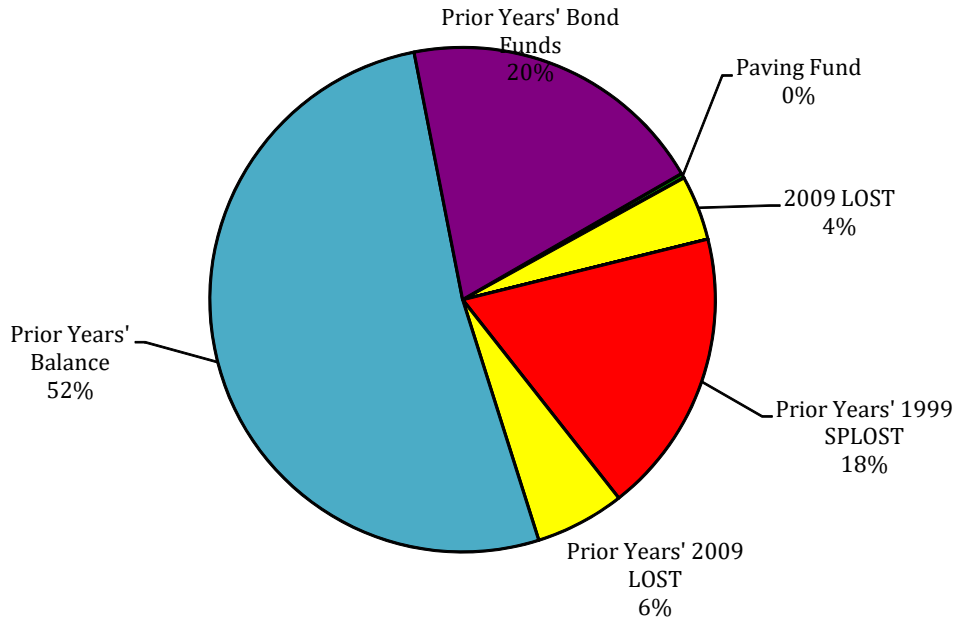
LINWOOD BLVD SEWER WORK

PROJECT NAME:	Linwood Blvd Sewer Work		
PROJECT DESCRIPTION:	To repair sewer system in this area of the City to alleviate drainage issues.		
BENEFIT TO THE COMMUNITY:	Prevents future liability to the City for damages to nearby structures.		
OPERATING BUDGET IMPACT:	Reduces repair and maintenance costs to the area.		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	OTHER
ACCOUNT CODE:	0508 660 2000	PROJECT NO:	21131

	Prior Years	FY2018	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund	\$26,112	—	\$26,112
Bond Proceeds	—	—	—
Sales Tax	—	—	—
Other	—	—	—
Balance Forward	—	\$26,112	—
TOTAL FUNDING SOURCES	\$26,112	\$26,112	\$26,112
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	—	\$2,000	\$2,000
Appraisal/Negotiations	—	—	—
Construction	—	\$24,112	\$24,112
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	—	\$26,112	\$26,112
BALANCE	\$26,112	—	—

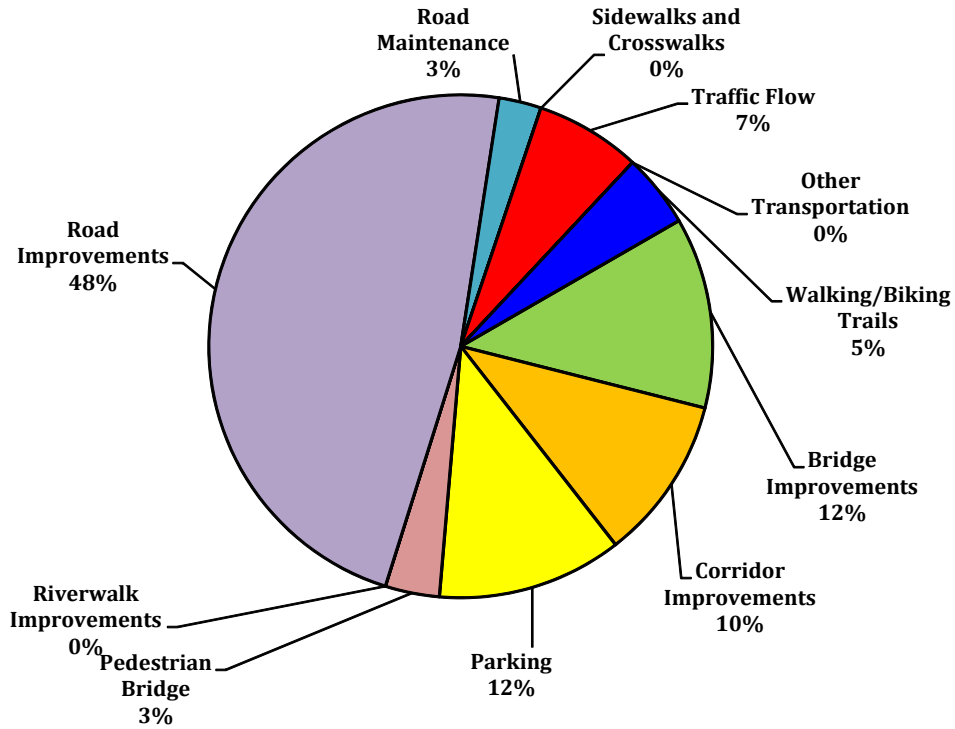
Transportation Summary

FY18 FINANCING METHOD



Method/Source	Amount
Paving Fund	\$105,596
1999 SPLOST	—
2009 LOST	\$1,400,000
Bond Proceeds	—
Prior Years' 1999 SPLOST	\$6,142,384
Prior Years' 2009 LOST	\$1,927,658
Prior Years' Balance	\$17,430,461
Prior Years' Bond Funds	\$6,644,905
FY18 TOTAL	\$33,651,004

FY18 PROJECTS BY TYPE



Method/Source	Amount
Bridge Improvements	\$4,134,787
Corridor Improvements	\$3,539,196
Parking	\$3,999,710
Pedestrian Bridge	\$1,172,633
Riverwalk Improvements	—
Road Improvements	\$16,017,570
Road Maintenance	\$915,917
Sidewalks and Crosswalks	—
Traffic Flow	\$2,285,310
Other Transportation	—
Walking/Biking Trails	\$1,585,881
FY18 TOTAL	\$33,651,004

Transportation Summary

Five Year Forecast

		Carryforward/ Prior Years	FY2018	FY2019	FY2020	FY2021	Total
FUNDING SOURCES							
Paving Fund		\$17,430,461	\$105,596	\$2,000,000	\$2,000,000	\$2,000,000	\$23,536,057
Bond Proceeds		\$6,644,905	—	—	—	—	\$6,644,905
Sales Tax (2009 LOST)		\$1,927,658	\$1,400,000	—	—	—	\$3,327,658
Sales Tax (1999 SPLOST)		\$6,142,384	—	—	—	—	\$6,142,384
Sales Tax (TSPLOST)		—	—	—	—	—	—
TOTAL FUNDING		\$32,145,408	\$1,505,596	\$2,000,000	\$2,000,000	\$2,000,000	\$39,651,004
PROJECT COSTS							
Brown Avenue Bridge	Bridge Improvements	\$340,309	\$21,997	—	—	—	\$362,306
Decatur Street Bridge	Bridge Improvements	\$88,109	\$1,046,891	—	—	—	\$1,135,000
Edgewood Road Bridge	Bridge Improvements	\$175,988	—	—	—	—	\$175,988
Forest Road Bridges	Bridge Improvements	\$7,052,166	\$778,742	—	—	—	\$7,830,908
Melrose Bridge and Crossings	Bridge Improvements	\$93,132	\$1,469,607	—	—	—	\$1,562,739
Reese Rd Bridge at Cooper Creek	Bridge Improvements	\$15,850	\$804,150	—	—	—	\$820,000
Valencia Drive Bridge	Bridge Improvements	\$369,323	—	—	—	—	\$369,323
Bridge Studies (Various)	Bridge Improvements	\$853,462	\$13,400	—	—	—	\$866,862
Corridor Studies (Various)	Corridor Improvements	\$646,505	\$14,648	—	—	—	\$661,153
Ft Benning Rd Streetscapes	Corridor Improvements	\$1,541,793	\$2,073,207	—	—	—	\$3,615,000
Wynnton Rd Streetscapes	Corridor Improvements	\$1,348,952	\$1,418,684	—	—	—	\$2,767,636
Trade Center Parking Garage	Parking	\$290	\$3,499,710	—	—	—	\$3,500,000
14th St Pedestrian Bridge/ Plaza	Pedestrian Bridge	\$9,034,752	—	—	—	—	\$9,034,752
Follow Me Trail Bridge	Pedestrian Bridge	\$728,514	\$1,172,633	—	—	—	\$1,901,147

Five Year Forecast (continued)

		Carryforward/ Prior Years	FY2018	FY2019	FY2020	FY2021	Total
Chattahoochee Riverwalk	Riverwalk Improvements	\$1,061,272	—	—	—	—	\$1,061,272
2009 LOST Resurfacing/ Rehab	Road Improvements	\$14,545,621	\$938,930	—	—	—	\$15,484,551
Railroad Improvements	Road Improvements	\$29,708	\$100,067	—	—	—	\$129,775
Steam Mill Rd Sidewalk Concept	Road Improvements	—	\$200,000	—	—	—	\$200,000
Park ADA Upgrades	Road Improvements	—	\$200,000	—	—	—	\$200,000
Cusseta Rd/Old Cusseta Rd	Road Improvements	\$75,025	\$39,975	—	—	—	\$115,000
Cooper Creek ADA	Road Improvements	—	\$100,000	—	—	—	\$100,000
Forrest Rd: Macon to Schatulga	Road Improvements	\$4,304,742	\$5,595,222	—	—	—	\$9,899,964
Ft Benning Rd @ Brennan Rd	Road Improvements	\$2,011,100	\$2,275,661	—	—	—	\$4,286,761
Gidden Road Realignment	Road Improvements	\$563,984	—	—	—	—	\$563,984
Martin Luther King Blvd	Road Improvements	—	\$3,400,000	—	—	—	\$3,400,000
Moon Road (Phase I)	Road Improvements	\$6,715,139	\$5,871	—	—	—	\$6,721,010
Northstar St Mary's Rd	Road Improvements	\$623,937	\$25,000	—	—	—	\$648,937
River Rd/Bradley Park/JR Allen Ramp	Road Improvements	\$570,978	\$2,295,949	—	—	—	\$2,866,927
Sidewalk and Brick Paver	Road Improvements	\$35,811	\$14,189	—	—	—	\$50,000
South Lumpkin Road	Road Improvements	\$1,801,341	\$110	—	—	—	\$1,801,451
Veterans Double Churches	Road Improvements	\$4,471,062	\$822,996	—	—	—	\$5,294,058
Whitesville Double Churches Rd	Road Improvements	\$875,100	\$3,600	—	—	—	\$878,700
Resurfacing/Rehabilitation	Road Maintenance	\$17,585,877	\$915,917	\$2,000,000	\$2,000,000	\$2,000,000	\$24,501,794
ATMS Signals	Traffic Flow	\$354,238	\$805	—	—	—	\$355,043
Fiber Optic Interconnect	Traffic Flow	\$77,374	\$322,626	—	—	—	\$400,000
LED Signal Heads	Traffic Flow	\$141,665	\$20,991	—	—	—	\$162,656
Traffic Calming	Traffic Flow	\$99,522	\$12,341	—	—	—	\$111,863
Rails to Trails Maintenance	Walking/Biking Trails	\$18,768	\$237,498	—	—	—	\$256,266

Five Year Forecast (continued)

		Carryforward/ Prior Years	FY2018	FY2019	FY2020	FY2021	Total
Walking Trails/Trolley System	Walking/Biking Trails	\$12,427,678	\$1,348,383	—	—	—	\$13,776,061
FY17 LMIG Victory Dr/30th Ave Signal	Traffic Flow	\$23,422	\$126,578	—	—	—	\$150,000
FY17 LMIG Ada Ave/Wynnton Rd Signal	Traffic Flow	—	\$250,000	—	—	—	\$250,000
FY17 LMIG Fortson Rd/Williams Rd Roundabout	Traffic Flow	—	\$1,551,969	—	—	—	\$1,551,969
Mott's Green	Corridor Improvements	\$14,175	—	—	—	—	\$14,175
FY16 LMIG Safety Action Plan	Traffic Flow	\$157,284	—	—	—	—	\$157,284
2nd Ave/18th St GDOT Grant	Corridor Improvements	—	\$32,657	—	—	—	\$32,657
Riverwalk City Mills Parking	Parking	—	\$250,000	—	—	—	\$250,000
Riverwalk Westville Parking	Parking	—	\$250,000	—	—	—	\$250,000
Dept of Driver Services Parking Lot	Parking	\$100,000	—	—	—	—	\$100,000
TOTAL PROJECT COSTS		\$90,973,968	\$33,651,004	\$2,000,000	\$2,000,000	\$2,000,000	\$130,624,972

BROWN AVENUE BRIDGE

PROJECT NAME:	Brown Avenue Bridge		
PROJECT DESCRIPTION:	Improvements and restructure of Brown Avenue bridge, to include lighting		
BENEFIT TO THE COMMUNITY:	Improved safety and condition of bridge		
OPERATING BUDGET IMPACT:	Reduced reliance on operating budget for bridge improvement/repair costs		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	BRIDGE IMPROVEMENTS
ACCOUNT CODE:	0109 250 9901	PROJECT NO:	92002

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	—	—	—
Bond Proceeds	—	—	—
Sales Tax (2009 LOST)	\$362,306	—	\$362,306
Other	—	—	—
Balance Forward	—	\$21,997	—
TOTAL FUNDING SOURCES	\$362,306	\$21,997	\$362,306
PROJECT COSTS			
Professional Services	\$26,180	—	\$26,180
Legal	\$23,321	—	\$23,321
Architect/Engineering	—	—	—
Appraisal/Negotiations	\$7,865	—	\$7,865
Construction	\$171,250	\$21,997	\$193,247
Land Acquisition	\$111,693	—	\$111,693
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$340,309	\$21,997	\$362,306
BALANCE	\$21,997	—	—

DECATUR STREET BRIDGE

PROJECT NAME:	Decatur St Bridge Replacement		
PROJECT DESCRIPTION:	Repair/replace/reconstruct Decatur Street bridge in Columbus		
BENEFIT TO THE COMMUNITY:	Improved safety and navigability of bridge on Decatur Street		
OPERATING BUDGET IMPACT:	Reduced reliance on operating budget for repair costs; liability		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	BRIDGE IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000	PROJECT NO:	21083 and 24018

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	\$1,135,000	—	\$1,135,000
Bond Proceeds	—	—	—
Sales Tax	—	—	—
Other	—	—	—
Balance Forward	—	\$1,046,891	—
TOTAL FUNDING SOURCES	\$1,135,000	\$1,046,891	\$1,135,000
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	\$10,000	\$10,000
Architect/Engineering	\$88,109	\$9,215	\$97,324
Appraisal/Negotiations	—	\$5,000	\$5,000
Construction	—	\$1,012,676	\$1,012,676
Land Acquisition	—	\$10,000	\$10,000
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$88,109	\$1,046,891	\$1,135,000
BALANCE	\$1,046,891	—	—

EDGEWOOD ROAD BRIDGE

PROJECT NAME:	Edgewood Road Bridge		
PROJECT DESCRIPTION:	Reconstruct and restructure bridge at Edgewood Road		
BENEFIT TO THE COMMUNITY:	Improved safety and accessibility for citizens, residents, property owners, and commuters		
OPERATING BUDGET IMPACT:	Reduced reliance on operating budget for bridge improvement costs		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	BRIDGE IMPROVEMENTS
ACCOUNT CODE:	0540 695 2126	PROJECT NO:	53040

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	—	—	—
Bond Proceeds	—	—	—
Sales Tax (1999 SPLOST)	\$175,988	—	\$175,988
Other	—	—	—
Balance Forward	—	—	—
TOTAL FUNDING SOURCES	\$175,988	—	\$175,988
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	\$14,468	—	\$14,468
Appraisal/Negotiations	—	—	—
Construction	\$161,520	—	\$161,520
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$175,988	—	\$175,988
BALANCE	—	—	—

FOREST ROAD BRIDGE

PROJECT NAME:	Forest Rd Bridge: Bull Creek/Forest Rd Bridge: Cooper Creek		
PROJECT DESCRIPTION:	Repair and reconstruction of bridges along Forest Road in Columbus/MuscogeeCounty		
BENEFIT TO THE COMMUNITY:	Improved safety and condition of bridges on Forest Rd		
OPERATING BUDGET IMPACT:	Reduced reliance on operating budget for bridge repairs or potential liability		
MANAGING DEPARTMENT:	ENGINEERING/ PUBLIC WORKS	PROJECT TYPE:	BRIDGE IMPROVEMENTS
ACCOUNT CODE:	0559 800 2160 0540 695 2126	PROJECT NO:	82053, 82054, 53027, and 53028

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	—	—	—
Bond Proceeds	\$7,608,041	—	\$7,608,041
Sales Tax	—	—	—
Sales Tax (1999 SPLOST)	\$222,867	—	\$222,867
Balance Forward	—	\$778,742	—
TOTAL FUNDING SOURCES	\$7,830,908	\$778,742	\$7,830,908
PROJECT COSTS			
Professional Services	\$27,510	—	\$27,510
Legal	\$20,183	—	\$20,183
Architect/Engineering	\$235,883	—	\$235,883
Appraisal/Negotiations	\$2,000	—	\$2,000
Construction	\$6,632,389	\$778,742	\$7,411,131
Land Acquisition	\$134,201	—	\$134,201
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$7,052,166	\$778,742	\$7,830,908
BALANCE	\$778,742	—	—

MELROSE DR BRIDGE REPLACEMENT

PROJECT NAME:	Melrose Dr Bridge Replacement		
PROJECT DESCRIPTION:	Design and repair/restructure bridges based on recommendations from Ga DOT in bridge inspection report(s)		
BENEFIT TO THE COMMUNITY:	Improved safety and navigability of bridges		
OPERATING BUDGET IMPACT:	Reduced reliance on operating funds for repair or potential liability costs		
MANAGING DEPARTMENT:	PLANNING/ ENGINEERING	PROJECT TYPE:	BRIDGE IMPROVEMENT
ACCOUNT CODE:	0540 695 2126 0508 660 3000	PROJECT NO:	53050 and 24017

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	\$765,000	—	\$765,000
Bond Proceeds	—	—	—
Sales Tax (1999 SPLOST)	\$797,739	—	\$797,739
Sales Tax (TSPLOST)	—	—	—
Other	—	—	—
Balance Forward	—	\$1,469,607	—
TOTAL FUNDING SOURCES	\$1,562,739	\$1,469,607	\$1,562,739
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	\$93,132	\$3,793	\$96,925
Appraisal/Negotiations	—	—	—
Construction	—	\$1,465,814	\$1,465,814
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$93,132	\$1,469,607	\$1,562,739
BALANCE	\$1,469,607	—	—

REESE RD BRIDGE AT COOPER CREEK

PROJECT NAME:	Reese Road Bridge at Cooper Creek		
PROJECT DESCRIPTION:	Repair and reconstruction of bridges along Reese Road in Columbus/MuscogeeCounty		
BENEFIT TO THE COMMUNITY:	Improved safety and condition of bridges on Reese Rd		
OPERATING BUDGET IMPACT:	Reduced reliance on operating budget for bridge repairs or potential liability		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	BRIDGE IMPROVEMENT
ACCOUNT CODE:	0508 660 3000	PROJECT NO:	24004

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	\$820,000	—	\$820,000
Bond Proceeds	—	—	—
Sales Tax	—	—	—
Other	—	—	—
Balance Forward	—	\$804,150	—
TOTAL FUNDING SOURCES	\$820,000	\$804,150	\$820,000
PROJECT COSTS			
Professional Services	—	\$10,000	\$10,000
Legal	—	\$10,000	\$10,000
Architect/Engineering	\$15,850	\$54,150	\$70,000
Appraisal/Negotiations	—	\$10,000	\$10,000
Construction	—	\$700,000	\$700,000
Land Acquisition	—	\$20,000	\$20,000
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$15,850	\$804,150	\$820,000
BALANCE	\$804,150	—	—

VALENCIA DRIVE BRIDGE

PROJECT NAME:	Valencia Drive Bridge Replacement		
PROJECT DESCRIPTION:	Repair/restructure/reconstruct Valencia Drive bridge		
BENEFIT TO THE COMMUNITY:	Improved safety and navigability of Valencia Dr bridge		
OPERATING BUDGET IMPACT:	Reduced reliance on operating budget for bridge repair costs		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	BRIDGE IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000	PROJECT NO:	21084

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	\$369,323	—	\$369,323
Bond Proceeds	—	—	—
Sales Tax	—	—	—
Other	—	—	—
Balance Forward	—	—	—
TOTAL FUNDING SOURCES	\$369,323	—	\$369,323
PROJECT COSTS			
Professional Services	—	—	—
Legal	\$909	—	\$909
Architect/Engineering	\$7,113	—	\$7,113
Appraisal/Negotiations	\$37,074	—	\$37,074
Construction	\$324,227	—	\$324,227
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$369,323	—	\$369,323
BALANCE	—	—	—

VARIOUS STUDIES

PROJECT NAME:	Bridge Repair Design		
PROJECT DESCRIPTION:	Various studies to determine feasibility and costs associated with improving certain bridges in Columbus		
BENEFIT TO THE COMMUNITY:	Determine feasibility and costs associated with bridge improvements		
OPERATING BUDGET IMPACT:	No impact to operational budget		
MANAGING DEPARTMENT:	PLANNING/ ENGINEERING	PROJECT TYPE:	STUDIES
ACCOUNT CODE:	0109 250 9901 and 0540 695 2126	PROJECT NO:	50314 and 92007

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	—	—	—
Bond Proceeds	—	—	—
Sales Tax (2009 LOST)	\$122,200	—	\$122,200
Sales Tax (1999 SPLOST)	\$744,662	—	\$744,662
Other	—	—	—
Balance Forward	—	\$13,400	—
TOTAL FUNDING SOURCES	\$866,862	\$13,400	\$866,862
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	\$853,462	\$13,400	\$866,862
Appraisal/Negotiations	—	—	—
Construction	—	—	—
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$853,462	\$13,400	\$866,862
BALANCE	\$13,400	—	—

VARIOUS STUDIES

PROJECT NAME:	Buena Vista Rd Corridor/Spider Web/Passenger Rail/Blackmon Rd.		
PROJECT DESCRIPTION:	Various studies to determine feasibility and costs associated with improving certain corridors, roads and interchanges/intersections in Columbus		
BENEFIT TO THE COMMUNITY:	Determine feasibility and costs associated with road improvements		
OPERATING BUDGET IMPACT:	No impact to operational budget		
MANAGING DEPARTMENT:	PLANNING/ ENGINEERING	PROJECT TYPE:	STUDIES
ACCOUNT CODE:	0508 660 3000	PROJECT NO:	21065, 21066, 21067, 21075, 24000

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	\$661,153	—	\$661,153
Bond Proceeds	—	—	—
Sales Tax	—	—	—
Other	—	—	—
Balance Forward	—	\$14,648	—
TOTAL FUNDING SOURCES	\$661,153	\$14,648	\$661,153
PROJECT COSTS			
Professional Services	\$349,852	\$148	\$350,000
Legal	—	—	—
Architect/Engineering	\$296,653	\$14,500	\$311,153
Appraisal/Negotiations	—	—	—
Construction	—	—	—
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$646,505	\$14,648	\$661,153
BALANCE	\$14,648	—	—

FT BENNING ROAD STREETSCAPES

PROJECT NAME:	Ft Benning Rd Streetscapes GDOT/ Ezone		
PROJECT DESCRIPTION:	Enhancement of major artery and throughfare leading into Ft Benning, GA		
BENEFIT TO THE COMMUNITY:	Improved accessibility and environment in and around the corridor of Ft Benning entrance for all residents, commuters, and visitors to the area		
OPERATING BUDGET IMPACT:	Reduced reliance on operating funds and compliance with Ga DOT schedule		
MANAGING DEPARTMENT:	ENGINEERING/ PLANNING	PROJECT TYPE:	CORRIDOR IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000, 0540 695 2131 and 0559 800 2160	PROJECT NO:	21068, 50607, 82058

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	\$500,000	—	\$500,000
Bond Proceeds	\$2,000,000	—	\$2,000,000
Sales Tax (1999 SPLOST)	\$1,115,000	—	\$1,115,000
Other	—	—	—
Balance Forward	—	\$2,073,207	—
TOTAL FUNDING SOURCES	\$3,615,000	\$2,073,207	\$3,615,000
PROJECT COSTS			
Professional Services	\$66,248	\$10,000	\$76,248
Legal	\$55,218	\$10,000	\$65,218
Architect/Engineering	\$509,746	\$20,000	\$529,746
Appraisal/Negotiations	\$18,875	\$10,000	\$28,875
Construction	\$20,277	\$1,923,207	\$1,943,484
Land Acquisition	\$871,429	\$100,000	\$971,429
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$1,541,793	\$2,073,207	\$3,615,000
BALANCE	\$2,073,207	—	—

RAILROAD IMPROVEMENTS

PROJECT NAME:	Railroad Improvements		
PROJECT DESCRIPTION:	To make improvements on railroad crossings throughout MuscogeeCounty		
BENEFIT TO THE COMMUNITY:	Improve the railroad intersections throughout the county from proceeds of recycling old railroad parts.		
OPERATING BUDGET IMPACT:	No impact on operational budget		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	ROAD IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000	PROJECT NO:	20778

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	\$129,775	—	\$129,775
Bond Proceeds	—	—	—
Sales Tax	—	—	—
Other (ARRA)	—	—	—
Balance Forward	—	\$100,067	—
TOTAL FUNDING SOURCES	\$129,775	\$100,067	\$129,775
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	—	—	—
Appraisal/Negotiations	—	—	—
Construction	\$29,708	\$100,067	\$129,775
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$29,708	\$100,067	\$129,775
BALANCE	\$100,067	—	—

WYNNTON ROAD STREETSCAPE

PROJECT NAME:	Wynnton Rd Streetscapes Phase I		
PROJECT DESCRIPTION:	Enhancement of Wynnton Road corridor, a major artery and throughfare in midtown Columbus		
BENEFIT TO THE COMMUNITY:	Improved amenity for residents, property owners and visitors to Columbus in the midtown Columbus area		
OPERATING BUDGET IMPACT:	Reduced reliance on operating funds for repairs and improvements		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	CORRIDOR IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000	PROJECT NO:	21045

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	\$2,767,636	—	\$2,767,636
Bond Proceeds	—	—	—
Sales Tax	—	—	—
Other	—	—	—
Balance Forward	—	\$1,418,684	—
TOTAL FUNDING SOURCES	\$2,767,636	\$1,418,684	\$2,767,636
PROJECT COSTS			
Professional Services	—	—	—
Legal	\$29,266	—	\$29,266
Architect/Engineering	\$283,335	\$29,726	\$313,061
Appraisal/Negotiations	\$17,724	—	\$17,724
Construction	\$864,080	\$1,388,958	\$2,253,038
Land Acquisition	\$154,547	—	\$154,547
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$1,348,952	\$1,418,684	\$2,767,636
BALANCE	\$1,418,684	—	—

TRADE CENTER PARKING GARAGE

PROJECT NAME:	Parking Garage- Front Avenue		
PROJECT DESCRIPTION:	Construct and equip parking garage, which will be operated and maintained by the City, with spaces for approximately 300 vehicles. Located near Trade Center		
BENEFIT TO THE COMMUNITY:	Provides much needed public parking capacity for events, attractions, businesses and restaurants, and patrons and employees in the downtown area		
OPERATING BUDGET IMPACT:	Potential operating costs should garage be staffed or require notional maintenance		
MANAGING DEPARTMENT:	PARKING MANAGEMENT	PROJECT TYPE:	PARKING
ACCOUNT CODE:	0555 200 2447	PROJECT NO:	40220

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	—	—	—
Bond Proceeds	\$3,500,000	—	\$3,500,000
Sales Tax	—	—	—
Other	—	—	—
Balance Forward	—	\$3,499,710	—
TOTAL FUNDING SOURCES	\$3,500,000	\$3,499,710	\$3,500,000
PROJECT COSTS			
Professional Services	—	\$10,000	\$10,000
Legal	—	\$10,000	\$10,000
Architect/Engineering	\$290	\$500,000	\$500,290
Appraisal/Negotiations	—	—	—
Construction	—	\$2,979,710	\$2,979,710
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$290	\$3,499,710	\$3,500,000
BALANCE	\$3,499,710	—	—

14th STREET PEDESTRIAN BRIDGE AND PLAZA

PROJECT NAME:	14th Street Bridge/ 14th Street Pedestrian St Plaza		
PROJECT DESCRIPTION:	Repair and construction of pedestrian bridge at 14th Street including pedestrian plaza		
BENEFIT TO THE COMMUNITY:	Improved amenity to citizens, residents, property owners and visitors to Columbus Compliance with Ga DOT schedule for providing safer, more efficient network		
OPERATING BUDGET IMPACT:	Reduced reliance on operating budget for repair and construction costs		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	PEDESTRIAN BRIDGE
ACCOUNT CODE:	0508 660 3000	PROJECT NO:	21044, 21054, 21056, 21057 and 21088

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	\$5,683,366	—	\$5,683,366
Bond Proceeds	—	—	—
Sales Tax	—	—	—
Other (ARRA)	\$3,351,386	—	\$3,351,386
Balance Forward	—	—	—
TOTAL FUNDING SOURCES	\$9,034,752	—	\$9,034,752
PROJECT COSTS			
Professional Services	\$148,075	—	\$148,075
Legal	\$3,939	—	\$3,939
Architect/Engineering	\$798,713	—	\$798,713
Appraisal/Negotiations	\$16,339	—	\$16,339
Construction	\$8,067,067	—	\$8,067,067
Land Acquisition	\$619	—	\$619
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$9,034,752	—	\$9,034,752
BALANCE	—	—	—

FOLLOW ME TRAIL BRIDGE

PROJECT NAME:	Follow Me Trail Bridge		
PROJECT DESCRIPTION:	Construction of pedestrian bridge at Victory Dr along Follow Me Trail		
BENEFIT TO THE COMMUNITY:	Improved amenity to citizens, residents, property owners and visitors to Columbus Compliance with Ga DOT schedule for providing safer, more efficient network		
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	PEDESTRIAN BRIDGES
ACCOUNT CODE:	0508 660 3000	PROJECT NO:	24005 and 24014

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	\$1,901,147	—	\$1,901,147
Bond Proceeds	—	—	—
Sales Tax (1999 SPLOST)	—	—	—
Other	—	—	—
Balance Forward	—	\$1,172,633	—
TOTAL FUNDING SOURCES	\$1,901,147	\$1,172,633	\$1,901,147
PROJECT COSTS			
Professional Services	\$7,778	\$10,000	\$17,778
Legal	—	\$10,000	\$10,000
Architect/Engineering	\$11,348	\$150,000	\$161,348
Appraisal/Negotiations	—	\$25,000	\$25,000
Construction	\$709,388	\$927,633	\$1,637,021
Land Acquisition	—	\$50,000	\$50,000
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$728,514	\$1,172,633	\$1,901,147
BALANCE	\$1,172,633	—	—

CHATTAHOOCHEE RIVERWALK

PROJECT NAME:	Riverwalk 13th-14th TE /Design		
PROJECT DESCRIPTION:	Enhance, repair, maintain and revitalize the Riverwalk development along the Columbus banks of the Chattahoochee River		
BENEFIT TO THE COMMUNITY:	Enhanced amenity for residents and visitors to Columbus who use the Riverwalk for walking, biking, recreation and educational purposes		
OPERATING BUDGET IMPACT:	Reduced burden on operating budget for costs to repair and maintain Riverwalk		
MANAGING DEPARTMENT:	ENGINEERING/ PUBLIC WORKS	PROJECT TYPE:	RIVERWALK IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000	PROJECT NO:	21047 and 21069

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	\$1,061,272	—	\$1,061,272
Bond Proceeds	—	—	—
Sales Tax (TSPLOST)	—	—	—
Other	—	—	—
Balance Forward	—	—	—
TOTAL FUNDING SOURCES	\$1,061,272	—	\$1,061,272
PROJECT COSTS			
Professional Services	\$7,066	—	\$7,066
Legal	—	—	—
Architect/Engineering	\$243,507	—	\$243,507
Appraisal/Negotiations	—	—	—
Construction	\$810,699	—	\$810,699
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$1,061,272	—	\$1,061,272
BALANCE	—	—	—

2009 LOST ROADS RESURFACING/REHABILITATION

PROJECT NAME:	LOST Resurfacing/Rehabilitation		
PROJECT DESCRIPTION:	Funding set aside annually from the 2009 Local Option Sales Tax Infrastructure fund for road resurfacing, rehabilitation and reconstruction costs		
BENEFIT TO THE COMMUNITY:	Improved road condition, navigability and safety for all citizens, residents, property owners, commuters and visitors of Columbus/Muscogee County		
OPERATING BUDGET IMPACT:	Reduced reliance on operating budget for road repair or rehabilitation costs		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	ROAD IMPROVEMENTS
ACCOUNT CODE:	0109 250 9901	PROJECT NO:	92001

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	—	—	—
Bond Proceeds	—	—	—
Sales Tax (2009 LOST)	\$14,784,551	\$700,000	\$15,484,551
Other	—	—	—
Balance Forward	—	\$238,930	—
TOTAL FUNDING SOURCES	\$14,784,551	\$938,930	\$15,484,551
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	\$21,830	\$100,000	\$121,830
Appraisal/Negotiations	—	—	—
Construction	\$14,523,791	\$838,930	\$15,362,721
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$14,545,621	\$938,930	\$15,484,551
BALANCE	\$238,930	—	—

STEAM MILL RD SIDEWALK CONCEPT

PROJECT NAME:	Steam Mill Road Sidewalk Concept		
PROJECT DESCRIPTION:	Funding for sidewalk repair on Steam Mill Rd		
BENEFIT TO THE COMMUNITY:	Improved safety and condition of roads		
OPERATING BUDGET IMPACT:	Reduce reliance on operating budget for repair costs		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	ROAD IMPROVEMENTS
ACCOUNT CODE:	0109 250 9901	PROJECT NO:	92021

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	—	—	—
Bond Proceeds	—	—	—
Sales Tax (2009 LOST)	\$200,000	—	\$200,000
Other	—	—	—
Balance Forward	—	\$200,000	—
TOTAL FUNDING SOURCES	\$200,000	\$200,000	\$200,000
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	—	\$200,000	\$200,000
Appraisal/Negotiations	—	—	—
Construction	—	—	—
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	—	\$200,000	\$200,000
BALANCE	\$200,000	—	—

PARK ADA UPGRADES

PROJECT NAME:	Park ADA Upgrades		
PROJECT DESCRIPTION:	Improve ramps and curbs in parks to be ADA compliant throughout Muscogee County.		
BENEFIT TO THE COMMUNITY:	Improved amenity to citizens, residents, property owners and visitors to Columbus, Ga		
OPERATING BUDGET IMPACT:	Reduced reliance on operating funds for road improvement costs		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	ROAD IMPROVEMENTS
ACCOUNT CODE:	0109 250 9901	PROJECT NO:	92022

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	—	—	—
Bond Proceeds	—	—	—
Sales Tax	\$100,000	\$100,000	\$200,000
Other	—	—	—
Balance Forward	—	\$100,000	—
TOTAL FUNDING SOURCES	\$100,000	\$200,000	\$200,000
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	—	\$20,000	\$20,000
Appraisal/Negotiations	—	—	—
Construction	—	\$180,000	\$180,000
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	—	\$200,000	\$200,000
BALANCE	\$100,000	—	—

CUSSETA ROAD/OLD CUSSETA ROAD

PROJECT NAME:	Cusseta Rd/Old Cusseta Rd		
PROJECT DESCRIPTION:	Realign Cusseta Rd and Old Cusseta Rd with a new roundabout		
BENEFIT TO THE COMMUNITY:	Improved safety and navigability of busy intersection between Cusseta Rd and Old Cusseta Rd		
OPERATING BUDGET IMPACT:	Reduced reliance on operating budget for road improvements		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	ROAD IMPROVEMENTS
ACCOUNT CODE:	0109 250 9901	PROJECT NO:	92008

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	—	—	—
Bond Proceeds	—	—	—
Sales Tax (2009 LOST)	\$115,000	—	\$115,000
Other	—	—	—
Balance Forward	—	\$39,975	—
TOTAL FUNDING SOURCES	\$115,000	\$39,975	\$115,000
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	\$75,025	\$39,975	\$115,000
Appraisal/Negotiations	—	—	—
Construction	—	—	—
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$75,025	\$39,975	\$115,000
BALANCE	\$39,975	—	—

COOPER CREEK ADA

PROJECT NAME:	Cooper Creek ADA		
PROJECT DESCRIPTION:	Improve ramps and curbs at Cooper Creek to be ADA compliant		
BENEFIT TO THE COMMUNITY:	Improved amenity to citizens, residents, property owners and visitors to Columbus, Ga		
OPERATING BUDGET IMPACT:	Reduced reliance on operating funds for road improvement costs		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	ROAD IMPROVEMENTS
ACCOUNT CODE:	0109 250 9901	PROJECT NO:	92020

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	—	—	—
Bond Proceeds	—	—	—
Sales Tax (2009 LOST)	\$100,000	—	\$100,000
Sales Tax (1999 SPLOST)	—	—	—
Balance Forward	—	\$100,000	—
TOTAL FUNDING SOURCES	\$100,000	\$100,000	\$100,000
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	—	\$9,000	\$9,000
Appraisal/Negotiations	—	—	—
Construction	—	\$91,000	\$91,000
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	—	\$100,000	\$100,000
BALANCE	\$100,000	—	—

FORREST RD WIDENING PROJECT

PROJECT NAME:	Forrest Rd: Macon/Woodruff Farm/ Woodruff/Floyd to Schatulga		
PROJECT DESCRIPTION:	Widen and reconstruct approximately 2 miles of existing roadways from 2 lanes to 4 lanes, with turn lanes at major intersections		
BENEFIT TO THE COMMUNITY:	Improves navigability and traffic flow in a heavily traveled, densely populated area of Columbus/Muscogee County		
OPERATING BUDGET IMPACT:	Reduced reliance on operating funds to improve and reconstruct roadways		
MANAGING DEPARTMENT:	ENGINEERING/ PLANNING/ PUBLIC WORKS	PROJECT TYPE:	ROAD IMPROVEMENTS
ACCOUNT CODE:	0540 695 2126 and 0559 800 2160	PROJECT NO:	21128, 24003, 53008, 53009, 82052

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	\$4,267,568	—	\$4,267,568
Bond Proceeds	\$2,768,045	—	\$2,768,045
Sales Tax (1999 SPLOST)	\$2,864,351	—	\$2,864,351
Other	—	—	—
Balance Forward	—	\$5,595,222	—
TOTAL FUNDING SOURCES	\$9,899,964	\$5,595,222	\$9,899,964
PROJECT COSTS			
Professional Services	\$154,751	—	\$154,751
Legal	\$58,085	—	\$58,085
Architect/Engineering	\$1,279,589	\$115,925	\$1,395,514
Appraisal/Negotiations	\$244,205	—	\$244,205
Construction	\$1,532,711	\$5,479,297	\$7,012,008
Land Acquisition and RE/ROW Purchases	\$1,035,401	—	\$1,035,401
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$4,304,742	\$5,595,222	\$9,899,964
BALANCE	\$5,595,222	—	—

FT BENNING RD at BRENNAN ROAD

PROJECT NAME:	Ft Benning/Brennan/Ezone		
PROJECT DESCRIPTION:	Road improvements in the area of Ft. Benning Rd and Brennan Rd		
BENEFIT TO THE COMMUNITY:	Improved road condition, safety, and traffic flow for commuters, residents, property owners and visitors to the Ft Benning area		
OPERATING BUDGET IMPACT:	Reduced reliance on operating funds for road improvement and repair		
MANAGING DEPARTMENT:	ENGINEERING/ PUBLIC WORKS/ PLANNING	PROJECT TYPE:	ROAD IMPROVEMENTS
ACCOUNT CODE:	0540 695 2131, 0559 800 2160, and 0560 800 2161	PROJECT NO:	50606, 82057 and 83001

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	—	—	—
Bond Proceeds	\$2,286,761	—	\$2,286,761
Sales Tax (1999 SPLOST)	\$2,000,000	—	\$2,000,000
Other	—	—	—
Balance Forward	—	\$2,275,661	—
TOTAL FUNDING SOURCES	\$4,286,761	\$2,275,661	\$4,286,761
PROJECT COSTS			
Professional Services	\$85,752	\$10,000	\$95,752
Legal	\$16,134	\$10,000	\$26,134
Architect/Engineering	\$570,690	\$15,000	\$585,690
Appraisal/Negotiations	\$149,241	—	\$149,241
Construction	\$890	\$2,240,661	\$2,241,551
Land Acquisition	\$1,188,393	—	\$1,188,393
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$2,011,100	\$2,275,661	\$4,286,761
BALANCE	\$2,275,661	—	—

GIDDEN ROAD REALIGNMENT

PROJECT NAME:	Gidden Road Realignment		
PROJECT DESCRIPTION:	Improvements to condition and alignment of Gidden Road		
BENEFIT TO THE COMMUNITY:	Improved safety and road condition for highly utilized throughfare roadway		
OPERATING BUDGET IMPACT:	Reduced reliance on operating budget for road improvement costs		
MANAGING DEPARTMENT:	ENGINEERING/ PUBLIC WORKS	PROJECT TYPE:	ROAD IMPROVEMENTS
ACCOUNT CODE:	0540 695 2126	PROJECT NO:	53047

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	—	—	—
Bond Proceeds	—	—	—
Sales Tax (1999 SPLOST)	\$563,984	—	\$563,984
Other	—	—	—
Balance Forward	—	—	—
TOTAL FUNDING SOURCES	\$563,984	—	\$563,984
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	—	—	—
Appraisal/Negotiations	—	—	—
Construction	\$563,984	—	\$563,984
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$563,984	—	\$563,984
BALANCE	—	—	—

MARTIN LUTHER KING BLVD

PROJECT NAME:	MLK Resurfacing/MLK Intersection Enhancements		
PROJECT DESCRIPTION:	Improvements to one of the major arteries of Columbus/Muscogee at the intersection of Martin Luther King Blvd and Buena Vista Road		
BENEFIT TO THE COMMUNITY:	Improved navigability of heavily trafficked, ease congested roadways and intersection		
OPERATING BUDGET IMPACT:	Reduced reliance on operating budget for road improvements		
MANAGING DEPARTMENT:	ENGINEERING/ PUBLIC WORKS	PROJECT TYPE:	ROAD IMPROVEMENTS
ACCOUNT CODE:	0540 695 2126 and 0109 250 9901	PROJECT NO:	24006, 92013 and 92018

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	\$2,300,000	—	\$2,300,000
Bond Proceeds	—	—	—
Sales Tax (1999 SPLOST)	—	—	—
Sales Tax (2009 LOST)	\$1,100,000	—	\$1,100,000
Balance Forward	—	\$3,400,000	—
TOTAL FUNDING SOURCES	\$3,400,000	\$3,400,000	\$3,400,000
PROJECT COSTS			
Professional Services	—	\$50,000	\$50,000
Legal	—	\$50,000	\$50,000
Architect/Engineering	—	\$250,000	\$250,000
Appraisal/Negotiations	—	\$50,000	\$50,000
Construction	—	\$2,750,000	\$2,750,000
Land Acquisition	—	\$250,000	\$250,000
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	—	\$3,400,000	\$3,400,000
BALANCE	\$3,400,000	—	—

MOON ROAD PHASE I

PROJECT NAME:	Moon Rd Phase 1: Wilbur/Whittlesey		
PROJECT DESCRIPTION:	Improvements and widening of Moon Road (Phase I)		
BENEFIT TO THE COMMUNITY:	Improved navigability and ease of congestion in a heavily trafficked, densely populated area of Columbus/Muscogee		
OPERATING BUDGET IMPACT:	Reduced reliance on operating funds for road improvement costs		
MANAGING DEPARTMENT:	ENGINEERING/ PLANNING/ PUBLIC WORKS	PROJECT TYPE:	ROAD IMPROVEMENTS
ACCOUNT CODE:	0540 695 2126 and 0559 800 2160	PROJECT NO:	53023 and 82051

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	—	—	—
Bond Proceeds	\$5,698,636	—	\$5,698,636
Sales Tax (1999 SPLOST)	\$1,022,374	—	\$1,022,374
Other	—	—	—
Balance Forward	—	\$5,871	—
TOTAL FUNDING SOURCES	\$6,721,010	\$5,871	\$6,721,010
PROJECT COSTS			
Professional Services	\$188,382	—	\$188,382
Legal	\$133,525	—	\$133,525
Architect/Engineering	\$126,617	—	\$126,617
Appraisal/Negotiations	\$29,903	—	\$29,903
Construction	\$5,744,239	\$5,871	\$5,750,110
Land Acquisition	\$492,473	—	\$492,473
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$6,715,139	\$5,871	\$6,721,010
BALANCE	\$5,871	—	—

NORTHSTAR/ST MARY'S ROAD

PROJECT NAME:	Northstar/St Mary's Rd		
PROJECT DESCRIPTION:	Improve roads in the Northstar corridor of St Mary's Road		
BENEFIT TO THE COMMUNITY:	Improved navigability and safety of roads in this area		
OPERATING BUDGET IMPACT:	Reduced reliance on operating funds for road improvement costs		
MANAGING DEPARTMENT:	ENGINEERING/ PUBLIC WORKS	PROJECT TYPE:	ROAD IMPROVEMENTS
ACCOUNT CODE:	0540 695 2126	PROJECT NO:	53020

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	—	—	—
Bond Proceeds	—	—	—
Sales Tax (1999 SPLOST)	\$648,937	—	\$648,937
Other	—	—	—
Balance Forward	—	\$25,000	—
TOTAL FUNDING SOURCES	\$648,937	\$25,000	\$648,937
PROJECT COSTS			
Professional Services	—	—	—
Legal	\$853	—	\$853
Architect/Engineering	\$11,260	—	\$11,260
Appraisal/Negotiations	—	—	—
Construction	\$575,039	\$25,000	\$600,039
Land Acquisition	\$36,785	—	\$36,785
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$623,937	\$25,000	\$648,937
BALANCE	\$25,000	—	—

RIVER ROAD/BRADLEY PARK/JR ALLEN PKWY

PROJECT NAME:	River Rd/Bradley Pk/JR Allen Ramp		
PROJECT DESCRIPTION:	Road and on/off ramp reconstruction and reconfiguration at River Road and Bradley Park Drive off the JR Allen Parkway		
BENEFIT TO THE COMMUNITY:	Improved safety and navigability of heavily trafficked and highly congested area		
OPERATING BUDGET IMPACT:	Reduced reliance on operating funds for road improvements		
MANAGING DEPARTMENT:	ENGINEERING/ PUBLIC WORKS/ PLANNING	PROJECT TYPE:	ROAD IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000 and 0540 695 2126	PROJECT NO:	21127 and 53018

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	\$1,523,818	—	\$1,523,818
Bond Proceeds	—	—	—
Sales Tax (1999 SPLOST)	\$1,343,109	—	\$1,343,109
Other	—	—	—
Balance Forward	—	\$2,295,949	—
TOTAL FUNDING SOURCES	\$2,866,927	\$2,295,949	\$2,866,927
PROJECT COSTS			
Professional Services	\$60,185	\$10,000	\$70,185
Legal	\$2,750	\$10,000	\$12,750
Architect/Engineering	\$268,244	\$200,000	\$468,244
Appraisal/Negotiations	—	\$10,000	\$10,000
Construction	—	\$1,965,949	\$1,965,949
Land Acquisition	\$239,799	\$100,000	\$339,799
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$570,978	\$2,295,949	\$2,866,927
BALANCE	\$2,295,949	—	—

SIDEWALK AND BRICK PAVER

PROJECT NAME:	Sidewalk and Brick Paver		
PROJECT DESCRIPTION:	Funding for sidewalk and brick repair throughout Columbus/ Muscogee County		
BENEFIT TO THE COMMUNITY:	Improved safety and condition of roads		
OPERATING BUDGET IMPACT:	Reduce reliance on operating budget for repair costs		
MANAGING DEPARTMENT:	ENGINEERING/ PUBLIC WORKS	PROJECT TYPE:	ROAD IMPROVEMENTS
ACCOUNT CODE:	0109 250 9901	PROJECT NO:	92015

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	—	—	—
Bond Proceeds	—	—	—
Sales Tax (2009 LOST)	\$50,000	—	\$50,000
Other	—	—	—
Balance Forward	—	\$14,189	—
TOTAL FUNDING SOURCES	\$50,000	\$14,189	\$50,000
PROJECT COSTS			
Professional Services	\$210	—	\$210
Legal	—	—	—
Architect/Engineering	—	—	—
Appraisal/Negotiations	—	—	—
Construction	\$35,601	\$14,189	\$49,790
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$35,811	\$14,189	\$50,000
BALANCE	\$14,189	—	—

SOUTH LUMPKIN ROAD

PROJECT NAME:	So Lumpkin Rd Roundabout LMIG FY13		
PROJECT DESCRIPTION:	Improve roads in the South Lumpkin Rd area including roundabout		
BENEFIT TO THE COMMUNITY:	Improved navigability and safety on roads for commuters, property owners and residents		
OPERATING BUDGET IMPACT:	No impact on operational budget		
MANAGING DEPARTMENT:	PLANNING/ ENGINEERING	PROJECT TYPE:	ROAD IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000 and 0109 250 9901	PROJECT NO:	21076 and 92010

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	\$1,215,000	—	\$1,215,000
Bond Proceeds	—	—	—
Sales Tax (2009 LOST)	\$586,451	—	\$586,451
Other	—	—	—
Balance Forward	—	\$110	—
TOTAL FUNDING SOURCES	\$1,801,451	\$110	\$1,801,451
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	\$12,347	—	\$12,347
Appraisal/Negotiations	—	—	—
Construction	\$1,788,994	\$110	\$1,789,104
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$1,801,341	\$110	\$1,801,451
BALANCE	\$110	—	—

UNPAVED STREET IMPROVEMENTS

PROJECT NAME:	Unpaved Streets		
PROJECT DESCRIPTION:	Road improvements to unpaved roads and streets in Columbus/ Muscogee County		
BENEFIT TO THE COMMUNITY:	Enhanced road condition and safety for Columbus residents and property owners		
OPERATING BUDGET IMPACT:	Reduced reliance on operating budget for road improvement costs		
MANAGING DEPARTMENT:	ENGINEERING/ PUBLIC WORKS	PROJECT TYPE:	ROAD IMPROVEMENTS
ACCOUNT CODE:	0540 695 2126	PROJECT NO:	53049

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	—	—	—
Bond Proceeds	—	—	—
Sales Tax (1999 SPLOST)	\$50,000	—	\$50,000
Other	—	—	—
Balance Forward	—	\$50,000	—
TOTAL FUNDING SOURCES	\$50,000	\$50,000	\$50,000
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	—	—	—
Appraisal/Negotiations	—	—	—
Construction	—	\$50,000	\$50,000
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	—	\$50,000	\$50,000
BALANCE	\$50,000	—	—

VETERANS DOUBLE CHURCHES

PROJECT NAME:	Veterans Double Churches		
PROJECT DESCRIPTION:	Improvements to Veterans Parkway and Double Churches Roads		
BENEFIT TO THE COMMUNITY:	Improved navigability and eased congestion in heavily trafficked, densely populated area of Columbus/Muscogee		
OPERATING BUDGET IMPACT:	Reduced reliance on operating budget for road improvement costs		
MANAGING DEPARTMENT:	ENGINEERING/ PLANNING/ PUBLIC WORKS	PROJECT TYPE:	ROAD IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000 0540 695 2126 and 0109 250 9901	PROJECT NO:	21086, 53019 and 92016

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	\$1,763,783	—	\$1,763,783
Bond Proceeds	—	—	—
Sales Tax (1999 SPLOST)	\$3,087,581	—	\$3,087,581
Sales Tax (2009 LOST)	\$442,694	—	\$442,694
Balance Forward	—	\$822,996	—
TOTAL FUNDING SOURCES	\$5,294,058	\$822,996	\$5,294,058
PROJECT COSTS			
Professional Services	\$44,025	\$10,000	\$54,025
Legal	—	—	—
Architect/Engineering	\$137,972	\$25,000	\$162,972
Appraisal/Negotiations	\$3,200	—	\$3,200
Construction	\$4,274,061	\$787,996	\$5,062,057
Land Acquisition	\$11,804	—	\$11,804
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$4,471,062	\$822,996	\$5,294,058
BALANCE	\$822,996	—	—

WHITESVILLE DOUBLE CHURCHES RD

PROJECT NAME:	Whitesville/Double Churches		
PROJECT DESCRIPTION:	Road improvements at the intersection of Whitesville and Double Churches Rds		
BENEFIT TO THE COMMUNITY:	This is a very high traffic volume intersection in a very heavily congested area. Improving the intersection improves traffic flow for citizens and visitors		
OPERATING BUDGET IMPACT:	Reduced reliance on operating funds to pay for intersection improvement		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	ROAD IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000, 0540 695 2126 and 0559 800 2160	PROJECT NO:	20353, 50327, 82055

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	\$340,243	—	\$340,243
Bond Proceeds	\$59,764	—	\$59,764
Sales Tax (1999 SPLOST)	\$478,693	—	\$478,693
Other	—	—	—
Balance Forward	—	\$3,600	—
TOTAL FUNDING SOURCES	\$878,700	\$3,600	\$878,700
PROJECT COSTS			
Professional Services	\$51,250	—	\$51,250
Legal	\$13,696	—	\$13,696
Architect/Engineering	\$197,463	\$3,600	\$201,063
Appraisal/Negotiations	\$136,066	—	\$136,066
Construction	—	—	—
Land Acquisition	\$475,850	—	\$475,850
Furnishings & Equipment	\$775	—	\$775
BUDGETED EXPENDITURES	\$875,100	\$3,600	\$878,700
BALANCE	\$3,600	—	—

ROAD RESURFACING/REHABILITATION

PROJECT NAME:	Resurfacing/Rehabilitation Program		
PROJECT DESCRIPTION:	Funding set aside annually for road resurfacing and other routine road maintenance repairs, or other construction in Columbus/Muscogee County		
BENEFIT TO THE COMMUNITY:	Provides a safer and more efficient roadway system for citizens, commuters, property owners and residents		
OPERATING BUDGET IMPACT:	Funds are leveraged with State of Georgia Department of Transportation (DOT) funds. Programmatic funding and matching reduces pressure on operating funds		
MANAGING DEPARTMENT:	PUBLIC WORKS/ ENGINEERING	PROJECT TYPE:	ROAD MAINTENANCE
ACCOUNT CODE:	0508 660 3000	PROJECT NO:	21023

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	\$18,396,198	\$105,596	\$18,501,794
Bond Proceeds	—	—	—
Sales Tax	—	—	—
Other	—	—	—
Balance Forward	—	\$810,321	—
TOTAL FUNDING SOURCES	\$18,396,198	\$915,917	\$18,501,794
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	\$24,211	—	\$24,211
Appraisal/Negotiations	—	—	—
Construction	\$17,561,666	\$915,917	\$18,477,583
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$17,585,877	\$915,917	\$18,501,794
BALANCE	\$810,321	—	—

ATMS/SIGNAL

PROJECT NAME:	ATMS Signal		
PROJECT DESCRIPTION:	Field connection using primary fiber optic cable between Traffic Coordination Center (TCC) and traffic signals		
BENEFIT TO THE COMMUNITY:	Facilitates improved traffic flow through use of TCC system to alert commuters regarding traffic conditions, upcoming events or to reroute traffic		
OPERATING BUDGET IMPACT:	No impact on operating budget		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	TRAFFIC FLOW
ACCOUNT CODE:	0508 660 3000	PROJECT NO:	20760

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	\$355,043	—	\$355,043
Bond Proceeds	—	—	—
Sales Tax	—	—	—
Other	—	—	—
Balance Forward	—	\$805	—
TOTAL FUNDING SOURCES	\$355,043	\$805	\$355,043
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	\$354,238	\$805	\$355,043
Appraisal/Negotiations	—	—	—
Construction	—	—	—
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$354,238	\$805	\$355,043
BALANCE	\$805	—	—

FIBER OPTIC INTERCONNECT

PROJECT NAME:	Fiber Optic Interconnect		
PROJECT DESCRIPTION:	Conversion of existing metallic traffic signals using interconnected fiber optics		
BENEFIT TO THE COMMUNITY:	Provides more efficient transportation network and complies with Ga DOT schedule		
OPERATING BUDGET IMPACT:	No impact on operating budget		
MANAGING DEPARTMENT:	ENGINEERING/ PUBLIC WORKS	PROJECT TYPE:	TRAFFIC FLOW
ACCOUNT CODE:	0508 660 3000 0109 250 9901	PROJECT NO:	21033 and 92023

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	\$200,000	—	\$200,000
Bond Proceeds	—	—	—
Sales Tax (2009 LOST)	\$100,000	\$100,000	\$200,000
Other (ARRA)	—	—	—
Balance Forward	—	\$222,626	—
TOTAL FUNDING SOURCES	\$300,000	\$322,626	\$400,000
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	—	—	—
Appraisal/Negotiations	—	—	—
Construction	\$77,374	\$322,626	\$400,000
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$77,374	\$322,626	\$400,000
BALANCE	\$222,626	—	—

LED SIGNAL HEADS

PROJECT NAME:	LED Signal Heads		
PROJECT DESCRIPTION:	Replacement of existing traffic signal heads with new high visibility L.E.D. traffic signal heads		
BENEFIT TO THE COMMUNITY:	Better visibility of traffic signals improves roadway safety and traffic flow, while use of L.E.D. technology improves efficiency by reducing operating costs		
OPERATING BUDGET IMPACT:	Reduced operating costs due to efficiency of LED and no emergency bulb replacement calls means lower personnel/operating costs during the year		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	TRAFFIC FLOW
ACCOUNT CODE:	0508 660 3000	PROJECT NO:	20759

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	\$162,656	—	\$162,656
Bond Proceeds	—	—	—
Sales Tax	—	—	—
Other	—	—	—
Balance Forward	—	\$20,991	—
TOTAL FUNDING SOURCES	\$162,656	\$20,991	\$162,656
PROJECT COSTS			
Professional Services	\$12,635	—	\$12,635
Legal	—	—	—
Architect/Engineering	—	—	—
Appraisal/Negotiations	—	—	—
Construction	—	\$20,991	\$20,991
Land Acquisition	—	—	—
Furnishings & Equipment	\$129,030	—	\$129,030
BUDGETED EXPENDITURES	\$141,665	\$20,991	\$162,656
BALANCE	\$20,991	—	—

TRAFFIC CALMING

PROJECT NAME:	Traffic Calming		
PROJECT DESCRIPTION:	Purchasing of traffic calming devices which allow City to monitor and react to problematic traffic conditions or events		
BENEFIT TO THE COMMUNITY:	Improve traffic network by reducing congestion as needed		
OPERATING BUDGET IMPACT:	No impact on operating budget		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	TRAFFIC FLOW
ACCOUNT CODE:	0508 660 3000	PROJECT NO:	21037

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	\$111,863	—	\$111,863
Bond Proceeds	—	—	—
Sales Tax	—	—	—
Other	—	—	—
Balance Forward	—	\$12,341	—
TOTAL FUNDING SOURCES	\$111,863	\$12,341	\$111,863
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	—	—	—
Appraisal/Negotiations	—	—	—
Construction	—	—	—
Land Acquisition	—	—	—
Furnishings & Equipment	\$99,522	\$12,341	\$111,863
BUDGETED EXPENDITURES	\$99,522	\$12,341	\$111,863
BALANCE	\$12,341	—	—

RAILS TO TRAILS MAINTENANCE

PROJECT NAME:	Rails to Trails Maintenance		
PROJECT DESCRIPTION:	Maintenance, repair, reconstruction, and improvements as needed for the Rails to Trails walking/running/biking trails, which includes crossing lights		
BENEFIT TO THE COMMUNITY:	Maintain and improve extensive network of walking and biking trails which are used for recreation, sport and leisure by residents, visitors and citizens		
OPERATING BUDGET IMPACT:	Reduced reliance on operating budget for maintenance and repair costs		
MANAGING DEPARTMENT:	PUBLIC WORKS	PROJECT TYPE:	WALKING/ BIKING TRAILS
ACCOUNT CODE:	0508 660 1000	PROJECT NO:	22912

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	\$256,266	—	\$256,266
Bond Proceeds	—	—	—
Sales Tax	—	—	—
Other	—	—	—
Balance Forward	—	\$237,498	—
TOTAL FUNDING SOURCES	\$256,266	\$237,498	\$256,266
PROJECT COSTS			
Professional Services	—	\$10,000	\$10,000
Legal	—	—	—
Architect/Engineering	—	\$50,000	\$50,000
Appraisal/Negotiations	—	—	—
Construction	\$18,768	\$167,498	\$186,266
Land Acquisition	—	—	—
Furnishings & Equipment	—	\$10,000	\$10,000
BUDGETED EXPENDITURES	\$18,768	\$237,498	\$256,266
BALANCE	\$237,498	—	—

WALKING TRAILS/TROLLEY SYSTEM

PROJECT NAME:	Walking Trails / Trolley System		
PROJECT DESCRIPTION:	Implement walking and biking trail systems, including crossing lights, into the existing Columbus street system		
BENEFIT TO THE COMMUNITY:	Enhanced amenity for residents, citizens and visitors to Columbus		
OPERATING BUDGET IMPACT:	No impact on the operational budget		
MANAGING DEPARTMENT:	ENGINEERING/ PUBLIC WORKS	PROJECT TYPE:	WALKING/ BIKING TRAILS
ACCOUNT CODE:	0508 660 1000, 0508 660 3000 and 0540 695 2126	PROJECT NO:	21040, 21061, 22197, 53017

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	\$100,000	—	\$100,000
Bond Proceeds	—	—	—
Sales Tax (1999 SPLOST)	\$11,494,343	—	\$11,494,343
Other (ARRA)	\$2,181,718	—	\$2,181,718
Balance Forward	—	\$1,348,383	—
TOTAL FUNDING SOURCES	\$13,776,061	\$1,348,383	\$13,776,061
PROJECT COSTS			
Professional Services	\$22,656	—	\$22,656
Legal	\$1,264	—	\$1,264
Architect/Engineering	\$1,802,115	—	\$1,802,115
Appraisal/Negotiations	—	—	—
Construction	\$10,530,148	\$1,119,879	\$11,650,027
Land Acquisition	—	—	—
Furnishings & Equipment	\$71,495	\$228,504	\$299,999
BUDGETED EXPENDITURES	\$12,427,678	\$1,348,383	\$13,776,061
BALANCE	\$1,348,383	—	—

FY17 LMIG VICTORY DR/30TH AVE SIGNAL

PROJECT NAME:	FY17 LMIG Victory Dr/30th Ave Signal		
PROJECT DESCRIPTION:	Improve traffic flow at Victory Dr and 30th Ave interectionwith a traffic signal		
BENEFIT TO THE COMMUNITY:	Improve traffic network by reducing congestion as needed		
OPERATING BUDGET IMPACT:	No impact on the operational budget		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	TRAFFIC FLOW
ACCOUNT CODE:		PROJECT NO:	24007
	0508 660 3000		

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	\$150,000	—	\$150,000
Bond Proceeds	—	—	—
Sales Tax (1999 SPLOST)	—	—	—
Other (ARRA)	—	—	—
Balance Forward	—	\$126,578	—
TOTAL FUNDING SOURCES	\$150,000	\$126,578	\$150,000
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	\$23,422	\$6,578	\$30,000
Appraisal/Negotiations	—	—	—
Construction	—	\$120,000	\$120,000
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$23,422	\$126,578	\$150,000
BALANCE	\$126,578	—	—

FY17 LMIG ADA AVE/WYNNTON RD SIGNAL

PROJECT NAME:	FY17 LMIG Ada Ave/Wynnton Rd Signal		
PROJECT DESCRIPTION:	Improve roads in the Wynnton Rd area with a traffic signal		
BENEFIT TO THE COMMUNITY:	Improve traffic network by reducing congestion as needed		
OPERATING BUDGET IMPACT:	No impact on the operational budget		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	TRAFFIC FLOW
ACCOUNT CODE:		PROJECT NO:	24008
	0508 660 3000		

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	\$250,000	—	\$250,000
Bond Proceeds	—	—	—
Sales Tax (1999 SPLOST)	—	—	—
Other (ARRA)	—	—	—
Balance Forward	—	\$250,000	—
TOTAL FUNDING SOURCES	\$250,000	\$250,000	\$250,000
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	—	\$50,000	\$50,000
Appraisal/Negotiations	—	—	—
Construction	—	\$200,000	\$200,000
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	—	\$250,000	\$250,000
BALANCE	\$250,000	—	—

FY17 LMIG FORTSON RD/WILLIAMS RD ROUNDABOUT

PROJECT NAME:	FY17 LMIG Fortson Rd/Williams Rd Roundabout		
PROJECT DESCRIPTION:	Improve roads at intersection with a roundabout		
BENEFIT TO THE COMMUNITY:	Improve traffic network by reducing congestion as needed		
OPERATING BUDGET IMPACT:	No impact on the operational budget		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	TRAFFIC FLOW
ACCOUNT CODE:		PROJECT NO:	24009
	0508 660 3000		

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	\$1,551,969	—	\$1,551,969
Bond Proceeds	—	—	—
Sales Tax (1999 SPLOST)	—	—	—
Other (ARRA)	—	—	—
Balance Forward	—	\$1,551,969	—
TOTAL FUNDING SOURCES	\$1,551,969	\$1,551,969	\$1,551,969
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	—	\$51,969	\$51,969
Appraisal/Negotiations	—	—	—
Construction	—	\$1,500,000	\$1,500,000
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	—	\$1,551,969	\$1,551,969
BALANCE	\$1,551,969	—	—

MOTT'S GREEN

PROJECT NAME:	Mott's Green		
PROJECT DESCRIPTION:	Improve landscape and greenspace of Mott's Green property		
BENEFIT TO THE COMMUNITY:	Enhanced amenity for residents, citizens and visitors to Columbus		
OPERATING BUDGET IMPACT:	No impact on the operational budget		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	TRAFFIC FLOW
ACCOUNT CODE:		PROJECT NO:	24012
	0508 660 3000		

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	\$14,175	—	\$14,175
Bond Proceeds	—	—	—
Sales Tax (1999 SPLOST)	—	—	—
Other (ARRA)	—	—	—
Balance Forward	—	—	—
TOTAL FUNDING SOURCES	\$14,175	—	\$14,175
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	\$14,175	—	\$14,175
Appraisal/Negotiations	—	—	—
Construction	—	—	—
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$14,175	—	\$14,175
BALANCE	—	—	—

FY16 SAFETY ACTION PLAN - PSALMOND RD SIGNAL

PROJECT NAME:	FY16 Safety Action Plan - Psalmond Rd Signal		
PROJECT DESCRIPTION:	Improve roads in the Psalmond Rd area with a traffic signal		
BENEFIT TO THE COMMUNITY:	Improve traffic network by reducing congestion as needed		
OPERATING BUDGET IMPACT:	No impact on the operational budget		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	TRAFFIC FLOW
ACCOUNT CODE:		PROJECT NO:	24015
	0508 660 3000		

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	\$157,284	—	\$157,284
Bond Proceeds	—	—	—
Sales Tax (1999 SPLOST)	—	—	—
Other (ARRA)	—	—	—
Balance Forward	—	—	—
TOTAL FUNDING SOURCES	\$157,284	—	\$157,284
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	—	—	—
Appraisal/Negotiations	—	—	—
Construction	\$157,284	—	\$157,284
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$157,284	—	\$157,284
BALANCE	—	—	—

2ND AVENUE/18TH STREET GDOT GRANT

PROJECT NAME:	2nd Avenue/18th Street GDOT Grant		
PROJECT DESCRIPTION:	Enhance roadway system with improved landscaping within corridor		
BENEFIT TO THE COMMUNITY:	Enhanced streetscape for residents, citizens and visitors to Columbus		
OPERATING BUDGET IMPACT:	No impact on the operational budget		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	TRAFFIC FLOW
ACCOUNT CODE:		PROJECT NO:	24016
	0508 660 3000		

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	\$32,657	—	\$32,657
Bond Proceeds	—	—	—
Sales Tax (1999 SPLOST)	—	—	—
Other (ARRA)	—	—	—
Balance Forward	—	\$32,657	—
TOTAL FUNDING SOURCES	\$32,657	\$32,657	\$32,657
PROJECT COSTS			
Professional Services	—	\$32,657	\$32,657
Legal	—	—	—
Architect/Engineering	—	—	—
Appraisal/Negotiations	—	—	—
Construction	—	—	—
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	—	\$32,657	\$32,657
BALANCE	\$32,657	—	—

RIVERWALK CITY MILLS PARKING

PROJECT NAME:	Riverwalk City Mills Parking		
PROJECT DESCRIPTION:	Construct parking spaces which will be available to the public and will be operated and maintained by the City		
BENEFIT TO THE COMMUNITY:	Provides much needed public parking capacity for events, attractions, businesses and restaurants, and patrons and employees in the Riverwalk area		
OPERATING BUDGET IMPACT:	Potential operating costs should garage be staffed or require notional maintenance		
MANAGING DEPARTMENT:	Engineering	PROJECT TYPE:	MANAGEMENT
ACCOUNT CODE:	0109 250 9901	PROJECT NO:	92024

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	—	—	—
Bond Proceeds	—	—	—
Sales Tax (2009 LOST)	—	\$250,000	\$250,000
Other	—	—	—
Balance Forward	—	—	—
TOTAL FUNDING SOURCES	—	\$250,000	\$250,000
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	—	—	—
Appraisal/Negotiations	—	—	—
Construction	—	\$250,000	\$250,000
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	—	\$250,000	\$250,000
BALANCE	—	—	—

RIVERWALK WESTVILLE PARKING

PROJECT NAME:	Riverwalk Westville Parking		
PROJECT DESCRIPTION:	Construct parking spaces which will be available to the public and will be operated and maintained by the City		
BENEFIT TO THE COMMUNITY:	Provides much needed public parking capacity for events, attractions, businesses and restaurants, and patrons and employees in the Riverwalk area		
OPERATING BUDGET IMPACT:	Potential operating costs should garage be staffed or require notional maintenance		
MANAGING DEPARTMENT:	Engineering	PROJECT TYPE:	MANAGEMENT
ACCOUNT CODE:	0109 250 9901	PROJECT NO:	92025

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	—	—	—
Bond Proceeds	—	—	—
Sales Tax (2009 LOST)	—	\$250,000	\$250,000
Other	—	—	—
Balance Forward	—	—	—
TOTAL FUNDING SOURCES	—	\$250,000	\$250,000
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	—	—	—
Appraisal/Negotiations	—	—	—
Construction	—	\$250,000	\$250,000
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	—	\$250,000	\$250,000
BALANCE	—	—	—

DEPARTMENT OF DRIVER SERVICES PARKING LOT

PROJECT NAME:	Department of Driver Services Parking Lot		
PROJECT DESCRIPTION:	Construct parking spaces which will be available to the public and will be operated and maintained by the State		
BENEFIT TO THE COMMUNITY:	Provides much needed public parking capacity for use at the Department of Driver Services		
OPERATING BUDGET IMPACT:	Potential operating costs should garage be staffed or require notional maintenance		
MANAGING DEPARTMENT:	Engineering	PROJECT TYPE:	MANAGEMENT
ACCOUNT CODE:	0508 660 1000	PROJECT NO:	24001

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance	—	—	—
Bond Proceeds	—	—	—
Sales Tax	—	—	—
Other	\$100,000	—	\$100,000
Balance Forward	—	—	—
TOTAL FUNDING SOURCES	\$100,000	—	\$100,000
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	—	—	—
Appraisal/Negotiations	—	—	—
Construction	\$100,000	—	\$100,000
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$100,000	—	\$100,000
BALANCE	—	—	—

TSPLOST Transportation Summary

Five Year Forecast

		Carryforward/ Prior Years	FY2018	FY2019	FY2020	FY2021	Total
FUNDING SOURCES							
Paving Fund		—	—	—	—	—	—
Bond Proceeds		—	—	—	—	—	—
Sales Tax (2009 LOST)		—	—	—	—	—	—
Sales Tax (1999 SPLOST)		—	—	—	—	—	—
Sales Tax (TSPLOST)		\$90,538,388	\$5,200,000	\$2,500,000	\$2,500,000	\$2,500,000	\$103,238,388
TOTAL FUNDING		\$90,538,388	\$5,200,000	\$2,500,000	\$2,500,000	\$2,500,000	\$103,238,388
PROJECT COSTS							
Chattahoochee Riverwalk (TSPL)	TSPLOST	\$2,229,917	\$8,382,163	—	—	—	\$10,612,080
So Lumpkin Rd Multiuse Facility	TSPLOST	\$3,078,045	\$421,955	—	—	—	\$3,500,000
US Hwy 27/Custer Rd Interchange	TSPLOST	\$1,502,740	\$6,030,000	\$5,000,000	\$5,000,000	\$3,691,420	\$21,224,160
Intercity Express Bus Park n Ride	TSPLOST	\$3,904,455	\$3,200,000	\$3,200,000	\$3,200,000	\$8,895,545	\$22,400,000
Buena Vista Road Improvements	TSPLOST	\$2,633,056	\$14,753,558	\$9,687,500	\$9,687,500	\$3,238,386	\$40,000,000
Boxwood Blvd Bridge	TSPLOST-Discretionary	\$97,333	\$1,032,667	—	—	—	\$1,130,000
Victory Drive Improvements	TSPLOST-Discretionary	\$409,047	\$165,953	—	—	—	\$575,000
Resurfacing	TSPLOST-Discretionary	\$1,500,000	\$1,600,000	—	—	—	\$3,100,000
Psalmond Road Signal	TSPLOST-Discretionary	\$19,784	\$230,216	—	—	—	\$250,000
Linwood/6th Avenue Bridge	TSPLOST-Discretionary	\$13,600	\$486,400	—	—	—	\$500,000

Five Year Forecast *(continued)*

		Carryforward/ Prior Years	FY2018	FY2019	FY2020	FY2021	Total
Benning Drive Bridge	TSPLOST- Discretionary	\$9,900	\$1,790,100	—	—	—	\$1,800,000
Double Churches Park Parking	TSPLOST- Discretionary	\$24,875	\$175,125	—	—	—	\$200,000
Traffic Calming	TSPLOST- Discretionary	—	\$300,000	—	—	—	\$300,000
Reese Rd Bridge at Cooper Creek	TSPLOST- Discretionary	—	\$1,680,000	—	—	—	\$1,680,000
Claradon Bridge	TSPLOST- Discretionary	\$10,100	\$289,900	—	—	—	\$300,000
MLK Trail	TSPLOST- Discretionary	—	\$700,000	—	—	—	\$700,000
Sidewalks/ADA	TSPLOST- Discretionary	—	\$200,000	—	—	—	\$200,000
Guardrails	TSPLOST- Discretionary	—	\$200,000	—	—	—	\$200,000
TSPLOST Discretionary Funds	TSPLOST- Discretionary	—	\$2,500,000	—	—	—	\$2,500,000
TOTAL PROJECT COSTS		\$15,432,852	\$44,138,037	\$17,887,500	\$17,887,500	\$15,825,351	\$111,171,240
*Please note this schedule presumes that TSPLOST projects will take up to 5 years to complete, although for the FY18 budget, most costs are included in FY18							

TSPLOST: CHATTAHOOCHEE RIVERWALK

PROJECT NAME:	TSPLOST Riverwalk Projects		
PROJECT DESCRIPTION:	Enhance, repair, maintain and revitalize the Riverwalk development along the Columbus banks of the Chattahoochee River		
BENEFIT TO THE COMMUNITY:	Enhanced amenity for residents and visitors to Columbus who use the Riverwalk for walking, biking, recreation and educational purposes		
OPERATING BUDGET IMPACT:	Reduced burden on operating budget for costs to repair and maintain Riverwalk		
MANAGING DEPARTMENT:	ENGINEERING/ PUBLIC WORKS	PROJECT TYPE:	TSPLOST
ACCOUNT CODE:	0510 660 7000	PROJECT NO:	60001

	Prior Years	FY2018	FY2019	FY2020	FY2021	Total
FUNDING SOURCES						
Fund Balance	—	—	—	—	—	—
Bond Proceeds	—	—	—	—	—	—
Sales Tax (TSPLOST)	\$10,612,080	—	—	—	—	\$10,612,080
Other	—	—	—	—	—	—
Balance Forward	—	\$8,382,163	—	—	—	—
TOTAL FUNDING SOURCES	\$10,612,080	\$8,382,163	—	—	—	\$10,612,080
PROJECT COSTS						
Professional Services	\$35,143	\$250,000	—	—	—	\$285,143
Legal	\$21,999	\$50,000	—	—	—	\$71,999
Architect/Engineering	\$1,549,882	\$500,000	—	—	—	\$2,049,882
Appraisal/Negotiations	\$9,903	\$15,000	—	—	—	\$24,903
Construction	—	\$7,567,163	—	—	—	\$7,567,163
Land Acquisition	\$612,990	—	—	—	—	\$612,990
Furnishings & Equipment	—	—	—	—	—	—
BUDGETED EXPENDITURES	\$2,229,917	\$8,382,163	—	—	—	\$10,612,080
BALANCE	\$8,382,163	—	—	—	—	—

TSPLOST: SO LUMPKIN RD MULTIUSE FACILITY/TRAIL

PROJECT NAME:	S Lumpkin Multiuse Facility		
PROJECT DESCRIPTION:	Construct facility along former railway line as part of conversion project		
BENEFIT TO THE COMMUNITY:	Converts unusable railway line to enhanced amenity for citizens, residents and visitors to Columbus who use the trail for walking, running and biking		
OPERATING BUDGET IMPACT:	No impact on operational budget		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	TSPLOST
ACCOUNT CODE:	0510 660 7000	PROJECT NO:	60002

	Prior Years	FY2018	FY2019	FY2020	FY2021	Total
FUNDING SOURCES						
Fund Balance	—	—	—	—	—	—
Bond Proceeds	—	—	—	—	—	—
Sales Tax (TSPLOST)	\$3,500,000	—	—	—	—	\$3,500,000
Other	—	—	—	—	—	—
Balance Forward	—	\$421,955	—	—	—	—
TOTAL FUNDING SOURCES	\$3,500,000	\$421,955	—	—	—	\$3,500,000
PROJECT COSTS						
Professional Services	\$21,999	\$10,000	—	—	—	\$31,999
Legal	\$712	\$10,000	—	—	—	\$10,712
Architect/Engineering	\$483,771	\$150,000	—	—	—	\$633,771
Appraisal/Negotiations	—	\$10,000	—	—	—	\$10,000
Construction	\$2,571,563	\$241,955	—	—	—	\$2,813,518
Land Acquisition	—	—	—	—	—	—
Furnishings & Equipment	—	—	—	—	—	—
BUDGETED EXPENDITURES	\$3,078,045	\$421,955	—	—	—	\$3,500,000
BALANCE	\$421,955	—	—	—	—	—

TSPLOST: US HWY 27/CUSTER RD INTERCHANGE

PROJECT NAME:	U S 27 Custer Rd Interchange		
PROJECT DESCRIPTION:	Reconstruction of roadway interchange at US Hwy 27 and Custer Road		
BENEFIT TO THE COMMUNITY:	Improved navigability through interchange benefits all commuters in that area		
OPERATING BUDGET IMPACT:	No impact on the operational budget		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	TSPLOST
ACCOUNT CODE:	0510 660 7000	PROJECT NO:	60003

	Prior Years	FY2018	FY2019	FY2020	FY2021	Total
FUNDING SOURCES						
Fund Balance	—	—	—	—	—	—
Bond Proceeds	—	—	—	—	—	—
Sales Tax (TSPLOST)	\$21,224,160	—	—	—	—	\$21,224,160
Other	—	—	—	—	—	—
Balance Forward	—	\$19,721,420	\$13,691,420	\$8,691,420	\$3,691,420	—
TOTAL FUNDING SOURCES	\$21,224,160	\$19,721,420	\$13,691,420	\$8,691,420	\$3,691,420	\$21,224,160
PROJECT COSTS						
Professional Services	\$4,000	\$10,000	—	—	—	\$14,000
Legal	\$250	\$10,000	—	—	—	\$10,250
Architect/Engineering	\$1,498,490	\$750,000	—	—	—	\$2,248,490
Appraisal/Negotiations	—	\$10,000	—	—	—	\$10,000
Construction	—	\$5,000,000	\$5,000,000	\$5,000,000	\$3,691,420	\$18,691,420
Land Acquisition	—	\$250,000	—	—	—	\$250,000
Furnishings & Equipment	—	—	—	—	—	—
BUDGETED EXPENDITURES	\$1,502,740	\$6,030,000	\$5,000,000	\$5,000,000	\$3,691,420	\$21,224,160
BALANCE	\$19,721,420	\$13,691,420	\$8,691,420	\$3,691,420	—	—

TSPLOST: INTER-CITY EXPRESS BUS PARK AND RIDE

PROJECT NAME:	Intercity Bus Park N Ride/ Bus Route Study		
PROJECT DESCRIPTION:	Construction of three (3) Express Bus Park-n-Ride locations		
BENEFIT TO THE COMMUNITY:	Improved accessibility for commuters within, to and from Columbus/MuscogeeCounty		
OPERATING BUDGET IMPACT:	No impact on operational budget		
MANAGING DEPARTMENT:	METRA	PROJECT TYPE:	TSPLOST
ACCOUNT CODE:	0751 610 2500	PROJECT NO:	68000, 68001

	Prior Years	FY2018	FY2019	FY2020	FY2021	Total
FUNDING SOURCES						
Fund Balance	—	—	—	—	—	—
Bond Proceeds	—	—	—	—	—	—
Sales Tax (TSPLOST)	\$22,400,000	—	—	—	—	\$22,400,000
Other	—	—	—	—	—	—
Balance Forward	—	\$18,495,545	\$15,295,545	\$12,095,545	\$8,895,545	—
TOTAL FUNDING SOURCES	\$22,400,000	\$18,495,545	\$15,295,545	\$12,095,545	\$8,895,545	\$22,400,000
PROJECT COSTS						
Professional Services	\$277,709	\$50,000	\$50,000	\$50,000	\$50,000	\$477,709
Legal	—	—	—	—	—	—
Architect/Engineering	—	—	—	—	—	—
Operating	\$3,626,746	\$3,000,000	\$3,000,000	\$3,000,000	\$8,845,545	\$21,472,291
Construction	—	—	—	—	—	—
Land Acquisition	—	—	—	—	—	—
Furnishings & Equipment	—	\$150,000	\$150,000	\$150,000	—	\$450,000
BUDGETED EXPENDITURES	\$3,904,455	\$3,200,000	\$3,200,000	\$3,200,000	\$8,895,545	\$22,400,000
BALANCE	\$18,495,545	\$15,295,545	\$12,095,545	\$8,895,545	—	—

TSPLOST: BOXWOOD BLVD BRIDGE REPLACEMENT

PROJECT NAME:	Boxwood Boulevard Bridge Replacement		
PROJECT DESCRIPTION:	Repair/replacement of bridge on Boxwood Blvd in Columbus		
BENEFIT TO THE COMMUNITY:	Improved accessibility and navigability as well as structural safety		
OPERATING BUDGET IMPACT:	Reduced burden on operational funds for bridge repair and construction		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	PROJECT NO:	65001

	Prior Years	FY2018	FY2019	FY2020	FY2021	Total
FUNDING SOURCES						
Fund Balance	—	—	—	—	—	—
Bond Proceeds	—	—	—	—	—	—
Sales Tax (TSPLOST-DISCRETIONARY)	\$1,130,000	—	—	—	—	\$1,130,000
Other	—	—	—	—	—	—
Balance Forward	—	\$1,032,667	—	—	—	—
TOTAL FUNDING SOURCES	\$1,130,000	\$1,032,667	—	—	—	\$1,130,000
PROJECT COSTS						
Professional Services	—	\$1,000	—	—	—	\$1,000
Legal	—	\$10,000	—	—	—	\$10,000
Architect/Engineering	\$97,333	\$21,890	—	—	—	\$119,223
Appraisal/Negotiations	—	\$10,000	—	—	—	\$10,000
Construction	—	\$939,777	—	—	—	\$939,777
Land Acquisition	—	\$50,000	—	—	—	\$50,000
Furnishings & Equipment	—	—	—	—	—	—
BUDGETED EXPENDITURES	\$97,333	\$1,032,667	—	—	—	\$1,130,000
BALANCE	\$1,032,667	—	—	—	—	—

TSPLOST: BUENA VISTA ROAD IMPROVEMENTS

PROJECT NAME:	Buena Vista Rd Improvements		
PROJECT DESCRIPTION:	Reconstruction of roadway at Buena Vista Rd.		
BENEFIT TO THE COMMUNITY:	Improved navigability through Buena Vista Rd. benefits all commuters in that area		
OPERATING BUDGET IMPACT:	No impact on the operational budget		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	TSPLOST
ACCOUNT CODE:	0510 660 7000	PROJECT NO:	60004

	Prior Years	FY2018	FY2019	FY2020	FY2021	Total
FUNDING SOURCES						
Fund Balance	—	—	—	—	—	—
Bond Proceeds	—	—	—	—	—	—
Sales Tax (TSPLOST)	\$40,000,000	—	—	—	—	\$40,000,000
Other	—	—	—	—	—	—
Balance Forward	—	\$37,366,944	\$22,613,386	\$12,925,886	\$3,238,386	—
TOTAL FUNDING SOURCES	\$40,000,000	\$37,366,944	\$22,613,386	\$12,925,886	\$3,238,386	\$40,000,000
PROJECT COSTS						
Professional Services	—	\$250,000	—	—	—	\$250,000
Legal	\$12,819	\$100,000	—	—	—	\$112,819
Architect/Engineering	\$1,843,637	\$1,666,058	—	—	—	\$3,509,695
Appraisal/Negotiations	—	\$50,000	—	—	—	\$50,000
Construction	—	\$9,687,500	\$9,687,500	\$9,687,500	\$3,238,386	\$32,300,886
Land Acquisition	\$776,600	\$3,000,000	—	—	—	\$3,776,600
Furnishings & Equipment	—	—	—	—	—	—
BUDGETED EXPENDITURES	\$2,633,056	\$14,753,558	\$9,687,500	\$9,687,500	\$3,238,386	\$40,000,000
BALANCE	\$37,366,944	\$22,613,386	\$12,925,886	\$3,238,386	—	—

TSPLOST: VICTORY DRIVE IMPROVEMENTS

PROJECT NAME:	Victory Drive Improvements		
PROJECT DESCRIPTION:	Reconstruction of roadway at Victory Drive.		
BENEFIT TO THE COMMUNITY:	Improved navigability through Victory Drive. benefits all commuters in that area		
OPERATING BUDGET IMPACT:	No impact on the operational budget		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	PROJECT NO:	65002

	Prior Years	FY2018	FY2019	FY2020	FY2021	Total
FUNDING SOURCES						
Fund Balance	—	—	—	—	—	—
Bond Proceeds	—	—	—	—	—	—
Sales Tax (TSPLOST DISCRETIONARY)	\$575,000	—	—	—	—	\$575,000
Other	—	—	—	—	—	—
Balance Forward	—	\$165,953	—	—	—	—
TOTAL FUNDING SOURCES	\$575,000	\$165,953	—	—	—	\$575,000
PROJECT COSTS						
Professional Services	—	—	—	—	—	—
Legal	—	—	—	—	—	—
Architect/Engineering	\$1,078	\$10,000	—	—	—	\$11,078
Appraisal/Negotiations	—	—	—	—	—	—
Construction	\$407,969	\$155,953	—	—	—	\$563,922
Land Acquisition	—	—	—	—	—	—
Furnishings & Equipment	—	—	—	—	—	—
BUDGETED EXPENDITURES	\$409,047	\$165,953	—	—	—	\$575,000
BALANCE	\$165,953	—	—	—	—	—

TSPLOST: RESURFACING

PROJECT NAME:	Resurfacing		
PROJECT DESCRIPTION:	Funding set aside annually for road resurfacing and other routine road maintenance repairs, or other construction in Columbus/Muscogee County		
BENEFIT TO THE COMMUNITY:	Provides a safer and more efficient roadway system for citizens, commuters, property owners and residents		
OPERATING BUDGET IMPACT:	Programmatic funding reduces pressure on operating funds		
MANAGING DEPARTMENT:	PUBLIC WORKS/ ENGINEERING	PROJECT TYPE:	TSPLOST
ACCOUNT CODE:	0510 660 7000	PROJECT NO:	65003

	Prior Years	FY2018	FY2019	FY2020	FY2021	Total
FUNDING SOURCES						
Fund Balance	—	—	—	—	—	—
Bond Proceeds	—	—	—	—	—	—
Sales Tax (TSPLOST)	\$1,500,000	\$1,600,000	—	—	—	\$3,100,000
Other	—	—	—	—	—	—
Balance Forward	—	—	—	—	—	—
TOTAL FUNDING SOURCES	\$1,500,000	\$1,600,000	—	—	—	\$3,100,000
PROJECT COSTS						
Professional Services	—	—	—	—	—	—
Legal	—	—	—	—	—	—
Architect/Engineering	—	—	—	—	—	—
Appraisal/Negotiations	—	—	—	—	—	—
Construction	\$1,500,000	\$1,600,000	—	—	—	\$3,100,000
Land Acquisition	—	—	—	—	—	—
Furnishings & Equipment	—	—	—	—	—	—
BUDGETED EXPENDITURES	\$1,500,000	\$1,600,000	—	—	—	\$3,100,000
BALANCE	—	—	—	—	—	—

TSPLOST: PSALMOND ROAD SIGNAL

PROJECT NAME:	TSPLOST Psalmond Road Signal		
PROJECT DESCRIPTION:	Signal improvements at Psalmond Road		
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus		
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	PROJECT NO:	65004

	Prior Years	FY2018	FY2019	FY2020	FY2021	Total
FUNDING SOURCES						
Fund Balance	—	—	—	—	—	—
Bond Proceeds	—	—	—	—	—	—
Sales Tax (TSPLOST DISCRETIONARY)	\$250,000	—	—	—	—	\$250,000
Other	—	—	—	—	—	—
Balance Forward	—	\$230,216	—	—	—	—
TOTAL FUNDING SOURCES	\$250,000	\$230,216	—	—	—	\$250,000
PROJECT COSTS						
Professional Services	—	\$10,000	—	—	—	\$10,000
Legal	—	\$10,000	—	—	—	\$10,000
Architect/Engineering	—	\$30,000	—	—	—	\$30,000
Appraisal/Negotiations	—	—	—	—	—	—
Construction	\$19,784	\$180,216	—	—	—	\$200,000
Land Acquisition	—	—	—	—	—	—
Furnishings & Equipment	—	—	—	—	—	—
BUDGETED EXPENDITURES	\$19,784	\$230,216	—	—	—	\$250,000
BALANCE	\$230,216	—	—	—	—	—

TSPLOST: LINWOOD/6TH AVENUE BRIDGE

PROJECT NAME:	TSPLOST Linwood/6th Avenue Bridge		
PROJECT DESCRIPTION:	Infrastructure improvements to the bridge on Linwood & 6th Avenue		
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus		
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	PROJECT NO:	65005

	Prior Years	FY2018	FY2019	FY2020	FY2021	Total
FUNDING SOURCES						
Fund Balance	—	—	—	—	—	—
Bond Proceeds	—	—	—	—	—	—
Sales Tax (TSPLOST DISCRETIONARY)	\$500,000	—	—	—	—	\$500,000
Other	—	—	—	—	—	—
Balance Forward	—	\$486,400	—	—	—	—
TOTAL FUNDING SOURCES	\$500,000	\$486,400	—	—	—	\$500,000
PROJECT COSTS						
Professional Services	—	\$10,000	—	—	—	\$10,000
Legal	—	—	—	—	—	—
Architect/Engineering	\$13,600	\$26,400	—	—	—	\$40,000
Appraisal/Negotiations	—	—	—	—	—	—
Construction	—	\$450,000	—	—	—	\$450,000
Land Acquisition	—	—	—	—	—	—
Furnishings & Equipment	—	—	—	—	—	—
BUDGETED EXPENDITURES	\$13,600	\$486,400	—	—	—	\$500,000
BALANCE	\$486,400	—	—	—	—	—

TSPLOST: BENNING DRIVE BRIDGE

PROJECT NAME:	TSPLOST Benning Drive Bridge		
PROJECT DESCRIPTION:	Infrastructure improvements to the pedestrian bridge on Benning Drive.		
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus		
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	PROJECT NO:	65006

	Prior Years	FY2018	FY2019	FY2020	FY2021	Total
FUNDING SOURCES						
Fund Balance	—	—	—	—	—	—
Bond Proceeds	—	—	—	—	—	—
Sales Tax (TSPLOST DISCRETIONARY)	\$1,000,000	\$800,000	—	—	—	\$1,800,000
Other	—	—	—	—	—	—
Balance Forward	—	\$990,100	—	—	—	—
TOTAL FUNDING SOURCES	\$1,000,000	\$1,790,100	—	—	—	\$1,800,000
PROJECT COSTS						
Professional Services	—	\$1,000	—	—	—	\$1,000
Legal	—	—	—	—	—	—
Architect/Engineering	\$9,900	\$21,100	—	—	—	\$31,000
Appraisal/Negotiations	—	—	—	—	—	—
Construction	—	\$1,768,000	—	—	—	\$1,768,000
Land Acquisition	—	—	—	—	—	—
Furnishings & Equipment	—	—	—	—	—	—
BUDGETED EXPENDITURES	\$9,900	\$1,790,100	—	—	—	\$1,800,000
BALANCE	\$990,100	—	—	—	—	—

TSPLOST: DOUBLE CHURCHES PARK PARKING

PROJECT NAME:	TSPLOST Double Churches Park Parking		
PROJECT DESCRIPTION:	Enhancements to the parking lot at Double Churches Park		
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus		
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	PROJECT NO:	65007

	Prior Years	FY2018	FY2019	FY2020	FY2021	Total
FUNDING SOURCES						
Fund Balance	—	—	—	—	—	—
Bond Proceeds	—	—	—	—	—	—
Sales Tax (TSPLOST DISCRETIONARY)	\$200,000	—	—	—	—	\$200,000
Other	—	—	—	—	—	—
Balance Forward	—	\$175,125	—	—	—	—
TOTAL FUNDING SOURCES	\$200,000	\$175,125	—	—	—	\$200,000
PROJECT COSTS						
Professional Services	—	—	—	—	—	—
Legal	—	—	—	—	—	—
Architect/Engineering	\$24,875	\$125	—	—	—	\$25,000
Appraisal/Negotiations	—	—	—	—	—	—
Construction	—	\$175,000	—	—	—	\$175,000
Land Acquisition	—	—	—	—	—	—
Furnishings & Equipment	—	—	—	—	—	—
BUDGETED EXPENDITURES	\$24,875	\$175,125	—	—	—	\$200,000
BALANCE	\$175,125	—	—	—	—	—

TSPLOST: TRAFFIC CALMING

PROJECT NAME:	TSPLOST Traffic Calming		
PROJECT DESCRIPTION:	Conduct traffic studies and purchase traffic calming devices which will allow the City to monitor traffic conditions.		
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus		
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	PROJECT NO:	65008

	Prior Years	FY2018	FY2019	FY2020	FY2021	Total
FUNDING SOURCES						
Fund Balance	—	—	—	—	—	—
Bond Proceeds	—	—	—	—	—	—
Sales Tax (TSPLOST DISCRETIONARY)	\$200,000	\$100,000	—	—	—	\$300,000
Other	—	—	—	—	—	—
Balance Forward	—	\$200,000	—	—	—	—
TOTAL FUNDING SOURCES	\$200,000	\$300,000	—	—	—	\$300,000
PROJECT COSTS						
Professional Services	—	\$15,000	—	—	—	\$15,000
Legal	—	—	—	—	—	—
Architect/Engineering	—	\$10,000	—	—	—	\$10,000
Appraisal/Negotiations	—	—	—	—	—	—
Construction	—	\$275,000	—	—	—	\$275,000
Land Acquisition	—	—	—	—	—	—
Furnishings & Equipment	—	—	—	—	—	—
BUDGETED EXPENDITURES	—	\$300,000	—	—	—	\$300,000
BALANCE	\$200,000	—	—	—	—	—

TSPLOST: REESE RD BRIDGE AT COOPER CREEK

PROJECT NAME:	TSPLOST Reese Rd Bridge at Cooper Creek		
PROJECT DESCRIPTION:	Infrastructure improvements to the bridge on Reese Road near Cooper Creek Park.		
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus		
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	PROJECT NO:	65009

	Prior Years	FY2018	FY2019	FY2020	FY2021	Total
FUNDING SOURCES						
Fund Balance	—	—	—	—	—	—
Bond Proceeds	—	—	—	—	—	—
Sales Tax (TSPLOST DISCRETIONARY)	\$1,680,000	—	—	—	—	\$1,680,000
Other	—	—	—	—	—	—
Balance Forward	—	\$1,680,000	—	—	—	—
TOTAL FUNDING SOURCES	\$1,680,000	\$1,680,000	—	—	—	\$1,680,000
PROJECT COSTS						
Professional Services	—	—	—	—	—	—
Legal	—	—	—	—	—	—
Architect/Engineering	—	\$180,000	—	—	—	\$180,000
Appraisal/Negotiations	—	—	—	—	—	—
Construction	—	\$1,500,000	—	—	—	\$1,500,000
Land Acquisition	—	—	—	—	—	—
Furnishings & Equipment	—	—	—	—	—	—
BUDGETED EXPENDITURES	—	\$1,680,000	—	—	—	\$1,680,000
BALANCE	\$1,680,000	—	—	—	—	—

TSPLOST: CLARADON BRIDGE

PROJECT NAME:	TSPLOST Claradon Bridge		
PROJECT DESCRIPTION:	Infrastructure improvements to the bridge on Claradon Drive		
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus		
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	PROJECT NO:	65010

	Prior Years	FY2018	FY2019	FY2020	FY2021	Total
FUNDING SOURCES						
Fund Balance	—	—	—	—	—	—
Bond Proceeds	—	—	—	—	—	—
Sales Tax (TSPLOST DISCRETIONARY)	\$300,000	—	—	—	—	\$300,000
Other	—	—	—	—	—	—
Balance Forward	—	\$289,900	—	—	—	—
TOTAL FUNDING SOURCES	\$300,000	\$289,900	—	—	—	\$300,000
PROJECT COSTS						
Professional Services	—	—	—	—	—	—
Legal	—	—	—	—	—	—
Architect/Engineering	\$10,100	\$39,900	—	—	—	\$50,000
Appraisal/Negotiations	—	—	—	—	—	—
Construction	—	\$250,000	—	—	—	\$250,000
Land Acquisition	—	—	—	—	—	—
Furnishings & Equipment	—	—	—	—	—	—
BUDGETED EXPENDITURES	\$10,100	\$289,900	—	—	—	\$300,000
BALANCE	\$289,900	—	—	—	—	—

TSPLOST: MLK TRAIL

PROJECT NAME:	TSPLOST MLK Trail		
PROJECT DESCRIPTION:	Infrastructure improvements to the bike/pedestrian trail on MLK Boulevard		
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus		
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	PROJECT NO:	65011

	Prior Years	FY2018	FY2019	FY2020	FY2021	Total
FUNDING SOURCES						
Fund Balance	—	—	—	—	—	—
Bond Proceeds	—	—	—	—	—	—
Sales Tax (TSPLOST DISCRETIONARY)	\$700,000	—	—	—	—	\$700,000
Other	—	—	—	—	—	—
Balance Forward	—	\$700,000	—	—	—	—
TOTAL FUNDING SOURCES	\$700,000	\$700,000	—	—	—	\$700,000
PROJECT COSTS						
Professional Services	—	\$50,000	—	—	—	\$50,000
Legal	—	—	—	—	—	—
Architect/Engineering	—	\$100,000	—	—	—	\$100,000
Appraisal/Negotiations	—	—	—	—	—	—
Construction	—	\$450,000	—	—	—	\$450,000
Land Acquisition	—	\$100,000	—	—	—	\$100,000
Furnishings & Equipment	—	—	—	—	—	—
BUDGETED EXPENDITURES	—	\$700,000	—	—	—	\$700,000
BALANCE	\$700,000	—	—	—	—	—

TSPLOST: SIDEWALKS/ADA

PROJECT NAME:	TSPLOST Sidewalks/ADA		
PROJECT DESCRIPTION:	Infrastructure and ADA improvements to sidewalks and other facilities.		
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus		
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	PROJECT NO:	65016

	Prior Years	FY2018	FY2019	FY2020	FY2021	Total
FUNDING SOURCES						
Fund Balance	—	—	—	—	—	—
Bond Proceeds	—	—	—	—	—	—
Sales Tax (TSPLOST DISCRETIONARY)	\$100,000	\$100,000	—	—	—	\$200,000
Other	—	—	—	—	—	—
Balance Forward	—	\$100,000	—	—	—	—
TOTAL FUNDING SOURCES	\$100,000	\$200,000	—	—	—	\$200,000
PROJECT COSTS						
Professional Services	—	—	—	—	—	—
Legal	—	—	—	—	—	—
Architect/Engineering	—	—	—	—	—	—
Appraisal/Negotiations	—	—	—	—	—	—
Construction	—	\$175,000	—	—	—	\$175,000
Land Acquisition	—	—	—	—	—	—
Furnishings & Equipment	—	\$25,000	—	—	—	\$25,000
BUDGETED EXPENDITURES	—	\$200,000	—	—	—	\$200,000
BALANCE	\$100,000	—	—	—	—	—

TSPLOST: GUARDRAILS

PROJECT NAME:	TSPLOST Guardrails		
PROJECT DESCRIPTION:	Infrastructure improvements to guardrails along major roadways.		
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus		
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	PROJECT NO:	65017

	Prior Years	FY2018	FY2019	FY2020	FY2021	Total
FUNDING SOURCES						
Fund Balance	—	—	—	—	—	—
Bond Proceeds	—	—	—	—	—	—
Sales Tax (TSPLOST DISCRETIONARY)	\$100,000	\$100,000	—	—	—	\$200,000
Other	—	—	—	—	—	—
Balance Forward	—	\$100,000	—	—	—	—
TOTAL FUNDING SOURCES	\$100,000	\$200,000	—	—	—	\$200,000
PROJECT COSTS						
Professional Services	—	—	—	—	—	—
Legal	—	—	—	—	—	—
Architect/Engineering	—	—	—	—	—	—
Appraisal/Negotiations	—	—	—	—	—	—
Construction	—	\$175,000	—	—	—	\$175,000
Land Acquisition	—	—	—	—	—	—
Furnishings & Equipment	—	\$25,000	—	—	—	\$25,000
BUDGETED EXPENDITURES	—	\$200,000	—	—	—	\$200,000
BALANCE	\$100,000	—	—	—	—	—

TSPLOST: MELROSE BRIDGE

PROJECT NAME:	TSPLOST Melrose Bridge		
PROJECT DESCRIPTION:	Infrastructure improvements to the bridge on Melrose Drive.		
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus		
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	PROJECT NO:	65018

	Prior Years	FY2018	FY2019	FY2020	FY2021	Total
FUNDING SOURCES						
Fund Balance	—	—	—	—	—	—
Bond Proceeds	—	—	—	—	—	—
Sales Tax (TSPLOST DISCRETIONARY)	\$850,000	—	—	—	—	\$850,000
Other	—	—	—	—	—	—
Balance Forward	—	\$850,000	—	—	—	—
TOTAL FUNDING SOURCES	\$850,000	\$850,000	—	—	—	\$850,000
PROJECT COSTS						
Professional Services	—	—	—	—	—	—
Legal	—	—	—	—	—	—
Architect/Engineering	—	\$100,000	—	—	—	\$100,000
Appraisal/Negotiations	—	—	—	—	—	—
Construction	—	\$750,000	—	—	—	\$750,000
Land Acquisition	—	—	—	—	—	—
Furnishings & Equipment	—	—	—	—	—	—
BUDGETED EXPENDITURES	—	\$850,000	—	—	—	\$850,000
BALANCE	\$850,000	—	—	—	—	—

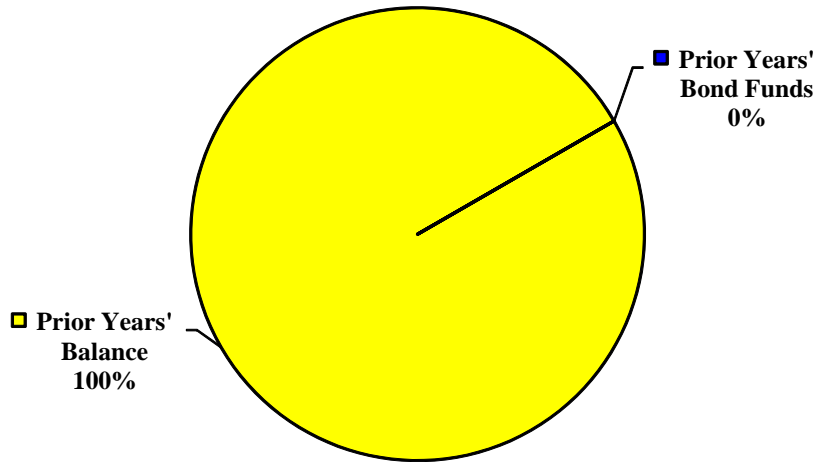
TSPLOST: DISCRETIONARY FUNDED PROJECTS

PROJECT NAME:	TSPLOST Discretionary Funds		
PROJECT DESCRIPTION:	As directed by Council discretion, these funds are utilized out of the discretionary portion of the TSPLOST Distribution for appropriate projects		
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus		
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects		
MANAGING DEPARTMENT:	FINANCE	PROJECT TYPE:	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	PROJECT NO:	TBD

	Prior Years	FY2018	FY2019	FY2020	FY2021	Total
FUNDING SOURCES						
Fund Balance	—	—	—	—	—	—
Bond Proceeds	—	—	—	—	—	—
Sales Tax (TSPLOST DISCRETIONARY)	—	\$2,500,000	—	—	—	\$2,500,000
Other	—	—	—	—	—	—
Balance Forward	—	—	—	—	—	—
TOTAL FUNDING SOURCES	—	\$2,500,000	—	—	—	\$2,500,000
PROJECT COSTS						
Professional Services	—	\$10,000	—	—	—	\$10,000
Legal	—	\$10,000	—	—	—	\$10,000
Architect/Engineering	—	\$480,000	—	—	—	\$480,000
Appraisal/Negotiations	—	—	—	—	—	—
Construction	—	\$2,000,000	—	—	—	\$2,000,000
Land Acquisition	—	—	—	—	—	—
Furnishings & Equipment	—	—	—	—	—	—
BUDGETED EXPENDITURES	—	\$2,500,000	—	—	—	\$2,500,000
BALANCE	—	—	—	—	—	—

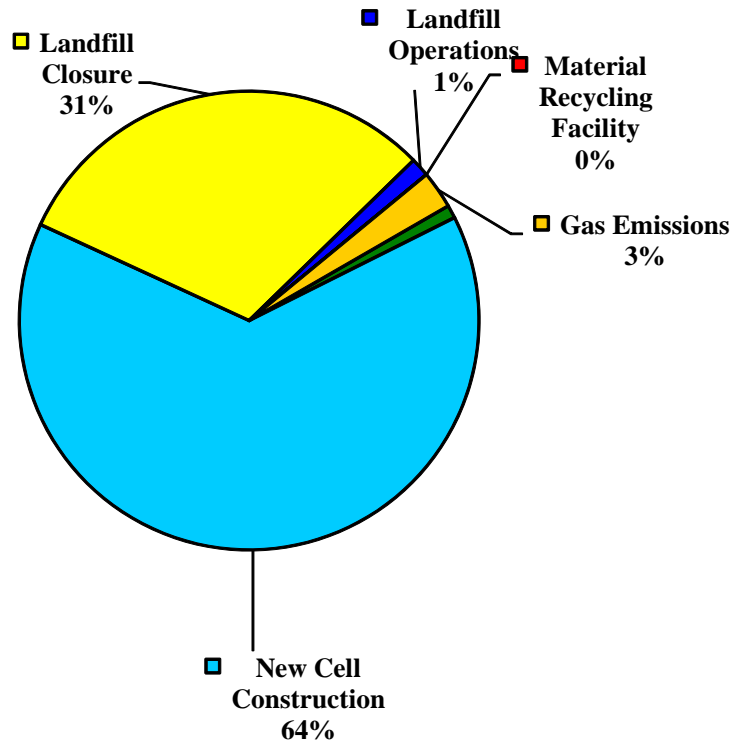
Environmental Summary

FY18 FINANCING METHOD



Method/Source	Amount
1999 SPLOST	—
Prior Years' 1999 SPLOST	—
Prior Years' Balance	\$365,900
Prior Years' Bond Funds	—
FY18 TOTAL	\$365,900

FY18 PROJECT COSTS



Method/Source	Amount
Integrated Waste / Various	\$3,399
New Cell Construction	\$235,202
Landfill Closure	\$112,729
Landfill Operations	\$4,885
Material Recycling Facility	—
Gas Emissions	\$9,685
FY18 TOTAL	\$365,900

Environmental Summary

Five Year Forecast

		Carryforward/ Prior Years	FY2018	FY2019	FY2020	FY2021	Total
FUNDING SOURCES							
INTEGRATED WASTE FUND		\$365,900	—	\$850,000	\$850,000	\$850,000	\$2,915,900
Bond Proceeds		—	—	—	—	—	—
Sales Tax (2009 LOST)		—	—	—	—	—	—
Sales Tax (1999 SPLOST)		—	—	—	—	—	—
Balance Forward		—	—	—	—	—	—
TOTAL FUNDING		\$365,900	\$0	\$850,000	\$850,000	\$850,000	\$2,915,900
PROJECT COSTS							
Oxbow Methane Monitoring Well #8	Gas Emission	\$38,577	—	—	—	—	\$38,577
Greenhouse Gas	Gas Emission	\$63,583	\$9,685	—	—	—	\$73,268
Pine Grove Landfill Closure	Landfill Closure	\$253,680	\$71,056	\$50,000	\$50,000	\$50,000	\$474,736
Wilson Camp/Satilla Closure	Landfill Closure	\$235,858	\$18,636	—	—	—	\$254,494
Pine Grove Operation Software	Landfill Operations	\$19,689	—	—	—	—	\$19,689
New Cell Construction	New Cell Construction	\$6,116,344	\$235,202	\$800,000	\$800,000	\$800,000	\$8,751,546
Recycling Sustainability Center	Recycling	\$8,596,947	—	—	—	—	\$8,596,947
Oxbow Meadows Inert Landfill Closure	Landfill Closure	\$101,243	\$23,037	—	—	—	\$124,280
Schatulga Rd Landfill Well Replacements	Landfill Closure	\$31,601	\$3,399	—	—	—	\$35,000
Granite Bluff Revised Development Plan	Landfill Operations	\$35,115	\$4,885	—	—	—	\$40,000
TOTAL PROJECT COSTS		\$15,492,637	\$365,900	\$850,000	\$850,000	\$850,000	\$18,408,537

OXBOW METHANE MONITORING WELL #8

PROJECT NAME:	Oxbow Methane Monitoring Well #8		
PROJECT DESCRIPTION:	Funds the installation of mechanism to collect and recycle methane gas from Oxbow landfill		
BENEFIT TO THE COMMUNITY:	Removes hazardous methane gas material from landfill and provides for recycling of methane		
OPERATING BUDGET IMPACT:	Reduced dependency on bond or other funding sources to cover landfill closure costs		
MANAGING DEPARTMENT:	PUBLIC WORKS	PROJECT TYPE:	LANDFILL CLOSURE
ACCOUNT CODE:	0207 660 4000	PROJECT NO:	20725

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance- INTEGRATED WASTE FUND	\$38,577	—	\$38,577
Bond Proceeds	—	—	—
Sales Tax	—	—	—
Other	—	—	—
Balance Forward	—	—	—
TOTAL FUNDING SOURCES	\$38,577	—	\$38,577
PROJECT COSTS			
Professional Services	\$11,519	—	\$11,519
Legal	—	—	—
Architect/Engineering	\$27,058	—	\$27,058
Appraisal/Negotiations	—	—	—
Construction	—	—	—
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$38,577	—	\$38,577
BALANCE	—	—	—

GREENHOUSE GAS PROJECT

PROJECT NAME:	Greenhouse Gas and Landfill Gas Utilization RFP and Evaluation		
PROJECT DESCRIPTION:	Funding for implementation of greenhouse gas emission system to gather, recycle and/or eliminate hazardous or noxious gas emissions from landfill site(s)		
BENEFIT TO THE COMMUNITY:	Improve air and environmental quality, protect neighboring communities and increase efficiencies of operation		
OPERATING BUDGET IMPACT:	Reduced risk of exposure for costs associated with gas emissions collection and containment		
MANAGING DEPARTMENT:	PUBLIC WORKS	PROJECT TYPE:	LANDFILL OPERATIONS
ACCOUNT CODE:	0207 660 4000	PROJECT NO:	20722 and 20730

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance- INTEGRATED WASTE FUND	\$73,268	—	\$73,268
Bond Proceeds	—	—	—
Sales Tax	—	—	—
Other	—	—	—
Balance Forward	—	\$9,685	—
TOTAL FUNDING SOURCES	\$73,268	\$9,685	\$73,268
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	\$63,583	\$9,685	\$73,268
Appraisal/Negotiations	—	—	—
Construction	—	—	—
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$63,583	\$9,685	\$73,268
BALANCE	\$9,685	—	—

PINE GROVE LANDFILL CLOSURE

PROJECT NAME:	Landfill Closeout		
PROJECT DESCRIPTION:	Funding for the closure and post-closure costs for Pine Grove Landfill in accordance with State and Federal specifications and mandates. The landfill will reach capacity by 2017		
BENEFIT TO THE COMMUNITY:	Ensure compliance with State and Federal requirements for landfill closure and post-closure for the protection of ground water and air quality as well as reduced risk of exposure for liability		
OPERATING BUDGET IMPACT:	Reduced dependency on bond funding or other fund sources for closure and post-closure costs		
MANAGING DEPARTMENT:	PUBLIC WORKS	PROJECT TYPE:	LANDFILL CLOSURE
ACCOUNT CODE:	0207 660 4000	PROJECT NO:	20711

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance- INTEGRATED WASTE FUND	\$324,736	—	\$324,736
Bond Proceeds	—	—	—
Sales Tax	—	—	—
Other	—	—	—
Balance Forward	—	\$71,056	—
TOTAL FUNDING SOURCES	\$324,736	\$71,056	\$324,736
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	\$49,800	\$14,211	\$64,011
Appraisal/Negotiations	—	—	—
Construction	\$203,880	\$56,845	\$260,725
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$253,680	\$71,056	\$324,736
BALANCE	\$71,056	—	—

WILSON CAMP/SATILLA CLOSURE

PROJECT NAME:	Wilson Camp/Satilla Closure		
PROJECT DESCRIPTION:	Funding for closure of Wilson Camp/Satilla landfill		
BENEFIT TO THE COMMUNITY:	Compliance with State and Federal mandates pertaining to landfill closure and post-closure		
OPERATING BUDGET IMPACT:	Reduced risk of exposure for non-compliance with state and federal mandates		
MANAGING DEPARTMENT:	PUBLIC WORKS	PROJECT TYPE:	LANDFILL CLOSURE
ACCOUNT CODE:	0207 660 4000	PROJECT NO:	20719

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance- INTEGRATED WASTE FUND	\$254,494	—	\$254,494
Bond Proceeds	—	—	—
Sales Tax	—	—	—
Other	—	—	—
Balance Forward	—	\$18,636	—
TOTAL FUNDING SOURCES	\$254,494	\$18,636	\$254,494
PROJECT COSTS			
Professional Services	\$110,046	\$18,636	\$128,682
Legal	—	—	—
Architect/Engineering	\$125,812	—	\$125,812
Appraisal/Negotiations	—	—	—
Construction	—	—	—
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$235,858	\$18,636	\$254,494
BALANCE	\$18,636	—	—

PINE GROVE LANDFILL OPERATION SOFTWARE

PROJECT NAME:	Landfill Operation Software		
PROJECT DESCRIPTION:	Funding for the implementation of software system to manage operations at Pine Grove landfill		
BENEFIT TO THE COMMUNITY:	Provide enhanced operational efficiencies at landfill and improve process for weighing and invoicing customers for landfill patronage		
OPERATING BUDGET IMPACT:	Reduced dependency on bond funds or other funding sources for landfill operating costs		
MANAGING DEPARTMENT:	PUBLIC WORKS	PROJECT TYPE:	LANDFILL OPERATIONS
ACCOUNT CODE:	0207 660 4000	PROJECT NO:	20716 and 20731

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance- INTEGRATED WASTE FUND	\$19,689	—	\$19,689
Bond Proceeds	—	—	—
Sales Tax	—	—	—
Other	—	—	—
Balance Forward	—	—	—
TOTAL FUNDING SOURCES	\$19,689	—	\$19,689
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	—	—	—
Appraisal/Negotiations	—	—	—
Construction	—	—	—
Land Acquisition	—	—	—
Furnishings & Equipment	\$19,689	—	\$19,689
BUDGETED EXPENDITURES	\$19,689	—	\$19,689
BALANCE	—	—	—

NEW CELL CONSTRUCTION

PROJECT NAME:	New Cell Constr./Pump No. 1 Upgrade/Pump #1 Constr. Upgrade/Constr. & Demo Expansion		
PROJECT DESCRIPTION:	Funding for construction of new cells for putrescible waste at the Pine Grove Landfill. Each cell has a life span of 3 years, after which they must be replaced.		
BENEFIT TO THE COMMUNITY:	Disposal of waste in accordance with State and Federal requirements and laws ensures compliance and protection of ground water, air quality, and the environment		
OPERATING BUDGET IMPACT:	Reduced exposure to risk of non-compliance with State and Federal mandates		
MANAGING DEPARTMENT:	PUBLIC WORKS	PROJECT TYPE:	NEW CELL CONSTRUCTION
ACCOUNT CODE:	0207 660 4000	PROJECT NO:	20709, 20729, 20732, 20733, 20734

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance-INTEGRATED WASTE FUND	\$6,351,546	—	\$6,351,546
Bond Proceeds	—	—	—
Sales Tax	—	—	—
Other	—	—	—
Balance Forward	—	\$235,202	—
TOTAL FUNDING SOURCES	\$6,351,546	\$235,202	\$6,351,546
PROJECT COSTS			
Professional Services	—	—	—
Legal	\$67,000	\$25,000	\$92,000
Architect/Engineering	\$679,837	\$75,000	\$754,837
Appraisal/Negotiations	—	—	—
Construction	\$5,369,507	\$135,202	\$5,504,709
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$6,116,344	\$235,202	\$6,351,546
BALANCE	\$235,202	—	—

RECYCLING SUSTAINABILITY CENTER

PROJECT NAME:	Recycling Sustainability Center		
PROJECT DESCRIPTION:	Construct and equip material recycling and environmental sustainability resource center		
BENEFIT TO THE COMMUNITY:	Facilitates comprehensive recycling program for all residential, commercial and industrial community citizens; protects environment and ensures sustainability of natural resources over time		
OPERATING BUDGET IMPACT:	Reduced dependency on bond funding or other financial resources for landfill maintenance; increased operational costs of recycling facility		
MANAGING DEPARTMENT:	PUBLIC WORKS	PROJECT TYPE:	RECYCLING
ACCOUNT CODE:	0559 800 2150	PROJECT NO:	20717 and 82005

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance- INTEGRATED WASTE FUND	\$102,460	—	\$102,460
Bond Proceeds	\$8,494,487	—	\$8,494,487
Sales Tax	—	—	—
Other	—	—	—
Balance Forward	—	—	—
TOTAL FUNDING SOURCES	\$8,596,947	—	\$8,596,947
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	\$1,372,881	—	\$1,372,881
Appraisal/Negotiations	—	—	—
Construction	\$6,346,861	—	\$6,346,861
Land Acquisition	—	—	—
Furnishings & Equipment	\$877,205	—	\$877,205
BUDGETED EXPENDITURES	\$8,596,947	—	\$8,596,947
BALANCE	—	—	—

SCHATULGA RD LANDFILL WELL REPLACEMENTS

PROJECT NAME:	Schatulga Rd Landfill Well Replacements		
PROJECT DESCRIPTION:	Funding to replace 2 ground water wells at the Schatulga Rd Landfills as a part of post care corrective action.		
BENEFIT TO THE COMMUNITY:	Ensure compliance with State and Federal requirements for landfill closure and post-closure for the protection of ground water and air quality.		
OPERATING BUDGET IMPACT:	Reduced risk of exposure for non-compliance with state and federal mandates		
MANAGING DEPARTMENT:	PUBLIC WORKS	PROJECT TYPE:	LANDFILL CLOSURE
ACCOUNT CODE:	0207 660 4000	PROJECT NO:	20736

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance- INTEGRATED WASTE FUND	\$35,000	—	\$35,000
Bond Proceeds	—	—	—
Sales Tax	—	—	—
Other	—	—	—
Balance Forward	—	\$3,399	—
TOTAL FUNDING SOURCES	\$35,000	\$3,399	\$35,000
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	—	—	—
Appraisal/Negotiations	—	—	—
Construction	\$31,601	\$3,399	\$35,000
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$31,601	\$3,399	\$35,000
BALANCE	\$3,399	—	—

SCHATULGA RD LANDFILL WELL REPLACEMENTS

PROJECT NAME:	Schatulga Rd Landfill Well Replacements		
PROJECT DESCRIPTION:	Funding to replace 2 ground water wells at the Schatulga Rd Landfills as a part of post care corrective action.		
BENEFIT TO THE COMMUNITY:	Ensure compliance with State and Federal requirements for landfill closure and post-closure for the protection of ground water and air quality.		
OPERATING BUDGET IMPACT:	Reduced risk of exposure for non-compliance with state and federal mandates		
MANAGING DEPARTMENT:	PUBLIC WORKS	PROJECT TYPE:	LANDFILL CLOSURE
ACCOUNT CODE:	0207 660 4000	PROJECT NO:	20736

	Prior Years	FY2018	Total
FUNDING SOURCES			
Fund Balance- INTEGRATED WASTE FUND	\$35,000	—	\$35,000
Bond Proceeds	—	—	—
Sales Tax	—	—	—
Other	—	—	—
Balance Forward	—	\$3,399	—
TOTAL FUNDING SOURCES	\$35,000	\$3,399	\$35,000
PROJECT COSTS			
Professional Services	—	—	—
Legal	—	—	—
Architect/Engineering	—	—	—
Appraisal/Negotiations	—	—	—
Construction	\$31,601	\$3,399	\$35,000
Land Acquisition	—	—	—
Furnishings & Equipment	—	—	—
BUDGETED EXPENDITURES	\$31,601	\$3,399	\$35,000
BALANCE	\$3,399	—	—

Acknowledgements

CITY OF COLUMBUS – ACKNOWLEDGEMENTS

Departments & Elected Offices

Executive – Teresa Pike Tomlinson
Legislative - Tiny Washington
Legal – Clifton Fay
Chief Administrator/ City Manager – Isaiah Hugley
Deputy City Manager – Lisa Goodwin
Deputy City Manager – Pamela Hodge
Finance – Angelica Alexander
Internal Auditor- John Redmond
Information Technology – Dr. Forrest Toelle
Human Resources – Reather Hollowell
Codes and Inspections – John Hudgison
Planning – Rick Jones
Community Reinvestment – Laura McCool Johnson
Engineering – Donna Newman
Public Works – Pat Biegler
Parks & Recreation – Holli Browder
Cooperative Extension Service – Rhea Bentley
Board of Tax Assessors – Betty Middleton
Board of Elections & Registrations - Nancy Boren
Crime Prevention Office- Seth Brown
Police Services – Ricky Boren
Fire & Emergency Medical Services – Jeff Meyer
Muscogee County Prison – Dwight Hamrick
Superior Courts of Muscogee County – Chief Judge Gil McBride
District Attorney – Julia Slater
Clerk of Superior Courts of Muscogee County – Ann
State Courts of Muscogee County - Andy Prather, Ben Richardson
State Court Solicitor – Suzanne Goddard
Public Defender – Moffett Flournoy
Magistrate and Municipal Court – Steven Smith
Clerk of Municipal Court - Vivian Creighton-Bishop
Municipal Court Marshal – Greg Countryman
Judge of Probate Court – Marc D’Antonio
Sheriff’s Office – Donna Tompkins
Tax Commissioner - Lula Huff
Coroner – Buddy Bryan
Recorder’s Court – Julius Hunter
Columbus Transit System (METRA) – Rosa Evans
Bull Creek Golf Course and Oxbow Creek Golf Course - John Milam
Columbus Convention & Trade Center – Hayley Henderson
Columbus Civic Center – Jon Dorman
Workforce Investment Act - Howard Pendleton

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